

Annual Report

2015/16



Saldanha Bay
Municipality

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Chapter I: Mayor's Foreword and Executive Summary

Component A: Mayor's Foreword



Municipalities are at the coalface of service delivery as they have a direct impact on the experiences and lives of South Africans. This is the sphere where most citizens interact with government. One of the primary objectives of municipalities is to ensure that the provision of services to communities is done in a sustainable and reliable manner, without a sporadic increase in rates and tariffs.

The Annual Report acts as a key accountability mechanism where municipalities report back to its communities and stakeholders on its activities and on the achievement of their objectives during a financial year.

It is thus with great pleasure that I present the 2015/16 Annual Report for Saldanha Bay Municipality. This report provides insights into the challenges and achievements of the municipality during the reporting year.

The municipality obtained a 95.25% score during the Safety, Health, Environment and Risk (SHER) audit conducted by IRCA and maintained its 5 star safety grading. The municipality also received an unqualified audit opinion for the 6th consecutive year, whilst maintaining its clean audit status for the second consecutive year. These achievements send a positive message that the municipality is committed to good governance and the achievement of its objectives.

All municipalities face challenges and Saldanha Bay Municipality is no different. During the 2015/16 financial year the municipality only managed to spend 68% of its capital budget due to delays in the supply chain management processes of certain projects. These unspent funds have been rolled-over to the new financial year and are expected to be spent in the current financial year. The municipality also only achieved 69% of its key performance indicators (KPI's) of the top layer SDBIP while 12% of the KPIs were almost met and 19% were not met.

The municipality has learnt many lessons over the past few years and each year it is using these lessons, coupled with the skills of the municipal officials to find new and innovative ways to overcome the challenges faced. Council has continued to provide the necessary oversight and leadership to ensure that key deliverables are achieved.

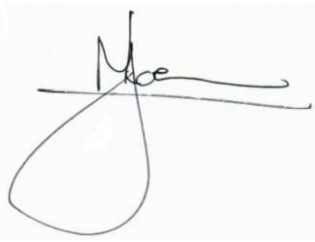
The municipality remains committed to continue to provide quality services to communities in an effective, efficient, economic and sustainable manner.

We do this out of gratitude to our people who continue to pay for municipal services with the municipality achieving a 97.2% payment ratio in 2015/16. This happened against the backdrop of a struggling economy, high levels of unemployment, high levels of inequality, the worst drought in two decades and high levels of consumer indebtedness.

I trust this report will provide useful insights to the reader on the state of affairs of the municipality.

I wish to thank all municipal staff for their contribution in the achievement of these results under the capable leadership of the previous Council and Municipal Manager.

I look forward seeing the municipality to continue to unlock its potential in the journey to serve our people better.

A handwritten signature in black ink, appearing to read 'M. Koen', with a large, stylized loop at the bottom.

Marius Koen

EXECUTIVE MAYOR

Component B: Executive Summary

Municipal Manager's Overview



I hereby provide an overview of the 2015/16 financial year as Acting Municipal Manager appointed on 22 August 2016.

The Saldanha Bay Municipality is still the fastest growing Municipality in the West Coast District and amongst the fastest growing Municipalities in the Western Cape Province. Of economic significance for the municipal area is the Port of Saldanha and the establishment of the Industrial Development Zone (IDZ) which are key to the future attraction of sectors such as renewable energy production and a base for the oil and gas cluster. Saldanha Bay displayed the largest

average annual household growth rate in the district at 6%. Based on the average growth rate the total number of households in 2015/16 are estimated to be 35 550 compared to 33 862 the previous year. The number of households billed increased with 4% from the previous year. The number of applications received for the built environment increased with 33 per cent over the previous year.

The Municipality continued to fulfil its Constitutional mandate and adhered to the stipulations of Chapter 3 of the Local Government: Municipal Systems Act, 2000 by inter alia the promotion of the efficient, economic and effective use of resources and to be responsive to the needs of the community. The provision of basic services to the increasing number of residents were a high priority and must be further developed to meet the growing demand.

Housing development included 300 houses built in Diazville and services completed for the housing project in Paternoster. The Municipality provided indigent subsidies to 8041 indigent households. There were 8 643 people on the housing waiting list on 30 June 2016.

Multi-million water and sewerage infrastructure projects were undertaken to improve capacity for future developments which includes the 5 mega litre reservoir in Louwville and upgrades to the Laingville and Vredenburg wastewater treatment works.

For the year under review the Auditor-General issued a clean audit report for the second consecutive year with no material findings on pre-determined objectives or any instances of material non-compliance on specific matters in key legislation. No significant deficiencies were identified in respect of internal control relevant to the financial statements, annual performance report and compliance with legislation. The debtor's payment rate decreased slightly to 97.2% resulting in prior year debt being collected. The Municipality's cost coverage improved from the previous year to 7.93. The debt to revenue increased to 9.45% but is still significantly below the norm of 25% due to an additional loan of R 47,060 million taken up to finance capital expenditure. During the year a process was initiated to procure a new financial system for the implementation of the Municipal Standard Charts of Accounts (mSCOA). Employee related cost decreased to 31.86% from the previous year. The Municipality's Liquidity Ratio (Monetary Assets/Current Liabilities) increased from 3.40 to 3.61. The Municipality will need to increase budget provision for repairs and maintenance as the ratio relating to repairs and maintenance is at 4.49% and far less than the norm of 9%. In summary the financial position of the Municipality can be regarded as sound.

From an organizational performance perspective, it can be reported that the Municipality achieved 69% of the Top Layer KPI's. The external audit of the Safety, and Health Environment (SHE) standards resulted in a 5 Star grading.

The position of Senior Manager: Strategic and Enterprise Risk Services was approved as a Section 56 position being the only change in respect of Section 56/57 managers. Individual performance reviews were undertaken and reported to the Municipal Council.

The following top five Municipal risks were identified for which action plans have been developed:

Risk Description	Action Plan
Ageing and poor infrastructure	Compilation of an infrastructure growth plan
Declining revenue base impacting on municipal sustainability	Compilation of a long term financial plan to guide and ensure financial sustainability
Business process disruptions	Key information system platforms been reviewed and incorporated in organizational back up and system processes
mSCOA	Compilation of an internal mSCOA implementation plan
Non-compliance to relevant laws and regulations	Implemented a compliance monitoring model



Jacques Marais

ACTING MUNICIPAL MANAGER

I.2 Municipal Functions, Population and Environmental Overview

This report addresses the performance of the Saldanha Bay Municipality in the Western Cape in respect of its core legislative obligations. Local government must create the participatory framework that defines and enhances the relationship between elected leaders and their communities. This requires that the council of the municipality provides regular and predictable reporting on programme performance and the general state of affairs in their locality.

The 2015/16 Annual Report reflects on the performance of the Saldanha Bay Municipality for the period 1 July 2015 to 30 June 2016. The Annual Report is prepared in terms of Section 121(1) of the Municipal Finance Management Act (MFMA), in terms of which the Municipality must prepare an Annual Report for each financial year.

I.2.1 Vision and Mission

The Saldanha Bay Municipality committed itself to the vision and mission of:

Vision:

“Serve, Grow and Succeed Together”

Mission:

We, the community of Saldanha Bay, want to make this the area of choice within which to live, do business and relax. We want to be:

- ∞ A leading municipality;
- ∞ Render quality service at a reasonable price;
- ∞ Be a place in which all have access to developmental opportunities;
- ∞ Utilise the riches of land and seas in a sustainable manner; and
- ∞ Strive to achieve the three aims of sustainable development, namely human well-being, economic success and ecological responsibility.

I.2.2 Demographic Information

a) Municipal Geographical Information

Saldanha Bay Municipality (WC014) is a local municipality located on the West Coast of South Africa, approximately 140 kilometres north of Cape Town. It forms part of the West Coast District Municipality (DC1), situated in the Western Cape Province. The municipality is bordered in the west by the Atlantic Ocean, in the north by the Bergrivier Municipality and the east by the Swartland Municipality.

The Saldanha Bay Municipality covers an area of 2 015 km² and have a coastline of 238km. The head office is located in Vredenburg, with satellite offices in Hopefield, St Helena Bay, Paternoster, Saldanha and Langebaan. Saldanha Bay has the largest natural port in Africa and the area is earmarked as a regional motor for the development of the Western Cape Province.

Wards

The Municipality is currently structured into the following **13** Wards:

WARD	AREAS
1	Middelpos & Daizville West
2	Witteklip (RDP Houses)
3	White City
4	Diazville & RDP Houses
5	Saldanha Town, Blue water Bay & Jacobs Bay
6	Langebaan
7	Hopefield & Koperfontein
8	Vredenburg North, Langebaanweg, Green Village
9	Ongegund and Part of Self Built Scheme
10	Vredenburg South & Louwville North
11	St. Helena Bay & Paternoster
12	Laingville
13	Yskor & Part of Self Built Scheme

Table 1: Municipal Wards

Maps of the Municipal area:

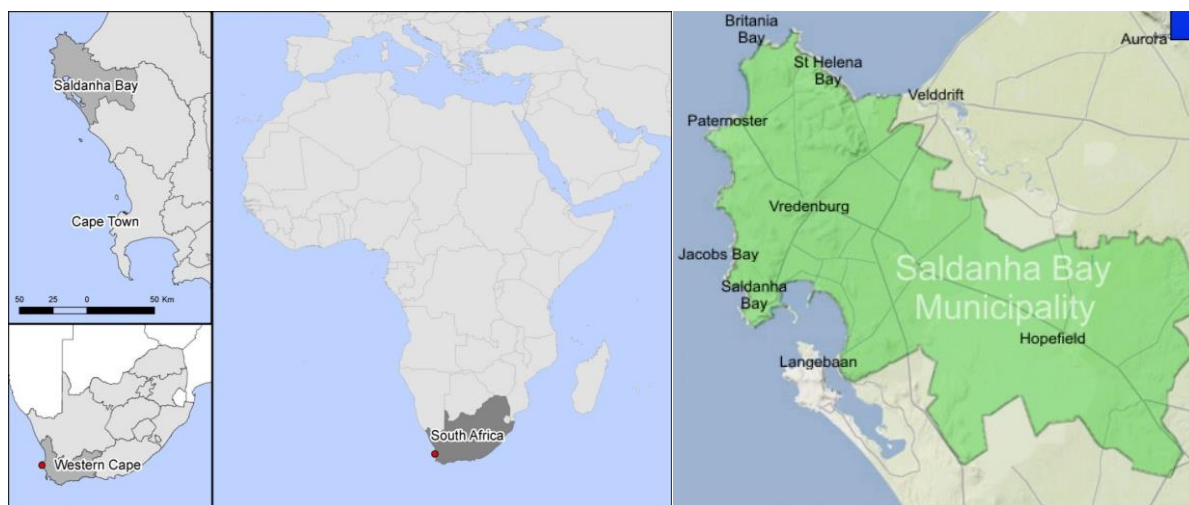


Figure 1 Locality maps

The area includes a number of big rural areas, as well as the following towns:

St Helena Bay:

St. Helena Bay is one of the world's principal fishing centres. The cold Benguela current surges upwards along this part of the coast and bring to the surface large concentrations of nutrient salt. Huge shoals of anchovies and pilchards (before they were depleted by over fishing) fed in the area on the plankton which flourished on the nutrient salts.

Twelve busy fish-processing factories were established along the 21km curve of the shore from West Point to Sandy Point and Stompneus. In the heyday of pilchards, the scene was one of frenzied activity during the catching season, which normally lasted

from the 1 January to 31 July. The bay is also well known for its Snoek, especially during the winter months. St. Helena is especially beautiful since wheat fields reach down almost to the water's edge and only a tarmac road runs along the coast providing a boundary line between agriculture and fishing. Furthermore, because of the town's position it is the only town on the West Coast where the sun rises over the sea.

The Southern Right whales come annually from the Sub-Antarctic regions to calve and mate during the months of June to November. Humpback whales may be sighted during the months of October and November as these animals migrate south from their breeding grounds in tropical West Africa to their feeding grounds in the Antarctic. The bay is also popular for the dolphins; schools of over 1 000 have been sighted at times. The bay also hosts a variety of marine birds, penguins and large colonies of seals.

Jacobsbaai:

Jacobsbaai is a beautiful isolated bay a few kilometres north of Saldanha Bay with a sea frontage of about 2km. Its interesting coastline has peninsulas, rocky and sandy bays with cosy beaches and an abundance of seafood, crayfish, fish, mussels and abalone. Jacobsbaai is often referred to as "Namaqualand by the sea" since its wild flowers are breathtakingly beautiful in spring. The housing development at Jacobsbaai is taking place according to strict architectural guidelines in an effort to create a typical West Coast town.

Paternoster:

The first maritime survey of this part of the coast was done in the 1790's by Francis Renier Duminy, Captain of the Dutch East India Company ship, *De Meermin*.

Although life in Paternoster is still very much associated with the sea and fishing industry (Paternoster Fisheries), it is to this historic fishing village that the traveller comes to relax. Quaint, whitewashed cottages nestle gently on the sloping hill called Kliprug.

Cape Columbine Nature Reserve (Tietiesbaai):

The reserve covers an area of 263 ha along the rocky stretch of coastline with numerous inlets and coves. This area was declared a nature reserve in December 1973. The vegetation of typical West Coast field ranges from the well-known West Coast fynbos to Karoo succulent. In spring (August to October) the area is covered in a bright tapestry of wild flowers. This reserve boasts the last manually controlled lighthouse to be built in South Africa. It is usually the first South African lighthouse to be seen by ships coming from Europe. The lighthouse was built in 1936 on Castle Rock and stands at a height of 80m above sea level and casts a beam which is visible for about 50km.

The significant white boulders, where great humped rocks crouch around little rocky bays, make this unspoiled gem one of the most beautiful beaches on the West Coast. The vast beach, washed by a fresh Atlantic Ocean, can satisfy the enthusiastic kayaker in a safe paddling environment.

Apart from dolphins and whales, the coastline, together with an abundance of mussels, is very famous for the West Coast Rock Lobster, abalone and other seafood. The peaceful surroundings that typify this place of "Red Gold" also offer pristine hiking trails and unforgettable sunsets that slowly vanish in brilliant colours.

Saldanha:

Today Saldanha has a huge iron ore quay and is home to a large variety of fishing vessels. Saldanha Bay is the largest natural bay in South Africa: it offers a paradise for water sport enthusiasts. Its sheltered harbour plays an important part in the huge Sishen-Saldanha iron ore project at which Saldanha Steel, a state of the art steel mill, takes centre stage. The town is not only important for export but also hosts many other industries, for example, crayfish, fish, mussels, oysters, seaweed and many more. Saldanha is also the location of the South African Military Academy as well as SAS SALDANHA, a naval training unit.

Things to see in Saldanha include the French Huguenot Memorial, Doc's Cave, the Breakwater and Cummings Grave. The breakwater was built in 1976 and is 1.8 km long. It connects the main land with Marcus Island. There are also hiking trails for the nature lover at Oranjevlei and at the SAS Saldanha Naval Base. Furthermore, boat trips to the islands in the bay, as well as fishing trips, can be organised (weather permitting).

Hopefield:

The town, 120km from Cape Town, is situated on the R45 and can be reached by either the West Coast R27 or N7 highways. Today the town serves the grain, dairy, meat, honey and “waterblommetjie” farmers of the area. It also boasts excellent education facilities and a modern retirement centre. Hopefield is situated in the heart of Fynbos country with spectacular displays of wildflowers around the town and on the tarred road from Hopefield to Velddrif during August and September. The large wetland area provides the nature lover with prolific bird life and beautiful hiking trails especially in the Berg River area. The town provides a peaceful and serene environment for its inhabitants whether young or old. The climate is excellent; the summers are hot while the winters mild with an average of 300mm rain per annum. The price of property and fairly low rates and taxes attract many a city dweller that yearns for a quiet country retreat. It also boasts a modern, fully licensed sports complex with conference and function facilities. The annual events are the hunting day held in June when hunting parties take to the field to hunt the game in the area. At the Fynbos Show held at the end of August more than 200 species are brought indoors and displayed in their natural environment. The “Commando” horse and tractor trail provides great enjoyment to many visitors who appreciate the breath taking scenery not readily accessible to the public. The beautiful flowers, clear air and famous West Coast hospitality are like a never ending symphony!

Vredenburg:

Vredenburg, which means *the town of peace*, started somewhat less peaceful than its name implies. A spring, that bubbles on the boundary line separating two farms Heuningklip and Witteklip, had the owners of these two farms, W. Baard and C. Loubser, quarrelling so much over water rights that the spring was first known as Twisfontein (fountain of strife) and later, as legal action was taken, as Prosesfontein (lawsuit fountain). In 1875 a congregation was established and a church was built which helped to bring peace (vrede) to settle the dispute. A monument was erected near the site of the contentious spring. Today numerous businesses line the main road of Vredenburg, the largest administrative and commercial centre on the West Coast. In 1975, by government decree, Vredenburg and Saldanha were united as the Vredenburg-Saldanha Municipality.

Langebaan:

Just over 100 kilometers from Cape Town, next to the scenic Langebaan Lagoon, nestles the picturesque town of Langebaan, often described as the jewel of the West Coast. The name it is said (amongst other theories) to originate from the Dutch phrase meaning “Long Fjord”.

The town boasts several good restaurants, a variety of shops, banking facilities, supermarkets, doctors, dentists and veterinary surgeons, filling stations, boat yards, a yacht club, boutique hotels and guest houses and a highly regarded retirement village. Additionally the town also hosts various resorts including the Langebaan Country Estate with its internationally recognized 18 hole golf course and Mykonos with its marina, casino and conference facilities.

Langebaan lies directly adjacent to the 30 000 ha West Coast National Park, well known for its birding (where 75 species have been observed in a day and 250 in a single year) and autumn flower display, both attracting domestic and international tourists.. The town has of late also become one of the preferred destinations for the wind and kite surfing fraternity, also drawing visitors from abroad, all contributing to the local economy.

b) Population

The Western Cape population composes of 11.25 per cent of the total population of the country in 2011 with 5.8 million persons, having increased from 4.5 million in 2001. Thus the Western Cape population grew at a rate of 2.6 per cent per annum between 2001 and 2011. This is faster than the national population growth rate of 1.5 per cent and is largely due to immigration to the Western Cape, where individuals believe they can obtain jobs and better standards of living.

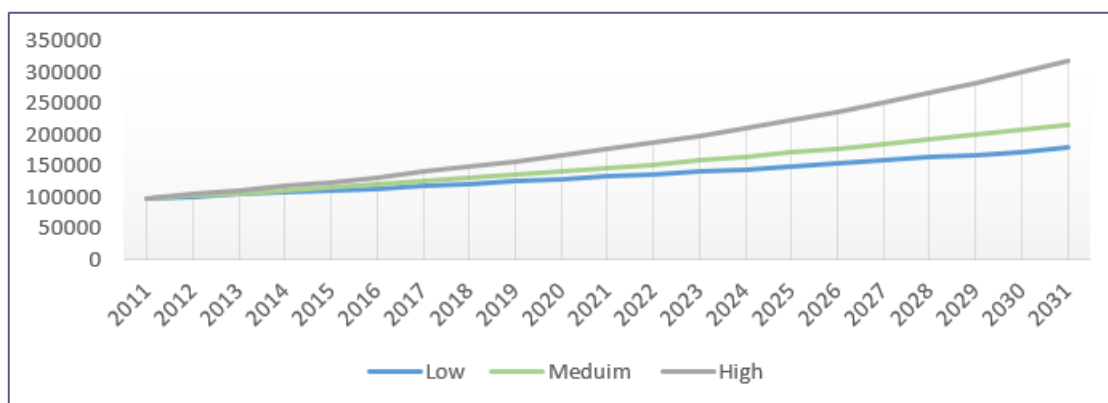
Saldanha Bay ranks second in terms of population size within the West Coast District with a figure of 103 312 people in 2013. A moderate projection is predicted for 2017 with the figure rising to 111 315 people (increase of 8 003 persons).

The population growth potential of Saldanha Bay Municipality can be summarized as follow:

Growth	2013	2014	2015	2016	2017	2018	2019	2020	2021	2031
Low	105 234	108 391	111 643	114 992	118 442	121 995	125 655	129 424	133 307	179 154
Medium	107 287	111 579	116 042	120 683	125 511	130 531	135 752	141 183	146 830	217 344
High	111 453	118 140	125 229	132 743	140 707	149 150	158 099	167 584	177 640	318 125

Source: Statistics South Africa

Table 2: Population Growth Potential



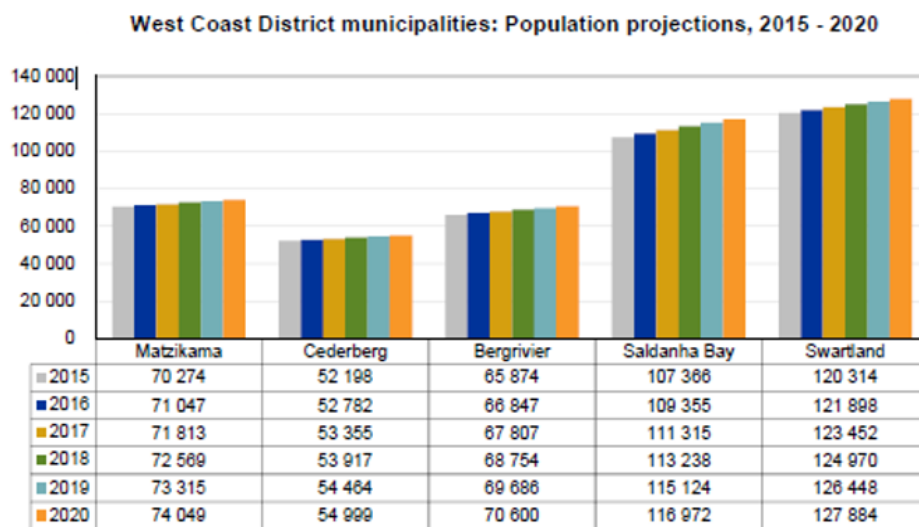
Graph 1: Population Growth Potential

Source: Statistics South Africa

c) Population Groups

According to Census 2011 data, the Western Cape population grew at a rate of 2.6 per cent per annum between 2001 and 2011. This rate, which was higher than the national population growth rate of 1.5 per cent, can largely be attributed to an influx of individuals from other provinces that move to the Western Cape in search of job opportunities.

From this strong growth base, the Western Cape Department of Social Development was able to make accurate population growth estimates for each municipality for the period 2015 - 2020. These projections will assist municipalities to align their budget allocations with basic service delivery priorities.



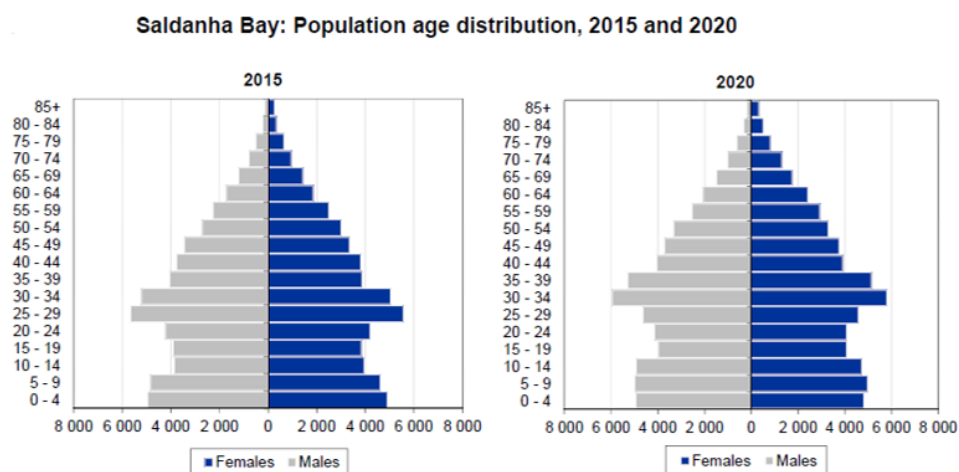
Source: Western Cape Department of Social Development, 2015

Graph 2: Population Groups

Of the five local municipalities within the West Coast District, Saldanha Bay has the second largest population which is estimated to be 107 366 in 2015. This total gradually increases across the 2015/16 MTREF years and is projected to reach 116 972 by 2020. This total equates to an approximate 8.9 per cent growth off the 2015 base estimate.

d) Gender

The population pyramids reflected below shows the age and gender distributions of Saldanha Bay's population in 2015 and 2020.



Source: Western Cape Department of Social Development, 2015

Graph 3: Gender Share

The shape of the pyramids above suggests that the Municipality has a high birth rate and relatively fast population growth. The spike in the cohort aged 30 - 44 suggests immigration; the Municipality's favourable economic performance may appear attractive to jobseekers from other municipalities.

When comparing the shape of the 2015 and 2020 population pyramids, population increases are particularly noticeable at young ages, predominantly from 10 to 14 years, as well as in the working age population between 30 and 39 years. The increase in the age group 10 - 14 years will have implications for the provision of educational facilities and services related to children about to enter (and already attending) high school. The growth in the labour force will result in a greater need for employment opportunities.

e) Households

The number of households within the WCDM have increased in proportion to its population growth, indicating a growth of 30% from 1996 to 2001 and 45% from 2001 to 2011, averaging 4.1% year-on-year. The national and provincial average annual growth rate is below that of the WCDM at 3%. Saldanha Bay displayed the largest average annual household growth rate in the district at 6%. The total number of households within the municipal area during the 2011 census was 28 827. By using an annual growth rate of 4.1%, the total number of households in 2015/2016 are estimated to be **±35 250**.

Households	2014/15	2015/16
Number of households in municipal area	33 862	35 250
Number of households that were billed as at 30 June	24 459	25 412
Number of indigent households as per indigent register	7 638	8 041
Percentage of households indigent	31%	32%

Table 3: Total number of households

f) Dwellings

The national statistics indicates 78% of the population had access to formal housing in 2011 with the remaining 22% living in informal, traditional or 'other' housing. The Western Cape and WCDM's access to formal housing surpasses that of the national average with 80% and 88% respectively in 2011.

Level	1996					2001					2011				
	Formal dwelling	Traditional dwelling	Informal dwelling	Other	Total	Formal dwelling	Traditional dwelling	Informal dwelling	Other	Total	Formal dwelling	Traditional dwelling	Informal dwelling	Other	Total
National	64	18	16	1	100	69	15	16	0	100	78	8	14	1	100
Western Cape	81	1	17	1	100	81	2	16	1	100	80	1	18	1	100
WCDM	91	2	6	1	100	90	3	6	1	100	88	1	10	1	100
Saldanha Bay	87	1	10	2	100	85	1	14	0	100	82	0	17	1	100

Table 4: Dwellings

Source: Statistics South Africa

Whilst the national trend suggests an increase in access to formal housing the same cannot be said about Saldanha Bay as the proportion of the population with access to formal housing decreased from 87% in 1996 to 82% in 2011 due primarily to the influx

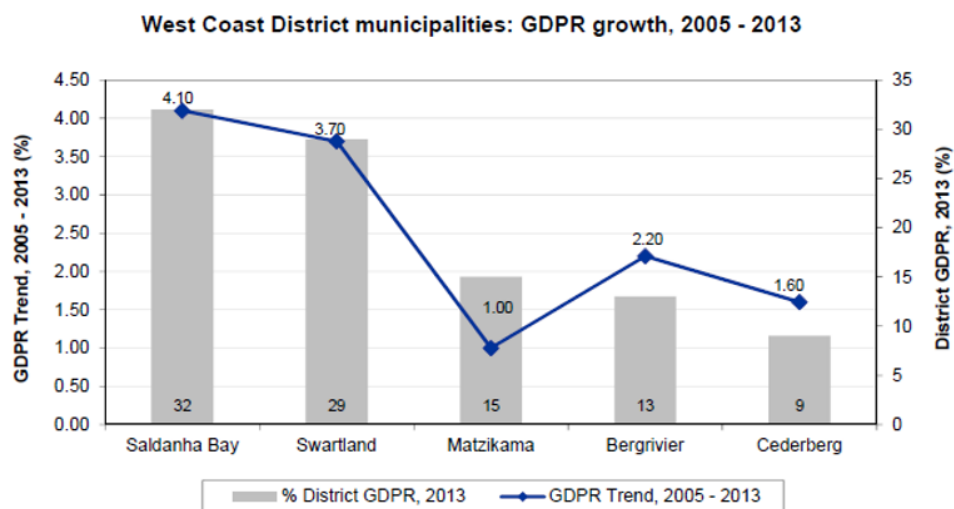
of migrant workers to the area. There is a noticeable increase in informal dwellings from 10% (1996) to 17% (2011) which resulted in the Saldanha Bay area having the lowest access to formal housing within the WCDM.

The tenure status of households as seen below indicates that the national, provincial and district figures are comparable. In 2011; nationally 53% of dwellings were owned and 44% rented compared to the Western Cape and WCDM where 52% is owned and 44% rented. In Saldanha Bay 63% of dwellings were owned of which 47% were fully paid off and 16% was not. Thirty five percent of the population rented the dwellings in which they lived. No significant changes in the ownership of households can be seen between the 2001 and 2011 periods.

g) GDP & Key Economic Activities

Economic growth in South Africa has been deteriorating since 2012. GDP growth of 2.5 per cent, 2.2 per cent and 1.5 per cent was achieved in 2012, 2013 and 2014 respectively. Initiatives to bolster economic growth on a national scale have been undertaken and progress has been made – talks to establish a more sustainable labour relations environment have been undertaken, and administrative reforms to reduce red tape have been implemented. Key structural issues which hinder the desired growth levels nevertheless remain entrenched. Given the close linkages between the municipalities in the Province and the national economy, the metro and district (and thus local) municipalities in the Western Cape are impacted by current state and fluctuations in the national economy.

The West Coast District grew by 3.7 per cent on average year-on-year from 2005 - 2013. The District managed to grow by 1.1 per cent per annum during the recessionary period (2008 - 2009); while managing a higher growth rate of 2.6 per cent per annum during the recovery period (2010 - 2013). The District has not yet managed to revert back to its 2005 - 2013 trend growth rate.



Source: Municipal Economic Review and Outlook (MERO), 2015

Graph 4: GDPR Growth

As per the above, Saldanha Bay comprised the largest share (32 per cent of the District's GDPR, or R6.2 billion of the District's R19 billion Gross Value Added in 2013, making it the largest economy in the District, followed by Swartland (R5.4 billion), Matzikama (R2.9 billion), Bergervier (R2.6 billion) and Cederberg (R1.7 billion). The region experienced average year-on-year growth of 4.1 per cent from 2005 - 2013, thus exceeding the Province's growth rate of 3.6 over this period. Saldanha Bay is the fastest growing municipality in the District, and is among the fastest growing in the Province.

Intensive agricultural areas are located along river courses. The following 4 key economic activities were identified in the LED strategy review document:

Key Economic Activities	Description
Establish an IDZ	The most significant new project that is currently underway is the establishment of the Industrial Development Zone (IDZ) in Saldanha as a catalyst to expand the potential of the harbour and to launch the Oil and Gas cluster. From a strategic outlook point of view, vigorous growth is assured due to the Oil & Gas sector and the IDZ/SEZ, but less assured is the impact that it will have with regard to local and regional sustainability and transformation. Thus the strategic intent of the SBM is to build partnerships to ensure that the anticipated growth of the IDZ/SEZ directly benefits local and district residents, leads to socio-economic transformation and the needs of future development are translated into effective municipal planning and execution. Priority issues are to ensure sufficient skills to support current growth & development, necessary skills to fuel future growth trajectory & and socio- economic transformation and communication at all levels and an increasingly efficient and effective municipality.
Tourism	Tourism is already well established and relatively matured although it still has enormous growth potential. The tourism strategy of SBTO for the area is currently under revision to ensure that the sector continues to contribute to the economic development of the area. The key priorities as contained in the Council approved Tourism Development Strategy (TDS) for the SBM area are currently in an implementation stage in order to open more tourism opportunities to locals.
Aquaculture	Aquaculture is also an established sector that has considerable growth potential due to the successful aquaculture activities in particular the Saldanha port. Good aquaculture growing conditions and water quality managed and improving. The demand far exceeds supply currently, thus the future of aquaculture with port expansion need to be clarified. Expansion of primary production and increased value addition are currently needed for the aquaculture industry.
Steel fabrication	Saldanha has the potential and is well positioned for exponential growth and development. This growth can be expected from four “sunrise” and labour intensive sectors like steel fabrication.

Table 5: Key Economic activities

1.2.3 Socio Economic Information

a) Education Levels

The educational attainment amongst people aged 15 years and older is indicated in the table below. In 2011 the national figures indicated that 38% of the population had some secondary schooling followed by 26% having achieved Grade 12. The numbers in the Western Cape is comparable to the national average as 40% have some secondary schooling and 26% Grade 12. Within the WCDM, 39% have some secondary education and 21% have completed Matric.

The Saldanha Bay indicators show that 44% of the population have attained some secondary education followed by 26% with Grade 12. Together this represents the largest portion of the SBM’s education levels as the remaining 30% of the population either have no schooling (2%), some or complete primary (17%), higher education (8%) or other (3%).

Level	Year	No schooling	Some primary	Complete primary	Some secondary	Grade 12/ Std 10	Higher	Other	Total
National	1996	16	16	8	36	14	6	4	100
	2001	16	16	7	36	18	7	0	100
	2011	7	11	5	38	26	10	2	100
Western Cape	1996	6	15	9	40	17	10	4	100
	2001	5	14	8	40	22	10	0	100
	2011	2	10	5	40	26	13	4	100
WCDM	1996	10	21	11	35	13	7	3	100
	2001	8	21	11	37	17	6	8	100

Level	Year	No schooling	Some primary	Complete primary	Some secondary	Grade 12/ Std 10	Higher	Other	Total
	2011	5	15	8	39	21	7	6	100
Saldanha Bay	1996	6	17	11	40	16	7	3	100
	2001	5	16	10	42	20	7	0	100
	2011	2	11	6	44	26	8	3	100

Table 6: Education Levels

Source: Statistics South Africa

Education remains one of the key avenues through which the state is involved in the economy. In preparing individuals for future engagement in the labour market, policy choices and decisions in the sphere of education play a critical role in determining the extent to which future economic and poverty reduction plans can be realised.

West Coast District: Education outcomes, 2013 - 2014

Education outcomes: Matric pass rate		
Municipality	2013	2014
West Coast District	88.4%	88.4%
Matzikama	92.0%	93.7%
Cederberg	91.6%	88.2%
Bergervier	85.2%	84.1%
Saldanha Bay	90.5%	87.9%
Swartland	85.3%	88.3%

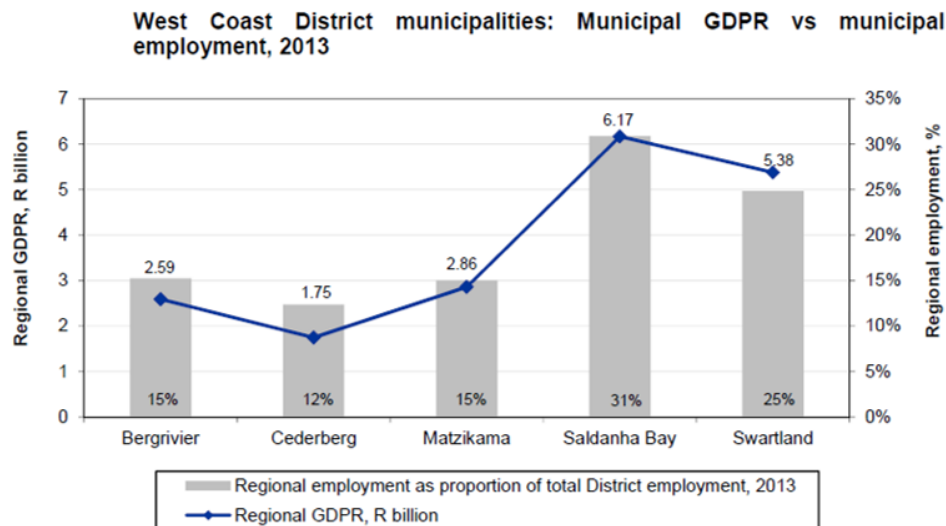
Source: Western Cape Department of Education,
Annual Survey of public and independent Schools (ASS) 2014

Graph 5: Education Outcomes

The 2014 matric results for Saldanha Bay results showed a slight regression in the matric pass rate from 90.5 per cent in 2013 to 87.9 per cent in 2014. This may partly be attributed to the increase in the learner-teacher ratio and the phasing in of the Curriculum Assessment Policy Statements (CAPS curriculum).

b) Employment

Unemployment remains one of South Africa's biggest challenges. Overall unemployment (as per the narrow definition) stood at 25 per cent as at the end of 2014. Skills shortages, weak economic growth and electricity supply constraints are among the most significant constraints on employment growth. The NDP aims to reduce unemployment to 6 per cent by 2030. Improvements in education and training are integral to the attainment of this goal. These issues are structural and are felt at a local government level, where high levels of unemployment put significant strain on municipal funds.



Graph 6: Municipal GDP vs Municipal Employment

Saldanha Bay comprised 31 per cent of the employment in the District in 2013. According to the 2015 MERO, Saldanha Bay together with Swartland employed 56 per cent of the District's working population. Cederberg has the smallest economy and employed only 12 per cent of the District's working population.

Saldanha Bay's commercial services sector is the largest employer in the Municipality, employing 13 479 (or 42 per cent) of the Municipality's working population in 2013, followed by the general government and CSP services sector, which employed 9 693 (or 30 per cent). The manufacturing sector was among the Municipality's bottom 3 employers, employing only 2 374 (or 7 per cent) of the Municipality's working population.

c) Poverty Indicators

In an effort to alleviate poverty and reduce inequality, the National Development Plan has set the objective of having zero households earn less than R418 per month by 2030.

Saldanha Bay Municipality was in 2011 still behind this target with approximately 16.3 per cent of its 29 852 households that earned less than R400 a month. Lower levels of household income increases indigent dependency on municipal support. Municipal resources are therefore strained in an effort to provide free basic services.

Measuring levels of poverty and inequality for the period 2006 to 2011, Statistics South Africa's 2014 Poverty Trends Report specifies that the lower-bound poverty line (LBPL) for March 2011 was set at R443 (per capita, inflation adjusted poverty line) meaning that any individual earning less than R443 a month would have to sacrifice essential food items in order to obtain non-food goods. Compared to the above specified average household income for the Saldanha Bay Municipality, it is concerning to note that approximately 4 149 households in the municipal area earn less than R400 a month and must therefore survive on less than what an individual person requires as per the LBPL measure.

I.3 Municipal Highlights and Challenges

I.3.1 Service Delivery Highlights

Highlight	Description
Water services	Completion and commissioning of the new 5ml Louwville water supply reservoir
Integrated public and private urban space in Vredenburg	Continuous development and finalisation of the Vredenburg Urban Development Implementation Strategy

Table 7: Services Delivery Highlights

I.3.2 Service Delivery Challenges

Service Area	Challenge	Actions to address
Water	Pipe burst on bulk supply line to Paternoster	New air valves and isolating valves were installed
Water	Continuous pipe breaks in the Louwville supply area	Pressure management with early warning signals to be installed
Waste water	Vandalism at various sewer pump stations	Relocation and/or adequate securing of pump stations
Waste water	Unused treated effluent	Take-off agreements by some industries to minimise the volumes to be discharged off
Waste water	Illegal dumping of oil and greases into sewerage system	Detection at source and the issuance of relative penalties to prevent reoccurrences

Table 8: Services Delivery Challenges

I.3.3 Households with minimum level of Basic Services

Service	2014/15	2015/16
Electricity service connections (Represents the number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas))	22 005	21 885
Water - available within 200 m from dwelling (Represents the number of residential properties which are billed for water or have pre paid meters)	23 573	24 599
Sanitation - Households with at least VIP service (Represents the number of residential properties which are billed for sewerage)	23 097	23 577
Waste collection - kerbside collection once a week (Represents the number of residential properties which are billed for refuse removal)	24 459	25 412

Table 9: Households with minimum level of Basic Services

I.4 Financial Health Overview

I.4.1 Financial Viability Highlights

Highlight	Description
Clean Audit status	First achievement of clean audit status in 2014/15
Payment ratio	The debtors payment rate slightly decreased from 98.6% in 2014/15 to 97.2 % in 2015/16 ,resulting in prior year debt being collected
Sound financial status	Financial sound municipality

Highlight	Description
Cost Coverage	The municipality has a positive cost coverage of 7.93 that increased from the 2014/15 financial year cost coverage of 7.20
Debt to revenue	The debt to revenue is 9.45% (2014/15: 5.82%) which is still significant below the maximum limit set of 25%. The increase is as result of an additional loan of R 47,060 million that was taken up in 2015/2016.
Service debtors to revenue	Service debtors to revenue improved from 15.01% in 2014/15 to 14.35% in 2015/16

Table 10: Financial Viability Highlights

I.4.2 Financial Viability Challenges

Challenge	Description
Implementation of mSCOA on 1 July 2017	The mSCOA budget will already be prepared in mSCOA format during the 2016/17 financial year
New financial system	The implementation of a new financial system
Capital Budget spending	The capital budget spending decreased from 95% 2014/15 to 68% in 2015/16. More realistic budgeting and budget implementation is required from departments

Table 11: Financial Viability Challenges

I.4.3 National Key Performance Indicators – Municipal Financial Viability and Management (Ratios)

The following table indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the MSA. These key performance indicators are linked to the National Key Performance Area namely Municipal Financial Viability and Management.

KPA & Indicator	2014/15	2015/16
Debt to Revenue (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant	5.82%	9.45%
Service debtors to revenue (Total outstanding service debtors/revenue received for services)	15.01%	14.35%
Cost coverage ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	7.20	7.93

Table 12: National KPI's for financial viability and management

I.4.4 Financial Overview

Details	2014/15	2015/16		
		Original budget	Adjustment Budget	Actual
	R'000			
Income				
Grants(Operating + Capital)	95 138	143 319	189 203	130 110
Taxes, Levies and tariffs	595 544	663 239	669 796	671 009
Other	73 714	68 398	81 910	138 436
Sub Total	764 396	874 956	940 909	939 555
Less Expenditure	738 526	927 016	937 065	833 359
Net surplus/(deficit)	25 870	(52 060)	3 844	106 196

Table 13: Financial Overview

I.4.5 Operating Ratios

Detail	Expected norm	Actual	% Variance	Actual	% Variance
		2014/15		2015/16	
Employee Cost	30%	32.62%	3.62%	31.86%	1.86%
Repairs & Maintenance	9%	4.14%	(4.86%)	4.03%	(4.97%)
Finance Charges & Depreciation	18%	17.94%	(0.06%)	16.71%	(1.29%)

Table 14: Operating ratios

Employee cost is 1.86% higher than the norm of 30%. Repairs and maintenance are 4.97% below the norm of 9% which can be attributed to the following:

- ∞ Cost of maintenance staff being included in employee cost and not allocated to repairs and maintenance; and
- ∞ Transport cost being included in vehicle costs and not allocated to repairs and maintenance.

Finance charges and depreciation are 1.29% lower than the norm of 18% that can mainly be attributed to the low level of borrowings outstanding at this point in time due to the ability of the municipality to fund more than 60% of the capital budget from own funds.

I.4.6 Total Capital Expenditure

Detail	2014/15	2015/16
	R'000	
Original Budget	211 181	199 538
Adjustment Budget	236 337	215 809
Actual	225 459	145 951
% Spent	95	68

Table 15: Total Capital Expenditure

I.5 Organisational Development Overview

I.5.1 Municipal Transformation and Organisational Development Highlights

Highlight	Description
Compilation and submission of Annual Financial Statements	Focused attention was given to not utilise external firms for the compilation of annual financial statements. This has resulted in the appointment of financial experts and the reduction of external consultant usage and the overall reduction in audit fees.

Table 16: Municipal Transformation and Organisational Development Highlights

I.5.2 Municipal Transformation and Organisational Development Challenges

Challenge	Actions to address
Funding constraints for the provision of key and/or service delivery affected personnel	Reconsideration of the budget cap and the critical analysis of key and/or service delivery affected personnel for appointment
Organisational review	The elected Council will have an opportunity to review and proposed amendments to the current organisational structure and the proposed changes will need to be managed in order not to disrupt service delivery and/or increase labour disputes

Table 17: Municipal Transformation and Organisational Development Challenges

I.6 Auditor-General Report

Saldanha Bay Municipality received an unqualified audit report with no findings by the Auditor-General for 2015/2016.

The unqualified audit opinion means that the financial statements present fairly, in all material respects, the financial position and its financial performance and cash flows in accordance with applicable laws, regulations and standards. Very few matters of emphasis were highlighted by the Auditor-General and are listed in Chapter 6 of this report.

I.6.1 Audit Outcomes

Year	2011/12	2012/13	2013/14	2014/15	2015/16
Status	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified

Table 18: Audit Outcomes

CHAPTER 2: Governance

Good governance has 8 major characteristics. It is participatory, consensus oriented, accountable, transparent, responsive, effective and efficient, equitable and inclusive and follows the rule of law. It assures that corruption is minimized, the views of minorities are taken into account and that the voices of the most vulnerable in society are heard in decision-making. It is also responsive to the present and future needs of society.

a) National Key Performance Indicators - Good Governance and Public Participation

The following table indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations 796 of 2001 and section 43 of the MSA. This key performance indicator is linked to the National Key Performance Area - Good Governance and Public Participation.

KPA & INDICATORS	2014/15	2015/16
The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	95.0%	67.6%

Table 19: National KPIs - Good Governance and Public Participation Performance

b) Good Governance and Public Participation Highlights

Highlight	Description
Audit outcome	Adherence to legislative requirements and retaining a "clean audit"
Vredenburg Urban Revitalisation	Regular engagements with National and Provincial governments to the extent that the Western Cape Department of Public Works is assisting the National Department with the compilation of requirements and procurement instructions for decision purposes

Table 20: Good Governance and Public Participation Performance Highlights

c) Good Governance and Public Participation Challenges

Description	Actions to address
mSCOA implementation	The requirements by National Treasury and the internal processes followed causing delays with implementation and thus requires regular change management sessions with affected designates

Table 21: Good Governance and Public Participation Challenges

Component A: Political and Administrative Governance

2.1 Political Governance Structure

The council performs both legislative and executive functions. It focuses on legislative, oversight and participatory roles, and has delegated its executive function to the Executive Mayor and the Mayoral Committee. Its primary role is to debate issues publicly and to facilitate political debate and discussion. Apart from their functions as policy makers, Councillors are also actively involved in community work and the various social programmes in the municipal area.

2.1.1 Council



Back row from left to right: Cllr Eventhia Vaughan, Cllr Stefanus Vries, Cllr André Kruger, Ald Wilfred Arendse, Cllr Matthews Riet, Cllr Trevor Benjamin, Cllr Peter Jordaan, Cllr Isak De Bruin.

Centre row from left to right: Cllr Leonard Mitchell, Cllr Berandina Jordaan, Cllr Frank Mbanze, Cllr Stephanus Louw, Dr Louis Scheepers, Cllr Simon Biko, Cllr Joubert Skei, Cllr Hoosain Padayachee, Cllr Gerrit De Bruyn.

Front row from left to right: Cllr Sucilla Van Tura, Cllr Ryan Don, (Executive Mayor) Ald Francois Schippers, (Speaker) Cllr Olwene Daniels, (Deputy Mayor) Ald Elize Steyn, Cllr Frank Pronk.

Below is a table that categorised the councillors within their specific political parties and wards as at 30 June 2016:

Name of councillor	Capacity	Political Party	Ward representing or proportional
F J Schippers	Executive Mayor	DA	Ward 7
S J E Steyn	Executive Deputy Mayor	DA	Ward 10
O D Daniels	Speaker	DA	Proportional
N S Louw	Councillor	DA	Ward 8
S L van Tura	Councillor	DA	Ward 13
F Pronk	Councillor	DA	Ward 5
R J Don	Councillor	DA	Ward 3
M S Biko	Councillor	ANC	Ward 1
J Skei	Councillor	ANC	Ward 2
S T Vries	Councillor	DA	Ward 4
A Kruger	Councillor	DA	Ward 6
I M Riet	Councillor	ANC	Ward 9
B Jordaan	Councillor	DA	Ward 11
T Benjamin	Councillor	ANC	Ward 12
G de Bruyn	Councillor	ANC	Proportional
A de Bruyn	Councillor	ANC	Proportional
N V Mgoqi	Alderman	ANC	Proportional
H Padayachee	Councillor	COPE	Proportional
FF B Mbanze	Councillor	DA	Proportional
L Mitchell	Councillor	DA	Proportional
W Arendse	Councillor	DA	Proportional
JJ Cillié	Alderman	DA	Proportional
P M Jordaan	Councillor	ANC	Proportional
I de Bruin	Councillor	ANC	Proportional

Name of councillor	Capacity	Political Party	Ward representing or proportional
E Vaughan	Councillor	DA	Proportional

Table 22: Council

Below is a table which indicates the Council meetings and attendance for the 2015/16 financial year:

Meeting dates	Number of items submitted	Percentage Attendance	Percentage Apologies for non-attendance
28 July 2015(Special council meeting)	7	80%	20%
25 August 2015	100	88%	12%
22 September 2015	7	92%	8%
21 October 2015	89	92%	8%
8 December 2015	88	92%	8%
12 January 2016 Special council meeting)	5	92%	8%
20 January 2016 (Special council meeting)	16	88%	12%
25 February 2016 (Special council meeting)	97	92%	8%
23 March 2016	11	80%	20%
26 April 2016	83	84%	16%
26 May 2016	8	96%	4%

Table 23: Council meetings

2.1.2 Executive Mayoral Committee

The Executive Mayor of the Municipality, Councillor F J Schippers, assisted by the Mayoral Committee, heads the executive arm of the Municipality. The Executive Mayor is at the centre of the system of governance, since executive powers are vested in him to manage the day-to-day affairs. This means that he has an overarching strategic and political responsibility. The key element of the executive model is that executive power is vested in the Executive Mayor, delegated by the Council, and as well as the powers assigned by legislation. Although accountable for the strategic direction and performance of the Municipality, the Executive Mayor operates in concert with the Mayoral Committee.

The name and portfolio of each Member of the Mayoral Committee is listed in the table below for the period 1 July 2015 to 30 June 2016:

Name of member	Capacity
Councillor (Mr) F J Schippers	Executive Mayor
Alderman (Mrs) S J E Steyn	Executive Deputy Mayor
Alderman (Mrs) S J E Steyn	Chairperson of Corporate Services Portfolio Committee
Councillor (Mr) N S Louw	Chairperson of Finance Portfolio Committee
Councillor (Mrs) S L van Tura	Chairperson of Engineering- and Planning Services Portfolio Committee
Councillor (Mr) F Pronk	Chairperson of Strategic and Risk Management Services Portfolio Committee
Councillor (Mr) R J Don	Chairperson of Community- and Operational Services Portfolio Committee

Table 24: Executive Mayoral Committee

The table below indicates the dates of the Executive Mayoral Committee meetings and the number of reports submitted to Council for the 2015/16 financial year:

Meeting date	Number of items submitted to council
19 August 2015	84
20 October 2015	79
05 November 2015	5
13 November 2015	6
24 November 2015	73
16 February 2016	84
16 February 2016(Special Mayco meeting)	2
15 March 2016	9
20 April 2016	82
17 May 2016	5

Table 25: Executive Mayoral Committee Meetings

2.1.3 Portfolio Committees

In terms of section 80 of the Municipal Structures Act, 1998, if a council has an executive committee; it may appoint in terms of section 79 committees of councillors to assist the executive committee or executive mayor. Section 80 committees are permanent committees that specialise in a specific functional area of the municipality and may in some instances make decisions on specific functional issues. They advise the executive committee on policy matters and make recommendations to Council.

The composition of the portfolio committees for the period 1 July 2015 to 30 June 2016 are stipulated in the tables below:

Engineering- and Planning Services Portfolio Committee: Non-Delegated Authority

Name of member	Meeting dates
Councillor (Mrs) S L van Tura (Chairperson)	8 September 2015 8 December 2015 19 January 2016 17 March 2016
Alderman (Mr) W Arendze	
Councillor (Mr) F Pronk	
Alderman (Mr) J J Cillié	
Alderman (Mr) N V Mgoqi	

Table 26: Engineering- and Planning Services Portfolio Committee: Non-Delegated Authority

Engineering- and Planning Services Portfolio Committee: Delegated Authority

Name of member	Meeting dates
Councillor (Mrs) S L van Tura (Chairperson)	5 August 2015 7 October 2015 17 November 2015 9 February 2016 14 April 2016
Alderman (Mr) W Arendze	
Councillor (Mr) F Pronk	
Alderman (Mr) J J Cillié	
Alderman (Mr) N V Mgoqi	

Table 27: Engineering- and Planning Services Portfolio Committee: Delegated Authority

Strategic Services & Risk Management Portfolio Committee

Name of member	Meeting dates
Councillor (Mr) F Pronk (Chairperson)	5 August 2015
Councillor (Mr) A Kruger	7 October 2015
Councillor (Mrs) L Mitchell	17 November 2015
Councillor (Mrs) E Vaughan	9 February 2016
Councillor (Mr) G de Bruyn	14 April 2016

Table 28: Strategic Services & Risk Management Portfolio Committee

Corporate Services Portfolio Committee

Name of member	Meeting dates
Alderman S J E Steyn (Chairperson)	5 August 2015
Councillor (Mr) S T Vries	7 October 2015
Councillor (Mr) A Kruger	17 November 2015
Councillor (Mrs) B Jordaan	9 February 2016
Councillor (Mrs) A de Bruyn	14 April 2016

Table 29: Corporate Services Portfolio Committee

Finance Portfolio Committee

Name of member	Meeting dates
Councillor (Mr) S Louw (Chairperson)	5 August 2015
Alderman (Mr) JJ Cillié	7 October 2015
Councillor (Mr) S T Vries	17 November 2015
Councillor (Mr) F F B Mbanze	9 February 2016
Councillor (Mr) I de Bruin	14 April 2016

Table 30: Finance Portfolio Committee

Community- and Operational Services Portfolio Committee

Name of member	Meeting dates
Councillor (Mr) R Don (Chairperson)	5 August 2015
Councillor (Mrs) S van Tura	7 October 2015
Councillor (Mrs) E Vaughan	17 November 2015
Councillor (Mr) H Padayachee	9 February 2016
Councillor (Mr) M S Biko	14 April 2016

Table 31: Community- and Operational Services Portfolio Committee

2.2 Administrative Governance Structure

The Municipal Manager is the Accounting Officer of the Municipality. He is the head of the administration, and primarily has to serve as chief custodian of service delivery and implementation of political priorities. He is assisted by his direct reportees, which constitutes the Senior Management Team, whose structure is outlined in the table below:

Name of Official	Department
Louis Scheepers	Municipal Manager
Stefan Vorster	Chief Financial Officer
Gerrit Smith	Director: Engineering and Planning Services
Jacques Marais	Director: Community and Operational Services
Phumzile Mbaliswana	Director: Corporate Services
David Joubert	Senior Manager: Strategic and Enterprise Risk Services*
*The designation (appointment) of the Senior Manager Strategic and Enterprise Risk Services as a section 56 senior manager was approved by council with effect from 1 March 2016	

Table 32: Administrative Governance Structure

Component B: Public Accountability

MSA S15 (b): requires a municipality to establish and organize its administration to facilitate and a culture of accountability amongst its staff. S16 (i): states that a municipality must develop a system of municipal governance that compliments formal representative governance with a system of participatory governance. S18 (i) (d): requires a municipality to supply its community with information concerning municipal governance, management and development.

Such participation is required in terms of:

- ∞ the preparation, implementation and review of the IDP;
- ∞ establishment, implementation and review of the performance management system;
- ∞ monitoring and review of the performance, including the outcomes and impact of such performance; and
- ∞ Preparation of the municipal budget.

2.3 Intergovernmental Relations

In terms of the Constitution of South Africa, all spheres of government and all organs of state within each sphere must co-operate with one another in mutual trust and good faith fostering friendly relations. They must assist and support one another; inform and consult one another on matters of common interest; coordinate their actions, adhering to agreed procedures and avoid legal proceedings against one another.

Intergovernmental Structures

To adhere to the principles of the Constitution as mentioned above the municipality actively participates in the following intergovernmental structures:

Name of Structure	Members
National Structures	
Catalytic Business Ventures	Cooperative Governance and Traditional Affairs
Provincial Structures	
Premiers Coordinating Forum	Premier and Ministers and Executive Mayors and Municipal Managers
Ministers and Mayors Committee	Ministers and Mayors
Ministers Mayor Technical Committee	Ministers and Mayors and Municipal Managers
SALGA Provincial Executive Committee	SALGA representatives and Executive Mayors and Municipal Managers
SALGA working groups	Relevant Mayoral Committee member and Director
Integrated Development Plan Indaba (Joint planning initiatives)	Western Cape Department of Local Government and Provincial Heads of Departments and Municipal Managers
Various working groups of governance forums	Provincial departments and relevant delegated municipal officials
Western Cape Municipal Managers Forum	All municipal managers of the Western Cape with standing invites to SALGA and the Western Cape Government departments based on matters of relevance
District Structures	
District Coordinating Forum	Executive Mayor and Municipal Manager
District Coordinating Forum Technical Committee	Executive Mayor and Municipal Manager and Delegated Municipal Official
Water Monitoring	Executive Mayor and Municipal Manager
Air quality monitoring	Delegated District and Local Municipal representatives
District Integrated Development Plan / Local Economic Development	Delegated District and Local Municipal representatives
District Integrated Development Plan Coordinating Committee	Delegated District and Local Municipal representatives

Table 33: Intergovernmental Structures

Joint projects and functions with Sector Departments

All the functions of government are divided between the different spheres namely National, Provincial and Local. The municipality therefore share their area and community with other spheres of government and their various sector departments and has to work closely with national and provincial departments to ensure the effective implementation of various projects and functions. The table below provides detail of such projects and functions:

Name of Project/ Function	Expected Outcome/s of the Project	Sector Department/s involved	Contribution of Sector Department
Industrial Plan	Commitment to a high economic growth path to raise incomes, reduce unemployment and improve tax base	Western Cape Department of Economic Development and Tourism	Funding and appointment of service provider for the documenting of the greater Saldanha Bay industrial plan
Infrastructure Growth Plan	Basic service delivery infrastructure analysis for the current and future growth scenarios	Western Cape Department of Local Government: Municipal Infrastructure	Documenting the Infrastructure Growth Plan based on submitted master plan data/information and

Name of Project/ Function	Expected Outcome/s of the Project	Sector Department/s involved	Contribution of Sector Department
			considering the expected growth paths
Human Settlement Strategy	Defining and analysing the housing provision needs and different housing options	Western Cape Department of Human Settlements	Funding and appointment of service provider for the documenting of the Saldanha Human Settlement Strategy focussing on all types of housing deliverables
RSEP/VPUU (Regional Social Economic Program / Violence Prevention through Urban Upgrade)	Build safe and sustainable neighbourhoods by reducing social, cultural, economic and institutional exclusion of former townships	Western Cape Department of Environmental Affairs & Development Planning	Collaborative implementation strategy with regard to funding provision

Table 34: Joint projects and functions with Sector Departments

2.4 Public Meetings

Public meetings are held in all 13 Wards of the Municipality with the specific intention to capture Community based needs and opinion for purposes of the Integrated Development Plan and Annual Budget Process during August/ September and February/ March. These meetings inform and report on Public needs, planning and budgeting as well as Strategic Objectives

Ward Councillors with their Ward Committees also have Public meetings twice a year to discuss ward plans and service delivery shortcomings, and report on the success /failure of intended projects.

Attendance of the public is determined by their personal needs at the time of the meeting, otherwise there is very little interest shown in such meetings. Attendance is often very poor at approximately 80 – 120 people attending.

Municipal Officials from all departments are allocated to attend all public meetings to ensure attention to all matters arising.

2.4.1 Representative Forums

Labour Forum

The table below specifies the members of the Labour forum for the 2015/16 financial year:

Name of representative	Capacity	Meeting dates
Mrs E Steyn	Alderman	8 July 2015 12 August 2015 9 September 2015 28 October 2015 13 November 2015 03 December 2016 10 February 2016 09 March 2016 12 April 2016 18 May 2016 8 June 2016
Mr Louw	Councillor	
Ms S Vantura	Councillor	
Mr S Vries	Councillor	
Ms A De Bruyn	Councillor	
Mr L Scheepers	Management	
Mr G Smith	Management	
Mr P Mbaliswana	Management	
Mr J Marais	Management	
Mr S Vorster	Management	
Mr AE Du Plessis/Ms R Hendricks/Mrs A Delport	Management	

Name of representative	Capacity	Meeting dates
Mrs F Madangatya/ Ms joy Lakabane	Human Resources	
Mr E Scholtz	IMATU	
Ms K Van Wyk (Chairperson)	IMATU	
Mr H Smith	IMATU	
Mr M Mkhulisi	SAMWU	
Mr P Lewack	SAMWU	
Ms D Bruintjies	SAMWU	
Mr S Liwani	SAMWU	
Mr A Witbooi	SAMWU	
Ms J Blaauw	SAMWU	
Mr A Dingalubala	SAMWU	

Table 35: Labour Forum

2.4.2 Ward Committees

Public meetings are held in all 13 Wards of the Municipality with the specific intention to capture Community based needs and opinion for purposes of the Integrated Development Plan and Annual Budget Process during August/ September and March/April. These meetings inform and report on Public needs, planning and budgeting as well as Strategic Objectives

Ward Councillors with their Ward Committees also have Public meetings twice a year to discuss ward plans and service delivery shortcomings, and report on the success /failure of intended projects.

Attendance of the public is determined by their personal needs at the time of the meeting, otherwise there is very little interest shown in such meetings. Attendance is often very poor at approximately 80 – 120 people attending collectively at these engagements.

Municipal Officials from all departments are allocated to attend all public meetings to ensure attention to all matters arising.

Transport is provided, where necessary, to ward committee members to attend Ward Committee meetings and functions where public participation, through the Ward Committee system is required. The venues have been established for the meetings and support personnel, through the IDP/Ward Committee clerk, have been put at their disposal.

A stipend of R 1 000.00 every 2nd month has been approved for all ward committee members, provided that they attend the ward committee meeting every 2nd month and submit a report at the meeting as part of their participatory functions as ward committee members.

Ward I: Middelpas & Daizville West

Name of representative	Capacity representing	Number of meetings held during the year
Mzwandile Biko	Ward Councillor	6
Koos Strauss(Ward Comm. Member)	Sport & Culture	
Thandikaya Puza	Unemployment and Labour	
Thandiswa Mhlantla	Housing	
Faniswa Hali	Education & Training	
Magdalene White	Business	

Name of representative	Capacity representing	Number of meetings held during the year
Elizabeth Cloete	Health, Disability & Welfare	
Nokuzola Memani	Disability & Youth	
Ntombizethu Magxwalisa	Sport & Culture	
Balisa Magaqla	Religion & Traditional Leaders	
Dawid De Bruyn	Community Safety	

Table 36: Ward 1 Committee Meetings

Ward 2: Witteklip (RDP Houses)

Name of representative	Capacity representing	Number of meetings held during the year
Joubert Skei	Ward Councillor	6
Christina Nosipho Poswayo	Community Safety	
Martha Simmerie	Education & Training	
Ethel Manana	Business	
Anna Arries	Community Safety	
Catherine Papier	Health & Welfare	
Lehlonono Leutloa	Sport & Youth	
Victoria Flandorp	Religion / Churches	
Michael Phakamisa Khulu	Youth & Disability	
Christo Le Roux	Community Representative	
Mziwonke Xoseni	Human Settlements	

Table 37: Ward 2 Committee Meetings

Ward 3: White City

Name of representative	Capacity representing	Number of meetings held during the year
Ryan Don	Ward Councillor	6
Veon Veldtsman	Unemployment & Labour	
Charleen Van Hooi	Education & Training	
Norena Samuels	Housing	
Charles Jacobs	Business	
Sandra Williams	Local Government	
Romeo Mabuya	Health, Disability & Welfare	
Renio Lopez	Sport & Youth	
Kevin Goliath	Religion	
Stoffel Williams	Youth	
Sweetness Booi	Community Safety	

Table 38: Ward 3 Committee Meetings

Ward 4: Diazville & RDP Houses

Name of representative	Capacity representing	Number of meetings held during the year
Stephan Vries	Ward Councillor	6
Wuune Jacobs	Education & Training	
Nicolette Holland	Housing	
David Jones	Business	
Jerome Dirkse	Local Government	
Johanna Maarman	Health & Welfare	
Japie de Bruyn	Sport & Youth	
Chris Maart	Religion	
Yasseen Manuel	Youth	
Hailey Schuller Naido	Unemployment	
Lea Booysen	Community Safety	

Table 39: Ward 4 Committee Meetings

Ward 5: Saldanha Town & Jacobs Bay

Name of representative	Capacity representing	Number of meetings held during the year
Frank Pronk	Ward Councillor	6
Mike Rothenburg	Community Representative	
Andre Wicht	Environment & Tourism	
Cillian O'Neil	Education & Training	
Davelina Nelson	Community Representative	
Mortimer Barry	Sport & Culture	
Antoinette Steenkamp	Woman / Disabled	
John De Klerk	Health & Welfare	
Andre De Beer	Community Safety	
Johan Smith	Businesses & Ratepayers	
Daan Grobler	Jacob's Bay Representative	

Table 40: Ward 5 Committee Meetings

Ward 6: Langebaan

Name of representative	Capacity representing	Number of meetings held during the year
Andre Kruger	Ward Councillor	6
Charlton Nieuwoudt	Youth, Education & Training	
Jaco Kotze	Ratepayers	
Peter Lindenberg	Community Safety	
Maryam Alie	Community Representative	
Marius Koen	Tourism	
Roy Masters	Disability & Churches	
Solene Smith	Community Representative	

Name of representative	Capacity representing	Number of meetings held during the year
Wilhelm America	Sport	
Wilna Thys	Social Welfare	

Table 41: Ward 6 Committee Meetings

Ward 7: Hopefield

Name of representative	Capacity representing	Number of meetings held during the year
Francios Schippers	Ward Councillor	6
Fabian Pietersen	Sport & Culture	
Lizelle Strydom	Business & Tourism	
Jacobus Lewis	Community Safety	
Anna Linnert	Religion	
Olga Duiker	Health & Welfare	
Jan Hanekom	Ratepayers	
William Julies	Education & Training	
Gideon Melck	Agriculture	
Leola Strydom	Community	
Geraldine Borrie	Community	

Table 42: Ward 7 Committee Meetings

Ward 8: Vredenburg & Green Village

Name of representative	Capacity representing	Number of meetings held during the year
Stephan Louw	Ward Councillor	6
Avril Williams	Community	
Inus Bester	Community	
Boxer Kotze	Religion / Churches	
Willie Goosen	Ratepayers	
Patrick Brandt	Community	
Rustin Engelbrecht	Sport	
Louis Hartzenberg	Sport	
Venessa Taylor	Community	
Anneline Niemand	Education & Training	

Table 43: Ward 8 Committee Meetings

Ward 9: Ongegend

Name of representative	Capacity representing	Number of meetings held during the year
Ikakanyeng Matthews Riet	Ward Councillor	6
Shelden Cakaca	Training & Education	
Lydia Lehata	Traditional Leaders	
Catrina Van Rooyen	Health	

Name of representative	Capacity representing	Number of meetings held during the year
Elliot Gans	Community Representative	
Zizipho Nabo	Community Representative	
Franklin Simpson	Religion	
Goodman Sipholi	Religion	
Mike Nyadeni	Sport & Youth	
Siyavuya Mtsolo	Businesses	
Ian Christian	Safety & Security	

Table 44: Ward 9 Committee Meetings

Ward 10: Vredenburg & Louwville

Name of representative	Capacity representing	Number of meetings held during the year
Elize Steyn	Ward Councillor	6
Gereldo Pieters	Sport & Culture	
Elaine Cupido	Women	
Antoinette Meyer	Community Representative	
Elizabeth Persens	Religion	
Morgan Smit	Rate Payers. Business & Tourism	
Willie Verster	Senior Citizens	
Dottie Syster	Community	
Cecelia van der Westhuizen	Community Representative	
Maryna van Heerden	Community Representative	
Cedric Villet	Community Safety	

Table 45: Ward 10 Committee Meetings

Ward 11: St. Helena Bay & Paternoster

Name of representative	Capacity representing	Number of meetings held during the year
Brenda Jordaen	Ward Councillor	6
Peter Coraizin	Fishers	
William Lamoor	Fishers	
Richard Gogwana	Community Representative	
Dora Taylor	Community Representative	
Godfrey Bailey	Community Representative	
Natalie van der Heever	Community Safety	
Freddie Kearns	Sport & Culture	
Charlene Achilles	Business & Tourism	
Wayne Brown	Education & Training	

Table 46: Table 27: Ward 11 Committee Meetings

Ward 12: Laingville

Name of representative	Capacity representing	Number of meetings held during the year
Trevor Benjamin	Ward Councillor	6
Susan Bekeer	Health & Welfare	
Sonia Van Rooyen	Community Safety	
Noxolo Rayi	Education & Training	
Sivuyile Mhlana	Community	
Lewelyn Owies	Youth	
Jacob Alexander	Businesses	
Charles Jordaan	Fisherman	
Msindisi Pukwama	Sport & Recreation	
Thando Peter	Religion / Churches	

Table 47: Ward 12 Committee Meetings

Ward 13: Louwville, Yskor & Part of Self Built Scheme

Name of representative	Capacity representing	Number of meetings held during the year
Sucilla Van Tura	Ward Councillor	6
Paulina Boois	Religion	
Sophia Arnolds	Women & Children	
Johan Brutus	Community Safety	
Sakkie Mentoor	Sport & Culture	
Judy Stevens	Businesses & NGO's	
Thomas Lucas	Health & Social Welfare	
Denino Hendricks	Youth	
Christine Talmakkies	Education & Training	
Anna Claasens	Community Representatives	
Stanley Bowers	Community Representatives	

Table 48: Ward 13 Committee Meetings

Component D: Corporate Governance

Corporate governance is the set of processes, practices, policies, laws and stakeholders affecting the way an institution is directed, administered or controlled. Corporate governance also includes the relationships among the many stakeholders involved and the goals for which the institution is governed.

2.5 Risk Management

Section 62 of the Municipal Finance Management Act (MFMA), no. 56 of 2003 that the Accounting Officer should take all reasonable steps to ensure that the municipality has and maintains effective, efficient and transparent systems of financial and risk management and internal control as well as the effective, efficient and economical use of the resources of the municipality.

The delegated risk management official was appointed with the first task of revising the risk management related policies and strategies.

Risk Management is one of management's core responsibilities according to section 62 of the Municipal Finance Management Act (MFMA) and is an integral part of the internal processes of a municipality. It is a systematic and formalised process to identify, assess, manage, monitor, report and address risks on a continuous basis before such risks can impact negatively on the service delivery capacity of the Saldanha Bay Municipality. When properly executed risk management provides reasonable assurance that the institution will be successful in achieving its goals and objectives.

Various engagements is held to discuss and populate risk tolerance and appetite levels to report accurately and appropriately on the individual as well as strategic risks.

The following top five risks of the municipality have been identified for which management actions plans have instituted to respond appropriately:

Risk description	Action plan
Ageing and poor infrastructure	Compilation of an infrastructure growth plan to enable appropriate planning for maintenance, upgrades and/or replacement of critical service delivery infrastructure
Declining revenue base impacting on municipal sustainability	Compilation of a long term financial plan to give effect and balance financial resources on envisaged infrastructure and/or community needs
Business process disruptions	Key information systems platforms been critically reviewed and incorporated in organisational back up and system processes
Municipal Standard Chart of Accounts (mSCOA)	Compilation of internal mSCOA implementation plan based on system acquisition as well as personnel training and implementation costs
Non-compliance to relevant laws and regulations	Collaborative project with the Provincial department on implementing the compliance model. The monitoring system will enable prompt actions on matters which must be performed to the relevant legislature listings

Table 49: Top Five Risks

The Provincial Disaster management department in conjunction with the West Coast District Municipality will be assisting the municipality with a disaster risk assessment during the 2015/2016 financial year. This will also include the development and finalising of a disaster risk management plan with related operating procedures.

Through our collaborative working relationship with Department of Environmental Affairs and Development Planning, an industrial plan is been developed to monitor the extent and potential impact of industrial activities within the municipal area.

2.6 Anti-Corruption and anti-fraud

Section 83(c) of the MSA refers to the implementation of effective bidding structures to minimize the possibility of fraud and corruption and the Municipal Finance Management Act (MFMA), section 112(1) (m)(i) identify supply chain measures to be enforced to combat fraud and corruption, favouritism and unfair and irregular practices. Section 115(1) of the MFMA states that the accounting officer must take steps to ensure mechanisms and separation of duties in a supply chain management system to minimize the likelihood of corruption and fraud.

2.6.1 Developed Strategies

Name of strategy	Developed Yes/No	Date Adopted/Reviewed
Fraud Prevention Strategy (inclusive of policy, control strategies and fraud response plan)	Yes	April 2016

Table 50: Strategies: Anti-corruption and Anti-fraud

Structural strategies according to the Fraud Prevention Strategy include the establishment of an Anti-Fraud and Corruption Committee that will oversee the approach of the Municipality approach to fraud prevention, fraud detection strategies and response to fraud and corruption incidents reported by employees or other external parties. Such a Committee has not been established.

2.6.2 Implementation of Strategies

Strategies to implement	Key Risk Areas	Key measures to curb corruption and fraud
Structural Strategies	Possible fraud and corruption at structural Level.	<ul style="list-style-type: none"> ∞ Risk assessment coordination ∞ Suspected fraud and corruption investigations ∞ Establishment of an oversight body (Anti-Fraud and corruption Committee)
Operational Strategies	Inadequate control environment to mitigate and / or detect fraud and corruption	<ul style="list-style-type: none"> ∞ Internal Controls ∞ Fraud Prevention Strategies ∞ Fraud Detection Strategies ∞ Response Strategies
Maintenance Strategies	Outdated and inappropriate Fraud and corruption	Revision and updating of the Anti-Fraud and corruption Strategy and fraud response plan

Table 51: Implementation of the Anti-corruption and Anti-fraud Strategies

2.7 Audit Committee/s

Section 166(2) of the MFMA states that an audit committee is an independent advisory body which must –

(a) advise the municipal council, the political office-bearers, the accounting officer and the management staff of the municipality, on matters relating to –

- ∞ internal financial control and internal audit;
- ∞ risk management;
- ∞ accounting policies;
- ∞ the adequacy, reliability and accuracy of financial reporting information;
- ∞ performance management;
- ∞ effective governance;
- ∞ compliance with this Act, the annual Division of Revenue Act and any other applicable legislation;
- ∞ performance evaluation; and
- ∞ any other issues referred to it by the municipality

2.7.1 Functions of the Audit Committee

The Audit Committee have the following main functions as prescribed in section 166 (2) (a-e) of the Municipal Finance Management Act, 2003 which is further supplemented by the Local Government Municipal and Performance Management Regulation as well as the approved Audit Committee charter:

- ∞ To advise the Council on all matters related to compliance and effective governance.
- ∞ To review the annual financial statements to provide Council with an authoritative and credible view of the financial position of the municipality, its efficiency and its overall level of compliance with the MFMA, the annual Division of Revenue Act (DoRA) and other applicable legislation.
- ∞ Respond to the council on any issues raised by the Auditor-General in the audit report.
- ∞ To carry out such investigations into the financial affairs of the municipality as the council may request.
- ∞ Perform such other functions as may be prescribed.
- ∞ To review the quarterly reports submitted to it by the internal audit.
- ∞ To evaluate audit reports pertaining to financial, administrative and technical systems.
- ∞ To review the performance management system and make recommendations in this regard to Council.
- ∞ To identify major risks to which Council is exposed and determine the extent to which risks have been minimised.
- ∞ Review the plans of the Internal Audit function and in so doing; ensure that the plan addresses the high-risk areas and ensure that adequate resources are available.
- ∞ Provide support to the Internal Audit function.
- ∞ Ensure that no restrictions or limitations are placed on the Internal Audit section.
- ∞ Evaluate the activities of the Internal Audit function in terms of their role as prescribed by legislation.

2.7.2 Members of the Audit Committee

Name of representative	Capacity	Meeting dates
Judy Grobblor	Chairperson: August 15 – Present	24 August 15
Ishmael Theletsane	Chairperson: March 2015 – July 2015 Member	27 November 15 07 March 16
Neels Kornelius	Member	20 June 16

Table 52: Members of the Audit Committee

2.7.3 Municipal Audit Committee Recommendations

Although no formal report are submitted to Council on implementation of recommendations to address control weaknesses; the Audit Committee regularly follow up with Internal Audit and Management on the state of corrective action implementation. However, in an effort to strengthen governance of the audit committee, the councillor responsible for the financing portfolio and Chairperson of the Municipal Public Accounts Committee have standing invites to the Audit Committee meetings and have unrestricted access to all its members as stipulated in the Audit Committee charter. Furthermore the audit committee chairperson reports to council semi-annually and met with the Mayoral committee on a quarterly basis. As part of these interactions and

communications the audit committee reports on matters relating to Risk Management, Governance and Internal control and other matters that require Council / Mayoral Committee and / or Senior Management attention.

2.8 Performance audit committee

The Audit Committee also acts as the Performance Audit Committee. The Committee quarterly receives performance reports, from the official delegated to oversee performance management and the internal audit function, on the implementation and status of performance management and performance information within the organization.

2.8.1 Functions of the Performance Audit Committee

In terms of Section 14(4) (a) of the Regulations the performance audit committee has the responsibility to -

- (i) review the quarterly reports produced and submitted by the internal audit process;
- (ii) review the municipality's performance management system and make recommendations in this regard to the council of the municipality; and
- (iii) at least twice during each financial year submit a performance audit report to the council of the municipality.

2.9 Internal Auditing

Section 165 (2) (a), (b) and (c) of the MFMA requires that:

The internal audit unit of a municipality must –

- (a) prepare a risk based audit plan and an internal audit program for each financial year; and
- (b) advise the accounting officer and report to the audit committee on the implementation on the internal audit plan and matters relating to:
 - (i) Internal audit;
 - (ii) internal controls;
 - (iii) accounting procedures and practices;
 - (iv) risk and risk management;
 - (v) performance management;
 - (vi) loss control; and
 - (vii) compliance with this Act, the annual Division of Revenue Act and any other applicable legislation
- (c) perform such other duties as may be assigned to it by the accounting officer.

The Internal Audit Activity is an independent section in the office of the Municipal Manager at Saldanha Bay Municipality and forms a significant part of governance within the Municipality, thus contributing to ensure good governance and regulatory conformance. Internal Audit is mandated to provide independent, objective assurance and consulting services, towards adding value and improve the Municipality's operations.

The Internal Audit Activity has assisted with the development of the Risk Management Policy, Risk Management Strategy and Fraud Prevention in line with the National Treasury prescriptions. However during 2015/16 financial year the appointed Senior Manager: Risk and Strategic Services undertook a process to review and update the documentation to ensure relevancy and alignment with current organisational and legislative objectives and requirements. The documents were approved as well as a Risk Committee was constituted during the period.

To ensure the organisations governance and risk management processes is sound and underpins the ethical values, vision and mission of the organisation, governance and risk management reviews were included in the 2015/16 risk based internal audit plan, approved by the audit committee. No separate review was included to provide assurance on information and communication technology as it was decided to instead follow an integrated approach with these areas being included and considered with the performance of all reviews in the different audit areas. Governance review considerations included Legislative, Policy and standard operating procedure requirements and ensuring alignment between all aspects. For the 2015/2016 financial year only three (3) risk based internal audits were included in the approved risk-based internal audit plan, which in addition to the before mentioned areas included payroll. The limited inclusion and performance of risk based reviews was in an effort to provide sufficient time for establishing and implementation of processes and to lay the foundation to ensure all operational audit procedures are in line with the International Standards for the professional Practice of Internal Auditing (Standards) (IPPF) as prescribed by The Institute of Internal Auditors (IIA).

Audit Activity	Hours
General Audits	
Housing Management	n/a
Supply Chain Management – Deviations	n/a
Reliability and Credibility of reported information – Back to Basics (B2B)	70
Inventory Management	n/a
Collating / Referencing and Submission of requested Audit File and/or Quarterly Key control non-financial information	60
Risk Management	208
Payroll Management	385
Statutory Audits	
MFMA compliance (Forms part of other detailed reviews)	n/a
DORA compliance (Statutory compliance and quarterly compliance reviews)	680
Performance Management System (Statutory compliance and quarterly compliance reviews)	1547

Table 53: Annual risk based audit plan

Relating to and during the 2015/16 financial year the following Internal Audit reports were issued:

No.	Internal Audit Reports issued
1	DoRA Statutory Compliance
2	DoRA Quarter 4 (14/15)
3	DoRA Quarter 1 (15/16)
4	DoRA Quarter 2 (15/16)
5	DoRA Quarter 3 (15/16)
6	PMS Statutory Compliance

No.	Internal Audit Reports issued
7	PMS Quarter 4 (14/15)
8	PMS Quarter 1 (15/16)
9	PMS Quarter 2 (15/16)
10	PMS Quarter 3 (15/16)
11	Payroll Management
12	Risk Management
13	Back 2 Basics

Table 54: Internal Audit reports issued

2.10 Supply Chain Management

2.10.1 Competitive Bids in Excess of R200 000

a) Bid Committee Meetings

The following table details the number of bid committee meetings held for the 2015/16 financial year:

Bid Specification Committee	Bid Evaluation Committee	Bid Adjudication Committee
75	67	33

Table 55: Bid Committee Meetings

The attendance figures of members of the bid specification committee are as follows:

Member	Percentage attendance
SCM (Chairperson)	100%
Departmental Officials from relevant department responsible for goods or services to be delivered	100%
Relevant technical expert if applicable	100%
SCM official	100%

Table 56: Attendance of members of bid specification committee

All role players are attending meetings to ensure complete specifications. The attendance figures of members of the bid evaluation committee are as follow:

Member	Percentage attendance
Chairpersons	100%
Finance	100%
Relevant Manager/s	100%
SCM official	100%
Departmental Representative (User Department to present bid and supply clarification if needed)	100%

Table 57: Attendance of members of bid evaluation committee

The attendance figures of members of the bid adjudication committee are as follows:

Member	Percentage attendance
Director Financial Services (Chairperson)	100.0%
Director Engineering and Planning Services	90.9%
Director Social Development and Operations	75.8%
Director Corporate Services	93.9%
Manager: Supply Chain Management	100%

Table 58: Attendance of members of bid adjudication committee

The percentages as indicated above include the attendance of those officials acting in the position of a bid committee member. It must also be noted that Legal Services gives inputs if requested and that the committees adhere strictly to rules of order and quorum requirements included in the delegations and Supply Chain Management Regulations.

b) Awards Made by the Bid Adjudication Committee

The bid adjudication committee awarded **51** bids of an estimated value of **R 187 406 887** (Excluding for example technical annual bids, petrol bid, consulting services, printers and cell phones).

The ten highest bids awarded by the bid adjudication committee are as follows:

Bid number	Title of bid	Directorate and section	Successful Bidder	Value of bid awarded
SBM/201512/01	Multi-Purpose Centre White City	Engineering and Planning Services, Municipal Buildings Department	Atuba Construction (PTY) LTD	R 49 868 238
VR065/02/1	Upgrading of Oostewal Street in Langebaan from Jon Olafsson Street to Bree Street	Engineering and Planning Services, Road and Storm water Department	RJ Mullins Civils CC	R 41 995 474
10031/3	Upgrade of Laingville Wastewater treatment works – Phase 3	Engineering and Planning Services, Water and Sanitation departments	Hiload Inyanga Construction	R 14 906 320
VR051/02	ERF 664 and ptn FARM 1074 Paternoster: Construction of 202 subsidised top structures	Engineering and Planning Services, Project Management Unit	Thaw Trading and Investments CC	R 13 314 480
13023/02	Upgrading of Vredenburg Wastewater Treatment Works Phase 2	Engineering and Planning Services, Water and Sanitation departments	A and P Civils	R 12 146 177
13/16	Supply, installation and management of a STS compliant prepayment electricity vending system for the period 1 July 2016 ending at 30 June 2019	Engineering and Planning Services, Electro Technical Department	Itron Metering Solutions	R 11 036 200
H3334/E/03	Construction of electrical services for Diazville Development B, Saldanha Bay	Engineering and Planning Services, Electro Technical Department	Alsus Ondernemings BK	R 6 494 506
93/15	Operation of the materials recovery	Engineering and Planning Services, Solid Waste	Waste-Gro	R 5 686 609

Bid number	Title of bid	Directorate and section	Successful Bidder	Value of bid awarded
	facility, Vredenburg for the period of 3 years			
88/12/PS	Upgrade of Louwville pump station and associated pipelines	Engineering and Planning Services, Water and Sanitation departments	Viking Pony Africa Pumps Pty Ltd t/a Tricom Africa	R 4 998 871
SM924/2015	The upgrading of Kerk Street, Hopefield Phase 1	Engineering and Planning Services, Road and Storm Water department	RJ Mullins Civils CC	R 4 521 930

Table 59: Ten highest bids awarded by bid adjudication committee

c) Awards Made by the Accounting Officer

In terms of paragraph 5 (2) (a) of Council's Supply Chain Management policy, only the Accounting Officer may award a bid which is in excess of R10 000 000. The power to make such an award may not be sub-delegated by the Accounting Officer. The bids awarded by the Accounting Officer were as follows:

Bid number	Title of bid	Directorate	Value of bid awarded
SBM/201512/01	Multi-Purpose Centre White City	Engineering and Planning Services, Municipal Buildings Department	R 49 868 238
VR065/02/1	Upgrading of Oostewal Street in Langebaan from Jon Olafsson Street to Bree Street	Engineering and Planning Services, Road and Storm Water department	R 41 995 474
10031/3	Upgrade of Laingville Wastewater Treatment Works – Phase 3	Engineering and Planning Services, Water and Sanitation departments	R 14 906 320
VR051/02	ERF 664 and ptn FARM 1074 Paternoster: Construction of 202 subsidised Top Structures	Engineering and Planning Services, Project Management Unit	R 13 314 480
13023/02	Upgrading of Vredenburg Wastewater Treatment Works Phase 2	Engineering and Planning Services, Water and Sanitation departments	R 12 146 177
13/16	Supply, installation and management of a STS compliant prepayment electricity vending system for the period 1 July 2016 ending at 30 June 2019	Engineering and Planning Services, Electro Technical Department	R 11 036 200

Table 60: Awards made by Accounting Officer

d) Appeals Lodged by Aggrieved Bidders

No successful appeals were lodged against the municipality.

e) Awards Made in terms of Preferential Procurement Regulations, 2011

All awards above R200 000 were made in terms of the above mentioned Regulation and any deviation was approved by the Municipal Manager or delegated official (Directors).

2.10.2 Deviation from Normal Procurement Processes

Paragraph 36 of Council's Supply Chain Management Policy allows the Accounting Officer to dispense with the official procurement process. Deviations amounting to **R33 162 747** was approved by the Accounting Officer. The following table provides a summary of deviations approved for 2015/16:

Type of deviation	Number of deviations	Value of deviations	Percentage of total deviations value
Emergency	131	R2 176 612	6,48%
Sole Provider	144	R7 473 475	22,25%
Impractical	303	R10 976 330	32,69%
Ad hoc repair	138	R1 650 889	4,92%
Strip and quote	748	R6 274 699	18,68%
Minor Breached	6	R5 029 837	14,98%
Total	1 470	R33 581 842	100%

Table 61: Summary of deviations

Deviations from the normal procurement processes have been monitored closely since the start of the previous financial year. Monthly reporting in terms of paragraph 36 of the SCM policy has been complied with.

2.10.3 Logistics Management

The system of logistics management must ensure the following:

- ∞ the setting of inventory levels that includes minimum and maximum levels and lead times wherever goods are placed in stock;
- ∞ the placing of manual or electronic orders for all acquisitions other than those from petty cash;
- ∞ before payment is approved, certification by the responsible officer that the goods and services are received or rendered on time and is in accordance with the order, the general conditions of contract and specifications where applicable and that the price charged is as quoted in terms of a contract;
- ∞ appropriate standards of internal control and warehouse management to ensure that goods placed in stores are secure and only used for the purpose for which they were purchased;
- ∞ regular checking to ensure that all assets including official vehicles are properly managed, appropriately maintained and only used for official purposes; and
- ∞ Monitoring and review of the supply vendor performance to ensure compliance with specifications and contract conditions for particular goods or services.

Each stock item at the municipal stores, Floryn Street is coded and is listed on the financial system. Monthly monitoring of patterns of issues and receipts are performed by the Storekeeper.

Inventory levels are set at the start of each financial year. These levels are set for normal operations. In the event that special projects are being launched by departments, such information is not always communicated timely to the Stores section in order for them to gear them to order stock in excess of the normal levels.

Internal controls are in place to ensure that goods and service that are received are certified by the responsible person which is in line with the general conditions of contract.

Regular checking of the condition of stock is performed. Quarterly stock counts are performed at which surpluses, deficits, damaged and redundant stock items are identified and reported to Council.

As at 30 June 2016, the value of stock at the municipal stores amounted to **R10 703 057** For the 2015/2016 financial year a total of **R335 182** were accounted for as surpluses, **R635 927** as deficits and **R16 204** as damaged stock items.

2.10.4 Disposal Management

The system of disposal management must ensure the following:

- ∞ immovable property is sold only at market related prices except when the public interest or the plight of the poor demands otherwise;
- ∞ movable assets are sold either by way of written price quotations, a competitive bidding process, auction or at market related prices, whichever is the most advantageous;
- ∞ Firearms are not sold or donated to any person or institution within or outside the Republic unless approved by the National Conventional Arms Control Committee;
- ∞ Immovable property is let at market related rates except when the public interest or the plight of the poor demands otherwise;
- ∞ All fees, charges, rates, tariffs, scales of fees or other charges relating to the letting of immovable property are annually reviewed;
- ∞ Where assets are traded in for other assets, the highest possible trade-in price is negotiated; and
- ∞ In the case of the free disposal of computer equipment, the provincial department of education is first approached to indicate within 30 days whether any of the local schools are interested in the equipment.

The municipality complies with section 14 of the MFMA which deals with the disposal of capital assets. The disposal process plan was finalized in August 2010 and aims to provide the guidelines for the disposal of all obsolete and damaged assets.

2.10.5 SCM Performance Indicators

The SCM policy requires that an internal monitoring system be established and implemented in order to determine, on the basis of retrospective analysis, whether the SCM processes were followed and whether the objectives of the SCM policy were achieved.

Monitoring of internal processes is an on-going process. Standard operating procedures are being prepared; templates of required documents were distributed to all SCM role players to ensure compliance in terms of processes. All complaints are captured in a register and control measures are implemented to address the latter. Irregular, fruitless and wasteful expenditure were identified and reported to the Senior Manager: Financial Operations. Reports are submitted to the MPAC Committee and Council as per standard operating procedure (Section 32 of the MFMA refers). The following table details the performance for each of those key performance indicators:

Key performance indicator	2014/15	2015/16	Remarks relating to 2015/16
Ensure that tenders are successfully finalised and awarded within the validity period of the	96.75%	98.2%	The underspending of the capital budget is caused by user-departments not submitting bids in line with the tenderplans. The SCM

Key performance indicator	2014/15	2015/16	Remarks relating to 2015/16
tender to enhance effective delivery of services			department has done the following to ensure that bids are awarded timeously: (i) Prepared a bid plan in co-operation with user-departments to ensure timeous award of bids and spending, (ii) early warning and follow-up emails are send to responsible officials - monitoring of bid plan, (iii) tender plan reports are mailed to directors to inform them on progress.
Provide administrative support to the bid and adjudication committees to ensure fast and effective SCM processes	100%	100%	Committees received sufficient support from the supply chain management unit.
Compliance with the SCM Act measured by the limitation of successful appeals against the municipality	0	0	No successful appeals occurred.

Table 62: SCM performance indicators

2.10.6 SCM Audit Findings 2014/15

No findings were raised for the 2014/15 year.

2.10.7 Financial Disclosures

Schedule 1, Section 7 as well as Schedule 2, Section 5A of the Municipal Systems Act states that when a councillor is elected or appointed or a person appointed in terms of section 56 or a municipal manager, he or she must within 60 days declare in writing to the municipal manager or the chairperson of the municipal council the following financial interests held:

- ∞ shares and securities in any company;
- ∞ membership of any close corporation;
- ∞ interest in any trust;
- ∞ directorships;
- ∞ partnerships;
- ∞ other financial interests in any business undertaking;
- ∞ employment and remuneration;
- ∞ interest in property;
- ∞ pension; and
- ∞ subsidies, grants and sponsorships by any organisation.

Any change in the nature or detail of the financial interests of any councillor or official must be declared in writing to the municipal manager or to the chairperson of the municipal council annually. The municipal council must determine which of the financial interests referred in the abovementioned list must be made public, having regard to the need for confidentiality and the public interest for disclosure.

The following table lists the disclosure of financial interests of the administrative and strategic role players of the municipality which were deemed to be disclosed for public interest:

Name	Description of Financial interests
Executive Mayor	
Alderman F J Schippers	<ul style="list-style-type: none"> ∞ 20% shareholding in Phalafala Farming CC ∞ Director: WESGRO (travel allowance)

Name	Description of Financial interests
Member of Mayoral Committee / Executive Committee	
Alderman S J E Steyn (Deputy Executive Mayor)	None to disclose
Councillor O Daniels (Speaker)	None to disclose
Councillor R Don	None to disclose
Councillor S Louw	<ul style="list-style-type: none"> ∞ Owner of Louw Konsultasies (Tax consultancy firm) ∞ Financial interest in FM on CALL INC as tax consultant
Councillor F Pronk	<ul style="list-style-type: none"> ∞ 40% shareholding in Frank's Hardware ∞ Trustee of F & S Pronk Trust
Councillor S van Tura	<ul style="list-style-type: none"> ∞ 4200 shares in Dromedaris ∞ Director: Dromedaris (Nature and value: R6000-00)
Councillor	
Alderman W Arendze	None to disclose
Councillor T Benjamin	<ul style="list-style-type: none"> ∞ 10% shares in Oranjevis ∞ 10% shares in E.S.O.P. trust
Councillor S Biko	<ul style="list-style-type: none"> ∞ Shareholding: Telkom, JSE, Old Mutual ∞ Member of Umyuko CC ∞ Partnership: Ndimkile Trust
Councillor I de Bruin	<ul style="list-style-type: none"> ∞ 50% shares in Imvusa Trading 1224 ∞ 100 shares in Perfect Down Traders (Nominal value – R1000)
Councillor A de Bruyn	Partner: Mandla Holdings
Councillor G de Bruyn	<ul style="list-style-type: none"> ∞ 12% Majess Pty (Ltd) ∞ 10% Mmikile Comm Co (Pty) Ltd ∞ Director: IDZ ∞ Trust: G N de Bruyn Trust
Alderman J Cillié	None to disclose
Councillor B Jordaan	None to disclose
Councillor P Jordaan	<ul style="list-style-type: none"> ∞ Shareholding in Maiyba Industries (Pty) Ltd ∞ Director of Reygrande Investment Holdings ∞ Interest in trust: West Coast Community Livelihoods project ∞ Also involved in community training at Youth Empowerment Solutions
Councillor A Kruger	<ul style="list-style-type: none"> ∞ 700 Old Mutual shares ∞ 1437 Sanlam shares ∞ Presentation on the Water Quality Trust (administrative capacity) ∞ The Councillor's wife is the sole proprietor of the Walking on Water Guesthouse in Langebaan.
Councillor F Mbanze	None to disclose
Councillor L Mitchell	None to disclose
Alderman N V Mgoqi	<ul style="list-style-type: none"> ∞ Shareholding: Vivid Minds Pty Ltd ∞ Owner of business: N V Mgoqi Transport
Councillor H Padayachee	None to disclose
Councillor M I Riet	325 shares in Tronox Namakwa Sands
Councillor J Skei	∞ 40% shareholding in Lindiwe Logistic

Name	Description of Financial interests
	∞ 50% shareholding in Hooslan Hawkers
Councillor E Vaughan	None to disclose
Councillor S Vries	30% shareholding in Iniyameka Trading
Municipal Manager	
L A Scheepers	∞ Director: 50% shareholding in African Dawn Group Holdings Pty (Ltd) ∞ Director: Boland Rugby (Pty) ∞ Naspers Mzansi shares ∞ Friemersheim Investments CC ∞ Blouelie Crescent 21CC ∞ Professional affiliate of the School of Public leadership, University of Stellenbosch
Chief Financial Officer	
S Vorster	∞ Dormant close corporation that owned a property in 2002 ∞ Partnership: "Op die werf" (partnership that owned property in Gauteng, but is in the process of selling concern in partnership)
Directors	
P Mbaliswana	∞ 119 Sasol BEE Ordinary shares ∞ 100 MTN Zakhele shares ∞ 100 Vodacom Yebo Yethu shares
G Smith	None to disclose
J G Marais	∞ 2320 Sanlam shares ∞ 4100 Old Mutual shares ∞ 200 Roodeheuvel shares ∞ Coronation Unit Trust ∞ SATRIX EFT

Table 63: Financial Disclosures

2.11 By-Laws and Policies

Section 11 of the MSA gives municipal Councils the executive and legislative authority to pass and implement by-laws and policies.

No by-laws were developed or revised by the legal services department during the 2015/16 financial year as a total of 21 by-laws were revised and updated as per Provincial Notice 386-406 as promulgated in Provincial Gazette 7077 of 24 December 2012. However, budget related policies have been revised and adopted as part of the budgeting process.

2.12 Communication

Local government has a legal obligation and a political responsibility to ensure regular and effective communication with the community. The Constitution of the Republic of South Africa, 1996 and other statutory enactments all impose an obligation on local government and require high levels of transparency, accountability, openness, participatory democracy and direct communication with the communities to improve the lives of all.

Good customer care is clearly of fundamental importance to any organisation. A successful communication strategy therefore links the people to the municipality's programme for the year.

Below is a communication checklist of the compliance to the communication requirements:

2.12.1 Communication Activities

Communication activities	Yes/No
Communication unit	Yes, part of the Strategic and Enterprise Risk Services Unit
Communication strategy	Yes
Customer satisfaction surveys	Draft
Functional complaint management systems	System development in process
Newsletters distributed at least quarterly	Yes
Crisis Communication Procedure	Yes
Language Policy and Procedure	Yes
Media Protocol Procedure	Yes
Social Media	Yes (Facebook page)

Table 64: Communication Activities

2.12.2 Communication Unit

Number of people in the Unit	Job Titles
1	Communication and Public Relations Officer

Table 65: Communication Unit

2.12.3 Newsletters

Type of Newsletter	Number distributed	Circulation number	Date/s distributed
Internal	1	1 500	June 2016
External	12	43 000 per month	July 2015 August 2015 September 2015 October 2015 November 2015 December 2015 January 2016 February 2016 March 2016 April 2016 May 2016 June 2016

Table 66: Newsletters

2.12.4 Awareness Campaigns

Topic	Description	Dates	Target Groups
Load Shedding Schedule	Load shedding schedule was advertised in the Weslander	2 July 2015 9 July 2015	All communities within the municipal area
	The load shedding schedule was also placed on the Municipal	July 2015	All communities within the municipal area

Topic	Description	Dates	Target Groups
	website, Facebook page and monthly municipal accounts. Radio West Coast also promoted the amended load shedding schedule.		
Mandela Month	Trolley dash for 13 families, breakfast with elderly citizens, donations to early childhood development centres, soup kitchens and less fortunate communities. Saldanha Bay Municipality partnered with SALGA and Radio West Coast for Mandela Day	18 July 2015	All communities within the municipal area
	Photographs were placed on the municipal website and Facebook page	18 July 2015	All communities within the municipal area
	Mandela Day advertisement in the Weslander	23 July 2015	All communities within the municipal area
Driving licence and motor registration centre open on Saturdays	Advertisement in the Weslander to promote the opening of driving licence and motor registration centres on Saturdays	30 July 2015	All communities within the municipal area
	A notice was also advertised monthly on Radio West Coast, placed on the Municipal website, Facebook page and monthly external newsletter with revised dates for every month	July 2015 – June 2016 (Ongoing)	All communities within the municipal area
Implementation of Automated Telephone System	Advertisement in the Weslander to inform the community that the municipality's switchboard services switched over to an automated telephone system	27 August 2015	All communities within the municipal area
	A notice was also advertised monthly on Radio West Coast, placed on the Municipal website, Facebook page and monthly external newsletter	August 2015	All communities within the municipal area
Arbour Month	Tree Selfie Campaign: Encouraged employees, schools and communities to take a "tree selfie" during the month of September and post it onto the municipal Facebook page	September 2015	All communities within the municipal area
Phelophepa Health Care Train	Advertisement in the Weslander to promote the health care services of the Phelophepa Train to residents and inform residents/patients of transport made available for the community to access the health services	17 September 2015	All communities within the municipal area
	The health care services, dates and transport plan was promoted via bulk SMS, municipal website, Facebook	September 2015	All communities within the municipal area

Topic	Description	Dates	Target Groups
	page, Radio West Coast and monthly external newsletter		
Matric Exam Well Wishes	Advertisement to wish matriculants well for their final examinations	22 October 2015	Matriculants within the municipal area
	A jingle was recorded at Radio West Coast and played on air for the duration of the examinations	October 2015 – November 2015	Matriculants within the municipal area
	Well wishes were also relayed via the municipal Facebook page and website	October 2015 – November 2015	Matriculants within the municipal area
Registration onto Municipal SMS Database	Advertisement in the Weslander	3 December 2015	All communities within the municipal area
	A notice was placed in Municipal accounts, monthly external newsletters, Municipal Facebook page and website	Ongoing	All communities within the municipal area
Long Service Awards	Advertisement in the Weslander to promote the awardees of 10, 15, 20, 25 and 30 years' long service at Saldanha Bay Municipality	3 December 2015	Saldanha Bay Municipality employees and long service awardees All communities within the municipal area
	The awards was also promoted on the municipal website and Facebook page	December 2015	Saldanha Bay Municipality employees and long service awardees All communities within the municipal area
Christmas Message	Christmas Message from the Executive Mayor. An advertisement was placed in the Weslander	10 December 2015	Communities within the municipal area and holiday visitors
	A notice was placed in Municipal accounts, monthly external newsletters, Municipal Facebook page and website	December 2015	Communities within the municipal area and holiday visitors
	A jingle was recorded at Radio West Coast and played on air for duration of the Festive Season	December 2015 – January 2016	Communities within the municipal area and holiday visitors
Walk a Mile in Her Shoes	A campaign in support of the 16 Days of Activism Against Women and Children Abuse. Male employees showed their support by walking in high heels through the various towns within the municipal area. An advertisement was placed in the Weslander to promote the campaign.	3 December 2015	All communities within the municipal area
	A notice was also placed on the Municipal website and Facebook page	December 2015	All communities within the municipal area
Water Awareness	An advertisement in the Weslander to promote water awareness within the municipal area	3 December 2015	All communities within the municipal area

Topic	Description	Dates	Target Groups
	Radio jingles were recorded and played on Radio West Coast	December 2015 – March 2016	All communities within the municipal area
	Water awareness interview on Radio West Coast	December 2015	All communities within the municipal area
	Awareness messages posted onto the municipal Facebook page, website and monthly external newsletters	December 2015 – March 2016	All communities within the municipal area
	Bulk SMS's distributed	December 2015 – January 2016	All communities within the municipal area
Registration onto Municipal SMS Database	Advertisement in the Weslander	10 December 2015	All communities within the municipal area
	A notice was placed in Municipal accounts, monthly external newsletters, Municipal Facebook page and website	Ongoing	All communities within the municipal area
Clean Audit Results	Promotion of the Municipality's Clean Audit Results	3 December 2015	All communities within the municipal area
	A notice was placed in Municipal accounts, monthly external newsletter, Municipal Facebook page, website and Radio West Coast	December 2015	All communities within the municipal area
Recycling	Recycling advertisement in the Weslander	17 December 2015	All communities within the municipal area
	Also promoted on the Municipal Facebook page and website	December 2015	All communities within the municipal area
Driving licence and motor registration centre open on Saturdays	Advertisement in the Weslander to promote the opening of driving licence and motor registration centres on Saturdays for 2016	11 February 2016	All communities within the municipal area
	A notice was also advertised monthly on Radio West Coast, placed on the Municipal website, Facebook page and monthly external newsletter with revised dates for every month	Ongoing	All communities within the municipal area
Water Restrictions	An advertisement in the Weslander to promote and announce water restrictions within the municipal area	3 March 2016	All communities within the municipal area
	Radio jingles were recorded and played on Radio West Coast	March 2016 – June 2016	All communities within the municipal area
	Interview on Radio West Coast	March 2016	All communities within the municipal area
	Awareness messages posted onto the municipal Facebook page, website and monthly external newsletters	March 2016 – May 2016	All communities within the municipal area
Freedom Day	Freedom Day event programme and transport plan advertised in the Weslander	21 April 2016	All communities within the municipal area

Topic	Description	Dates	Target Groups
	Programme also placed on the Municipal Facebook page and website	21 April 2016	All communities within the municipal area
	Radio West Coast promoted the event programme and announced the transport plan through jingles	21 – 27 April 2016	All communities within the municipal area
Annual Budget	Breakdown of the 2016/2017 Annual Budget. Advertisement in the Weslander	2 June 2016	All communities within the municipal area
	Breakdown of the Annual Budget placed on Municipal website and Facebook page. Promoted on Radio West Coast.	2 June 2016	All communities within the municipal area
	Promoted in the monthly external newsletter	July 2016	All communities within the municipal area
Youth Day	Youth Day commemorative message posted onto the municipal Facebook page	16 June 2016	All communities within the municipal area

Table 67: Awareness Campaigns

2.12.5 Additional Communication Channels Utilised

Channel	Yes/No	Number of People Reached
Facebook	Yes	4 972
SMS system	Yes	9 542
Community Radio Station	Yes	22 150

Table 68: Additional Communication Channels Utilised

2.12.6 Website

Municipalities are required to develop and maintain a functional website that displays relevant information as per the requirements of S75 of the MFMA and S21A and B of the Municipal Systems Act ("MSA") as amended.

The website should serve as a mechanism to promote accountability and transparency to communities and therefore information posted should be accurate and timeously updated.

The municipal website is a key communication mechanism in terms of service offering, information sharing and public participation. It is a communication tool that should allow easy and convenient access to relevant information. The municipal website should serve as an integral part of the municipality's communication strategy.

The table below gives an indication about the information and documents that are published on our website.

Description of information and/or document	Yes/No and/or Date published
Municipal contact details (Section 14 of the Promotion of Access to Information Act)	
Full Council details	Yes - Generic contact details are published
Contact details of the Municipal Manager	
Contact details of the CFO	
Physical address of the Municipality	

Description of information and/or document	Yes/No and/or Date published
Postal address of the Municipality	
Financial Information (Sections 53, 75, 79 and 81(1) of the Municipal Finance Management Act)	
Draft Budget 2015/16	Yes
Adjusted Budget 2015/16	Yes
Asset Management Policy	Yes
Customer Care, Credit control & Debt collection Policy	Yes
Funds and Reserves Policy	Yes
Rates Policy	Yes
Supply Chain Management Policy	Yes
Tariff Policy	Yes
Travel and Subsistence Policy	Yes
Long Term Financial Policy	No – Will be published during 2016/17 upon adoption
Borrowing Policy	Yes
SDBIP 2015/16	Yes
Budget and Treasury Office Structure	No – Only the macro structure
Budget and Treasury Office delegations	No
Delegations	No
Integrated Development Plan and Public Participation (Section 25(4)(b) of the Municipal Systems Act and Section 21(1)(b) of the Municipal Finance Management Act)	
Reviewed IDP for 2015/16	Yes
IDP Process Plan for 2015/16	Yes
Supply Chain Management (Sections 14(2), 33, 37 & 75(1)(e)&(f) and 120(6)(b) of the Municipal Finance Management Act and Section 18(a) of the National SCM Regulation)	
List of capital assets that have been disposed	Yes
Long Term borrowing contracts	Yes
SCM contracts above R30 000	No – Listings of above R200 000. Listing for above R30 000 will be incorporated once the reporting mechanism has been finalised
Contracts which impose a financial obligation on the municipality beyond 3 years	Yes
Section 37 of the MFMA; No 56 of 2003 (Unsolicited Bids/Contracts)	n/a for the period under review
Public-Private Partnership agreement	n/a for the period under review
Service delivery agreements	n/a for the period under review
Public invitations for formal price quotations	Advertised in the categories as indicated in the SCM policy
Reports (Sections 52(d), 71, 72 & 75(1)(c) and 129(3) of the Municipal Finance Management Act)	
Annual Report of 2014/15	Yes
Oversight reports	Yes
Mid-year budget and performance assessment	Yes
Monthly Budget Statement	Yes
Local Economic Development (Section 26(c) of the Municipal Systems Act)	
Local Economic Development Strategy	Yes
LED Policy Framework	No – Incorporated in the LED strategy
Economic Profile	No – Incorporated in the Municipal Economic Review and Outlook

Description of information and/or document	Yes/No and/or Date published
LED Projects	No
Performance Management (Section 75(1)(d) of the Municipal Finance Management Act)	
Performance Agreements for employees appointed as per S57 of Municipal Systems Act	Yes
Assurance Functions (Sections 62(1), 165 & 166 of the Municipal Finance Management Act)	
Internal Audit charter	Yes
Audit Committee charter	Yes
Risk Management Policy	Yes
Municipal Finance Management Internship Programme (Schedule 5B Vote 10(b) of the division of Revenue Act)	
Internship Programme Policy	No – Incorporated as part of organisational policies
Internship Programme Framework	No – Incorporated as part of organisational policies

Table 69: Information on Website

CHAPTER 3: SERVICE DELIVERY PERFORMANCE

OVERVIEW OF PERFORMANCE WITHIN THE ORGANISATION

Performance management is a process which measures the implementation of the organisation's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of service delivery by the municipality.

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether targets to meet its strategic goals, set by the organisation and its employees, are met.

Legislative requirements

The Constitution of the RSA, 1996, section 152, dealing with the objectives of local government paves the way for performance management with the requirements for an "accountable government". The democratic values and principles in terms of section 195 (1) are also linked with the concept of performance management, with reference to the principles of *inter alia*:

- ∞ the promotion of efficient, economic and effective use of resources,
- ∞ accountable public administration
- ∞ to be transparent by providing information,
- ∞ to be responsive to the needs of the community, and
- ∞ to facilitate a culture of public service and accountability amongst staff.

The Municipal Systems Act (MSA), 2000 requires municipalities to establish a performance management system. Further, the MSA and the Municipal Finance Management Act (MFMA) requires the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP via the Service Delivery and the Budget Implementation Plan (SDBIP).

In addition, Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role players." Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organization as well as the external service providers and the Municipal Entities. This framework, *inter alia*, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

In terms of section 46(1)(a) of the systems Act (Act 32 of 2000) a municipality must prepare for each financial year a performance report reflecting the municipality's and any service provider's performance during the financial year, including comparison with targets of and with the performance of the previous financial year. The report must, furthermore, indicate the development and service delivery priorities and the performance targets set by the municipality for the following financial year and measures that were or are to be taken to improve performance.

Organisational performance

Strategic performance indicates how well the municipality is meeting its objectives and whether policies and processes are working effectively. All government institutions must measure and report on their strategic performance to ensure that service delivery is done in an efficient, effective and economical manner. Municipalities must therefore develop strategic plans and allocate resources for the implementation. The implementation of the plans must be monitored on an on-going basis and the results must be reported on during the financial year to various role-players to enable them to timeously implement corrective measures where required.

This report highlight the strategic performance in terms of the municipality's Top Layer Service Delivery Budget Implementation Plan (SDBIP), high level performance in terms of the Strategic Objectives and performance on the National Key Performance Indicators as prescribed in terms of section 43 of the Municipal Systems Act, 2000.

Performance Management System used in the financial year 2015/16

The municipality continues to implement performance in terms of the performance management framework that was approved by Council in **September 2011**.

The IDP and the Budget

The IDP and the main budget for 2015/16 was approved by Council on **25 May 2015**. As the IDP process and the performance management process are integrated, the IDP fulfils the planning stage of performance management whilst performance management in turn, fulfils the implementation management, monitoring and evaluation of the IDP.

In terms of the performance management framework, the Mayor approved the Top Layer Service Delivery Budget Implementation Plan (SDBIP) on **11 June 2015**. The Top layer SDBIP indicators are aligned with the budget which was prepared in terms of the reviewed IDP. The indicators in the Top layer SDBIP include indicators required by legislation, indicators that will assist to achieve the objectives adopted in the IDP and indicators that measure service delivery responsibilities.

The actual performance achieved in terms of the KPI's was reported on quarterly. The indicators and targets were adjusted after the finalisation of the previous year budget and mid-year budget assessment. The Top Layer SDBIP was revised with the Adjustments Budget in terms of section 26 (2)(c) of the Municipal Budget and Reporting Regulations and an amended Top Layer SDBIP was approved by the Council on **25 February 2016** through resolution R84(g)/2-16.

The performance agreements of the senior managers was compiled and revised in terms of the SDBIP indicators and the portfolio of evidence that support the actual targets reported.

Actual Performance

The municipality utilizes an electronic web based system on which KPI owners update actual performance on a monthly basis. KPI owners report on the results of the KPI by documenting the following information on the performance system:

- ∞ The actual result in terms of the target set.
- ∞ A performance comment.
- ∞ Actions to improve the performance against the target set, if the target was not achieved.

It is the responsibility of every KPI owner to maintain a portfolio of evidence to support actual performance results updated.

Monitoring of the Service Delivery Budget Implementation Plan

Municipal performance is measured as follows:

- ∞ Quarterly reports was submitted to council on the actual performance in terms of the Top Layer SDBIP.
- ∞ Mid-year assessment and submission of the mid-year report to the Mayor in terms of section of Section 72(1) (a) and 52(d) of the Local Government Municipal Finance Management Act to assess the performance of the municipality during the first half of the financial year.

PERFORMANCE REPORT PART I

3.1 Introduction

This section provides an overview of the key service achievements of the municipality that came to fruition during 2015/16 in terms of the deliverables achieved against the strategic objectives of the IDP.

3.2 Strategic Service Delivery Budget Implementation Plan

This section provides an overview on the achievement of the municipality in terms of the strategic intent and deliverables achieved as stated in the IDP. The Top Layer SDBIP assists with documenting and monitoring of the municipality's strategic plan and shows the strategic alignment between the IDP, Budget and Performance plans.

In the paragraphs below the performance achieved is illustrated against the Top Layer SDBIP KPI's applicable to 2015/16 in terms of the IDP strategic objectives.

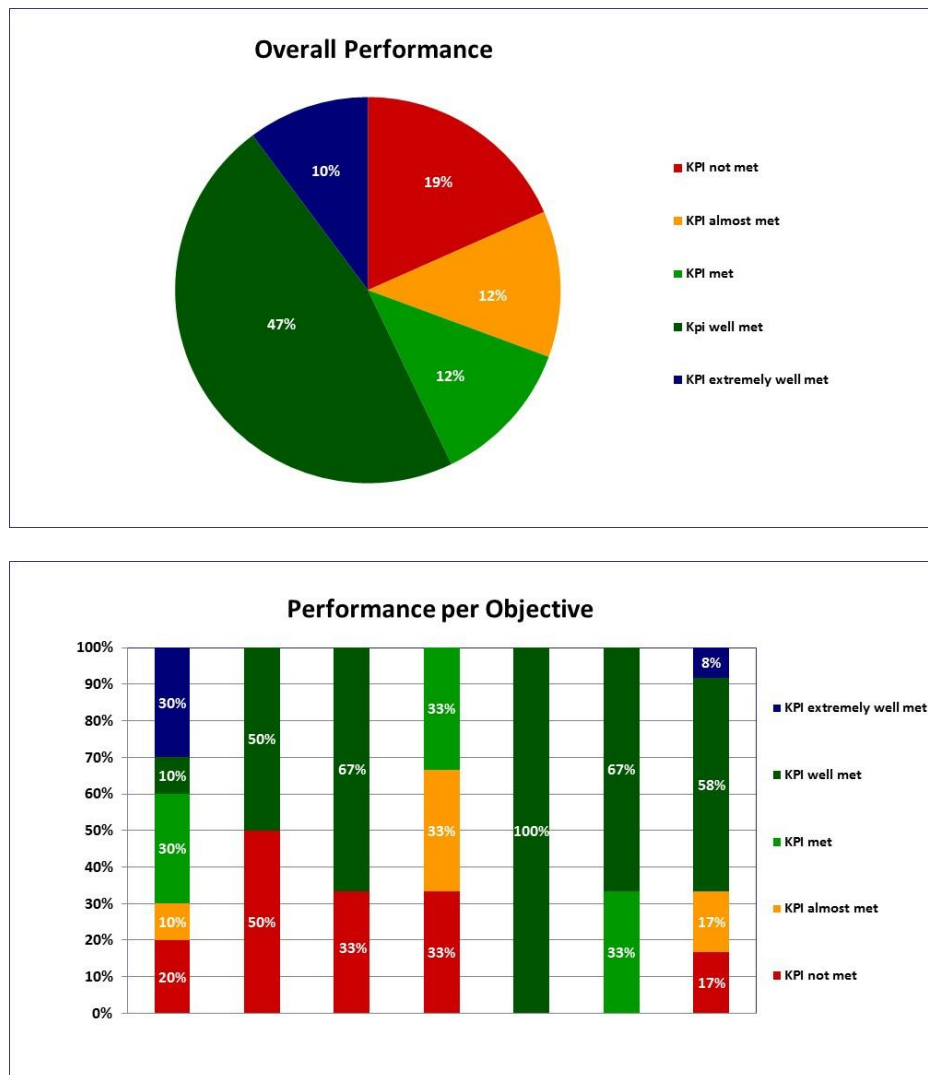
The following table explains the method by which the overall assessment of the actual performance against the targets set for the key performance indicators (KPI's) of the SDBIP are measured:

Category	Colour	Explanation
KPI Not Yet Measured	n/a	KPI's with no targets or actuals in the selected period
KPI Not Met	R	0% > = Actual/Target < 75%
KPI Almost Met	O	75% > = Actual/Target < 100%
KPI Met	G	Actual/Target = 100%
KPI Well Met	G2	100% > Actual/Target < 150%
KPI Extremely Well Met	B	Actual/Target > = 150%

Figure 2 SDBIP measurement criteria

3.2.1 Overall Performance as per Top Layer SDBIP

The overall performance results achieved by the Municipality in terms of the Top Layer SDBIP are indicated in the tables and graphs below:



Measurement Criteria	An effective, efficient and sustainable developmental oriented municipal administration	To be an innovative municipality on the cutting edge in respect of the use of technology and best practice	To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town	To develop safe, integrated and sustainable neighbourhoods	To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors	To ensure compliance with the tenets of good governance as prescribed by legislation and best practice	To maintain and expand basic infrastructure as a catalyst for economic development
KPI Not Met	2	1	1	1	0	0	4
KPI Almost Met	1	0	0	1	0	0	4
KPI Met	3	0	0	1	0	2	0
KPI Well Met	1	1	2	0	1	4	14
KPI Extremely Well Met	3	0	0	0	0	0	2
Total	10	2	3	3	1	6	24

Graph 7: Top Layer SDBIP Performance per strategic objective

3.2.2 Actual performance as per Top Layer SDBIP according to strategic objectives

An effective, efficient and sustainable developmental oriented municipal administration

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						Actual	
					Targets							
					Q1	Q2	Q3	Q4	Annual			
TL11	Appointments in 3 highest levels of management that comply with the Employment Equity Plan	Number of appointments made in 3 highest levels of management	All	1	0	0	0	1	1	0	R	
	Corrective Measures	National reporting requirement in terms of Regulation 796. There were no vacancies that needed to be filled during 2015/16.										
TL12	Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan measured as at 30 June 2016 ((Total Actual Training Expenditure/ Total personnel Budget)x100))	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2016	All	0.44%	0%	0%	0%	0.50%	0.50%	0.44%	O	
	Corrective Measures	R1 192 902 was spent from the budgeted of R1 200 000 million. Due the Fire Services service level agreement with the West Coast District municipality, an amount of R7 098 was not spent of the Fire Services training budget. It will be monitored more closely in future.										
TL13	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2016 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	Debt to Revenue as at 30 June 2016	All	6.43%	0%	0%	0%	15%	15%	10.54%	B	
TL14	Financial viability measured in terms of the outstanding service debtors as at 30 June 2016 (Total outstanding service debtors/ revenue received for services)	Service debtors to revenue as at 30 June 2016	All	15.01%	0%	0%	0%	18%	18%	14.35%	B	
TL15	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2016 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2016	All	7.21	0	0	0	1.5	1.5	7.93	B	

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						
					Targets					Actual	
					Q1	Q2	Q3	Q4	Annual		
TL42	Achieve a payment percentage of above 96% by 30 June 2016 ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100)	Payment %	All	98.60%	0%	96%	0%	96%	96%	97.20%	G 2
TL44	Develop an Absentee Management Strategy and submit to Council by 30 June 2016	Absentee Management Strategy developed and submit to Council by 30 June 2016	All	New Key Performance Indicator for 2015/16. No comparatives available	0	0	0	1	1	0	R
	Corrective Measures	The draft strategy has been developed, but due to the elections it was decided to only submit it to the new Council. It will be presented to management before it is submitted to Council in 2016/17.									
TL45	Develop an ICT Governance Policy implementation plan and submit to Council by 31 December 2015	ICT Governance Policy implementation plan submitted to Council by 31 December 2015	All	New Key Performance Indicator for 2015/16. No comparatives available	0	1	0	0	1	1	G
TL46	Implement a Corporate Complaints Management System by 30 June 2016	Corporate Complaints Management System implemented by 30 June 2016	All	New Key Performance Indicator for 2015/16. No comparatives available	0	0	0	1	1	1	G
TL47	Appoint a service provider by 30 June 2016 to implement an Integrated Security System for all identified municipal sites	Services provider appointed by 30 June 2016	All	New Key Performance Indicator for 2015/16. No comparatives available	0	0	0	1	1	1	G

Table 70: *An effective, efficient and sustainable developmental oriented municipal administration*

To be an innovative municipality on the cutting edge in respect of the use of technology and best practice

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						
					Targets					Actual	
					Q1	Q2	Q3	Q4	Annual		
TL16	95% of the municipal building capital budget spent by 30 June 2016 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the municipal building capital budget spent by 30 June 2016	All	86%	5%	20%	50%	95%	95%	33%	R
	Corrective Measures	Additional projects have been added by external departments causing the overall expenditure to be lower than expected. This is beyond this department's control. These projects will be rolled over by the departments concerned.									
TL17	80% of the maintenance budget spent for municipal buildings by 30 June 2016 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent for municipal buildings by 30 June 2016	All	90.18%	15%	30%	60%	80%	80%	82%	G 2

Table 71: To be an innovative municipality on the cutting edge in respect of the use of technology and best practice

To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						Actual	
					Targets							
					Q1	Q2	Q3	Q4	Annual			
TL24	KM's of roads resurfaced/rehabilitated by 30 June 2016	KM's resurfaced/rehabilitated by 30 June 2016	All	2 km	0	0	0	2	2	2.71	G 2	
TL25	KM's of stormwater drainage installed by 30 June 2016	KM's installed by 30 June 2016	12; 13	1.9514 km	0	0	0	0.8	0.8	0	R	
	Corrective Measures	During the preparation and compilation of the 2015/16 budget implementation plan, the stormwater project: Upgrading of Laingville Stormwater (Ward 12) was identified as one of the projects on which performance would be measured. The MIG funding was however amended and re-allocated to projects with implementation readiness status of which the White City stormwater (Ward 3) project was one. The envisaged project for wards 12 & 13 will be assessed and considered for implementation based on the project readiness during the 2016/2017 financial year.										
TL26	KM's of pedestrian walkways constructed by 30 June 2016	KM's constructed by 30 June 2016	All	15.63 km	0	0	0	8.9	8.9	9.02	G 2	

Table 72: To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town

To develop safe, integrated and sustainable neighbourhoods

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						
					Targets					Actual	
					Q1	Q2	Q3	Q4	Annual		
TL20	Number of top structures completed in terms of the housing plan by 30 June 2016	Number of top structures completed by 30 June 2016	1; 4; 11	103	0	0	0	340	340	300	O
	Corrective Measures	The total number of qualifying beneficiaries for Paternoster 202 unit's project was affected by issuing of circular C10 by DOHS based on the age of beneficiaries. The tender was awarded and the delivery of top structures will commence and reported on during the 2016/17 financial year.									
TL23	Complete the draft Integrated Zoning Scheme and submit to Council by 30 June 2016	Integrated Zoning Scheme completed and submitted to council by end June 2016	All	New Key Performance Indicator for 2015/16. No comparatives available.	0	0	0	1	1	0	R
	Corrective Measures	The Draft Integrated Zoning Scheme was not approved as we had to wait for the final version of the Standard Draft Zoning Scheme By-Law for Western Cape of the Provincial Department of Environmental Affairs and Development Planning that was only received in June 2016. We are in process to make a comparison to determine whether we proceed with our own current draft or to opt for the provincial Standard Draft Zoning Scheme. The new target date for 2016/2017 is set for December 2016 & June 2017 respectively.									
TL48	Review the housing beneficiary selection policy and submit to the Portfolio Committee by the 31 March 2016	Housing beneficiary policy reviewed and submitted to Portfolio Committee by 31 March 2016	All	1	0	0	1	0	1	1	G

Table 73: To develop safe, integrated and sustainable neighbourhoods

To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						
					Targets					Actual	
					Q1	Q2	Q3	Q4	Annual		
TL10	Create temporary jobs - FTE's in terms of EPWP by 30 June 2016 (Person days / FTE (230 days))	Number of FTE's created by 30 June 2016	All	99	0	0	0	80	80	103	G 2

Table 74: To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors

To ensure compliance with the tenets of good governance as prescribed by legislation and best practice

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						
					Targets					Actual	
					Q1	Q2	Q3	Q4	Annual		
TL5	Provide free basic water to indigent households	Number of households receiving free basic water	All	7,316	0	0	0	7,000	7,000	7,585	G 2
TL6	Provide free basic electricity to indigent households	Number of households receiving free basic electricity	All	7,638	0	0	0	7,100	7,100	8,041	G 2
TL7	Provide free basic sanitation to indigent households	Number of households receiving free basic sanitation	All	5,903	0	0	0	5,400	5,400	6,497	G 2
TL8	Provide free basic refuse removal to indigent households	Number of households receiving free basic refuse removal	All	7,157	0	0	0	6,800	6,800	7,642	G 2
TL39	Develop a 3 year strategic and one year operational risk based internal audit plan with emphasis of section 165 of the MFMA and identified high risk areas and submit to the Audit Committee by 30 June 2016	3 Year strategic and one year operational risk based internal audit plan submitted to the Audit Committee by 30 June 2016	All	1	0	0	0	1	1	1	G
TL40	Achieve at least a level 3 maturity rating by 30 June 2016 for the enterprise risk management within the municipality	Level 3 rating achieved by 30 June 2016	All	1	0	0	0	1	1	1	G

Table 75: To ensure compliance with the tenets of good governance as prescribed by legislation and best practice

To maintain and expand basic infrastructure as a catalyst for economic development

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						
					Targets					Actual	
					Q1	Q2	Q3	Q4	Annual		
TL1	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network as at 30 June 2016	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2016	All	23,573	0	0	0	22,600	22,600	24,599	G 2
TL2	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) at 30 June 2016	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) at 30 June 2016	All	22,005	0	0	0	22,300	22,300	21,885	O 2
	Corrective Measures	National reporting requirement in terms of Regulation 796 only. The target is an estimate and includes the possible percentage growth in the area. The target will be adjusted for 2016/17.									
TL3	Number of formal residential properties	Number of residential properties which are	All	23,097	0	0	0	20,400	20,400	23,577	G 2

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						Actual
					Targets						
					Q1	Q2	Q3	Q4	Annual		
	connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) at 30 June 2016	billed for sewerage at 30 June 2016									
TL4	Number of formal residential properties for which refuse is removed once per week at 30 June 2016	Number of residential properties which are billed for refuse removal at 30 June 2016	All	24,459	0	0	0	23,900	23,900	25,412	G 2
TL9	The percentage of the municipal capital budget actually spent on capital projects as at 30 June 2016 (Actual amount spent on capital projects/Total amount budgeted for capital projects)X100	% of the municipal capital budget actually spent on capital projects as at 30 June 2016	All	95%	0%	0%	0%	95%	95%	68%	R
	Corrective Measures	The main reasons for the underspending are as follow: <ul style="list-style-type: none">Several projects were delayed due to the supply chain management regulations that required additional processes to be followed, such as the re-advertising of bids and an extensive appeal processes resulting that projects had to be put on holdProject delayed due to donation funding not been paid by the donatorProjects delayed due to the non-performance of vendorsSome projects were delayed due to incomplete tender specifications and the scope of work that needed to be coveredFunding was received only during February 2016 for various RSEP and Urban re-vitalising projects that could not be implemented before the end of the financial year. A report with the detailed reasons per project will be submitted to the MAYCO and council. Corrective measures:<ul style="list-style-type: none">Improved capital budgeting to avoid the late allocation of funds which hampers timeous spendingSecure donor funding before project is budgeted forImprove tender specificationsStricter evaluations of vendors before tenders are awarded									
TL18	95% of the electricity capital budget spent by 30 June 2016 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the electricity capital budget spent by 30 June 2016	All	90%	5%	20%	50%	95%	95%	73.46%	O
	Corrective Measures	Electrical equipment ordered has a long delivery period and was not received before the reporting period and a tender had to re-advertised on a housing project. The identification of beneficiaries of another housing project caused a delay in the start of the project. Several projects were delayed due to the supply chain management regulations that required additional processes to be followed, such as the re-advertising of bids, and an extensive appeal process resulting that the project was put on hold. The funds will be rolled-over to the new financial year and there are plans in place to ensure that they are spent. The electrical equipment ordered will be delivered in the new financial year and outstanding beneficiaries have been identified for the Paternoster housing project and the related tender is in the process of being awarded. All the related appeal processes will be finalised in the new financial year and work will commence.									
TL19	80% of the electricity maintenance budget spent by 30 June 2016 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the electricity maintenance budget spent by 30 June 2016	All	94%	15%	30%	60%	80%	80%	82.38%	G 2
TL22	Number of vehicles and plant purchased for the financial year by 30 June 2016	Number of vehicles and plant purchased by end June 2016	All	135	0	0	0	28	28	33	G 2

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16							Actual	
					Targets								
					Q1	Q2	Q3	Q4	Annual				
TL27	95% of the roads and stormwater capital budget spent by 30 June 2016 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the roads and stormwater capital budget spent by 30 June 2016	All	79%	5%	20%	50%	95%	95%	72.14%	O		
	Corrective Measures	Additional project oversight measures (appointment of independent project engineer) has been put in place to accelerate a significant project within wards 6 and 14. The portion not spent will be rolled-over to the 2016/17 financial year to commit and report on targets.											
TL28	80% of the roads and stormwater maintenance budget spent by 30 June 2016 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the roads and stormwater maintenance budget spent by 30 June 2016	All	86.89%	15%	30%	60%	80%	80%	93.94%	G 2		
TL29	95% of the refuse removal capital budget spent by 30 June 2016 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the refuse removal capital budget spent by 30 June 2016	All	283%	5%	20%	50%	95%	95%	97%	G 2		
TL30	80% of the refuse removal maintenance budget spent by 30 June 2016 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the refuse removal maintenance budget spent by 30 June 2016	All	77.03%	15%	30%	60%	80%	80%	91.50%	G 2		
TL31	95% of the sewerage capital budget spent by 30 June 2016 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the sewerage capital budget spent by 30 June 2016	All	69.38%	5%	20%	50%	95%	95%	54.48%	R		
	Corrective Measures	The main reasons for the under expenditure were that the main sewer tender (R 8 million) was cancelled due to under performance of the appointed contractor and another contractor needs to be appointed to complete the work and there were considerable delays in the appointment of the contractor for the upgrades to the Laingville Waste Water Treatment Works as an appeal was received on this project. This has now been resolved and construction is due to start in August 2016. Delays with these two high value projects have caused considerable underspending of the budget.											
TL32	80% of the sewerage maintenance budget spent by 30 June 2016 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the sewerage maintenance budget spent by 30 June 2016	All	90.04%	15%	30%	60%	80%	80%	93.82%	G 2		
TL33	95% of the water capital budget spent by 30 June 2016 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the water capital budget spent by 30 June 2016	All	90%	5%	20%	50%	95%	95%	54.29%	R		

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						
					Targets					Actual	
					Q1	Q2	Q3	Q4	Annual		
	Corrective Measures	Delays were experienced for the funds committed and will be rolled-over to the 2016/17 financial year for reporting. The items to be imported will be finalised as well as the appointment of service providers following the re advertisement of the cancelled tender.									
TL34	80% of the water maintenance budget spent by 30 June 2016 {{(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}}	% of the water maintenance budget spent by 30 June 2016	All	90.90%	15%	30%	60%	80%	80%	84.52%	G 2
TL35	Limit unaccounted for electricity to less than 13% by 30 June 2016 {{(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} × 100}	% unaccounted electricity by 30 June 2016	All	8.91%	0%	0%	0%	13%	13%	10.91%	B
TL36	Limit unaccounted for water to less than 15% by 30 June 2016 {{(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified × 100}}	% unaccounted water by 30 June 2016	All	14.49%	0%	0%	0%	15%	15%	14.39%	B
TL37	95% water quality level obtained as per SANS 241 physical and micro parameters	% water quality level	All	100%	95%	95%	95%	95%	95%	100%	G 2
TL38	Achieve 95% Blue Drop score by 30 June 2016	% Blue drop score achieved by 30 June 2016	All	New Key Performance Indicator for 2015/16. No comparatives available.	0%	0%	0%	95%	95%	69.38%	R
	Corrective Measures	The water safety planning process needs to be reviewed as high compliance and water quality results were in fact obtained. A Water Safety Plan needs to be compiled that is integrated with the plan of West Coast District Municipality									
TL49	80% of the maintenance budget spend by 30 June 2016 in the Saldanha area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2016	6	90%	15%	30%	60%	80%	80%	96%	G 2
TL50	80% of the maintenance budget spend by 30 June 2016 in the	% of the maintenance budget spent by 30 June 2016	9; 11	81%	15%	30%	60%	80%	80%	92%	G 2

Ref	KPI	Unit of Measurement	Ward	Actual performance 2014/15	Performance of 2015/16						Actual
					Targets						
					Q1	Q2	Q3	Q4	Annual		
	Vredenburg area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100}										
TL51	80% of the maintenance budget spent by 30 June 2016 in the Langebaan/Hopefield area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2016	7; 8	76%	15%	30%	60%	80%	80%	93%	C 2
TL52	80% of the maintenance budget spent by 30 June 2016 in the St Helena/Paternoster area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2016	12; 13	85%	15%	30%	60%	80%	80%	79%	C
	Corrective Measures	No corrective action recommended as the efficiency of the service had been improved as a result of a more pointed approach towards maintenance of infrastructure. Thus reduced expenditure on R&M does not equate to a diminished standard of services delivered. Budget savings due to the efficient work practices will be reprioritised to other areas in the future to ensure that spending targets are achieved or the surplus will be reallocated to the CRR to utilise in future projects.									

Table 76: To maintain and expand basic infrastructure as a catalyst for economic development

3.3 Service Providers Performance

Section 76(b) of the MSA states that KPIs should inform the indicators set for every municipal entity and service provider with whom the municipality has entered into a service delivery agreement:

- Service provider means a person or institution or any combination of persons and institutions which provide a municipal service
- External service provider means an external mechanism referred to in section 76(b) which provides a municipal service for a municipality
- Service delivery agreement means an agreement between a municipality and an institution or person mentioned in section 76(b) in terms of which a municipal service is provided by that institution or person, either for its own account or on behalf of the municipality

During the year under review the municipality did not appoint any service providers who provided a municipal service to or for the benefit of the local community on behalf of the municipality and therefore this report contains no such details. All other contract appointments are regularly monitored and ensured, that the requirements of the contract is complied with.

3.4 Municipal Functions

3.4.1 Analysis of Functions

The table below indicates the functional areas that the municipality are responsible for in terms of the Constitution:

Municipal Function	Municipal Function: Yes / No
Constitution Schedule 4, Part B functions:	
Air pollution	Yes
Building regulations	Yes
Child care facilities	Yes
Electricity and gas reticulation	Yes
Firefighting services	SLA with West Coast District Municipality
Local tourism	Yes
Municipal airports	Yes
Municipal planning	Yes
Municipal health services	n/a
Municipal public transport	n/a
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	Yes
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	n/a
Stormwater management systems in built-up areas	Yes
Trading regulations	Yes
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	Yes
Constitution Schedule 5, Part B functions:	
Beaches and amusement facilities	Yes
Billboards and the display of advertisements in public places	Yes
Cemeteries, funeral parlours and crematoria	Yes
Cleansing	Yes
Control of public nuisances	Yes
Control of undertakings that sell liquor to the public	Yes
Facilities for the accommodation, care and burial of animals	Yes
Fencing and fences	Yes
Licensing of dogs	Yes
Licensing and control of undertakings that sell food to the public	No
Local amenities	Yes
Local sport facilities	Yes
Markets	Yes
Municipal abattoirs	n/a
Municipal parks and recreation	Yes
Municipal roads	Yes

Municipal Function	Municipal Function: Yes / No
Noise pollution	Yes
Pounds	Yes
Public places	Yes
Refuse removal, refuse dumps and solid waste disposal	Yes
Street trading	Yes
Street lighting	Yes
Traffic and parking	Yes

Table 77: Functional areas

3.5 Overview of Largest Capital Projects Performance per Ward

Ward 1: Middelpos and Diazville West

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Roads	Middelpos storm water: Study, planning & design	1 000 000	2 648 535	2 537 749
Electricity: Distribution and maintenance	Middelpos Old : 150 Units; medium and low voltage connections	1 220 000	528 416	2 200
Electricity: Distribution and maintenance	Middelpos : 551 houses ; medium and low voltage connections	500 000	499 783	468 148
Electricity: Distribution and maintenance	Diazville Middelpos: 11KV ring network	500 000	435 086	433 534
Roads	Paving of sidewalks: Restless Wave	400 000	188 430	187 830
Roads	Middelpos: 551 houses: Consolidation phase	0	174 057	174 057
Resorts: Swimming pool: Tabak Bay	Steps to upper deck	0	171 500	171 500
Municipal buildings	Beehive Middelpos: Erf 6578	0	156 968	131 183
Municipal buildings	Extension of Middelpos community hall	500 000	150 000	30 000
Resorts: Swimming pool: Tabak Bay	Upgrading of fencing	100 000	141 000	140 973
Only the largest capital projects to a maximum of 10 are listed				

Table 78: Largest capital projects of Ward 1: Middelpos and Diazville West

Ward 2: Witteklip

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Electricity: Distribution and maintenance	Spoornet new connection	1 900 000	800 000	772 232
Roads	Tar of sidewalks: Adelaar, Sweempie, Troupant, Tinkinkie, Robben, Gans, Kwartel: Witteklip	300 000	253 020	246 119
Streetlights	High Mast Ward 2 Vredenburg Witteklip	220 000	178 538	178 538
Roads	Stormwater infrastructure: Langstertjie Street, Witteklip	95 000	0	0
Only the largest capital projects to a maximum of 10 are listed				

Table 79: Largest capital projects of Ward 2: Witteklip

Ward 3: White City

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Roads	Upgrading of White City storm water	1 270 716	1 780 716	1 675 642
Municipal buildings	Multipurpose Centre : White City	14 631 711	2 282 251	793 006
Roads	White City Stormwater: Study, planning & design	1 000 000	424 255	353 587
Roads	Rehabilitate: Burton Port Road Saldanha	300 000	294 371	294 371
Roads	Paving Schuter/Axel/Glen Mist	0	216 400	216 400
Roads	Paving Saldanha Road (From Harder to Main) White City	0	166 247	166 247
Roads	Paving Angel Ward 3 White City	0	153 537	153 524
Roads	Construction of sidewalks: Oberon Street	150 000	150 000	150 000
Roads	Construction of sidewalks: Church Street	150 000	150 000	150 000
Public open spaces and amenities: Saldanha	Develop Karp Park (White City) Irrigation, earthwork, grass & equipment	60 000	110 200	110 168
Only the largest capital projects to a maximum of 10 are listed				

Table 80: Largest capital projects of Ward 3: White City

Ward 4: Diazville

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Electricity: Distribution and maintenance	Diazville Phase 2: 559 Houses electrification	4 000 000	6 180 242	3 020 133
Sport grounds: Saldanha	Diazville sport ground: Fencing	700 000	728 900	449 950
Roads	Tar of Abraham Julies, Basil February, Dolpen, J Simunye, Vanguard, Frigatem and Whipping streets	620 000	616 460	616 460
Sport grounds: Saldanha	Diazville sport ground: Upgrading of clubhouse at the old tennis courts	350 000	342 100	295 025
Sewerage: Distribution	Diazville: Erf 8261: 559 Units sewerage	0	254 417	126 731
Roads	Paving of sidewalks: Mizpa	400 000	219 235	197 311
Sport grounds: Saldanha	Diazville sport ground	0	212 908	212 908
Roads	Paving Basil February Diazville	-	208 712	208 708
Municipal buildings	Ablution facilities fire brigade Kalkrug depot	0	206 464	182 148
Streetlights	Diaz Road upgrading	200 000	200 000	199 131
Only the largest capital projects to a maximum of 10 are listed				

Table 81: Largest capital projects of Ward 4: Diazville

Ward 5: Saldanha & Jacobs Bay

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Sport grounds: Saldanha	New rugby stadium at Saldanha sport ground	25 517 827	20 197 617	11 749 030
Sewerage: Distribution	Upgrade networks Saldanha	2 000 000	1 970 000	1 168 961
Roads	Roof structure: Saldanha taxi rank	1 760 000	1 760 000	1 547 009
Sport grounds: Saldanha	Upgrading Saldanha sport ground	420 000	1 680 262	1 210 616
Sport grounds: Saldanha	Saldanha sport ground: Erf 11821: Soccer clubhouse with ablution facilities	300 000	300 000	0
Roads	Resurfacing portion of Merestyn Street (Berg to Adam Street)	300 000	299 327	299 327
Roads	Resurfacing of portion of Van Spilberg Street	300 000	298 224	298 224
Electricity: distribution and maintenance	SF6 / Vacuum switch replacement unit	500 000	474 221	474 221
Roads	Reseal: Larozette crossing	225 000	224 790	224 790
Roads	Reseal: Bayview to Kamp Street	225 000	224 743	224 743
Only the largest capital projects to a maximum of 10 are listed				

Table 82: Largest capital projects of Ward 5: Saldanha & Jacobs Bay

Ward 6: Langebaan and Farms

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Roads	Upgrading : Oostewal Street Langebaan	21 161 086	21 161 086	12 485 213
Solid waste: Landfill sites	Rehabilitation of old landfill (Langebaan)	2 050 000	1 650 000	(115 449)
Roads	Upgrading of storm water system: Protea, Suikerkan & March Street Langebaan	500 000	1 240 408	1 223 526
Roads	Foot path: Between Dwars- and Bree Streets	0	1 040 000	801 529
Municipal buildings	Public toilets : March Street Langebaan	300 000	355 000	150 439
Roads	Reseal Minnatoka Street (From Protea Stop), Penguin Place, Kort Street	300 000	298 224	298 224
Roads: Langebaan & Hopefield	Upgrade stormwater pump station	400 000	742 240	739 213
Electricity: Distribution and maintenance	SF6 / Vacuum switch replacement unit Langebaan	250 000	228 851	228 851
Sewerage: Distribution	Upgrade: Langebaan Phase IV	2 000 000	208 963	108 963
Sewerage: Purification	Upgrade Langebaan sewerage works	1 500 000	200 000	170 130
Only the largest capital projects to a maximum of 10 are listed				

Table 83: Largest capital projects of Ward 6: Langebaan and farms

Ward 7: Hopefield

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Roads	Rehabilitation: Roads & Sidewalks: Sand, Kort, Vrede, Marshall, Cloete, Hibiscus, Akasia, Vygie, Vrede, Dwars, Vlei, Saturnus, Mars, Pluto, Jupiter, Kerk (Ex. 100 Day Plan) - Hopefield	4 000 000	4 525 744	3 097 591
Roads	Rehabilitation and construction of sidewalks of Falcon Street	450 000	707 200	706 275
Land	Purchase of erven 1820 and 1821: Hopefield	0	530 000	229 020
Roads	Rehabilitation: Bloem Street	450 000	470 880	470 880
Roads	Rehabilitation: Buitekant Street	400 000	399 267	399 267
Roads	Hopefield: Integrated residential development Program (IRD) 62 Units: Roads	1 860 000	300 000	288 193
Electricity: Distribution and maintenance	Upgrading of feeder in Hopefield medium and low voltage	300 000	300 000	359 434
Electricity: Distribution and maintenance	Upgrading of low voltage feeders : Hopefield	300 000	300 000	270 161
Roads	Paving School Street (South) Hopefield	0	220 000	220 049
Cemeteries	Development Hopefield Cemetery Erf 350-1; build new wall for Moslem area	100 000	99 450	99 450
Only the largest capital projects to a maximum of 10 are listed				

Table 84: Largest capital projects of Ward 7: Hopefield

Ward 8: Vredenburg North, Green Village & Langebaanweg

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Sewerage: Purification	Upgrade Vredenburg sewerage works Phase 2	4 980 000	4 968 923	4 386 521
Water	Vredenburg network upgrade: Sterrezicht booster supply zone	1 300 000	1 695 987	675 556
Sewerage: Purification	Upgrade Vredenburg sewerage works	2 000 000	259 180	259 180
Electricity: Distribution and maintenance	SF6 / Vacuum switch replacement unit Vredenburg	250 000	245 370	245 370
Roads	Paving sidewalks Esperia Vredenburg	0	206 476	206 476
Sport grounds: Vredenburg	Vredenburg sport grounds Erf 11788 : Cricket club: extension of club house	200 000	200 970	199 417
Sport grounds: Vredenburg	Vredenburg sport grounds Erf 11788:Upgrading of rugby clubhouse	200 000	200 000	199 576
Sport grounds: Vredenburg	Vredenburg sport grounds Erf 11788 : Rugby club : Fencing in front of stadium	150 000	195 070	195 070
Sport grounds: Vredenburg	Green Village sport grounds: Grass	180 000	277 000	276 916
Sport grounds: Vredenburg	Upgrading of ablution facilities	200 000	183 176	183 271
Only the largest capital projects to a maximum of 10 are listed				

Table 85: Largest capital projects of Ward 8: Vredenburg North, Green Village & Langebaanweg

Ward 9: Ongegund, George Kerridge

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Roads	Construction of sidewalks: Kooitjieskloof, Ongegund	504 000	467 295	151 889
Roads	Tar sidewalks Kooitjieskloof southern bypass	0	243 301	243 301
Roads	Tar of sidewalks (Ward allocation) Ongegund/George Kerridge	0	133 420	133 420
Streetlights	Upgrading of rusted poles Louwville area	100 000	99 502	96 351
Electricity: Distribution and maintenance	George Kerridge: 252 Units medium and low voltage connections	750 000	27	0
Community halls: North	Chairs: Ongegund hall X 200	20 000	0	0
Spatial information and interventions	Ongegund commercial node/centre Erf 8242	500 000	0	0
Only the largest capital projects to a maximum of 10 are listed				

Table 86: Largest capital projects of Ward 9: Ongegund, George Kerridge

Ward 10: Louwville & Vredenburg South

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Sewerage: Distribution	Investigate & upgrade Vredenburg main sewerage	7 053 798	5 050 384	2 719 476
Water	Bulk supply Louwville reservoir	2 000 000	2 387 000	244 386
Water	Additional 5.0 MI reservoir capacity at Louwville	0	1 706 991	1 700 386
Municipal buildings	Wesbank active xox	0	1 500 000	0
Spatial information and interventions	Wesbank landscaping Phase1	0	1 250 000	0
Municipal Buildings	Wesbank Gateway/Vredenburg station upgrading	0	500 000	15 000
Roads	Replacement of sidewalks: Kraai, Pou, Spreeu, Kraanvoel Street	270 000	348 008	346 126
Electricity: Distribution and maintenance	630 KVA Mini substations	300 000	274 542	270 981
Electricity: Distribution and maintenance	Wesbank trading units	0	250 000	0
Roads	Paving sidewalks 6 th Street Louwville supermark	0	159 344	159 344
Only the largest capital projects to a maximum of 10 are listed				

Table 87: Largest capital projects of Ward 10: Louwville & Vredenburg South

Ward 11: Paternoster, St Helena Bay & Steenberg

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Municipal buildings	Rehabilitation of existing structure Into new Tourism And Hospitality facility	0	2 250 000	145 000
Electricity: Distribution and maintenance	Paternoster: 202 Units medium and low voltage connections	5 924 000	3 139 128	2 493 050
Roads	Housing: Paternoster: 202 Units: Services: Roads	700 000	1 391 430	1 371 853
Municipal buildings	Buildings: Earthworks and stabilizing grounds: Urban Revitalization	0	757 000	0
Sewerage: Purification	Investigate & design Sewerage works: Britannia Bay	1 000 000	596 820	287 807
Roads	Design and construction of Lenaria & Watsonia Roads St Helena	484 027	484 027	176 098
Roads	Steenberg's Cove: Sea Adler Street Helena	300 000	300 000	297 866
Electricity: Distribution and maintenance	Upgrading of Farmers 2 feeder	300 000	300 000	276 324
Roads	Paving of sidewalks, Mississippi	265 000	265 000	140 900
Roads	Paving sidewalks St Augustine (Clinic to Tietiesbaai) Paternoster	0	216 539	216 538
Only the largest capital projects to a maximum of 10 are listed				

Table 88: Largest capital projects of Ward 11: Paternoster, St Helena Bay & Steenberg

Ward 12: Laingville

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Sewerage: Purification	Laingville upgrade & sludge treatment	6 500 000	8 133 672	78 671
Sport grounds: Paternoster / St Helena Bay	Laingville sport grounds: Perimeter fencing	0	409 750	409 750
Roads	Upgrading of Laingville stormwater network	595 488	314 218	120 864
Sport grounds: Paternoster / St Helena Bay	Upgrade clubhouse Paternoster	0	181 067	0
Public open spaces and amenities: Paternoster / St Helena Bay	Development of 5 existing park	0	169 480	50 025
Holiday Resort: St Helena	Upgrading of ablution block	80 000	144 582	144 546
Roads	Paving of sidewalks: Totelboom, Melkhout, Eikeroos, Leeubekkie, Dahlia and Kamiemie streets	200 000	132 500	83 800
Roads	Installation of subsurface drainage Erf 2300, Laingville	60 000	57 450	57 450
Cemeteries	Development Laingville Cemetery: Upgrading ablution facility	80 000	57 111	56 879
Cemeteries	Upgrading of ablution facilities	50 000	50 000	49 812
Only the largest capital projects to a maximum of 10 are listed				

Table 89: Largest capital projects of Ward 12: Laingville

Ward 13: ISCOR & Selfbou

Capital Project	Description	Original Budget	Adjusted Budget	Actual Spent as at 30 June 2016
		R		
Roads	Intersection of Main Street and Koster Street and Koster Street extension	0	2 500 000	0
Sewerage: Distribution	Sewer connection: Vredenburg Urban Revitalization Project: Phase 1	0	500 000	0
Sport grounds: Vredenburg	2 X Splash Parks: Louwville	4 000 000	467 000	212 758
Roads	Construction of sidewalks: Duif Street Louwville	350 000	364 801	363 669
Roads	Construction of sidewalks: Kanna Street	0	300 000	203 426
Roads	Paving of sidewalks - Louwville	310 000	295 199	295 199
Sport grounds: Vredenburg	Louwville sport ground Erf 1003: Upgrading of ablution facilities	200 000	200 000	87 359
Roads	Construction of sidewalks: Kooitjieskloof Street (Service road)	300 000	200 000	200 000
Roads	Stormwater infrastructure: Boswerer Street Louwville	170 000	162 350	162 350
Roads	Construction of sidewalks: 7th Avenue Louwville	350 000	150 000	150 000
Only the largest capital projects to a maximum of 10 are listed				

Table 90: Largest capital projects of Ward 13: ISCOR & Selfbou

COMPONENT A: BASIC SERVICES

This component includes basic service delivery highlights and challenges, including details of services provided for water, waste water (sanitation), electricity, waste management, housing services and a summary of free basic services.

We have a decentralised service delivery model with a split in between the Engineering and Planning Service Directorate who is responsible for all bulk services and the Community and Operational Services Directorate who is responsible for the day to day operations in each town/area.

3.6 National Key Performance Indicators – Basic Service Delivery and Local Economic Development

The following table indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the MSA. These key performance indicators are linked to the National Key Performance Areas: Basic Service Delivery and Local Economic Development.

KPA & INDICATORS	2014/15	2015/16
<u>Basic Service Delivery</u>		
The number of households with access to free basic water	7 316	7 585
The number of households with access to free basic electricity	7 638	8 041
The number of households with access to free basic sanitation	5 903	6 497
The number of households with access to free basic solid waste removal	7 157	7 642
The number of households with access to basic level of water	*23 573	*24 599
The number of households with access to basic level of sanitation	*23 097	*23 577
The number of households with access to basic level of electricity	*22 005	*21 885
The number of households with access to basic level of solid waste removal	*24 459	*25 412
<u>Local economic development</u>		
The number of jobs created through municipality's local economic development initiatives including capital projects	**99	**103
<i>*Represents the number of households that were billed as at 30 June 2015 and 30 June 2016</i> <i>**Number of Full Time Equivalent Employment (FTE's) created in terms of the Expanded Public Works Programme (EPWP)</i>		

Table 91: National KPIs – Basic Service Delivery and Local Economic Development

3.7 Engineering and Planning Services: Administration, Building Maintenance & Project Management Unit

The following tables indicate the staff composition for these divisions:

3.7.1 Total Employees – Engineering and Planning Services: Administration

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	2	2	0	0
15 – 13	3	2	2	0	0
12 – 10	3	3	2	1	33
9 – 7	9	7	7	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Undefined (Director)	0	1	1	0	0
Total	16	15	14	1	7

As at 30 June 2016

Table 92: Total employees Engineering and Planning Services: Administration

3.7.2 Total Employees – Engineering and Planning Services: Building Maintenance

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	2	3	3	0	0
12 – 10	2	2	2	0	0
9 – 7	7	8	8	0	0
6 – 4	3	3	3	0	0
3 – 0	10	11	10	1	9
Total	24	27	26	1	4

As at 30 June 2016

Table 93: Total employees Engineering and Planning Services: Building Maintenance

3.7.3 Total Employees – Engineering and Planning Services: Project Management Unit

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	2	2	2	0	0
15 – 13	3	4	4	0	0
12 – 10	0	0	0	0	0
9 – 7	1	1	1	0	0

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Total	6	7	7	0	0
As at 30 June 2016					

Table 94: Total employees Engineering and Planning Services: Project Management Unit

3.8 Water Services



From left to right: Upgrading of the Louwville supply pump station; the new Louwville 5MI water supply Reservoir

Saldanha Bay Municipality has a duty to all customers or potential customers in its area of jurisdiction to progressively ensure efficient, affordable, economical and sustainable access to water services that promote sustainable livelihoods and economic development. There are no basic water services backlogs in the Saldanha Bay municipal management area in the urban areas or on the farms in the rural areas. The existing infrastructure is in a relatively good state and therefore it is important for the Municipality to maintain the existing public investment.

The highlights for the year under review include the following:

- ∞ Completion and commissioning of the new 5MI Louwville water supply reservoir
- ∞ Upgrades to the Louwville supply pump station has commenced and will be completed by September 2016. The project is partially funded by ACIP.
- ∞ Investigation completed and report completed into the introduction of pressure zones in the Louwville area to minimise pipe breaks
- ∞ New air valves and isolating valves were installed on the entire length of the Paternoster bulk supply line
- ∞ Construction was completed for the new generator building at Sterrezicht booster. The installation of the new generator will be completed by September 2016.

Some of the challenges that are experienced include the following:

- ∞ Numerous pipe breaks on the Paternoster bulk line are experienced over the peak season
- ∞ Continuous pipe breaks in the Louwville supply area that will be addressed with pressure management
- ∞ Limit water losses to below 15%
- ∞ Continuous vandalism of critical equipment and perimeter fencing has been installed at some reservoirs. Additional security measures will also be investigated.

3.8.1 Water Services Statistics

The table below indicates water usage per sector:

Total Use of Water by Sector (cubic meters)				
Year	Agriculture	Forestry	Industrial	Domestic
2014/15	277 619	0	5 246 175	4 905 874
2015/16	290 890	0	6 122 244	5 368 121

Table 95: Total use of water by sector (cubic meters)

3.8.2 Water Services Service Delivery Levels

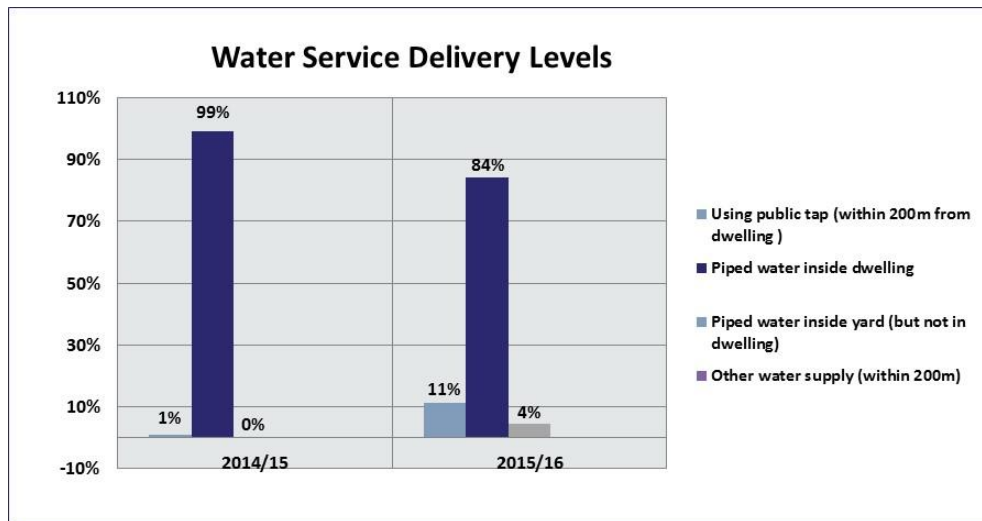
Section 4B of the Constitution lists water and sanitation services limited to potable water supply systems and domestic wastewater and sewerage disposal systems as a local government function. Basic water is defined as 25 litres of potable water per day supplied within 200 meters of a household.

The table below specifies the different water service delivery levels per households for the financial years 2014/15 and 2015/16:

Description	2014/15	2015/16
Household		
<u>Water: (above minimum level)</u>		
Piped water inside dwelling	25 218	24 096
Piped water inside yard (but not in dwelling)	0	1 262
Using public tap (within 200m from dwelling)	220	3 198
Other water supply (within 200m)	0	0
Minimum Service Level and Above Sub-total	25 438	28 556
Minimum Service Level and Above Percentage	100	100
<u>Water: (below minimum level)</u>		
Using public tap (more than 200m from dwelling)	0	0
Other water supply (more than 200m from dwelling)	0	0
No water supply	0	0
Below Minimum Service Level Sub-total	0	0
Below Minimum Service Level Percentage	0	0
Total number of households (formal and informal)	25 438	28 556

Table 96: Water services service delivery levels

The graph below illustrates the different water service delivery levels per total households:



Graph 8: Water services service delivery levels

3.8.3 Total Employees – Water Services: Engineering and Planning Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	2	2	2	0	0
15 – 13	1	1	1	0	0
12 – 10	1	1	1	0	0
9 – 7	4	4	4	0	0
6 – 4	7	8	7	1	13
3 – 0	1	1	1	0	0
Total	16	17	16	1	6

As at 30 June 2016

Table 97: Total employees: Water services: Engineering and Planning Services

3.8.4 Total Employees – Water Services: Community and Operational Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	0	0	0	0	0
12 – 10	2	1	1	0	0
9 – 7	7	9	9	0	0
6 – 4	16	19	18	1	5
3 – 0	5	5	5	0	0
Total	30	34	33	1	3

As at 30 June 2016

Table 98: Total employees: Water services: Community and Operational Services

3.8.5 Capital Expenditure – Water Services

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	4 300	5 083	1 312	(2 988)	8 700
Bulk supply network improvements	1 000	1 000	610	(390)	3 500
Bulk supply Louwville reservoir	2 000	2 387	26	(1 974)	3 500
Vredenburg Sterrezicht upgrade	1 300	1 696	676	(624)	1 700

Table 99: Capital expenditure: Water services

3.9 Waste Water (sanitation) Services



From left to right: New upgrades to the Saldanha Waste Water Treatment Works (WWTW) that is being funded by the Industrial Development Zone; Construction work to the new aerator basin at Vredenburg WWTW.

For the current financial year many sanitation related projects have been started as part of an ongoing process to improve the sanitation infrastructure and to ensure better service delivery.

Some of the highlight include the following:

- ∞ The tender has been awarded for the upgrades to the Laingville Waste Water Treatment Works (WWTW). This next phase will include the upgrades to the aeration equipment, anoxic zone, drying beds, chlorine channel and maturation pond.
- ∞ Upgrades to the Vredenburg WWTW has commenced that includes the new aerator basin.
- ∞ The upgrade to Saldanha WWTW has almost been completed and work is scheduled to be completed within the first quarter of the new financial year.

Some of the challenges that are experienced include the following:

- ∞ A major challenge is the current problems experienced with vandalism at the various sewer pump stations and at the various WWTW's. Security measures are being improved to address these problems.
- ∞ Unused treated effluent discharged from the Langebaan WWTW during the winter months may no longer be discharged into the MPA. The municipality is looking at alternative measures to re-use this effluent during the winter months and a feasibility study is underway.
- ∞ Illegal dumping of oil and greases into the municipal sewer system is becoming an increasing problem that negatively affects the performance at the various WWTW's.
- ∞ Sludge handling and sludge disposal is a problem experienced at most of the plants. We are currently in the process of completing the sludge classifications for all the plants. Possible solutions could include making use of a central composting facility and making the compost available for sale to interested parties.
- ∞ Availability of skilled staff is also a problem. Most of the plants are run by personnel with years of working experience operating the plants, but do not poses the required process controller qualifications. We are busy with an extensive process of getting all the operators classed as process controllers.

3.9.1 Waste Water (Sanitation) Services Service Delivery Levels

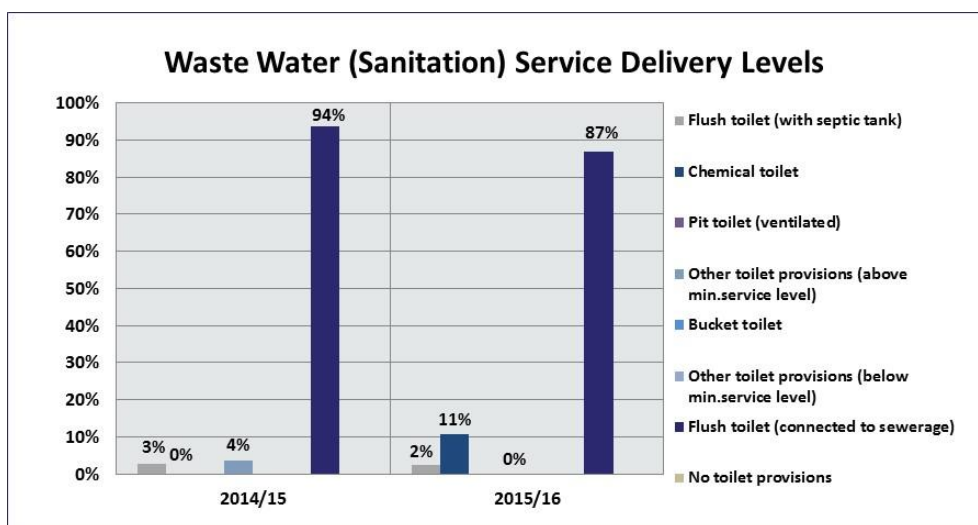
The table below specifies the different sanitation service delivery levels per households for the financial years 2014/15 and 2015/16:

Description	2014/15	2015/16
	Actual	Actual
Household		
<u>Sanitation/sewerage:</u> (above minimum level)		
Flush toilet (connected to sewerage)	23 803	24 834
Flush toilet (with septic tank)	685	685
Chemical toilet	0	3 037
Pit toilet (ventilated)	0	0
Other toilet provisions (above minimum service level)	950	0
Minimum Service Level and Above Sub-total	25 438	28 556
Minimum Service Level and Above Percentage	100	100
<u>Sanitation/sewerage:</u> (below minimum level)		
Bucket toilet	0	0

Description	2014/15	2015/16
	Actual	Actual
Household		
Other toilet provisions (below minimum service level)	0	0
No toilet provisions	0	0
Below Minimum Service Level Sub-total	0	0
Below Minimum Service Level Percentage	0	0
Total number of households	25 438	28 556

Table 100: Waste water (sanitation) services service delivery levels

The graph below illustrates the different waste water service delivery levels per total households:



Graph 9: Waste water (sanitation) services service delivery levels

3.9.2 Total Employees – Waste Water (Sanitation) Services: Engineering and Planning Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2015/16	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	2	2	2	0	0
12 – 10	1	1	1	0	0
9 – 7	11	10	10	0	0
6 – 4	17	22	19	3	14
3 – 0	3	1	1	0	0
Total	34	36	33	3	8

As at 30 June 2015

Table 101: Total employees Waste Water (sanitation) services: Engineering and Planning Services

3.9.3 Total Employees – Waste Water (Sanitation) Services: Community and Operational Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	0	0	0	0	0
12 – 10	1	1	1	0	0
9 – 7	9	11	11	0	0
6 – 4	22	23	21	2	9
3 – 0	4	5	5	0	0
Total	36	40	38	2	5
As at 30 June 2015					

Table 102: Total employees Waste Water (sanitation) services: Community and Operational Services

3.9.4 Capital Expenditure – Waste Water (Sanitation) Services

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total value of all capital projects</u>	<u>5 654</u>	<u>9 999</u>	<u>8 861</u>	<u>3 207</u>	<u>26 200</u>
Investigate and upgrade Vredenburg main sewer	3 654	2 650	2 596	(1 058)	9 000
Upgrade networks Saldanha	2 000	1 970	1 102	(898)	1 600
Emergency generators	0	3 732	3 686	3 686	7 800
Emergency generators	0	1 647	1 477	1 477	7 800

Table 103: Capital expenditure: Waste water (Sanitation) services

3.10 Electricity Services



From left to right: Paternoster Capacitor installed on 17 May 2016 as part of the Paternoster housing project; one of the three existing transformers at Vredenburg Sub-station and Paternoster Capacitor installation as part of housing project.

Electricity has become one of the most debated commodities due to the high tariff increases of a number of years. In addition to this there is still a generation shortage country wide and we have experienced some rotational load shedding by Eskom during the winter periods.

Within the Saldanha Bay Municipal area, ESKOM is the largest energy supplier, supplying energy to main industrial consumers: Acellor Mittal (Saldanha Steel), Duferco Processing, Exxaro (Namakwa Sands), Portnet, as well as to other consumers in St Helena Bay, Langebaan Mykonos area, Langebaan Road and most of the rural areas east of Sichen–Saldanha Railway line. This report will however focus on the Municipal area of supply.

There were a 2.3% decrease in the maximum demand on the bulk purchases from Eskom and a 0.6% increase in the unit purchases. With the reduction in the number of load shedding and the revised rotational schedules, reduced the peaks that we previously experienced just before or after load shedding.

Our unmetered energy for the year is 10.91%. This is still below the benchmark of 13%. As part of the Network Master Plan, load flow studies were done on the 66kV and 11kV networks. The studies indicate that the energy losses in 66kV and 11kV portion of the network are calculated at 3.68% with the losses in Langebaan as high as 4.45%. This calculation did not include the technical losses in the 11kV/400V mini-substations and transformers or the losses of the low voltage distribution networks. The major technical losses are in the latter portion of the network and therefore the total technical losses are estimated to be between 8% and 10% depending on the network loading. After the full meter audit conducted two years ago, we have again experienced some meter tampering. We are addressing this by moving to split prepaid metering where the actual meter unit is now installed outside the private dwelling and the user only have a keypad inside the dwelling. This will be a gradual process as we apply it to new installations, but in case of tampering we replace the old meters as well.

With the electricity supply area of the municipality being mainly residential areas, the load patterns are typical winter evening peaks. As part of the better monitoring of our bulk purchases, we have requested Eskom to change all our bulk purchase meter reading times to the same schedule. This gave a distorted value for the July and August 2015 bills, but will in future benefit the council with more accurate data.

Although electricity generation is not a local government function, there are two renewable energy wind generation power plants within our municipal area. The one in Hopefield was commissioned early in 2014 and is contributing to the national energy grid. The second at Fransvlei between Vredenburg and St Helena Bay, was commissioned during 2015.

With regard to vandalism and copper theft in the area, we are working in close corporation with the Vredenburg Police Cluster team on Non-ferrous metal theft. By assisting them to identify stolen copper, some arrests have been made. It still remains a challenge to get the community to assist with this.

3.10.1 Electricity Services Statistics



From left to right: New mini-substation in Vredenburg Industrial area and new mini-substation for Paternoster housing project

The table below provides detail on the Notified Maximum Demand:

Major towns	Notified Maximum Demand (NMD)	Maximum Demand Growth (NMD)	Maximum Demand Peak (NMD)
	kVA	%	kVA
Vredenburg/Saldanha	40 000	-1.42%	34 320
NOK Industrial	3 000	-4.75%	3 327
Langebaan	10 000	-6.10%	8 150
Hopefield	3 200	-11.67%	2 579

Table 104: Electricity Notified Maximum Demand

The NOK Industrial feeder exceeded the authorised Maximum demand. This was due to network operational matters when a portion of Saldanha was fed from this feeder. Arrangements with Eskom have already been made to increase the authorised demand to 10 MVA based on the actual application of the IDZ when they have finalized their detail planning for the electrical requirements of the development. We are also in the process of providing a ring feed to the Transnet office buildings. This will in future give more versatility in managing load-flow between the different bulk supply points in the Vredenburg/Saldanha/NOK Industrial area.

The notified maximum demand of the Hopefield bulk purchase point was increased from 2000kVA to 3200KVA. This was after exceeding the demand for the last two years and with the commissioning of the new supply point in April 2015. The new supply point is now fed from a separate breaker on the Eskom network and it will increase the security of supply since it is now separated from the rest of the Eskom rural networks. On the municipal network we have also split the Hopefield network into two separate feeders to reduce the effect of faults on the consumers.



From left to right: Refurbishment of streetlights and pillar box replacement projects and new Vacuum switch installed

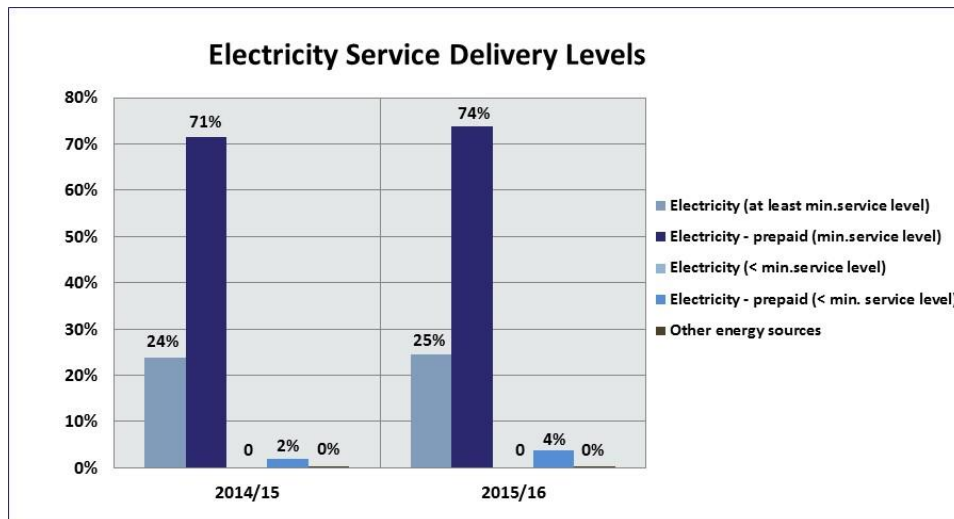
3.10.2 Electricity Services Service Delivery Levels

The table below specifies the different service delivery level standards for electricity within the Municipality and includes informal areas as well as the area where Eskom supply Electricity:

Description	2014/15 Actual	2015/16 Actual
Household		
<u>Energy:</u> (above minimum level)		
Electricity (at least minimum service level)	5 921	6 139
Electricity - prepaid (minimum service level)	17 712	18 460
Minimum Service Level and Above Sub-total	23 933	24 599
Minimum Service Level and Above Percentage	97.64	96.06
<u>Energy:</u> (below minimum level)		
Electricity (< minimum service level)	0	0
Electricity - prepaid (< min. service level)	504	956
Other energy sources	54	54
Below Minimum Service Level Sub-total	558	1 010
Below Minimum Service Level Percentage	2.23	3.94
Total number of households	24 191	25 609

Table 105: Electricity services service delivery levels

The graph below illustrates the different electricity service delivery levels per total households:



Graph 10: Electricity services service delivery levels

3.10.3 Total Employees – Electricity Services: Engineering and Planning Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	3	3	3	0	0
15 – 13	5	5	5	0	0
12 – 10	18	18	16	2	11
9 – 7	13	14	12	2	14
6 – 4	31	33	31	2	6
3 – 0	0	0	0	0	0
Total	70	73	67	6	8

As at 30 June 2016

Table 106: Total employees electricity services: Engineering and Planning Services

3.10.4 Capital Expenditure – Electricity Services

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	29 980	23 884	17 378	12 602	22 000
Diazville Phase 2 559 Houses Electrification	4 000	6 180	3 020	(980)	6 180
Middelpos 551 Houses Electrification	1 720	1 028	470	(1 250)	1 028
Paternoster 202 Houses Electrification	6 024	3 131	2 569	(3 455)	3 131
Streetlights Oostewal Langebaan	2 000	0	0	(2 000)	2 000
Other Streetlights	1 270	1 004	930	(340)	930

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Connections	800	800	582	(218)	582
11kV Switchgear	1 600	1 518	1 518	(82)	1 518
Mini substations	900	811	796	(104)	796
New 10MVA transformer for Vredenburg	650	402	200	(450)	12 500
<i>The "total all" refers to the total of all the capital projects Only the largest capital projects are listed</i>					

Table 107: Capital expenditure: Electricity services

Electrification of the housing projects represented 44% of the total budget or R13.2 million. The budget was based on the number of erven to be serviced and on the top-structure pipe line. Application for INEP funding for the electrification is separate from the other housing funding. This causes challenges with the synchronisation of funding and projects. Some of the electrification projects had to be postponed to allow for the top-structures to be completed. Although some adjustments were made during the February 2016 Adjustment Budget, the total spending on the electrification was only 58% by year end. The funds will be rolled over to complete the projects during the 2016/7 financial year.

The biggest project for street lighting is the upgrading of Oostewal Street in Langebaan. Budget provision was needed for the allocation of the multiyear tender. These funds were rolled over in the Adjustment budget when the road construction program was available.

The planning and design for the new 10MVA transformer in Vredenburg substation was completed this year. The construction will be a multiyear project over the next two financial years.

3.1.1 Waste Management Services (Refuse collections, waste disposal, street cleaning and recycling)



Recycled carton at the Vredenburg recycling plant and the operational Vredenburg recycling plant

Refuse removal is completed according to the weekly schedule and 100% of households, industry and other points within the urban edge receive a refuse removal service. We supply 240L Wheelie bins to all of our service points. Our Materials Recovery Facility (MRF) was operational for 3 months during 2015/16, as the new contractor started operations on 1 April 2016. The recycling effort has decreased waste to landfill by 3% and is expected to increase dramatically with the implementation of the proposed separation at source project set for October 2016. Furthermore the chipping of garden waste commenced on 1 April 2016 at Vredenburg landfill and further diversion from landfill with regards to green (garden) waste is experienced. We

ensure adequate Wheelie bins are kept in stock to issue replacements due to damaged/aged bins and theft. One new refuse compactors was also added to our fleet.

We employed 12 youths waste employees in the following categories:

- ∞ 6 Awareness campaigners;
- ∞ 2 Landfill site supervisors; and
- ∞ 4 Administrative assistants.

Saldanha Bay municipality is in discussions with West Coast Power Solutions to reduce waste to landfill even further by producing biogas. This agreement is currently being scrutinised by our legal department to ensure compliance with the relevant legislation.

Vredenburg landfill extension's Basic Assessment Report was submitted to the Department of Environmental Affairs during June 2016 and a favourable outcome is expected by February 2017. The preliminary design for the extension is complete and an application will be lodged with MIG for additional funding. The closure of Langebaan landfill site and the establishment of a waste management facility project have received all the necessary licences and permits. The detailed design is complete with construction set for September 2016.

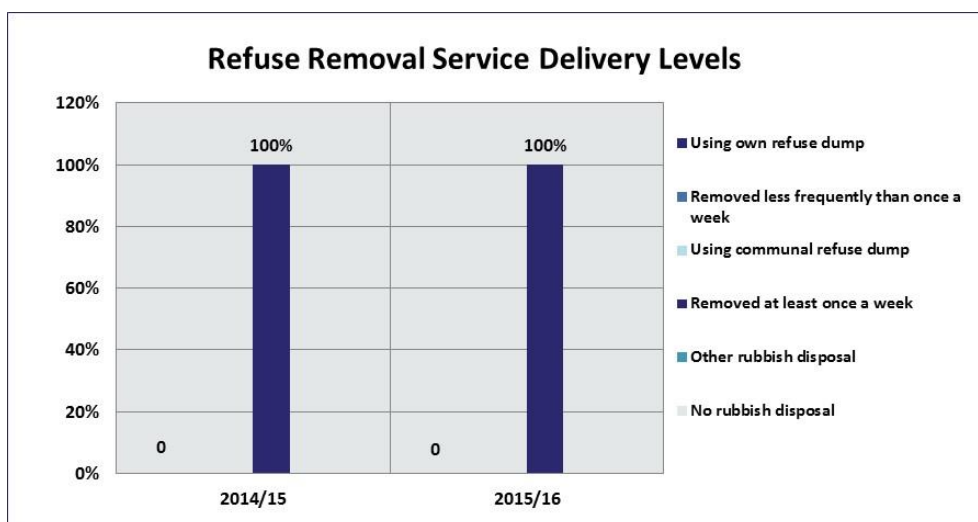
3.1.1.1 Waste Management Services Service Delivery Levels

The table below indicates the different refuse removal service delivery level standards within the urban edge area of the Municipality:

Description	2014/15 Actual	2015/16 Actual
Household		
<u>Refuse Removal: (Minimum level)</u>		
Removed at least once a week	24 002	25 332
Minimum Service Level and Above Sub-total	24 002	25 332
Minimum Service Level and Above Percentage	100	100
<u>Refuse Removal: (Below minimum level)</u>		
Removed less frequently than once a week	0	0
Using communal refuse dump	0	0
Using own refuse dump	0	0
Other rubbish disposal	0	0
No rubbish disposal	0	0
Below Minimum Service Level Sub-total	0	0
Below Minimum Service Level percentage	0	0
Total number of households	24 002	25 332

Table 108: Waste management services service delivery levels

The graph below illustrates the different refuse removal service delivery levels per total households:



Graph 11: Waste management service delivery levels

3.1.1.2 Total Employees – Waste Management Services: Engineering and Planning Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	0	0	0	0
15 – 13	1	2	1	1	50
12 – 10	4	3	3	0	0
9 – 7	23	27	25	2	7
6 – 4	8	9	7	2	22
3 – 0	63	64	63	1	2
Total	100	105	99	6	6

As at 30 June 2016

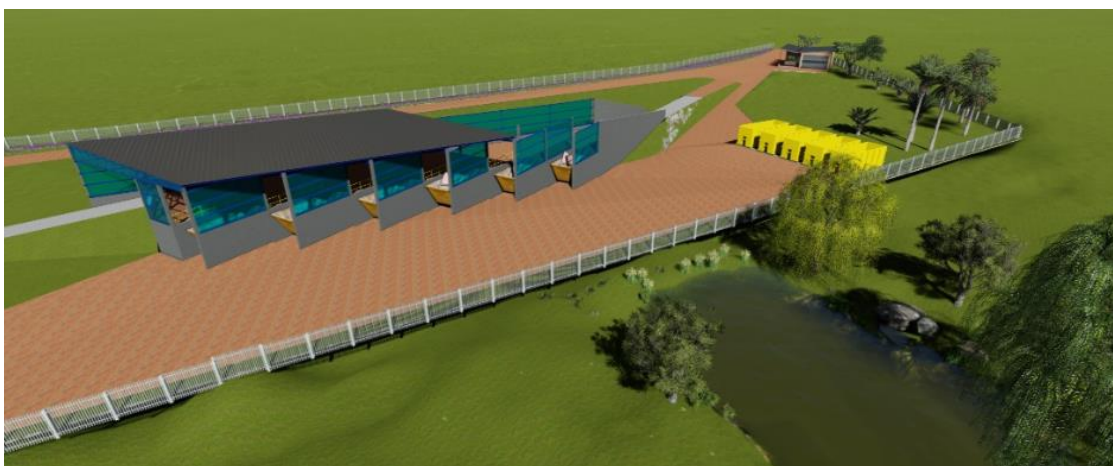
Table 109: Total employees Waste management services: Engineering and Planning Services

3.1.1.3 Capital Expenditure – Waste Management Services

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	7 250	6 305	5 680	(1 570)	5 680
Mobile refuse bins 240L (wheelie bins)	1 500	1 348	1 288	(212)	1 288
Pole bins x100	100	80	80	(20)	80
Construction of wash bay	0	931	911	911	911
Renovation of offices	0	255	255	255	255
Development of new Vredenburg landfill site	1 000	179	0	(1000)	0

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Development of new Vredenburg landfill site	2 500	1 700	1 385	(1115)	1 385
Rehabilitation of old landfill site	2 050	1 650	1 622	(428)	1 622
Tester alcohol silver	0	14	14	14	14
6m 3 Skips X 6	100	100	85	(15)	85
Office furniture	0	48	40	40	40
<i>The "total all" refers to the total of all the capital projects Only the largest capital projects are listed</i>					

Table 110: Capital expenditure: Waste management services



Architect design for the Langebaan waste transfer station

3.12 Housing

The Human Settlements function within Saldanha Bay Municipality has been split into different sections in order to optimally utilize the resources of the municipality.

Beneficiary Administration are managed by the Community and Operational Services Directorate and Engineering and Planning Services Directorate is responsible for the top structures, whilst the Administration Directorate is responsible for the title deed administration and the Office of the Municipal Manager is dealing with pipeline implementation.

In order to enable the municipality to accommodate the migration of jobseekers within the IDZ, it is necessary to plan ahead. The establishment of site and service plots within the municipality is underway with Laingville being a pilot to accommodate 266 households. Further implementation of site and services plots are underway within George Kerridge/ Witteklip (Vredenburg) as well Middelpos (Saldanha).

The Beneficiary Selection Policy has been reviewed by Council during the past financial year in order to include the amended changes with regard to the Provincial Circular that deals with aged based prioritization of beneficiaries.

A total number of a 109 of the required 120 beneficiaries had been approved within the Paternoster Project prior to the start of construction. Planning are also underway in respect of the Hopefield 60 Integrated Residential Development Program (IRDP) as well as the White City Upgrading of Informal Settlements Program (UISP). A further application has been submitted to the Provincial Department of Human Settlements (PDOHS) with regard to the outstanding 28 top structures within the Ongegund 224 Project, as well as the application for 56 additional top structures within the George Kerridge Project.

The highlights for the year under review include the following:

- ∞ Construction of 300 houses in Diazville and the completion of services for the Paternoster project.

Some of the challenges that were experienced include the following:

- ∞ Beneficiary management was a huge challenge in so far as to the adherence to the 40-year age requirement to qualify for a housing subsidy in terms of Circular C10 of 2015 which came into effect in May 2015.



Diazville housing project

3.12.1 Housing statistics

The following table shows the increase in the number of people on the housing waiting list. There are currently **8 643** applicants on the waiting list. A total number of **597** people were registered on the Municipality's waiting list during the year.

Housing waiting list	Nr of people on Housing waiting list	% Housing waiting list increase
2014/15	8 046	2.4
2015/16	8 643	7.4

Table 111: Housing waiting list

3.12.2 Capital Expenditure – Housing

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	8 660	2 238	1 885	(6 775)	1 885
White City 24 units - stormwater	120	17	0	(120)	0
Hopefield - RDP 62 units - roads	1 860	300	288	(1572)	288
Hopefield - RDP 62 units stormwater	310	50	17	(293)	17
Louwville RDP houses 200 units - roads	600	0	0	(600)	0
Louwville RDP houses 200 units - stormwater	100	0	0	(100)	0
White City 24 units - roads	720	105	0	(720)	0

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Housing Middelpas 551 units	0	174	174	174	174
Housing - Paternoster 202 units	600	1 119	1119	519	1 119
Housing: Paternoster - 202 units	100	272	253	153	253
St Helena Bay - Laingville UISP - roads	1 416	0	0	(1 416)	0
St Helena Bay - Laingville UISP - stormwater	236	0	0	(236)	0
White City 24 units - electricity	120	17	17	(103)	17
Hopefield - RDP 62 units electricity	310	50	0	(310)	0
Housing - Paternoster 202 unit	100	0	0	(100)	0
St Helena Bay - Laingville UISP electricity	236	0	0	(236)	0
White City 24 units sewerage	120	17	0	(120)	0
Hopefield - RDP 62 units sewerage	310	50	0	(310)	0
Louwville RDP houses 200 units sewerage	200	0	0	(200)	0
Housing: Paternoster - 202 units san	100	0	0	(100)	0
St Helena Bay - Laingville UISP - sewerage	236	0	0	(236)	0
White City 24 units - water	120	17	17	(103)	17
Hopefield - RDP 62 units water	310	50	0	(310)	0
Louwville RDP houses 200 units water	100	0	0	(100)	0
Housing: Paternoster 202 units - services	100	0	0	(100)	0
St Helena Bay - Laingville UISP - water	236	0	0	(236)	0

Table 112: Capital expenditure: Housing

A total amount of **R 50,560 million** was allocated to build houses and to purchase land during the 2015/16 financial year under review, includes:

Financial year	Allocation	Amount spent	% spent	Number of houses built	Number of sites serviced
	R'000	R'000			
2014/15	8 223	8 891	108.13%	102	443
2015/16	50 560	50 560	100%	300	0

Table 113: Housing allocation



Diazville housing project

3.13 Free Basic Services and Indigent Support

The following table indicates the percentage of indigent households that have access to free basic municipal services. In accordance with the approved indigent policy of the municipality, all households earning less than **R 4 300** per month received the free basic services as prescribed by national policy with a second category earning more than **R 4 301** but less than **R 5 350** received a 70% subsidy of the first category in terms of Saldanha Bay Municipality's indigent policy.

3.13.1 Access to Free Basic Services

Year	Total no. of HH	Number of households							
		Households earning less than R 3 500 per month							
		Free Basic Water		Free Basic Sanitation		Free Basic Electricity		Free Basic Refuse Removal	
		Access	%	Access	%	Access	%	Access	%
2014/15	33 862	7 316	21.6	5 903	17.3	7 638	22.6	7 157	21.1
2015/16	35 550	7 585	21.3	6 497	15.4	8 041	22.6	7 642	21.5

Table 114: Access to free basic services

An application for indigent subsidy must be completed by all consumers who qualify in terms of Saldanha Bay's Indigent Policy. The approval of the application for subsidy is subject to certain criteria as per the policy.

Services subsidised are:

- ∞ Water: Basic charge & 6kl
- ∞ Electricity: Basic charge & 50 kWh
- ∞ Sanitation: Based on a 250m² erf
- ∞ Refuse: 4 removals per month (1 per week)
- ∞ Basic charge for site rental at informal settlements
- ∞ Assessment rates (rebate of R50 000 & additional R85 000 on total valuation)

Grants received for the 2015/16 financial year and specifically reserved for indigent households was **R33 288 482** (R 31 394 994 in 2014/2015) of which expenditure amounted to **R 33 927 742** (R 32 093 233 in 2014/2015).

Indigent subsidy was also extended to public benefit organisations by means of subsidising the services account by 50% in order to assist inhabitants of such organisations.

Subsidies to public services infrastructure in respect of property rates amounted to **R 21 521** in 2015/2016 (R 2 483 793 in 2014/2015).

Other subsidies to Indigent households:

Indigent households were subsidised with an amount of **R 2 031 138** in respect of property rates for 2015/16 (R 1 924 028 in 2014/15). Housing rentals subsidies to indigents amounted to **R 489 387** in 2015/16 (R 217 715 in 2014/15). Provision of toilet facilities to informal housing amounted to **R 291 877** in 2015/16 (R 110 526 in 2014/15).

The access to free basic services is summarised into the different services as specified in the following tables:

Electricity									
Financial year	Indigent Households			Non-indigent households			Households in Eskom areas		
	No of HH	Unit per HH (kwh)	Value	No of HH	Unit per HH (kwh)	Value	No of HH	Unit per HH (kwh)	Value
			(R'000)			(R'000)			(R'000)
2014/15	6 740	50/35	5 608	0	0	0	898	50/35	236
2015/16	7 081	50/35	6 122	0	0	0	960	50/35	477

Table 115: Free basic electricity services to indigent households

Water						
Financial year	Indigent Households			Non-indigent households		
	No of HH	Unit per HH (kl)	Value	No of HH	Unit per HH (kl)	Value
			(R'000)			(R'000)
2014/15	7 316	6/4	7 035	0	0	0
2015/16	7 585	6/4	7 552	0	0	0

Table 116: Free basic water services to indigent households

Sanitation						
Financial year	Indigent Households			Non-indigent households		
	No of HH	R value per HH	Value	No of HH	Unit per HH per month	Value
			(R'000)			(R'000)
2014/15	5 903	60.56	3 675	0	0	0
2015/16	6 497	65.39	4 754	0	0	0

Table 117: Free basic sanitation services to indigent households

Refuse Removal						
Financial year	Indigent Households			Non-indigent households		
	No of HH	Service per HH per week	Value	No of HH	Unit per HH per month	Value
			(R'000)			(R'000)
2014/15	7 157	1	11 038	0	0	0
2015/16	7 642	1	12 666	0	0	

Table 118: Free basic refuse removal services to indigent households

COMPONENT B: ROAD TRANSPORT

This component include Roads and Waste Water (storm water drainage).

Saldanha Bay Municipality is responsible for the planning and maintenance of proclaimed main roads, municipal streets and establishing transportation infrastructure for the transport of goods and commuters.



Retention dams of new stormwater project as part of the upgrade of Oostewal street in Langebaan. These dams will minimise stormwater flooding and pollution.

3.14 Roads

This component includes Roads and Waste Water (storm water drainage).

The Municipality is responsible for the planning and maintenance of proclaimed main roads, municipal streets and establishing transportation infrastructure for the transport of goods and commuters. The municipality is focused on reducing the kilometres of gravel/dirt roads annually within the various towns and have achieved successes in St Helena bay and Hopefield over the past 4-5 years. Maintenance and rehabilitation priorities are determined by means of a pavement management system, based on the condition of the road, and the implementation of these priorities are subject to Council approval of adequate funding. The appointment of a service provider for road works for more than one year is providing continuity and results in more accurate forward planning and budgeting.

The highlights for the year under review were as follow:

- ∞ The focus for the year under review was placed on providing infrastructure for non-motorised transport and improving stormwater infrastructure to reduce the occurrence of flooding.
- ∞ The upgrading of Oostewal Street, Langebaan is one of the largest multi-year roads projects to date. A substantial amount of funds and high priority attention is given to this project to ensure its success.

Some of the challenges that were experienced include the following:

- ∞ We still experience that contractors do not have adequate cash flow to carry the cost of the projects on their own. This causes delays in the construction programmes and ultimately effects the project completion dates.
- ∞ The above mentioned was also experienced with suppliers of certain goods/services and construction material that were appointed for more than one year and where escalation of rates are applicable.

3.14.1 Roads Statistics

The following tables give an overview of the total kilometres of roads maintained and new roads tarred:

Tarred (Asphalted) Roads

Financial year	Total km tarred roads	Km of new tar & paved roads	Km existing tar roads re-tarred	Km of existing tar roads re-sheeted	Km tar roads maintained
2014/15	437.2	1.52	2.4	0	2.4
2015/16	438.7	0.13	2.71	0	2.71

Table 119: Tarred (Asphalted) roads

Gravelled Roads

Financial year	Total km gravel roads	Km new gravel roads constructed	Km gravel roads upgraded to tar / block paving	Km gravel roads graded/maintained
2014/15	35.8	1.5	1.52	0
2015/16	35.8	0	0.13	0

Table 120: Gravelled roads

3.14.2 Total Employees – Roads and Stormwater: Engineering and Planning Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	3	3	0	0
15 – 13	2	0	0	0	0
12 – 10	1	0	0	0	0
9 – 7	14	4	4	0	0
6 – 4	18	5	5	0	0
3 – 0	13	7	6	1	14
Total	49	19	18	1	5

As at 30 June 2016

Table 121: Total employees – Roads and stormwater: Engineering and Planning Services

3.14.3 Total Employees – Roads and Stormwater: Community and Operational Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	0	0	0	0	0
12 – 10	1	1	1	0	0
9 – 7	19	20	19	1	5
6 – 4	16	35	33	2	6
3 – 0	80	95	92	3	3
Total	116	151	145	6	4
As at 30 June 2016					

Table 122: Total employees – Roads and stormwater services: Community and Operational Services

3.14.4 Capital Expenditure – Roads

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total value all capital projects</u>	<u>30 307</u>	<u>39 915</u>	<u>26 261</u>	<u>(4 046)</u>	<u>39 915</u>
Intersection of Main street	0	2 500	0	0	0
Roof structures Saldanha taxi rank	1 760	1 760	1 547	-213	1 547
Middelpos stormwater - study	1 000	2 648	2 537	1 537	2 537
Upgrading Oostewal street Langebaan	1 161	1 161	538	-623	1 161
Upgrading Oostewal street Langebaan	20 000	20 000	11 742	-8258	20 000
Rehabilitation roads/sidewalks - Hopefield	4 000	4 525	3 097	-903	4 525
Rehabilitation and construction roads Hopefield	0	707	706	706	706
Services emergency housing: roads	0	1 938	1 779	1 779	1 779
Footpath between Dwars & Bree street	0	1 040	801	801	1 040
Tar of roads in Diazville	616	616	616	0	616
The "total all" refers to the total of all the capital projects Only the largest capital projects are listed					

Table 123: Capital expenditure: Roads

3.14.5 Cost of Construction/Maintenance of Roads

The table below shows the costs involved for the maintenance and construction of roads within the municipal area:

Financial year	Gravel			Tar		
	New	Gravel – Tar / Block paving	Maintained	New (Tar & Block paving)	Re-worked	Maintained
	R'000					
2014/15	1 487	1 410	0	1410	0	7 363
2015/16	0	0	0	298	0	6 930

Table 124: Cost of construction/maintenance of roads

A considerable amount of funding was made available for the construction of new paved sidewalks to be completed before the end of June 2016.

3.15 Stormwater Drainage

The municipality acquired and are operating a stormwater management system which enable the planning and maintenance section to locate shortcomings and do efficient maintenance on the storm water network of all towns. New and updated storm water master planning is already on the way with the implementation and construction soon thereafter.

The municipality has commenced with the upgrading of stormwater systems in Langebaan, Vredenburg, Laingville and Saldanha in the current financial year.

The most challenging and critical activity of the stormwater projects of this year was the timeous obtaining of environmental approvals for various projects.

3.15.1 Stormwater Drainage Statistics

The table below shows the total kilometres of storm water maintained and upgraded as well as the kilometres of new storm water pipes installed:

Financial year	Total km Storm water measures	Km new storm water measures	Km storm water measures upgraded	Km storm water measures maintained
2014/15	190.14	0	1.88	107
2015/16	190.14	0	0.81	107

Table 125: Stormwater infrastructure

3.15.2 Capital Expenditure – Stormwater Drainage

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total value of all capital projects</u>	<u>4 595</u>	<u>6 722</u>	<u>6 217</u>	<u>1622</u>	<u>6 217</u>
Upgrading of stormwater system Langebaan	500	1 240	1 223	723	1 223
Upgrading of White City stormwater	1 270	1 780	1 675	405	1 675

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Middelpos stormwater - study	1000	2648	2537	1537	2537
White City stormwater - study	1000	424	353	-647	353
Louwville stormwater phase 4 channel	0	97	89	89	89
Upgrading of Langville stormwater	595	314	121	-474	121
Stormwater infrastructure	170	162	162	-8	162
Installation of subsurface	60	57	57	-3	57

Table 126: Capital expenditure: Stormwater drainage

3.15.3 Cost of Construction/Maintenance of Stormwater Drainage

The table below indicates the amount of money spend on stormwater projects:

Financial year	Stormwater Measures		
	New	Upgraded	Maintained
	R'000		
2014/15	0	8 039	180
2015/16	162	6 055	69

Table 127: Cost of construction/maintenance of stormwater drainage

3.16 Mechanical Workshop

Below is a summary of departmental tenders and items/services purchased/obtained for 2015/16, as well as additional tenders. The additional vehicles and plant purchased were funded from savings approved by Council to improve service delivery in respective towns which had a shortage of the said items. All vehicles and plant were delivered and insured.

Tender No	Description	Budget spent (R)	Quantity of items
		R'000	
63/2015	New Vehicles and plant	1 169	18
96/2014	Hire of vehicles and plant	831	Hired as needed
Total		2 000	-
Additional tenders			
Several Web Adverts:	New Vehicles and plant	162	15
Total		162	15

Funding for the above items are budget for by the respective departments

Table 128: Vehicles and plant purchased



MOBILE ABLUTION PROJECT

The need arose for ablution facilities in informal settlements in order to uplift the general hygienic circumstances of the community. Mobile train containers were donated to the municipality by Transnet. The mechanical department converted the containers into mobile ablution facilities to serve as a standard sample and benchmark. In the 2016/17 year the remainder of the containers (Approximately 20) will be converted.

3.16.1 Mechanical Workshop Statistics

Details	2014/15	2015/16
Number of vehicles serviced per month	Average 41.83 per month	Average 34.58 per month
Number of vehicles passed Certificate of Fitness	85	96
Number of vehicles and plant purchased	96 budgeted for and 135 purchased in total on additional tenders with savings generated	18 budgeted for and 33 purchased in total on additional tenders with savings generated

Table 129: Service statistics: Mechanical workshop

The decrease in services per month is due to the fact that a large number of vehicles were purchased during the past two financial years. These vehicles are under guarantee and have to be serviced by the agents to uphold the guarantee.

3.16.2 Total Employees – Mechanical Workshop

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	1	1	0	0
15 – 13	1	1	1	0	0
12 – 10	1	1	1	0	0
9 – 7	3	3	3	0	0
6 – 4	2	2	2	0	0
3 – 0	0	0	0	0	0
Total	8	8	8	0	0

As at 30 June 2016

Table 130: Total employees: Mechanical workshop

3.16.3 Capital Expenditure – Mechanical Workshop

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total all capital projects</u>	<u>165</u>	<u>176</u>	<u>169</u>	<u>4</u>	<u>169</u>
Tools & Equipment	57	56	55	(2)	55
High Pressure Cleaner	23	34	34	11	34
Supply GPS	68	68	62	(6)	62
Furniture & Equipment	6	5	5	(1)	5
Belt/Disk Sander	11	13	13	2	13

Table 131: Capital expenditure: Mechanical workshop

**EMERGENCY GENERATOR PROJECT**

Due to the regular load shedding schedule in the 2014/15 year, emergency funds were availed for the purchase of stand by generators. 12 Units of different sizes were installed on a cement foundation at crucial water and sewer service points

COMPONENT C: PLANNING AND DEVELOPMENT

The Land Use Planning and Development Control Department includes the following functions:

Town Planning (Land use management), Forward/Spatial Planning and Environment & Heritage.

With the above in mind it aims to improve service delivery within the built and natural environment by:

- ∞ Conserving the environment and promoting responsible development and use of resources; and
- ∞ Implementing, monitoring and managing the regulatory legal framework with regard to spatial planning and land use management.

The main challenges experienced are as follows:

- ∞ The **management, control and regulation of house shops in the municipal area** have of late become a challenge for the Department. Current house shop applications are considered in terms of a 1993 Council Resolution, but the Department is in the process of requesting Council approval to draft a House Shop By-Law to better manage, control and regulate house shops.
- ∞ **Proactive law enforcement** in the Town Planning Section remains a challenge for the department considering that there are approximately 36 000 erven in the municipal area and only one (1) designated Land Use Enforcement Officer in the department to focus mainly on the 18 000 developed erven. Town Planning intern student(s) are utilised as an extra alternative to compliment the one (1) permanent official.
- ∞ As with the Town Planning Section, **effective environmental management** also remains a challenge as the Environment and Heritage Section has two (2) officials, of which one (1) official manages overgrown erven. Approximately 50% of 36 000 erven are vacant. Environmental interns/ students are utilised when they are available. Compliance with environmental legislation is obligatory on all stakeholders, however there is not always funding made available to fulfil compliance. Educating personnel in the municipality to understand the environmental legislation and compliance is also essential to ensure compliance. Property owners along the coast are annexing coastal public property by making gardens with hedges, with braai areas, decks, boardwalks, forbidding public to access their “gardens” even though its coastal public property. Effective/routine management of alien vegetation on municipal land is also a challenge.

In respect of all three challenges above, the use of **media education** (newspaper, Facebook and municipal accounts) will be utilised to help inform the public of the applicable By-Laws and in this manner attempt to promote compliance through education.

The following highlights must be mentioned:

- ∞ The compilation of a **Municipal Heritage Survey/ Register**
- ∞ **Land Audit & Assessment of Vacant and Underdeveloped State- and Municipal Owned Land in the Saldanha Bay Municipal Area**. This combined study assessed 862 vacant erven and made a recommendation on each property, this study informs the Administration on decisions related to the acquisition and alienation of municipal properties.
- ∞ The Saldanha Bay Municipality was **certified SPLUMA & LUPA ready after the Implementation of Saldanha Bay Municipality Land Use Planning By-Law** during October 2015. The establishment of the Municipal Tribunal in terms of LUPA & Municipal By-Law was also completed with the gazetting of the tribunal members in the Government Gazette.

- ∞ The Department (Environmental Section) facilitated a government-private sector linked project known as the **Vredenburg Bat Project** through facilitating the construction and placement of bat houses on municipal property. The private individual accessed a R20 000 grant from the West Coast Biosphere Reserve and built three (3) bat houses which are an attempt to re-introduce bats into Vredenburg due to their environmental significance.
- ∞ The Department (Environmental Section) also facilitated a **waste reduction project with local Vredenburg coffee shops** in a government-private sector linked project through an initiative to reduce paper cups was started. The initiative entails an incentive to clients to utilise reusable cups/ holders instead of paper cups and this in turn reduces the amount of paper cups ending up on our municipal dump.
- ∞ With limited municipal budget the Department was able to source a **R500 000 grant from the Department of Environmental Affairs and Development Planning (DEADP)** in the review of the Saldanha Bay Municipal-SDF currently in progress (Supply Chain Management process in progress currently).

3.17 Town Planning & Spatial planning

3.17.1 Planning Strategies

The table below sets out the main elements of Saldanha Bay Planning Strategies:

Strategy	Description
Policy review	Council approval of Draft Heritage Register/ Study; Council approval of Draft Land Audit & Assessment of Vacant and Underdeveloped State- and Municipal Owned Land in the Saldanha Bay Municipal Area Study; Commencement of House shop By-Law process for Council approval; Review of Municipal SDF; Consideration of a Proposed Saldanha Waterfront Development Plan (subject to available funding)
Land Use Management	Finalisation of Integrated Zoning Scheme Regulations
Proactive law enforcement (Town planning & environment)	Appointment of sufficient staff capacity for pro-active handling of contraventions/ non-compliance issues. Implementation of Cleaning of Overgrown Erven Tender for overgrown erven

Table 132: Planning Strategies

3.17.2 Town Planning and Spatial Planning Statistics

Detail	Applications for Land Use					
	Formalisation of Townships		Rezoning		Built Environment	
	2014/15	2015/16	2014/15	2015/16	2014/15	2015/16
Planning application received	84	152	24	22	1 210	1 619
Determination made in year of receipt	123	102	Cannot provide	7	1 161	1 555
Determination made in following year	5	2	Cannot provide	Cannot provide	Cannot provide	Cannot provide
Applications withdrawn	5	3	Cannot provide	0	0	0
Applications outstanding at year end	Cannot provide	Cannot provide	Cannot provide	15	Cannot provide	Cannot provide

Table 133: Town Planning and Spatial Planning statistics

3.17.3 Total Employees – Town Planning, Building Control and GIS

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	3	3	0	0
15 – 13	6	6	6	0	0
12 – 10	4	7	6	1	14
9 – 7	4	4	4	0	0
6 – 4	0	0	0	0	0
3 – 0	1	0	0	0	0
Total	16	20	19	1	5
<i>As at 30 June 2016</i>					

Table 134: Total employees: Town Planning, Building Control and GIS

3.17.3 Capital Expenditure – Town Planning & Spatial planning

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total all capital projects</u>	<u>3 500</u>	<u>2 470</u>	<u>2 451</u>	<u>(1 049)</u>	<u>2 451</u>
Office chairs	3 500	2 400	2 400	(1 100)	2 400
Perimeter fence (Air Quality Monitoring Station)	0	70	51	51	51

Table 135: Capital expenditure: Town Planning & Spatial Planning and GIS

3.18 Local Economic Development

3.18.1 Overview of LED in Saldanha Bay

Local Economic Development as a National Key Performance Area, is one of the strategic objectives of the Saldanha Bay Municipality which entails the diversification of the economic base through industrialisation whilst at the same time nurturing traditional economic sectors. The adjusted Capital Budget per Municipal Strategic Objectives is R2 461 784 and the actual expenditure from this, amount to R1 999 378 for Local Economic Development. Whilst this is the case, the service delivery key performance areas and objectives is directly linked to services such as water, sewerage, roads and storm water and electricity infrastructure which contributes to the value proposition of existing and/or new developments. This key performance area linked to strategic objectives 2; 3 or 4 amounts to 91.67% of the total adjusted budget for the 2015/2016 financial year.

According to the Socio-economic Profile Saldanha Bay Municipality (2015) as issued by the Western Cape Government Provincial Treasury on poverty, about 4 149 households in the Saldanha Bay Municipality area earn less than R400 a month. As a result, the municipality is therefore still behind the target of R418 as stipulated as an objective in the National Development Plan in an attempt to relieve and decrease poverty and inequality. Given the above situation, the document further states that the Saldanha

Bay Municipality needs to make significance progress to achieve the 2030 NDP target of R110 000 per person annually since it only increased by 0.79 per cent from R35 104 in 2012 to R35 382 in 2013.

The same document further states on economy that Saldanha is not only the fastest growing municipality in the district, but amongst the fastest in the province. This is due to the fact that Saldanha is the largest economy in the district based on its R6.2 billion contributions to the District's R19 billion in terms of Gross Value Added in 2013. Saldanha also experienced a decrease in economic growth of 2% similar to other municipalities in the West Coast District during the recession period of 2008 – 2009 according to the document, but slightly picked up to 3.8% over the period 2010 – 2013. The document also indicates that Saldanha together with Swartland Municipality are the fastest growing in the District since undergoing strong growth in their commercial sectors such as wholesale & retail trade, catering & accommodation, transport, storage & communication, finance, insurance, real estate and business services. Still in this regard, the document further states that the general government and community, social and personal services experienced vigorous growth at a rate of 6.4% per annum. Manufacturing was the only sector in the Saldanha Bay area which diminish by 4.1% per annum. Also according to the document, the Saldanha Bay Municipality is the only municipality in the district which manage to achieve significant growth in the agriculture sector which grew 3.7% per annum.

The Saldanha Bay area is identified as one of two provincial 'regional' nodes and of economic significance characterized by mass-produced and specialized economic concentration. These concentration has occurred due to the location of the Saldanha Port and most of these economic development initiatives are adjacent to the port and currently driven by national and provincial governments. The anchor initiative adjacent to the Saldanha Port is the establishment of the industrial development zone (IDZ) for investment attraction of targeted sectors such as:

- ∞ Renewable Energy production & manufacturing cluster
- ∞ Oil supply base/hub for the Oil and Gas cluster

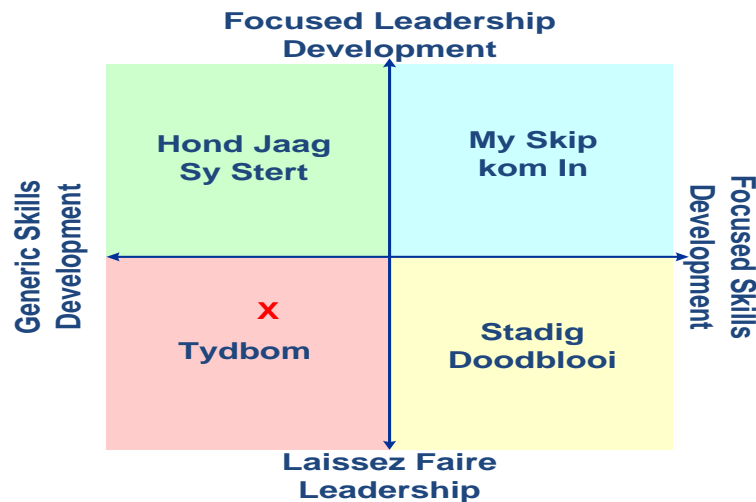
Besides the economic development initiatives, the Saldanha port attracts, it also operates two Strategic Integrated Projects (SIPs) as part of the National Infrastructure Plan of 2012. Both projects as mentioned below, have direct relevance to Saldanha Bay Municipality:

- ∞ SIP 5: Saldanha-Northern Cape Development Corridor
 - It aims to develop the Saldanha-Northern Cape linked region in an integrated manner through rail and port expansion, back- of-port industrial capacity (which may include an IDZ) and strengthening maritime support capacity to create economic opportunities from the gas and oil activities along the African West Coast.
- ∞ SIP 8: Green Energy in support of the South African economy
 - It supports sustainable green energy initiatives on a national scale through a diverse range of clean energy options as envisaged in the IPR 2010 and to support biofuel production facilities.

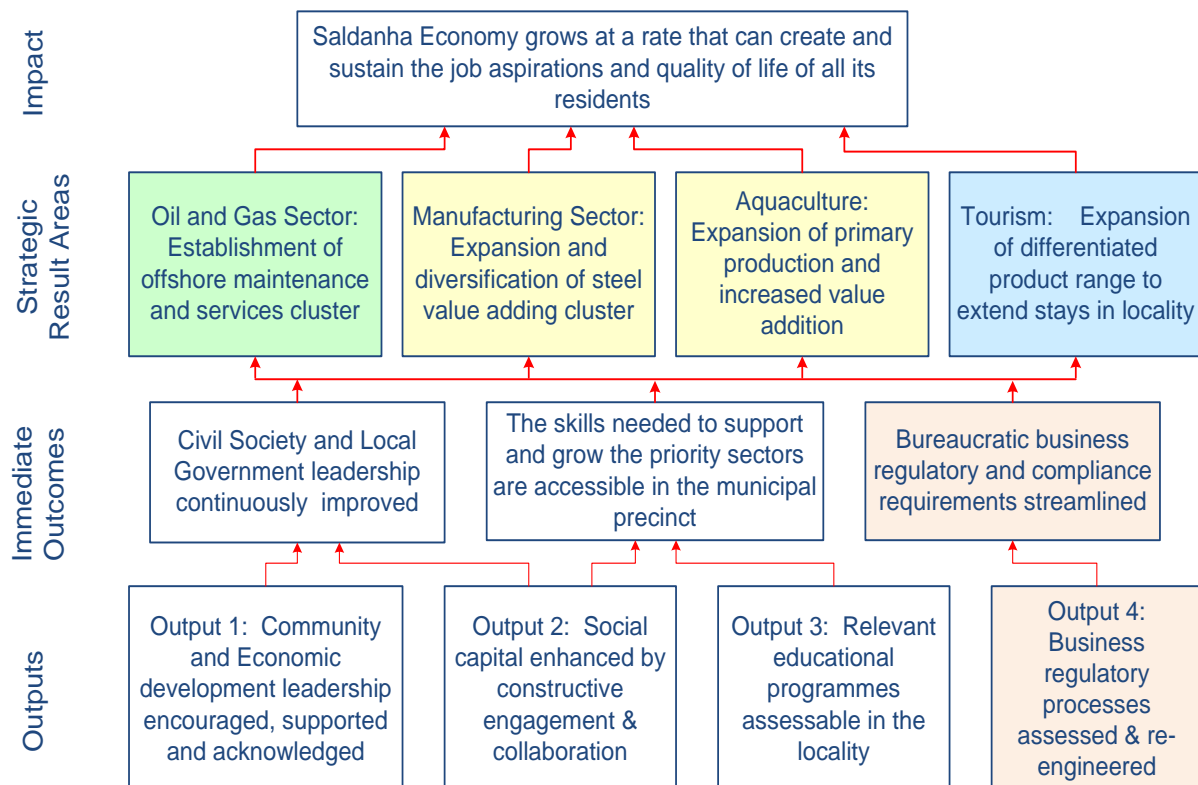
Recent development close to the Port of Saldanha are the import and storage of natural gas. This gas initiatives offer prospects of low cost heating energy to all local manufacturers. There are also confirmed gas fields offshore. Public services such as water desalination and possible electricity production are also now possible.

Given all these exciting developments, the SBM Local Economic Development Strategy (2013) states that the challenge for the Saldanha Bay Municipality from a local economic development perspective, is to ensure that all these developments lead to the best outcome for local citizens and just as importantly ensure that these benefits achieve the development and transformation objectives of the Municipality. To address this question, the Saldanha Bay Municipality applied the Genesis Programme as a

strategic decision making tool to engage key stakeholders from the region to workshop and agree on the strategic priorities and operational framework that would ensure that the Saldanha was in the best possible shape to realise its potential. The following scenario matrix, as included in the strategy, was created which is relevant to the Saldanha Bay community and clearly represents a likely future for the area:



According to the strategy these names as indicated on the scenario also become a common term when describing how future behaviour is likely to play out. The strategy further states that in order to get to the aspirational scenario, there are two possible routes which are both necessary and important namely leadership development and skills development. The following SBM strategy map is part of the LED strategy and provide briefly the impact, strategic result areas, immediate outcomes and outputs:



3.18.2 Total Employees – LED, Tourism and Marketing

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	1	1	1	0	0
12 – 10	0	0	0	0	0
9 – 7	0	2	2	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Total	1	3	3	0	0
<i>As at 30 June 2016</i>					

Table 136: Total employees: LED, Tourism and Marketing

3.19 Tourism

Tourism is recognised as a potential generator of wealth and jobs and is of substantial importance to unlock further growth/development in the Saldanha Bay Municipal area. Tourism numbers in the SBM area have increased over the last couple of years. There is a growing demand to accommodate people due to the strong leisure demand and the increasing foreign percentage. Also coupled with this is the considerable spin-offs for local tourism as a result of the current industrial development activities. Hence, it was prudent to compile a new draft tourism development strategy to empower local communities to tap into these opportunities, but simultaneously identify further tourism development initiatives.

Wesgro did research on the Cape West Coast winter season tourism visitor trends and patterns from April to September 2015, and they received the following responses to the regional visitor tracking survey from the respective tourism offices in the Saldanha Bay Municipal area that participate:

- ∞ Langebaan (383);
- ∞ Paternoster (307);
- ∞ St. Helena Bay (271);
- ∞ Hopefield (200);

The Wesgro research indicates that the domestic market constantly dominates as the strongest contributor to tourist movement to the Cape West Coast. It is also important to note that there is a clear influx of domestic visitors during the off-peak times, while most international tourists prefer to travel to the West Coast during summer. In most cases self-catering and guesthouses are the most popular form of accommodation for these visitors. The research also further reveals that visitors to the West Coast travel in pairs or groups for holiday or leisure and some visit family or friends. However, there is a small portion of domestic visitors who are in the West Coast pursuing business ventures. The research further states that the most popular activities enjoyed by both overseas and domestic visitors between April and September 2015, are firstly flowers follow by scenic drives (16.6%), culture/heritage (12.5%), gourmet restaurants (8.5%) and the local beaches (6.9%). The West Coast National Park also increases

in visitor numbers (15.7%) and is thus serving as a strong driving force for the region in easing seasonality patterns during the off-peak seasons.

Festivals:

The table below depicts a listing of all events held within the Saldanha Bay Municipal area during the year under review and the confirmed attendance:

Name of Event	Date of event	Expected # of attendees	Confirmed # of attendees
Weskus Mall Gymkhana	18 July 2015	100	150
Hopefield Fynbos Show	27-28 August 2015	2 000-5 000 per day	2 700
West Coast Spring Fly In	29-30 August 2015	400	500
West Coast Festival of Festivals	25- 27 September 2015	18 000	Cancelled
Steel Band Street Festival	26 September 2015	250-300	100
West Coast Spring Festival	26 September 2015	500-1 000	449
NG Kerk Basaar	3 October 2015	200	500
Suburban Midas 10 & 5km Run	3 October 2015	150	153
Dragon Angels Sleep over	3 October 2015	150	105
Better Together Games	3 October 2015	2000	2500
Hospice Colour Ride	17 October 2015	150	50
Peter Tosh Festival	17-18 October 2015	300	200
West Coast Rally	22-25 October 2015	800	650
Langebaan Colour Fun Run	24 October 2015	500	600
West Coast Rally	30 October 2015	2 000	1 460
Saldanha Top End Drags	6-7 November 2015	7 000	7 100
World Championship World Angling	08-13 November 2015	150	146
Mykonos Mall Gymkhana	14 November 2015	135	150
Lagoon Cycling challenge	13 -15 November 2015	-	2 000
WMA Teddy Run	15 November 2015	150	180
Vredenburg Garden Market	18 November 2015	80	100
Hopefield Fun Run	21 November 2015	350	200
Paternoster Seafood Festival/ Tietiesbaai	28 November 2015	2 000	1 200
NG Kerksaal	03 December 2015	200	400
Sea Harvets End Year Function	05 December 2015	1 400	1 800
Carols by Candlelight, Hopefield	06 December 2015	100	100
Community Christmas Party	9-10 December 2015	500	350
Mykonos Festival	14-18 December 2015	2 000	6 000 In 2 days
Saldanha Animal Care	15-19 December 2015	150	150
Mykonos Fun Run	19 December 2015	270	200
Down Wind Dash	16 January 2016	300	800
Eden Primary Athletics	23 January 2016	1 500	1 000
Vredenburg Zone Athletics	29 January 2016	1 800	2 500

Name of Event	Date of event	Expected # of attendees	Confirmed # of attendees
Bob Marley Festival	4-8 February 2016	2 000	1 500
West Coast High Schools Zone Athletics	05 February 2016	3 500	3 600
Oppiwa Festival	5-7 February 2016	400	700
West Boland Athletics	13 February 2016	3 000	1 500
Route45 Boeresport	23 February 2016	200	100
Weskus Judo Tournament	27 February 2016	800	422
Nedbank Sport Trust Cycling	27 February 2016	150	120
Leap Year Bike Run	28 February 2016	90	40
Jazz on The Rocks	25-29 February 2016	3420	
WC Sailing Champs	24-28 March 2016	1 000	645 + Spectators
Route 45 Boeresport (Plaasmol)	28 March 2016	200	100
Laguna Mall Fun Run	02 April 2016	500	460
West Coast Marathon	23 April 2016	8 500	5 000
Freedom Day Celebration	27 April 2016	1 000	800
Mohicans Sleepover	30 April 2016	300	356
May Day Celebration	01 May 2016	2 000	900
Prinoro Birthday Celebration	27 May 2016	100 per day	500
Water and Sanitation Week	24 June 2016	450	312
Vetkoek and Snoekfees	25 June 2016	2000	800

Table 137: Festivals

COMPONENT D: COMMUNITY AND SOCIAL SERVICES

3.20 Libraries

The municipality delivers library services to the community on an agency service basis on behalf of the Provincial Government.



From left to right: Story telling with passion in Hopefield library, Storytelling in Vredenburg library, kids enjoying activities in Diazville library.

There are 9 libraries located throughout the municipal area and they serve all the communities. The main priorities are the following:

- ∞ To fulfil as many information needs as possible with the minimum loss of stock;
- ∞ To reach more members of the community to be part of a reading nation; and
- ∞ To establish and maintain library buildings and equipment of the highest possible standard for the communities to utilize.

The highlights for the year under review were as follow:

- ∞ Harold Krumm and Diazville libraries went live on the SLIMS library system in July and August 2015.
- ∞ The risk for theft and burglaries was lowered as the following libraries were fitted with extra safety measures like palisade fencing and burglar bars: Laingville, Vredenburg, Paternoster, Hopefield and Langebaan.
- ∞ Magnetic book detection systems were installed in all the libraries to curb theft and/or unauthorized removal of library material.

Some of the challenges that are experienced include the following:

- ∞ Interruptions in connectivity due to problems with Telkom during their upgrading led to frustration and had a negative influence on the circulation figures as the system does not count the circulation while offline.
- ∞ Vandalism and theft of cables also led to loss in connectivity for weeks on end. It also had a negative influence on the circulation statistics thus the decline in the figures.
- ∞ The membership figures declined due to the implementation of the computerised system and a lot of inactive users were deleted from the membership database. The challenge will be to get the members back.



AFRICA DAY CELEBRATION

From left to right: Guests at the Saldanha library; Alderman Steyn as guest speaker at the Saldanha library; staff at the Diazville library dressed in traditional wear

3.20.1 Libraries Service Statistics

Type of service	2014/15	2015/16
Number of Libraries	9	9
Library members	21 084	12 221
Books circulated	357 513	281 748
Exhibitions held	151	114
Internet access points	22	35
Children programmes	122	130
Visits by school groups	25	30
Book group meetings for adults	12	11
Primary and Secondary Book Education sessions	25	50

Table 138: Libraries service statistics



DISPLAYS

From left to right: Africa day in the Diazville library; "Relay for Life" in the Vredenburg library; display to warn against the dangers of smoking in the Vredenburg library; Africa Day in the Saldanha library

3.20.2 Total Employees – Libraries

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2015/16	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	1	1	1	0	0
12 – 10	9	10	10	0	0
9 – 7	12	16	16	0	0
6 – 4	4	9	9	0	0
3 – 0	0	0	0	0	0
Total	26	36	36	0	0
As at 30 June 2016					

Table 139: Total employees: Libraries

3.20.3 Capital Expenditure – Libraries

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total value of all capital projects</u>	<u>1 276</u>	<u>1 416</u>	<u>1 215</u>	<u>(61)</u>	<u>1 215</u>
Magnetic book detection systems	1 070	863	863	(207)	863
Multifunctional office machines (furniture & equipment)	50	257	121	71	121
Burglar bars at Vredenburg library	0	25	25	25	25
Burglar bars at Langebaan library	0	26	24	24	24
Blinds at St Helena Bay library	0	23	23	23	23
Palisade fencing at Laingville library	0	25	21	21	21
Blinds at Laingville library	15	20	20	5	20
Burglar bars at Hopefield library	20	20	19	(1)	19
Blinds at Hopefield library	0	19	19	19	19
Air conditioner at Hopefield library	20	20	19	(1)	19
The "total all" refers to the total of all the capital projects Only the largest capital projects are listed					

Table 140: Capital expenditure: Libraries

3.2I Cemeteries

The Saldanha Bay Municipality is responsible for the maintenance and management of 8 cemeteries in the municipal area. Of the eight, three are either full or dormant, meaning the cemetery has capacity for second burials or family burials.

The highlights for the year under review include the following:

- ∞ Fencing at the central cemetery
- ∞ Upgrading of the ablution facilities at all cemeteries within the municipal area
- ∞ Development of the Laingville cemetery

Some of the challenges that were experienced included the following:

- ∞ The illegal occupying of the mortuary at the old Vredenburg Cemetery
- ∞ The expansion of graveyards

3.21.1 Cemeteries Service Statistics

Type of service	2014/15	2015/16
Number of complaints addressed	3	4
Number of pauper burials	15	32

Table 141: Cemeteries service statistics

3.21.2 Total Employees – Cemeteries

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2015/16	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	0	0	0	0	0
12 – 10	0	1	1	0	0
9 – 7	3	3	3	0	0
6 – 4	3	3	3	0	0
3 – 0	12	12	11	1	8
Total	18	19	18	1	5

As at 30 June 2016

Table 142: Total employees: Cemeteries

3.21.3 Capital Expenditure – Cemeteries

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	1 079	1 079	1 075	829	1 075
Grave Boxes	170	207	207	37	207
Fencing – Central Cemetery Boundary	200	200	200	0	200
Central Cemetery Pave Internal roads	150	154	154	4	154
Develop Hopefield Cemetery	100	99	99	(1)	99
Completion of Paving and Kerbing	100	100	99	(1)	99
Develop Central Cemetery Pave	100	95	93	(7)	93
Construction of Paved Pathways	100	88	88	(12)	88
Development of Laingville Cemetery	80	57	57	(23)	57
Upgrading of Ablution Facilities	50	50	50	0	50
Herbicide Tanks	10	10	10	0	10
<p><i>The “total all” refers to the total of all the capital projects</i></p> <p><i>Only the largest capital projects are listed</i></p>					

Table 143: Capital expenditure: Cemeteries

3.22 Community Development



Saldanha Bay Municipality partnered with stakeholders to host its annual Golf Day for scholars, as part of its 16 Days of Activism Against Women and Children Abuse campaign.

3.22.1 Community Development Service Statistics

Type of service	2014/15	2015/16
CDW Programs hosted	N/A	<ul style="list-style-type: none"> ∞ Celebration of Senior Citizens Day on the 5th of October 2015 in Langebaan ∞ Youth Exploration Camp : 16 -18 October 2015 ∞ Food Security Project – 1 December 2015 ∞ 16 Days of Activism : 25 November to 10 December 2015
Soup kitchens established or supported	Supporting existing Soup Kitchens on request	Soup kitchens were held in 2 nd Street, Vredenburg and Witteklip Crèche, which formed part of the Mandela Day celebration
Youngsters educated and empowered	Sports Day in conjunction with Siyabonga – Provision of transport	Youth Exploration Camp : 16 -18 October 2015
Eldest Citizen : Louwville	Support in the form of a cake and food parcel for the oldest citizen in Louwville (97 th birthday)	<ul style="list-style-type: none"> ∞ A Breakfast was organised for the Elderly Citizens in Spur as a token of appreciation. ∞ A further event was held with the old age home “Huis Wittekruin” where the Mayoral Committee handed over a gift to the oldest citizen with the facility.
Initiatives to increase awareness on disability	Freedom Day in Diazville Saldanha in conjunction with West Coast association for the Physically Disabled	National Marine week by APD [Association for People with Disabilities] Saldanha and CDW South
Initiatives to increase awareness on women	N/A	The municipality was in support of an organization called “Thandeka House of Love” in order to host a “Matric Ball” for women whom did not have the opportunity to matriculate.
Women empowered	<ul style="list-style-type: none"> ∞ Women’s Day Function in George ∞ Kerridge – Donation ∞ Women’s Day Function for the employees of Saldanha Bay Municipality 	<ul style="list-style-type: none"> ∞ Support Rastafarian Event for Women at Louwville Hall ∞ Women’s Day//Laingville CPF – 9 August 2015 ∞ Partners in Sexual Health Outreach – 22 August 2015 ∞ South African Women Entrepreneurs Network – 30 August 2015
Initiatives to increase awareness on HIV/AIDS	Supporting the HIV/AIDS Awareness Centre by contributing towards their Annual Christmas Party in December 2014	N/A
Initiatives to increase awareness on substance abuse and high drug and alcohol related crimes	N/A	<ul style="list-style-type: none"> ∞ LDAC Launch – Freedom Day – 24 April 2016 ∞ Substance Abuse Workshop – 17 to 18 October 2015 ∞ Arrive Alive Campaign – 29 November 2015

Type of service	2014/15	2015/16
Special events hosted (World's Aids Day, World Arbour day, World Disability Day, Youth Day, 16 Days of activism against women abuse)	<ul style="list-style-type: none"> ∞ Youth Day – Partnership with several stakeholders on the Louwville Sport Grounds – Vredenburg. ∞ Freedom Day – Louwville Community Hall in conjunction with Radio West Coast. 	<ul style="list-style-type: none"> ∞ Youth Day – Golf Event for less privileged children ∞ Freedom Day – Launch of LDAC and Event at Louwville Sport Grounds ∞ Announcement of the Festive Season – Paternoster Beach Front
Mandela Day	<ul style="list-style-type: none"> ∞ Trolley Dash with Pick 'n Pay ∞ Elderly Breakfast – Spur ∞ Provision of soup to less privileged 	<ul style="list-style-type: none"> ∞ Handing over of refurbished houses in Louwville ∞ Lunch for the elderly at Wimpy
Modelling Show for less privileged	Support in the form of gift packs	Talent show was held in Witteklip and Diazville in collaboration with SAPS
Community Outreach programmes	N/A	<ul style="list-style-type: none"> ∞ Mandela Day – 18 July 2015 ∞ Phelophepa Train – 19 September to 2 October 2015 ∞ CANSA Carols by Candlelight – 6 December 2015 ∞ X-mas lights – 18 December 2016 ∞ Provincial CDW Strategic Planning -13 to 14 April 2016 ∞ Post SONA – 22 April 2016 ∞ District Elderly Forum meeting – 24 May 2016 ∞ Land Claim Workshop, Citrusdal – 26 May 2016

Table 144: Community development service statistics



The 2015 Mandela Day Team, including all partners for the various events held on the day

3.22.2 Total Employees –Sport Development, Indigent Subsidies & Community & Ward Support

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	2	3	3	0	0

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
12 – 10	9	9	9	0	0
9 – 7	8	0	0	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Total	19	12	12	0	0
As at 30 June 2016					

Table 145: Total employees – Sport Development, Indigent Subsidies & Community & Ward Support



National Marine week by APD [Association for People with Disabilities] Saldanha and CDW South

3.22.3 Total Employees – Community Operational Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	1	1	0	0
15 – 13	0	0	0	0	0
12 – 10	0	1	1	0	0
9 – 7	0	4	4	0	0
6 – 4	0	1	1	0	0
3 – 0	0	1	1	0	0
Total	0	8	8	0	0
As at 30 June 2016					

Table 146: Total employees – Community Operational Services



Senior Citizens Day – 5 October 2015

3.22.4 Total Employees – Community and Operational Services: Area Engineering

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	3	4	4	0	0
15 – 13	0	0	0	0	0
12 – 10	1	1	1	0	0
9 – 7	1	4	4	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Undefined (Director)		1	1	0	0
Total	5	10	10	0	0
As at 30 June 2016					

As at 30 June 2016

Table 147: Total employees – Community and Operational Services: Area engineering



Youth Exploration Camp : 16 -18 October 2015

3.22.5 Capital Expenditure – Community Development

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	274	484	300	26	300
Temporary structures: Housing disasters	100	100	88	(12)	88
Chairs: Community halls	0	170	110	110	110
Industrial stove	35	35	33	(2)	33
Chairs: Middelpoos Hall x 150	20	20	15	(5)	15
Board room table	13	5	3	(10)	3
Board room chairs x 12	13	10	7	(6)	7
Floor polisher Diazville hall	8	13	11	3	11
Floor polisher Dial Rock hall	8	13	11	3	11
Office desk & chair	7	7	6	(1)	6
Refrigerator	6	6	4	(2)	4
<i>The "total all" refers to the total of all the capital projects Only the largest capital projects are listed</i>					

Table 148: Capital expenditure: Community Development

COMPONENT E: ENVIRONMENTAL MANAGEMENT

This component includes: biodiversity, coastal and general environmental management.

The West Coast District Municipality in cooperation with the Department of Environmental Affairs and Development Planning has developed a Coastal Management Programme ("CMP") in terms of the National Environmental Management: Integrated Coastal Management Act, 24 of 2008 ("ICMA"). The CMP provides guidelines for the management of the coast. The Act also refers to a set of standard By-Laws and possible scheme regulations. The West Coast District Municipality as well as the Saldanha Bay Municipality adopted the CMP. Coastal management will have an impact on various functions within the municipality and there are currently two officials dedicated to this responsibility.

The Department of Environmental Affairs and Development Planning, in conjunction with the West Coast District Municipality commissioned a report to delineate coastal setback lines in terms of the ICMA. This project is near completion; Community Services and Engineering and Planning Services will and have provided input.

With regard to biodiversity, the Department of Environmental Affairs and Development Planning, in conjunction with the West Coast District Municipality is also in the process of finalising the Environmental Management Framework for the Saldanha Bay area.

The Saldanha Bay Municipality also completed a survey on its open spaces to make informed decisions on the possible uses of these spaces.

Engineering and Planning Services provides input on Environmental Impact Assessment Reports for developments, on applications for ad-hoc coastal setback lines and inter-departmental requests within the Saldanha Bay Municipality.

Environmental Education and support is also taking place within the municipality and within the municipal area; with various environmental stakeholders.

The Saldanha Bay Municipality participates in the St Helena Bay and Saldanha Bay Water Quality Trusts by contributing financially for the monitoring as well as attending the meetings.

The Saldanha Bay Municipality also participates and is a signatory to the Cape West Coast Biosphere Reserve.

3.23 Environmental Management

3.23.1 Total Employees – Environmental Management

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	1	1	1	0	0
12 – 10	1	1	1	0	0
9 – 7	0	0	0	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Total	2	2	2	0	0
<i>As at 30 June 2016</i>					

Table 149: Total employees – Environmental Management

COMPONENT F: SECURITY AND SAFETY

The aim of the Municipality is to ensure the safety of all residents and visitors in this municipal area through law enforcement. Currently municipal law enforcement officers work closely with SAPS to combat crime but mainly with the emphasise to enforce municipal by-laws while the traffic law enforcement officers are assisting those agencies to ensure road safety. Integrated operations are held to prevent or minimise unlawful behaviour which have a direct impact on criminal activities, hence this can only materialised through proper interactive planning. The willingness of the community to report crime related complaints assists the different law enforcement agencies tremendously in the fight against crime. Safeguarding of assets has become a high priority for the municipality and therefore a security assessment was conducted with the vision to implement a security strategy.



Saldanha Bay Municipality's Traffic Services and Law Enforcement promoted safety awareness for the Festive Season, in collaboration with Emergency Medical Services and the South African Police Services

3.24 Traffic Services

This division maintains law and order for all types of transport by providing consolidated and integrated traffic policing operations.

Traffic law enforcement aims to increase road safety in the municipal area by providing traffic law enforcement services that include, facilitation of road safety education, communication, raising of awareness and providing training and development opportunities to all traffic policing officials and law enforcement officials. We also aim to reduce the number of road accidents annually by 5%, to ensure a safe traffic flow, to bring all offenders of traffic violations to book and to ensure safe roads. Speed measurements are important due to the fact that 90% of all accidents are caused by speeding. The on-going speed operations at different hazardous locations have brought forth a change in driver behaviour. We once again see the importance of feedback to complainants which build mutual trust.

A second serious offence is driving under the influence of liquor which contributes to the high fatality rate on our roads, but due to strict law enforcement the dragger breath alcohol apparatus is used as a measurement to determent the alcohol breath level of an offender before any arrest is executed. Scholar patrols are established to assist learners to cross roads to schools safely, while visible patrols sensitise road users to adhere to traffic rules. This will impact the occurrence of fewer accidents in our municipal district. The effective enforcement of by-laws has become a high priority and selective law enforcement with regards

to operations was highlighted. We started a project to monitor the illegal trading with regards to house shops in residential areas and successfully confiscated four (4) ship containers who was legally non-compliant.

3.24.1 Traffic, Licensing, Animal Licensing and Control and Control of Public Nuisances Service Statistics

Details	2014/15	2015/16
Number of road traffic accidents during the year	992	1 600
Number of by-law infringements attended	2 315	3 006
Number of Traffic officers in the field on an average day	15	15
Number of Traffic officers on duty on an average day	13	13
Animals impounded	48	44
Motor vehicle licenses processed	37 689	39 596
Learner driver licenses processed	2 176	2 337
R-value of fines collected	2 349 400 million	7 433 003 million
Operational call-outs	120	109
Roadblocks held	26	16
Complaints attended to by Traffic Officers	120	109
Special Functions – Escorts	67	45
Awareness initiatives on public safety	5	21
Stray dogs	10	79
Livestock in residential areas	48	91
Illegal Hawkers	40	49
Illegal Car watchers	7	3
Illegal land invasion	9	1

Table 150: Traffic, Licensing, Animal Licensing and Control and Control of Public Nuisances service statistics

3.24.2 Total Employees – Traffic Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	1	1	0	0
15 – 13	3	3	3	0	0
12 – 10	15	16	14	2	13
9 – 7	19	24	20	4	17
6 – 4	1	1	1	0	0
3 – 0	0	0	0	0	0
Total	39	45	39	6	13

As at 30 June 2016

Table 151: Total employees – Traffic Services

3.24.3 Capital Expenditure – Traffic Services

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	100	1 558	478	378	5 560
Dog pound	0	1 200	174	174	5 253
Paving and kerbing	0	139	138	138	138
Furniture	100	100	50	(50)	50
Surface tarring	0	36	36	36	36
Upgrading of building	0	83	80	80	83

Table 152: Capital expenditure: Traffic, Licensing, Animal Licensing and Control and Control of Public Nuisances

3.25 Fire Services and Disaster Management

The main objective of this division is to save lives and to protect property. Awareness campaigns in informal areas did reduce the number of fires in those areas as well as the restructuring of shacks to ensure that fire fighting vehicles and fire fighters can reach those in need. Immediate relief is provided to victims of fires and flooding is provided in the form of food parcels, blankets and emergency housing kids.

The highlights for the year include the following:

- ∞ Identification and renovation of two satellite fire stations at Saldanha and Hopefield respectively to enhance the response time.
- ∞ Conducted a community and scientific-based Disaster Risk Assessment.
- ∞ Reviewed and updated the Disaster Management Plan.

3.25.1 Fire Services and Disaster Management Service Statistics

Details	2014/15	2015/16
Total fires attended in the year	563	486
Reservists and volunteers trained	12	0
Awareness Initiatives on Fire Safety	7	11

Table 153: Fire Services and Disaster Management service statistics

3.25.2 Capital Expenditure – Fire Services and Disaster Management

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	703	730	268	(435)	268
Tools and equipment	500	527	67	(433)	67
Fire hoses	203	203	201	(2)	201

Table 154: Capital expenditure: Fire Services and Disaster Management

COMPONENT G: SPORT AND RECREATION

3.26 Holiday Resorts and Campsites

The Saldanha Bay Municipality is responsible for the management and maintenance of seven holiday resorts in the municipal area. These are the Saldanha Resort (Saldanha), the Tabakbaai Resort (Diazville), the Laingville Resort (St. Helena Bay), the Oostewal Resort (Langebaan), the Seebries Park Resort (Langebaan), the Columbine Nature Reserve (Paternoster) and the Leentjiesklip Resort (Langebaan).

The first five resorts mentioned have units and campsites and the last two only make provision for camping.

The main focus of our resorts is for guests to experience true hospitality and efficient client service. All of our resorts are next to the beach, where the sheer natural beauty of the sea can be experienced.

Braai facilities are available in each camp site at all resorts, water taps and refuse bins are positioned at regular intervals and you pay per unit and not per person.

On arrival at our resorts we provide our client with the necessary information including the rules and safety evacuation plan. The Municipality appointed a service provider to review the service delivery mechanisms and make recommendations to improve current management and operations. The outcome of this review will be considered by Council in due course.

One of the highlights for the year under review was that the Cape Columbine nature reserve was the host to the annual “Jazz on the Rock” Music Festival and Tabak Bay resort to the Lee Riders MCC, Motorbike rally and also the tenth annual Bob Marley Reggae Music Festival.

Burglaries, access control and spending of the maintenance budget are still the main challenges at the resorts.

3.26.1 Holiday Resorts and Campsites Service Statistics

Type of service	2014/15	2015/16
Number of Resorts	7	7
Number of complaints addressed – Tieties Bay	0	5
Number of complaints addressed – Oostewal	0	1
Number of complaints addressed – Saldanha	2	3
Number of complaints addressed – Tabak Bay	1	0
% Occupation for the year – Tieties Bay	68%	66%
% Occupation for the year – Saldanha	41%	43%
% Occupation for the year – Leentjiesklip	76%	76%
% Occupation for the year – Tabak Bay	58%	57%
% Occupation for the year – Oostewal	53%	55%
% Occupation for the year – Seebries Park	40%	39%
% Occupation for the year – Laingville	36%	40%

Table 155: Holiday Resorts and Campsites service statistics

3.26.2 Total Employees – Holiday Resorts and Campsites

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	0	1	1	0	0
12 – 10	7	7	7	0	0
9 – 7	0	0	0	0	0
6 – 4	6	6	5	1	17
3 – 0	32	35	34	1	3
Total	45	49	47	2	4
As at 30 June 2016					

Table 156: Total employees: Holiday Resorts

3.26.3 Capital Expenditure – Holiday Resorts and Campsites

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total value of all capital projects</u>	<u>1 669</u>	<u>1 607</u>	<u>1 398</u>	<u>-271</u>	<u>1 398</u>
Upgrading of ablution facilities : Saldanha resort	150	165	165	15	165
Nissan NP200 LDV CFG24082 : Administration	150	145	143	(7)	143
Upgrading of ablution facilities : St Helena Bay	80	148	145	65	145
Upgrading of verandas : Tabak Bay	50	24	24	(26)	24
Fit aluminium window : Tabak Bay	50	27	27	(23)	27
Mattresses : Sea Breeze	50	47	47	(3)	47
Electric boxes : Saldanha	50	43	47	(3)	47
Refrigerators : Saldanha	50	58	58	8	58
Power points : Columbine	50	32	32	(18)	32
Completion of paving & kerbing : Tabak Bay	30	132	131	101	131
The "total all" refers to the total of all the capital projects Only the largest capital projects are listed					

Table 157: Capital expenditure: Holiday Resorts and Campsites

3.27 Sport Grounds, Parks, Swimming Pools and Community Halls



Arbor Day celebrations with the Council, municipal employees and community members in Diazville, Saldanha

The Saldanha Bay Municipality is responsible for the management and maintenance of 9 sport grounds in our municipal area. It is the municipality's goal to create a healthy lifestyle for all our residents by offering a wide range of well-maintained and managed sport facilities.

Vandalism of infrastructure at our sport grounds is a huge challenge for the municipality. In an attempt to overcome this challenge, the municipality appointed 24 hour security guards and care takers at some of the grounds.

The community halls in the Saldanha Bay area are public locations where members of the community tend to gather for group activities, social support, public information and other purposes. The Department of SASSA utilizes our halls as pay points for pensioners and other government institutions who have access free of charge.

Our rates are affordable and the halls are easily accessible to communities, but the halls are unfortunately prone to vandalism and theft.

The highlights for the year include the following:

- ∞ The approval of a Sport Master Plan by the Council.
- ∞ A sport facility audit was completed in co-operation with the Department of Cultural Affairs and Sport.



Schuters Park, White City

3.27.1 Sport Grounds, Parks, Swimming Pools and Community Halls Service Statistics

Type of service	2014/15	2015/16
Number of Sport Grounds/fields	9	9
Number of Swimming Pools	1	1
Number of Stadiums	1	2
Number of complaints addressed – Sport Grounds/fields	3	17
Number of complaints addressed – Swimming Pools	0	0
Number of complaints addressed – Stadiums	2	0
Number of community halls	11	11

Table 158: Sport grounds, Parks, Swimming Pools and Community Halls service statistics

The table below specifies the sport events that took place in the municipal area with which the municipality assisted with:

Name of Event	Venue/Town	Date of Event
Eden Primary School inter-colour event	Vredenburg Sport Grounds	23 January 2016
Panorama Primary School inter-house even	Vredenburg Sport Grounds	26 January 2016
Weston High School athletic sport event	Vredenburg Sport Grounds	22 January 2016
Masipatisane Primary School athletic sport event	Louwville Sport Grounds	23 January 2016
Hopefield Primary School athletic sport event	Hopefield Sport Grounds	23 January 2016
Vredenburg Primary School athletic event	Vredenburg Sport Grounds	29 January 2016
West Boland Primary Schools athletic event	Vredenburg Sport Grounds	13 February 2016
Mayoral athletic sports day	Vredenburg Sport Grounds	5 February 2016
Western Cape Judo Open Championship	Louwville Community Hall	27 February 2016
Mayoral Farewell event with the under 16 West Coast Tour group to France	Dial Rock Hall	22 March 2016
Western Cape Regatta Championship	Saldanha Caravan Park	25 to 28 March 2016
Western Cape Provincial Soft Ball Tournament	Vredenburg Sport Grounds	22 to 24 April 2016
West Coast Youth Football Tournament to select the West Coast Regional team	Louwville Sport Grounds	23 April 2016
Louwville High School Quadrangular sport event	Louwville Sport Grounds	27 May 2016
West Coast Indigenous Games	Vredenburg Sport Grounds and Community Hall	7 May 2016
West Coast South Golden Games: Transport was provided for the 170 participants within the municipal area	Darling	17 May 2016
Senior National Rural Cricket Tournament	Vredenburg, Saldanha, Paternoster, St Helena Bay	20-27 February 2016

Table 159: Sport events



Executive Mayor Alderman Francois Schippers plants a tree at the Arbor Day celebrations in Diazville, Saldanha

3.27.2 Total Employees: Sport Grounds, Parks, Swimming Pools and Community Halls

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	1	0	0	0	0
12 – 10	3	4	4	0	0
9 – 7	8	9	8	1	11
6 – 4	22	28	26	2	7
3 – 0	51	50	48	2	4
Total	85	91	86	5	5

As at 30 June 2016

Table 160: Total employees: Sport grounds, Parks, Swimming Pools and Community Halls

3.27.3 Total Employees: Horticulture

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	0	1	1	0	0
12 – 10	0	0	0	0	0
9 – 7	0	0	0	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
Total	0	1	1	0	0

As at 30 June 2016

Table 161: Total employees: Horticulture

3.27.4 Capital Expenditure – Sport Grounds, Parks, Swimming Pools and Community Halls

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
Total value of all capital projects	36 624	30 798	26 104	(10 520)	26 104
New rugby stadium at Saldanha sport grounds	5 688	5 286	5 565	(123)	5 565
New rugby stadium at Saldanha sport grounds	6 347	6 348	6 348	1	6 348
Diazville sport grounds fencing	700	729	633	(67)	633
Laingville sport grounds : Perimeter fence	0	500	410	410	410
Vredenburg sport grounds : Cricket	200	201	201	1	201
Green Village sport grounds : Grass	100	195	195	95	195
Public toilets upgrading : Saldanha	250	245	245	(5)	245
Building of stone wall at RDP : Saldanha	200	186	186	(14)	186
Upgrading of fencing : Swimming pool	100	141	141	41	141
Replace pvc pipes in pump room : Swimming pool	60	60	60	0	60

The "total all" refers to the total of all the capital projects
Only the largest capital projects are listed

Table 162: Capital expenditure: Sport grounds, Parks, Swimming Pools and Community Halls



Saldanha Stadium under construction

COMPONENT H: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: Executive and Council, Corporate Services, Financial Services, Human Resource Services, ICT Services and Municipal Property Services.

3.28 Office of the Municipal Manager

The highlights for the year under review were as follow:

- ∞ Signing in January 2016 of a MOU with the City of Nanyang in China with the aim to develop active and meaningful relationships between its residents, business and community organisations to create and sustain long-term relationships and a formal sister-city relationship;
- ∞ The establishment of a formal International Relations desk in the Office of the Municipal Manager to coordinate the international relations activities, networks and protocols due to an increase interest in the Saldanha region by foreign governments and business groups;
- ∞ A dedicated initiative towards social development in the bigger Louwville and Diazville areas to promote social projects (other than community development initiatives) aimed at poverty alleviation, reduction of unemployment and social integration. An accredited training course in bricklaying for 17 unemployed people was completed in June 2016 and the successful learners were all provided with a tool bag with tools to be able to apply their trade in formal employment, or working for themselves;
- ∞ A renewed emphasis of the values of the Municipality to ensure that staff endeavour at all times to promote the municipal values during services delivery. To this end an acronym, C2AIR, was developed and promoted during workshops and meetings to provide a solid foundation for these 5 values namely, Competence, Caring, Accountability, Integrity and Responsiveness; and
- ∞ The continuous development of the Vredenburg Urban revitalisation plan.

Some of the challenges that are experienced include the following:

- ∞ To ensure synergy and strategic vision in the development of our international relations. To this end the Municipality needs to approve the draft International Relations policy during the first quarter of the 2016/17 year, and build networks and sound working relations with DIRCO, the office of the Premier in the Western Cape, WESGRO, SBIDZ and other strategic role players.
- ∞ The funding of the envisage social development projects mentioned under “highlights” above. External funding from national and international organisations (crowd funding) needs to be acquired to fund these projects since our budget to this effect is limited.

3.28.1 Total Employees – Executive and Council

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	0	0	0	0	0
15 – 13	0	0	0	0	0
12 – 10	0	5	5	0	0

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
9 – 7	0	0	0	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Total	0	5	5	0	0
As at 30 June 2016					

Table 163: Total employees – Executive and Council

3.28.2 Total employees – Office of the Municipal Manager: Support services, Risk Management, Public Relations & IDP/Performance Management

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	2	2	0	0
15 – 13	1	1	1	0	0
12 – 10	4	3	3	0	0
9 – 7	1	2	2	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Undefined (MM)	1	1	1	0	0
Total	8	9	9	0	0
As at 30 June 2016					

Table 164: Total employees: Office of the Municipal Manager: Support services, Risk management, Public Relations & IDP/Performance Management

3.29 Financial Services

Financial Services is responsible for budgeting, revenue, expenditure and supply chain management.

3.29.1 Debt recovery

Details of the types of account raised and recovered	2014/15			2015/16		
	Billed in Year	Collections in Year	Proportion of accounts value billed that were collected	Billed in Year	Collections in Year	Proportion of accounts value billed that were collected
R						
Property Rates	153 716 747	154 646 423	101%	173 499 209	172 423 213	99%
Electricity - B	28 865 374	30 016 766	104%	32 034 672	31 563 762	99%
Electricity - C	217 172 872	225 835 540	104%	245 939 282	242 325 785	99%
Water - B	13 563 847	13 512 568	100%	15 136 471	14 152 700	94%
Water - C	99 152 970	98 778 115	99%	108 186 328	102 704 516	95%
Sanitation	46 743 153	45 951 438	98%	54 243 046	51 399 627	95%

Details of the types of account raised and recovered	2014/15			2015/16		
	Billed in Year	Collections in Year	Proportion of accounts value billed that were collected	Billed in Year	Collections in Year	Proportion of accounts value billed that were collected
R						
Refuse	41 826 756	40 656 106	97%	48 523 995	43 774 151	90%
<i>B – Basic; C– Consumption.</i> <i>The proportion of account value billed is calculated by taking the total value of the year's revenues collected against the bills raised in the year by the year's billed revenues.</i>						

Table 165: Debt recovery

3.29.2 Total Employees – Financial Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	8	8	8	0	0
15 – 13	7	9	7	2	22
12 – 10	18	24	21	3	13
9 – 7	52	56	54	2	4
6 – 4	30	37	35	2	5
3 – 0	0	0	0	0	0
Undefined (Director)	1	1	1	0	0
Total	116	135	126	9	7
As at 30 June 2016					

Table 166: Total employees – Financial Services

3.30 Administration, Secretariat, Archives and Property Management

The administrative, secretariat and archives division renders a comprehensive and effective administrative support function within the municipality.

The main objectives of the Secretariat function are to ensure that

- ∞ agendas and minutes of all different meetings
 - are compiled and distributed according to legislation to Council, Management and relevant and interested parties/users; and
 - are displayed on the Council's website (minutes).
- ∞ Council, Mayoral Committees, Portfolio Committees and Section 79 Committees are scheduled and recorded;
- ∞ resolutions of all meetings are distributed; and
- ∞ the administration relating to the function is executed.

The Administration section is responsible for:

- ∞ the placing of advertisements in the various newspapers;
- ∞ the telephone administration;
- ∞ liaison with councillors regarding their insurance and matters relating to declaration of their interest in municipal affairs;
- ∞ receiving and responding to applications relating to the Promotion of Access to Information Act; and
- ∞ receiving and concluding contracts relating to the mobile homes at the Leentjiesklip Holiday Resort.

The Records section ensures that

- ∞ incoming and outgoing correspondence are recorded and distributed timely;
- ∞ the filing system is managed appropriately;
- ∞ records are disposed of in accordance with legislation; and
- ∞ the archives are managed in a legally compliant manner.

The Property management section is responsible to recommend, administer and manage the acquisition, enhancement, alienation, leasing and utilization of council-owned immovable property and rights in property.

Contract Administration

Managing of contracts (deed of sales, lease, and housing) based on Council's policy and resolutions.

Property Administration

Attending to enquiries and applications for alienation and letting of Council land acquisition and disposal of land for municipal purposes (housing, services, and offices).

Property management is prescribed by legislation i.e. MFMA, Municipal Systems and Structures Act, Asset Transfer Regulations, Supply Chain Management act, etc. It is the responsibility of the Property Management section to adhere to this legislation to ensure that the strategic objectives of the Municipality and national government are supported and optimized.

The highlights for the year under review include the following:

- ∞ Records of the different municipalities has been stored in the different towns since the amalgamation in 2000. A storage facility has been purchased in the industrial area of Vredenburg and it was equipped with all the necessary shelving to accommodate all the records, as well as terminated correspondence files.
- ∞ A system has been put in place to monitor the execution of council resolutions and the system is effective and 511 Council resolution and recommendations distributed made during 2015/16 financial year
- ∞ A total of 11 Agendas and minutes compiled during 2015/16 financial year.
- ∞ A total of 162 title deeds to date have been handed over to the beneficiaries since 2015. Low cost housing registrations totalled 461 since 2011. Self-help and sub economic registrations totalled 225 since 2015.
- ∞ A Corporate Complaints management system has been developed.

Some of the challenges that are experienced include the following:

- ∞ The closure of the Telephone Exchange and incorporation into the Call Centre has contributed to a huge increase in the call lost statistics on the telephone system of the municipality.
- ∞ Development of agendas and minutes according to relevant legislations remains a challenge. Challenges during the applications of the Title Deed Transfers manifests when the information of the beneficiaries approved on the Provincial HSS systems and the owners of the account on the Financial System are different and that leads to a delay on the issuing of the clearance certificates.
- ∞ Land availability for development of housing and the extension of cemeteries in all the towns remains a huge challenge.

3.30.1 Total Employees – Administration, Secretariat, Archives and Property Management

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	2	1	1	0	0
15 – 13	1	2	1	1	50
12 – 10	4	3	3	0	0
9 – 7	6	6	6	0	0
6 – 4	9	2	2	0	0
3 – 0	20	20	19	1	5
Undefined (Director)	3	1	1	0	0
Total	45	35	33	2	6

As at 30 June 2016

Table 167: Total employees – Administration, Secretariat, Archives and Property Management

3.30.2 Capital Expenditure – Administration, Secretariat, Archives and Property Management

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total value all capital projects</u>	<u>1 015</u>	<u>30 772</u>	<u>30 531</u>	<u>29 516</u>	<u>31 756</u>
Furniture and equipment	15	17	12	(3)	12
Farm 123/35 Witteklip (Rollover project)	0	225	0	0	0
Erf 1820/1821 Hopefield (Rollover project)	0	530	229	229	229
Erf 8712 Vredenburg	0	30 000	30 290	30 290	30 290
Refurbishment Old Station Building (Roll-over project)	1 000	0	0	(1 000)	0

Table 168: Capital expenditure: Administration, Secretariat, Archives and Property Management

3.31 Human Resources

The main aim of HR services for SBM is to ensure that the correct number of employees, with the required skills, in the correct place and post level at the right time is available to the organisation to ensure effective and efficient service delivery to the community.

Each functional manager – each departmental head, section head, superintendent, foreman, supervisor and team leader – is responsible for setting objectives, delegating responsibilities, planning, motivating, development of skills and career paths/succession planning, measuring of performance, and general guidance of their staff. In this endeavours line management will be assisted by Human Resources Services who will provide policy, guidelines, support, systems and specialized inputs. This assistance is in essence a service, control and advisory function.

The highlights for the year under review include the following:

- ∞ Wellness day & “Walk a Mile in her shoes”
- ∞ External SHER audit (Five Star Achievement)
- ∞ Submission of Workplace skills Plan and spending of the training budget
- ∞ Maintaining of the vacancy rate below 10% to 5.64% as well as a turnover rate of 5.36%

3.31.1 Total Employees – Human Resources

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	2	1	1	0	0
15 – 13	4	4	4	0	0
12 – 10	6	6	6	0	0
9 – 7	2	2	2	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Undefined (Interns)	5	6	5	1	17
Total	19	19	18	1	5

As at 30 June 2016

Table 169: Total employees – Human Resources

3.32 Information and Communication Technology (ICT)

The ICT department have committed most of its time in the 2015/16 financial year to the procurement and upgrading of virtualisations infrastructure, procurement of a new telecommunications network provider and the procurement, installation and configuration of a new Enterprise Resource Planning System/Financial Management System. The department has also focussed on expanding the Wireless network of the municipality in order to reduce the cost of the leased line communication on the next telecommunications contract. All of our municipal offices and other municipal entities has now been added to the municipal network, this lead to massive expansion on the network. The biggest challenges remains the shortage of staff, the network and

ICT systems keep expanding, but no additional staff is added to maintain these networks and systems. Another challenge is that departments still overlook the importance of the ICT aspects in the projects that they roll out, and these ICT issues are often addressed as an afterthought which means ICT is only called in once there is a problem. Most of these are problems that can be avoided if the importance of ICT is realised within the organisation and the ICT department is consulted before any purchases are made.

The highlights for the year include the following:

- ∞ Virtualized our infrastructure that will give us the best redundancy and disaster recovery possible;
- ∞ Successfully issued a tender for a new Enterprise Resources Management /Financial Management system that will address the needs of the entire organisation and help us achieve our mSCOA compliance;
- ∞ Upgrading of the aging infrastructure;
- ∞ Maintaining less than 10% network downtime;
- ∞ Improved first line support to users;
- ∞ Update ICT policies; and
- ∞ Approved and implemented an ICT governance framework.

Some of the challenges that are experienced include the following:

- ∞ A decision has been made by the executive management and council that ICT must take a capital recess for a 2-year period. This decision could impact on the operation of ICT in the municipality.
- ∞ The network of the municipality has been expanded and the users have increased drastically and therefore a need to employ more ICT staff has been identified.
- ∞ The need for additional staff to manage and monitor the security risk (this is a specialised function) that will now be imposed on our environment due to the need for remote access of staff to the network and the mSCOA regulations that dictates that Treasuries must be able to access our network for the reporting.

3.32.1 Information and Communication Technology (ICT) Service Statistics

Details	2014/15	2015/16
Provide ICT support to all municipal departments by attending to requests within 7 working days	64%	70%
Total number of support requests / enquiries	3 671	3 130
Total number of support requests / enquiries solved within 7 days	2 350	2 192

Table 170: Information and Communication Technology (ICT) service statistics

3.32.2 Total Employees – Information and Communication Technology (ICT)

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	1	1	0	0
15 – 13	4	4	3	1	25
12 – 10	1	1	1	0	0
9 – 7	0	0	0	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Total	6	6	5	1	17
As at 30 June 2016					

Table 171: Total employees – Information and Communication Technology (ICT)

3.32.3 Capital Expenditure – Information and Communication Technology (ICT)

Capital Projects	2015/16				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
R'000					
<u>Total value of all capital projects</u>	<u>10 232</u>	<u>9 639</u>	<u>6 483</u>	<u>(3 749)</u>	<u>6 483</u>
Computer Equipment mSCOA implementation	0	800	798	798	798
Upgrading Network	500	2 419	2 412	1 912	2 412
Microsoft Volume Licenses	1 500	1 500	1 495	(5)	1 495
Computers x 42	297	206	206	(91)	206
Computer Laptop	462	342	342	(120)	342
Document and Contract Management	1 200	253	253	(947)	253
Lexmark Copier/Printer	290	391	391	101	391
Extra Screens	114	91	85	(29)	85
Switches	100	89	89	(11)	89
Multiple Display and info screens	60	36	36	(24)	36
The "total all" refers to the total of all the capital projects					

Table 172: Capital expenditure: Information and Communication Technology (ICT)

3.33 Internal Audit

The main focus areas of Internal Audit are compliance to applicable laws, regulations, policies and procedures with the main focus being on assurances work while only one consulting activity was undertaken. During the year under review the internal audit activity were able to effectively execute 100% of the adopted revised risk based internal audit plan.

To assist the audit committee with their oversight responsibility and provide them with relevant information in a timely manner. Internal Audit provided reports on the progress made by management to implement actions to address matters raised by the Auditor-General during the 14/15 financial year regulatory audit.

In our departmental endeavour to strengthen and develop the skills of the Internal Audit Activity and in line with standard 1300 of the IIA regarding quality assurance; newly appointed junior internal auditors were registered for the Internal Auditing Technician (IAT) training presented by the Institute of Internal Auditors and commencing their training in forth coming year. This training has been identified to supplement auditor's formal qualifications and strengthen the auditor's practical knowledge to provide better services to our clients.

Due to limited resources, the wide range of processes and procedures involved in a local government environment and the necessary skills and knowledge required to audit those areas and in an effort to comply with the compliance requirements set forth by the standards, it has been a challenging year to provide sufficient assurance services to the organisation on all high risk areas and to provide and maintain the high level of value add which the department have set for itself.

However this is being addressed by empowering officials with knowledge with them attending identified training. With the existence of risk manager and existence of a risk management unit and risk processes maturing within the organisation, to an extent, it is envision to implement a combined assurance module which would ensure that the adequate level of assurance is provided on all identified risk areas.

The improvement in processes and applied methodologies assisted with the progress made to ultimately ensure conformance with the International Standards for the professional Practice of Internal Auditing (Standards) (IPPF) as prescribed by The Institute of Internal Auditors (IIA).

Room for improvement still exists and some obstacles needs to be overcome, however steady progress is made with management being positive that a favourable internal quality assurance report will be achievable by July 2020, when a full external Quality Assessment review will be performed.

3.33.1 Total Employees –Internal Audit

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	1	1	0	0
15 – 13	1	1	1	0	0
12 – 10	4	4	3	1	25
9 – 7	0	0	0	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Total	6	6	5	1	17
<i>As at 30 June 2016</i>					

Table 173: Total employees –Internal Audit

3.34 Legal Services

Legal Services manages the implementation, monitoring, evaluation and reporting sequences of outcomes associated with programmes designed to accomplish key service delivery objectives with respect to Legal Services through the co-ordination of operations against departmental, statutory and audit guidelines in order to ensure that legal services are managed and maintained in accordance with laid down quality standards and customer focussed to ensure legal compliance and provide legal direction in ensuring effective and efficient service delivery.

The main objectives are as follow:

- ∞ To distribute new and amended legislation;
- ∞ To revise promulgate by-laws;
- ∞ To provide legal opinions, advice and assistance;
- ∞ To scrutinise contracts, agreements and policies to ensure legislative compliance and that Councils interest is at all times adequately protected; and
- ∞ Attend to on-going litigant matters within the legislative timeframes.

The highlights for the year under review were as follow:

- ∞ Appointment of a Panel of Attorneys (1 July 2016 – 30 June 2019);
- ∞ Establishment of a Legal Compliance System;
- ∞ High and Labour Court victories;
- ∞ Kept legal cost to the minimum; and
- ∞ No cost orders against Council.

3.34.1 Total Employees –Legal Services

The following table indicates the staff composition for this division:

TASK Job Level	Employees 2014/15	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number				%
18 – 16	1	1	1	0	0
15 – 13	0	1	0	1	100
12 – 10	0	0	0	0	0
9 – 7	1	1	1	0	0
6 – 4	0	0	0	0	0
3 – 0	0	0	0	0	0
Total	2	3	2	1	33
As at 30 June 2016					

Table 174: Total employees –Legal Services

3.35 Procurement Services

An effective supply chain management system must give effect to the five pillars in terms of the Constitution which is fair, equitable, transparent, competitive and cost-effective. Certain challenges were identified through the year and below are a table to indicate the performance. All processes followed is aligned with requirements.

The highlights for the year under review were as follow:

- ∞ Successful implementation of the Western Cape Supplier Database;
- ∞ Successful implementation of the new BEE Codes;
- ∞ New processes were implemented such as a Technical Specification Committee that convenes prior to the Specification Committee to ensure that specifications are complete (Engineering and Planning Services); and
- ∞ Provided assistance to departments by scheduling training for them on Demand Management and General Conditions of Contract.

Some of the challenges that are experienced include the following:

- ∞ Capacity constraints
- ∞ Insufficient planning by departments to ensure timeous service delivery.

3.35.1 Procurement Services Service Statistics

Details	2014/15	2015/16
Capacity: Appointment of Accountant: Acquisition and Demand Management	All vacancies were filled by June 2015	Two vacancies existed as two officials resigned. The Accountant: Contract Management was appointed and one appointment is still in process.
Tenders Awarded	56	51
Started with implementation of Vendor performance for awards above R200 000 Electronic Vendor performance will be implemented with a formal structure of rehabilitation, rating of performance for quotes between R30 000 and R200 000 as well	A Contract management module will only be procured during 2015/16	A moratorium was placed on the procurement of ICT related systems. A new system could not be procured to implement an electronic vendor performance system. The SCM Policy were reviewed and Directors report on a monthly basis on vendor performance. SCM embarked on the procurement of an Enterprise Resource Solution (an all-inclusive financial solution).

Table 175: Procurement Services service statistics

COMPONENT I: ORGANISATIONAL PERFORMANCE SCORECARD

This component includes the Annual Performance Scorecard Report for the current year.

3.36 Development and Service Delivery Priorities for 2016/17

The main development and service delivery priorities for 2016/17 are included in the Municipality's Top Layer SDBIP for 2016/17 and the Key Performance Indicators to achieve the service delivery priorities:

To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors

Ref	KPI	Unit of Measurement	Wards	Target
TL10	Create temporary jobs - FTE's in terms of EPWP by 30 June 2017 (Person days / FTE (230 days))	Number of FTE's created by 30 June 2017	All	80
TL51	Review the Tourism Strategy to include a tourism development implementation plan and submit to council by 30 September 2016	Tourism Strategy that include a tourism development implementation plan reviewed and submitted to Council by 30 September 2016	All	1
TL56	Develop an implementation plan for the West Coast Industrial Plan and submit to Council by 31 January 2017	Implementation plan for the West Coast Industrial Plan developed and submitted to Council by 31 January 2017	All	1

Table 176: *Service Delivery Priorities for 2016/17 – To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors*

To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town

Ref	KPI	Unit of Measurement	Wards	Target
TL30	KM's of roads resurfaced/rehabilitated by 30 June 2017	KM's resurfaced/rehabilitated by 30 June 2017	All	0.9
TL31	KM's of stormwater drainage installed by 30 June 2017	KM's installed by 30 June 2017	All	2

Table 177: *Services Delivery Priorities for 2016/17- To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town*

To develop safe, integrated and sustainable neighbourhoods

Ref	KPI	Unit of Measurement	Wards	Target
TL16	Construct top structures in terms of the housing plan by 30 June 2017	Number of top structures constructed by 30 June 2017	1; 3; 4; 7; 9; 11	353
TL17	Service sites in terms of the housing plan by 30 June 2017	Number of sites serviced by 30 June 2017	3; 7	86
TL23	95% of the sport and recreation capital budget spent by 30 June 2017 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the sport and recreation capital budget spent by 30 June 2017	All	95%
TL29	Complete the draft Integrated Zoning Scheme and submit to Council by 31 December 2016	Integrated Zoning Scheme completed and submitted to council by 31 December 2016	All	1
TL60	Review the housing beneficiary selection policy and submit to the Portfolio Committee by 31 March 2017	Housing beneficiary policy reviewed and submitted to Portfolio Committee by 31 March 2017	All	1

Table 178: Services Delivery Priorities for 2016/17 - To develop safe, integrated and sustainable neighbourhoods**To maintain and expand basic infrastructure as a catalyst for economic development**

Ref	KPI	Unit of Measurement	Wards	Target
TL1	Number of formal residential properties that receive piped water (credit and prepaid water) that are connected to the municipal water infrastructure network and which are billed for water or have pre paid meters as at 30 June 2017	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2017	All	22,600
TL2	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and which are billed for electricity or have pre paid meters as at 30 June 2017	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) at 30 June 2017	All	22,300
TL3	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) which are billed for sewerage as at 30 June 2017	Number of residential properties which are billed for sewerage at 30 June 2017	All	20,400
TL4	Number of formal residential properties for which refuse is removed once per week which are billed for refuse removal as at 30 June 2017	Number of residential properties which are billed for refuse removal at 30 June 2017	All	23,900
TL9	The percentage of the municipal capital budget actually spent on capital projects as at 30 June 2017 (Actual amount spent on capital projects/Total amount budgeted for capital projects)X100	% of the municipal capital budget actually spent on capital projects as at 30 June 2017	All	95%
TL21	Review the Capital Contributions Policy for Technical Services and submit to council by 31 March 2017	Capital Contributions Policy for Technical Services reviewed and submitted to council by 31 March 2017	All	1
TL22	Review the By-law relating to Prevention of Public Nuisances and Public Nuisances arising from the keeping of animals and publish by 31 March 2017	By-law relating to Prevention of Public Nuisances and Public Nuisances arising from the keeping of animals reviewed and published by 31 March 2017	All	1
TL26	95% of the electricity capital budget spent by 30 June 2017 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the electricity capital budget spent by 30 June 2017	All	95%
TL27	80% of the electricity maintenance budget spent by 30 June 2017 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the electricity maintenance budget spent by 30 June 2017	All	80%
TL28	Purchase vehicles and plant for the financial year by 30 June 2017	Number of vehicles and plant purchased by end June 2017	All	13
TL32	95% of the roads and stormwater capital budget spent by 30 June 2017 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the roads and stormwater capital budget spent by 30 June 2017	All	95%
TL33	80% of the roads and stormwater maintenance budget spent by 30 June 2017 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the roads and stormwater maintenance budget spent by 30 June 2017	All	80%

Ref	KPI	Unit of Measurement	Wards	Target
TL34	95% of the refuse removal capital budget spent by 30 June 2017 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the refuse removal capital budget spent by 30 June 2017	All	95%
TL35	80% of the refuse removal maintenance budget spent by 30 June 2017 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the refuse removal maintenance budget spent by 30 June 2017	All	80%
TL36	95% of the sewerage capital budget spent by 30 June 2017 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the sewerage capital budget spent by 30 June 2017	All	95%
TL37	80% of the sewerage maintenance budget spent by 30 June 2017 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the sewerage maintenance budget spent by 30 June 2017	All	80%
TL38	95% of the water capital budget spent by 30 June 2017 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the water capital budget spent by 30 June 2017	All	95%
TL39	80% of the water maintenance budget spent by 30 June 2017 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the water maintenance budget spent by 30 June 2017	All	80%
TL40	Limit unaccounted for electricity to less than 13% by 30 June 2017 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} × 100}	% unaccounted electricity by 30 June 2017	All	13%
TL41	Limit unaccounted for water to less than 15% by 30 June 2017 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified × 100}	% unaccounted water by 30 June 2017	All	15%
TL42	95% water quality level obtained as per SANS 241 physical and micro parameters	% water quality level	All	95%
TL43	Review the Electricity Supply By-law and publish by 31 March 2017	Electricity Supply By-law reviewed and published by 31 March 2017	All	1
TL44	Publish the Integrated Zoning Scheme By-law by 30 June 2017	Integrated Zoning Scheme By-law published by 30 June 2017	All	1
TL45	Update the Spatial Development Framework and submit the draft to council by 31 March 2017	Spatial Development Framework updated and submitted to council by 30 June 2017	All	1
TL46	Update the Water and Sewerage Master Plan and submit to council by 31 March 2017	Water and Sewerage Master Plan updated and submitted to council by 31 March 2017	All	1
TL47	Develop a draft 3rd Generation Integrated Waste Management Plan and submit to council by 31 March 2017	3rd Generation Integrated Waste Management Plan developed and submitted to council by 31 March 2017	All	1

Ref	KPI	Unit of Measurement	Wards	Target
TL49	Review the Human Settlement Strategy and submit to council by 31 March 2017	Human Settlement Strategy reviewed and submitted to council by 31 March 2017	All	1
TL54	Submit a progress report to Council by 31 March 2017 on the progress with the Infrastructure Growth Plan	Report submitted to Council	All	1
TL55	Develop an implementation plan for the Heritage Plan and submit to council by 31 January 2017	Implementation plan for the Heritage Plan developed and submitted to council by 31 January 2017	All	1
TL61	80% of the maintenance budget spend by 30 June 2017 in the Saldanha area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2017	1; 3; 4; 5	80%
TL62	80% of the maintenance budget spend by 30 June 2017 in the Vredenburg area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2017	2; 9; 10; 13	80%
TL63	80% of the maintenance budget spent by 30 June 2017 in the Langebaan/Hopefield area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2017	6; 7; 8; 14	80%
TL64	80% of the maintenance budget spent by 30 June 2017 in the St Helena/Paternoster area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2017	11; 12	80%

Table 179: Services Delivery Priorities for 2016/17 - To maintain and expand basic infrastructure as a catalyst for economic development

An effective, efficient and sustainable developmental oriented municipal administration

Ref	KPI	Unit of Measurement	Wards	Target
TL11	Appointments in 3 highest levels of management that comply with the Employment Equity Plan	Number of appointments made in 3 highest levels of management	All	1
TL12	Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan measured as at 30 June 2017 ((Total Actual Training Expenditure/ Total personnel Budget)x100))	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2017	All	0.50%
TL13	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2017 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	Debt to Revenue as at 30 June 2017	All	25%
TL14	Financial viability measured in terms of the outstanding service debtors as at 30 June 2017	Service debtors to revenue as at 30 June 2017	All	18%

Ref	KPI	Unit of Measurement	Wards	Target
	June 2017 (Total outstanding service debtors/ revenue received for services)			
TL15	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2017 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2017	All	1.5
TL20	Achieve a payment percentage of above 96% by 30 June 2017((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100)	Payment %	All	96%
TL48	Review the Long Term Financial Plan and submit to council by 31 March 2017	Long Term Financial Plan reviewed and submitted to Council by 31 March 2017	All	1
TL53	Compile a progress report on the Social Lab (Helix) and submit to council by 31 March 2017	Progress report submitted to council by 31 March 2017	All	1
TL57	Develop an Integrated Long term Security Implementation Plan and submit to Council by 31 December 2016	Integrated Long term Security Implementation Plan submitted to Council by 31 December 2016	All	1
TL58	Develop a Law Enforcement Policy and submit to Council by 31 December 2016	Law Enforcement Policy submitted to Council by 31 December 2016	All	1
TL59	Review the Human Resources Management and Development Framework & Standards and submit to Council by 30 June 2017	Reviewed Human Resources Management and Development Framework & Standards submitted to Council by 30 June 2017	All	1

Table 180: Service Delivery Priorities for 2016/17 - An effective, efficient and sustainable developmental oriented municipal administration

To be an innovative municipality on the cutting edge in respect of the use of technology and best practice

Ref	KPI	Unit of Measurement	Wards	Target
TL24	95% of the municipal building capital budget spent by 30 June 2017 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the municipal building capital budget spent by 30 June 2017	All	95%
TL25	80% of the maintenance budget spent for municipal buildings by 30 June 2017 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent for municipal buildings by 30 June 2017	All	80%

Table 181: Service Delivery Priorities for 2016/17 - To be an innovative municipality on the cutting edge in respect of the use of technology and best practice

To ensure compliance with the tenets of good governance as prescribed by legislation and best practice

Ref	KPI	Unit of Measurement	Wards	Target
TL5	Provide free basic water to indigent households	Number of indigent households receiving free basic water	All	7,000
TL6	Provide free basic electricity to indigent households	Number of indigent households receiving free basic electricity	All	7,100

Ref	KPI	Unit of Measurement	Wards	Target
TL7	Provide free basic sanitation to indigent households	Number of indigent households receiving free basic sanitation	All	5,400
TL8	Provide free basic refuse removal to indigent households	Number of indigent households receiving free basic refuse removal	All	6,800
TL18	Develop a 3 year strategic and one year operational risk based internal audit plan with emphasis of section 165 of the MFMA and identified high risk areas and submit to the Audit Committee by 31 May 2017	3 Year strategic and one year operational risk based internal audit plan submitted to the Audit Committee by 31 May 2017	All	1
TL19	Achieve at least a level 4 maturity rating by 30 June 2017 for the enterprise risk management within the municipality	Level 4 rating achieved by 30 June 2017	All	4
TL50	Develop a Service Charter and submit to Council by 30 September 2016	Service Charter developed and submitted to council by 30 September 2016	All	1
TL52	Sign Memorandums of Understanding (MOU's) with the Department of the Premier and the national Department of International Relations and Cooperation by 30 June 2017	Number of MOU's signed by 30 June 2017	All	2

Table 182: Service Delivery Priorities for 2016/17 - To ensure compliance with the tenets of good governance as prescribed by legislation and best practice

Individual Performance

Municipal Manager and Managers directly accountable to the Municipal Manager

The Municipal Systems Act, 2000 (Act 32 of 2000) prescribes that the municipality must enter into performance based agreements with the all s57-employees and that performance agreements must be reviewed annually. This process and the format are further regulated by Regulation 805 (August 2006). The performance agreements for the filled section 57 appointments which were filled for the 2015/16 financial year were signed as prescribed. The appraisal of the actual performance in terms of the signed agreements takes place twice per annum as regulated. The final evaluation of the 2014/15 financial year (1 January 2015 to 30 June 2015) took place on **14 October 2015** and the mid-year performance of 2015/16 (1 July 2015 to 31 December 2015) took place on **23 February 2016**.

The appraisals was done by an evaluation panel as indicated in the signed performance agreements and in terms of Regulation 805 and consisted of the following people:

- ∞ Executive Mayor;
- ∞ Portfolio Chairpersons;
- ∞ Municipal Manager;
- ∞ A member of the Audit Committee;
- ∞ Municipal manager from West Coast District Municipality (Midyear 15/16 only); and
- ∞ Ward Committee member of ward 7.

Other Municipal Personnel

The municipality implemented individual performance management to lower level staff down to T 8 level on the TASK Job Evaluation system. All staff on post levels **T18 to T8** signed performance agreements or performance development plans for the

2015/16 financial year. The final evaluation of the 2015/16 financial year (1 January 2016 to 30 June 2016) will take place during July and August 2016 and the mid-year performance of 2015/16 (1 July 2015 to 31 December 2015) took place during January and February 2016. The evaluation of performance is done between the line manager and subordinate after whom the Departmental Head do a moderation of all the results to ensure reliable and realistic outcomes.

Chapter 4: Organisational Development Performance

Performance Report Part II

4.1 National Key Performance Indicators – Municipal Transformation and Organisational Development

The following table indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the MSA. These key performance indicators are linked to the National Key Performance Area – Municipal Transformation and Organisational Development.

KPA& INDICATORS	2014/15	2015/16
The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	1	0
The percentage of a municipality's budget actually spent on implementing its workplace skills plan	0.44	0.44

Table 183: National KPIs– Municipal Transformation and Organisational Development

4.2 Introduction to the Municipal Workforce

We commenced the 2015/2016 financial year with an approved staff establishment of 1 054 posts. After the organisational structure review that was finalised in February 2016, the staff establishment was reduced to 1 046 budgeted posts. As on 30 June 2016 the total number of employees was **987** (including non-permanent positions), who individually and collectively contributed to the Municipality's achievements

The primary objective of Human Resource Management is to render an innovative HR service that addresses both skills development and an administrative function.

4.3 Employment Equity

The Employment Equity Act (1998) Chapter 3, Section 15 (1) states that affirmative action measures are measures designed to ensure that suitable qualified people from designated groups have equal employment opportunities and are equitably represented in all occupational categories and levels in the workforce of a designated employer. The national performance indicator also refers to: "Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan"

4.3.1 Employment Equity

African			Coloured			Indian			White		
Target June	Actual June	Target reach	Target June	Actual June	Target reach	Target June	Actual June	Target reach	Target June	Actual June	Target reach
31.2%	24.5%	(6.7%)	52.4%	66.2%	(13.8%)	0.3%	0.4%	(0.1%)	16%	8.9%	7.1%

Table 184: EE targets/Actual by racial classification

Male			Female			Disability		
Target June	Actual June	Target reach	Target June	Actual June	Target reach	Target June	Actual June	Target reach
52.5%	66.3%	13.8%	47.4%	33.7%	13.7%	2%	0.5%	1.5%

Table 185: EE targets/actual by gender classification

4.3.2 Posts Filled in 2015/16: Employment Equity

Description	African	Coloured	Indian	White	Total
Number for positions filled for the 2015/16 financial year	19	54	0	3	76
% for Positions filled	25	71	0	4	100

Table 186: EE: Posts filled

4.3.3 Occupational Categories – Race

Below is a table that indicate the number of employees by race within the specific occupational categories:

Posts filled									
Occupational	Male				Female				Total
categories	A	C	I	W	A	C	I	W	
Legislators, senior officials and managers	5	18	0	19	0	7	0	4	53
Professionals	1	15	0	3	7	16	0	4	46
Technicians and associate professionals	19	79	2	14	3	3	1	2	123
Clerks	9	40	0	5	13	69	0	20	156
Service and sales workers	12	23	0	2	16	34	0	3	90
Plant and machine operators and assemblers	22	514	0	4	2	2	0	0	79
Elementary occupations	93	207	1	7	37	85	0	0	430
Total permanent	161	433	3	54	78	214	1	33	977
Non- permanent	2	1	0	0	1	5	0	1	10
Grand total	163	434	3	54	79	219	1	34	987
Include councillors									

Table 187: Occupational Categories - Race

4.3.4 Occupational Levels - Race

The table below categories the number of employees by race within the occupational levels:

Occupational	Male				Female				Total
Levels	A	C	I	W	A	C	I	W	
Top Management	1	1	0	3					5
Senior management	1	5	0	6		2	0	2	16
Professionally qualified and experienced specialists and mid- management	4	19	1	10	1	8	0	1	44
Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents	13	73	1	21	15	42	1	22	188
Semi-skilled and discretionary decision making	75	199	1	11	31	101	0	8	426

Occupational Levels	Male				Female				Total
	A	C	I	W	A	C	I	W	
Unskilled and defined decision making	67	136	0	3	30	62	0	0	298
Total permanent	161	433	3	54	77	215	1	33	977
Non- permanent employees	2	1	0	0	1	5	0	1	10
Grand total	163	434	3	54	78	220	1	34	987

Table 188: Occupational Levels - Race

4.3.5 Departments - Race

The following table categories the number of employees by race within the different departments:

Department	Male				Female				Total
	A	C	I	W	A	C	I	W	
Office of the Municipal Manager	1	7	0	1	3	3	0	4	19
Corporate Services	12	17	0	5	14	69	0	10	127
Financial Services	7	39	0	12	14	40	0	14	126
Community and Operational Services	86	207	0	6	33	64	0	1	397
Engineering & Planning Services	56	164	3	30	13	37	1	4	308
Total permanent	162	434	3	54	77	213	1	33	977
Non- permanent employees	2	1	0	0	1	5	0	1	10
Grand total	164	435	3	54	78	218	1	34	987

Table 189: Departments – Race

4.3.6 Trade Union Membership

The following table provides information on the trade union membership of the employees of the municipality:

Union	Number of members	% of Total Compliment	Number of members	% of Total Compliment
	2014/15		2015/16	
SAMWU	542	55.9%	536	54.31%
IMATU	328	33.8%	330	33.43%
Non members	99	10.0%	121	12.26%
Double membership	0	0	0	0
Total	969	100%	987	100%

Table 190: Trade Union membership

4.4 Vacancy Rate

At the commencement of the financial year the approved organogram for the municipality had 1 054 post. After an organisational review process and as part of cost savings mechanism we were able to reduce the approved posts to 1 046 budgeted posts. This was done by restructuring the cleaning services, combination of posts, etc. The actual positions filled are indicated in the tables below by post level and by functional level. 59 posts were vacant at the end of 2015/16, resulting in a vacancy rate of **5.64%**.

Below is a table that indicates the vacancies within the municipality:

PER POST LEVEL		
Post level	Filled	Vacant
MM & MSA section 57 & 56	5	0
Senior management	16	3
Professionals and Middle management	44	0
Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents	187	17
Semi - skilled	426	27
Unskilled and defined decision making	299	11
Non- permanent employees (Interns & Admin: Office of Mayor)	10	1
Total	987	59
PER FUNCTIONAL LEVEL		
Functional area	Filled	Vacant
Office of the Municipal Manager	25	1
Corporate Services	127	10
Financial Services	130	10
Community and Operational Services	397	18
Engineering & Planning Services	308	20
Total	987	59

Table 191: Vacancy rate per post and functional level

4.5 Turnover rate

A high turnover may be costly to a municipality and might negatively affect productivity, service delivery and institutional memory/organizational knowledge. Below is a table that shows the turnover rate within the municipality. The turnover rate for 2014/15 was 7.5% and decreased to 5.47% in 2015/16.

The table below indicates the turn-over rate over the last two years:

Financial year	Total no appointments at the end of each Financial Year	New appointments	No Terminations during the year	Turn-over Rate
2014/15	969	139	73*	7.5%
2015/16	987	131 of which 76 was externally	54*	5.47

* Types of terminations: Resignations (29); Deceased (7); Dismissed (14); Retirement (18); Health (5)

** Types of terminations: Resignations (22); Deceased (7); Dismissed (9); Retirement (14); Health (2)

Table 192: Turnover rate

4.6 Managing the Municipal Workforce

Managing the municipal workforce refers to analysing and coordinating employee behaviour.

4.6.1 Injuries

An occupational injury is a personal injury, disease or death resulting from an occupational accident. Compensation claims for such occupational injuries are calculated according to the seriousness of the injury/disease and can be costly to a municipality. Occupational injury will influence the loss of man hours and therefore financial and productivity performance.

The injury rate shows an increase from the 2014/15 financial year from 81 employees injured against 129 employees in the 2015/16 financial year. Although more injuries recorded as Injuries on Duty (IOD) incidents and officials report to the clinic referred for medical observation only 12 resulted in WCA cases where officials were booked off for more than 3 days.

Types of injuries were hand, foot and back injuries where lifting of heavy equipment is involved or where employees are exposed to standing on their feet for long hours. Although more injuries have been reported not many have resulted in a Workmen's Compensation Claim Incident. During the investigation process it was discovered that the behaviour of officials still plays a big part. People do not focus on the task at hand and this resulted in employees get complacent and not focus while performing task.

We have experience a decrease in vehicle related accidents which is good as this still remain our biggest risk as drivers spend lots of hours on the road. More incidents relating to windscreen damage have been reported by SBM officials as well as the public. Public claims were more to do with incidents when officials were cutting grass next to roads and SBM officials reported windscreen damage from loose stones whilst driving on roads that are either on construction or repairs been done.

Important to note that incident/injuries by members of the public have decreased as people reported incidents of open manholes covers. SBM went on a drive via Radio West Coast, Facebook and the local newspapers to educate members on how to report open manhole covers to SBM and thus be pro-active in preventing serious accidents to members of the public.

The municipality has also experience a lot of theft incidents which were investigated by the police. This is not just a local problem but other municipalities experience similar problems.

The municipality has started with a random testing campaign educating our employees about the dangers of alcohol and drug use in the workplace. This had some positive results and we aim to continue this education drive.

The SHER office, SBM Traffic management together with provincial disaster management centre and West coast district municipality conducted the Disaster risk management process. Aurecon was appointed by Provincial disaster management centre to conduct the scientific risk assessment process. SBM with the assistance of West coast district has conducted the ward base risk assessment process.

The process is finally completed and the revised SBM Disaster management plan, including the new risk that has been identified during the risk assessment process. The next phase is to ensure that contingency plans are implemented for each risk that has been identified in the newly updated risk register.

Important to note is that the Expanded Public Works Programme (EPWP) also reflects under the SHE statistics as SBM are regarded as the employer. During this financial year we only had two (2) injury reports by the Expanded Public works program. The decrease in the number could be as a result of SBM implementing the EPWP Maintenance teams in the different towns. These officials were working with SBM officials, who were exposed to the same type of risk in the workplace. Injuries reported were minor once and no official were booked off for more than one day.

The table below indicates the total number of injuries within the different directorates:

Directorates	2014/15	2015/16
Office of the Municipal Manager	1	0
Financial Services	5	4
Engineering and Planning Services	51	48
Corporate Services	1	2
Community and Operational Services	13	63
Other (EPWP)	10	12
Total	81	129

Table 193: Injuries

Injuries in the Operational Services and Engineering and Planning services are normally higher due to the nature of work and the constant handling of equipment and machinery. This year there was an increase in the injuries in the Parks Department. Although none has resulted in WCA cases most have resulted in medical treatment cases.

For this financial year SBM has again see an increase in theft related incidents. Theft incidents involved theft of cable or electrical equipment. Theft of Electrical equipment has increase and internal investigations were conducted. Behaviour plays a part and some of these cases were rejected by SBM insurers as negligence form part of some incidents of theft. SBM need to start implementing internal controls as recommended by the SHER office to reduce these type of incidents.

The table below indicates the incidence frequency rate:

Description	Jul 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 16	Feb 16	Mar 16	Apr 16	May 16	Jun 16	Total/ Average
Accumulative injury rate	0.22	0.25	0.22	0.16	0.25	0.19	0.33	0.30	0.35	0.35	0.35	0.32	0.24
Lost time injury frequency rate (LTIFR)*	1.08	1.07	1.08	1.07	4.26	5.35	5.30	2.10	1.92	1.56	1.06	1.06	2.30
Injuries	11	5	12	5	13	12	13	19	6	10	13	10	129
Theft/Property damage incidents	2	0	4	3	2	1	7	4	7	4	4	4	31
Vehicle related incidents	1	0	1	0	0	0	2	1	3	2	2	2	14
*Lost time injury frequency rate (LTIFR) is calculated as follow. It reflects the number of employees on your pay roll, calculated by the number of hours worked, this include overtime and standby, by all SBM officials, divided by the number of injuries during the month/year and the amount of hours that the officials that were injured lost by not been at work because of the injury or incident													

Table 194: Incidence frequency rate

Proper investigations are conducted to determine root causes and accident recalls are done within the department as well as through the Central Safety Committee.

The Municipality participated in the St Johns annual first aid completion and we proudly achieved a third (3rd) place for team performance as well as a third place by one individual performance. First Aiders are encouraged by the Municipality to participate to ensure that they are familiar with treating injuries, thus will result in less officials reporting small injuries to our clinic.

SWI instructions per department and risk assessment has been reviewed and almost 80% has been completed. SHER Manager has implemented Standard Operating Procedures which form part of the OHSAS 18001:2007 requirements.

Contractor management has improved as the Project management unit do include the SHER requirements before the tender process is finalise. This gives the SHER office opportunity to ensure SHE issues are identified and implemented where required.

4.6.2 Occupational Health and Safety



SHER AUDIT

Saldanha Bay Municipality maintained its 5 star safety grading during an external SHER audit in 2015.

From left to right:

Alderman Elize Steyn (Deputy Mayor), Jacques Marais (Director: Community Services), Phumzile Mbaliswana (Director: Corporate Services), Mark Ackerman (IRCA), Edward Makok (SHER Manager) and Johan Du Plessis (Senior Manager: Electro-technical Services) at the SHER Audit Awards

4.6.2.1 Assessment Series: OHSAS 18001: 2007

For the past 5 years, the Municipality demonstrated its commitment towards Safety, Health and Environment (SHE) standards by maintaining a 5 Star SHE grading. In terms of our strategic vision we set a new benchmark towards excellence in striving to achieve the OHSAS 18001:2007 certification. OHSAS 18001 is an internationally recognised system which focuses on implementing safety, health and environmental standards that is internationally recognised. After a rigorous tender process, TUV Rheinland, with the assistance of SGS, were appointed to conduct the audit during the next financial year. The audit will be conducted in two stages which will focus on a GAP analysis before a final report will be submitted to management. Our goal is to achieve this certification within the next three (3) years. If we achieve this goal, it would be a first for any municipality in South Africa.

4.6.2.2 External SHE Certification 2014

An audit was conducted on the Health and Safety Management system of the Municipality considering the requirements of the International benchmark for OHS, OHSAS 18001:2007. We have committed to certification towards the end of 2016/17 and an audit report has focused on these requirements in order to assist us with added direction and focus. We have once again manage to improve on our SHE performance and with hard work and dedication manage to achieve **7 010** out of a maximum of 7 375 points; scoring 95.05% and received a **5 star award**.

4.6.2.3 Health Surveys Conducted

Occupational Hygiene Monitoring was introduced in October 2013 and is still ongoing to ensure its compliance to health monitoring in the workplace. The purpose of the monitoring was to determine the acceptability or otherwise of specified occupational hygiene conditions at specified sections of various municipal facilities and if any unacceptable conditions exist, to submit recommendations on possible rectification measures and personal protection. Test conducted included noise monitoring, illumination monitoring, and air quality monitoring and ergonomic studies.

4.6.2.4 Occupational Health and Safety Statistics

Each department's health risk assessment was done and depending on the outcome, a medical surveillance was performed by the Occupational Health Facility. If the noise level was above 85DB according the Noise Induced Hearing Loss Circular 171 of OHS Act 85 of 1993, those employees undergone audiometry tests at our Health Facility. Immunisations such as Hepatitis B and D- Worming were given to employees exposed to hazards/health risks, namely Parasites and Hepatitis.

Pre-Employment and Pre-Placement medical examinations are done at our Occupational Health Facility to ensure that each employee prior to commencing in the workplace are healthy and a fitness certificate issued. Exit medical examinations have been done to ensure that employees exit the workplace without any outstanding reportable (work related injuries) cases.

The visits to the Occupational Clinic will always fluctuate due to the increase or decrease in scheduled medical examinations and Primary visits as this service relate to illness which are unpredictable.

Our Occupational Medical Practitioner (Dr Appies) mainly focus on work related issues, disability cases, specific tests such as renewing of employee's drivers licences.

Although Tuberculosis remains one of the highest infectious diseases in the Western Cape a decrease in total for the financial year 2015/2016 has been reported to this facility.

Referrals would either come from Occupational Health Nurse Practitioner or Occupational Medical Practitioner to external medical facility/specialists.

HIV testing reflected only those employees who voluntarily agreed to be tested. A total of 17 WCA cases has been reported, but only 12 resulted in Lost Time Injuries (LTI).

Description	2014/15	2015/16
Clinic visits		
Clinic visits	3 624	2865
WCA: Number of cases	9	17
Dr Appies	189	232
TB treatment	6	4
Incidence on duty		
First	93	76
Medical treatment at SBM Occupational Health Clinic	90	64
Lost Time Injury (LTI)	9	13
Other		
Audiometry	283	169
Sick certificates	120	97
Referrals	168	107
Accept Consent Test Support: HIV Testing	18	32

Table 195: Occupational Health and Safety Statistics

4.6.3 Employee Wellness

4.6.3.1 Introduction

The Employee Wellness Programme is the organisational resource that utilises specific core technologies to enhance employee and workplace effectiveness through prevention, identification and resolution of personal and productivity issues.

Employee Wellness is a strategy to ensure that a safe and healthy work and social environment is created and maintained, together with individual wellness commitment that enables employees to perform optimally while meeting all health and safety legislative requirements and other relevant wellness good practices in support of the achievement of organizational objectives. The EAP works closely with the Health and Safety Manager and the Occupational Health Practitioner.

The effectiveness of an established programme aims at managing behavioural risks and promoting health and wellness amongst employees and their families. The benefits would result in reduced absenteeism, increased productivity, reduced costs, and improved morale and encourage work/life balance.

The marketing of the EAP service remains a continuous process by visiting our towns and interacting with the employees.

Substance abuse remains a serious problem. Employees who require in-patient rehabilitation are still required to attend sessions with the EAP Addiction Support group.

The highlights for the 2015/16 financial year include the following:

- Team building day was organised by the EAP Practitioner and with Wellness Educators on 16 October 2015 to build, review and strengthened relationships and enthusiasm for their role as educators.

- ∞ “Pink Friday” was initiated and conducted on the 23 October 2015 where employees were encouraged to wear something pink in support of fighting breast cancer and creating a positive awareness for Breast Cancer Month in October. This has become an annual event.
- ∞ The “Walk a Mile in Her Shoes” project, in support of the 16 Days of Activism Campaign was successfully implemented on 23 November 2015 in Hopefield, Langebaan and Saldanha and on 24 November 2015 in Laingville and Vredenburg. It is believed that the awareness aspect was achieved not only with the employees of the Municipality but within our various communities. The EAP Practitioner was interviewed about the project on Radio West Coast on 25 November 2015. It was extremely pleasing to witness the enthusiasm in the participation of the employees as well as top management.
- ∞ An awareness mini project for World Aids Day took place on 1 and 2 December 2015.
- ∞ The Wellness Educators implemented STI/ Condom awareness programmes in all the towns to support STI/Condom Week from 10-16 February 2016.
- ∞ The Wellness Day 2016 was successfully organised on 21 April 2016 at Louwville Civic Hall in Vredenburg with a theme “Pick up the pace”. A total of 555 employees attended and were given the opportunity to have their annual health tests, viz cholesterol, diabetes, hypertension, eye tests and BMI. The Service providers included Bonitas Marketing, Atfin, LA Health, Verso, Bonitas, Keyhealth, Hosmed, Samwumed, Occuvision, Heyno Kraft Bio kinetics, Fabfit, Herbal products, TB/HIV Care, WP Blood Transfusion Service, CANSA, SANCA (SA National Council on Alcoholism and Drug Dependence, our Health and Safety department, Line dancing, SA Navy (Taebo and aerobics) and ABSA Bank. Heyno Kraft Bio kinetic provided a comprehensive report on the health status of the employees who attended the Wellness Day. High risk groups were identified. An intervention plan will be compiled in 2016/2017 in order to address the health issues and reduce the health risks and improve the general health and wellbeing of employees.
- ∞ A total of 135 employees (101 males and 34 females) undertook VCT with TB/HIV Care. The ages of the employees ranged from 20 to 50+ years.
- ∞ A weight loss programme, “Dump Your Plump” was launched at the Wellness Day event.
- ∞ We were gracious hosts to the EAP and her IR manager from Drakenstein Municipality who attended in order to observe how to organise a Wellness Day. They were extremely impressed by our warm welcome and described our event as “awesome”.
- ∞ The EAP service, with the support of the Wellness Educators, organised the start of an Alcohol and Drug Awareness/Education Campaign on 30 June 2016. Educational posters on alcohol and drugs were displayed in the various departments in all our towns.

4.6.3.2 Employee Wellness Service Statistics

Description	Jul 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 16	Feb 16	Mar 16	Apr 16	May 16	Jun 16	Total
New referrals	16	10	4	3	7	2	2	3	4	4	5	4	64
Re-opened cases	0	0	0	0	0	0	0	0	0	0	0	0	0
Cases closed	1	1	0	0	0	0	0	0	0	0	0	0	2
Employee consultations	34	37	15	11	31	13	12	19	20	16	14	27	249
Referrals to rehab facility	0	0	0	0	1	0	0	0	0	0	0	0	1

Description	Jul 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 16	Feb 16	Mar 16	Apr 16	May 16	Jun 16	Total
Referrals to psychologist	0	3	0	2	4	0	2	0	4	1	4	0	20
Referrals to psychiatric facility	0	0	0	0	0	0	0	0	0	0	1	0	1
Referrals to community resources	3	2	2	2	0	0	0	0	0	1	0	1	11
Trauma counselling	0	1	0	1	6	0	1	0	6	1	0	0	16
Home visits	0	0	0	0	0	0	0	0	0	0	0	0	0
Visits to towns	0	1	1	1	5	0	1	3	2	0	0	4	18
Wellness educators meetings	1	1	1	2	3	0	1	1	2	2	1	1	16
EAP Addiction Support Group meetings	1	1	2	0	1	1	1	1	1	1	1	1	12
Total	56	57	25	22	58	16	20	27	39	26	26	38	410

Table 196: Employee wellness service statistics

4.6.3.3 Employee Wellness: Counselling Rendered

The new cases reported during the financial year 2015/2016 were dominated by depression/stress, alcohol/drug dependency, work-related issues and marital/family issues. The problems of employees as mentioned above tend to have a negative impact on their work performance.

The table below shows the type of problems that employees presented and for which they received counselling from the EAP Practitioner during the financial year 2015/2016. The table below shows that depression and stress are the most issue reported by employees followed by work-related and marital/family issues. External service providers, viz. psychologists, psychiatrists and rehabilitation centres were utilized for their specialist intervention. A total of 21 referrals were made to external service providers. A total amount of **R53,310** was spent on the referrals to external service providers.

Description	Jul 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 16	Feb 16	Mar 16	Apr 16	May 16	Jun 16	Total
HIV/AIDS	0	0	1	0	0	0	0	0	0	0	0	0	1
Stress	2	5	5	7	6	4	1	2	4	3	1	0	40
Depression	6	8	2	1	4	1	2	6	2	3	5	7	47
Psych disorder	1	0	0	0	1	0	0	0	1	1	0	1	5
Domestic violence	0	0	0	0	1	0	0	0	0	0	0	0	1
Marital/ family	3	3	5	1	8	3	2	3	3	2	1	8	42
Legal (divorce, custody)	0	2	0	0	1	0	0	0	0	0	0	4	7
Trauma	0	1	0	0	6	0	1	1	4	0	0	0	13
Bereavement	1	1	0	1	1	0	0	0	2	1	0	0	7

Description	Jul 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 16	Feb 16	Mar 16	Apr 16	May 16	Jun 16	Total
Rape	0	0	0	0	0	0	1	1	0	0	0	0	2
Sexual harassment	0	0	0	0	0	0	0	0	0	0	0	0	0
Relationship	1	2	0	0	0	0	0	0	0	0	3	2	8
Work-related	15	11	0	1	1	2	2	5	1	2	1	3	44
Substance abuse	4	1	1	0	8	3	1	1	3	3	3	2	30
Financial	0	2	1	0	0	1	2	0	0	0	0	0	6
Health	1	1	0	0	0	0	0	0	0	1	0	0	3
Total	34	37	15	11	37	14	12	19	20	16	14	27	256

Table 197: Employee wellness: Counselling rendered

The table below indicates the types and number of referrals that were made:

Type of referral	2014/15	2015/16
Rehabilitation centre	8	1
Psychologist	23	20

Table 198: Employee wellness: Types of referrals

4.6.4 Leave and Sick Leave

The number of day's sick leave taken by employees has service delivery and cost implications. The monitoring of sick leave identifies certain patterns or trends. Once these patterns are identified, corrective action can be taken.

The average number of employees that have taken sick leave during the 2015/16 financial year shows a **significant decrease** when comparing it with the 2014/15 financial year. This could be due to more proactive intervention by EAP and Education and Awareness programmes implemented, addressing the serious psycho-social issues of substance abuse, depression as well as stress as indicated earlier in the report. There has also been a closer working relationship established between EAP and line management regarding management of the wellbeing of employees.

The table below indicates the total number sick leave days taken within the different directorates:

Department	2014/15			2015/16		
	Sick Leave	Unpaid Leave	Total	Sick Leave	Unpaid Leave	Total
Office of the Municipal Manager	87	76	163	105	0	105
Corporate Services	1 597	60	1 657	1 490	56	1 546
Financial Services	1 104	71	1 175	1 187	37	1 224
Community and Operational Services	3 970	892	4 862	3 435	545	3 980
Engineering and Planning Services	2 714	442	3 156	2 400	235	2 635
Total	9 472	1 541	11 013	8 617	873	9 490

Table 199: Sick Leave

The table below indicates the average unpaid leave and sick leave per person per directorate for the past two financial years:

Department	2014/15	2015/16
Office of the Municipal Manager	1.97	1.92
Corporate Services	3.31	2.22
Financial Services	2.89	2.21
Community and Operational Services	3.49	2.24
Engineering and Planning Services	3.53	2.23
Average per person	15.19	10.12
<i>Formula: Total number of sick days divided by the number of transactions (count)</i>		

Table 200: Average unpaid leave and sick leave per person

The table below indicates the total time lost due to sick leave per directorate for 2014/15 and 2015/16:

Department	2014/15		2015/16	
	Number of Employees	Total Time Lost	Number of Employees	Total Time Lost
Office of the Municipal Manager	21	2.3%	25	1.6%
Corporate Services	131	4.9%	126	4.7%
Financial Services	122	3.7%	130	3.6%
Community and Operational Services	354	5.3%	398	3.8%
Engineering and Planning Services	337	3.6%	308	3.3%
<i>Formula: (Total days lost/number of employees)/total work days in period x 100%</i>				
<i>Total work days for the year = 260</i>				

Table 201: Total time lost due to sick leave per directorate

4.6.5 Disciplinary Measures

4.6.5.1 Disciplinary Cases per Directorate

A total number of 76 cases were dealt with during the year. The table below indicates the number per Directorate for the 2014/15 and 2015/16 financial years:

Directorate	Number of cases	
	2014/15	2015/16
Office of the Municipal Manager	7	0
Corporate Services	5	3
Financial Services	9	3
Community and Operational Services	51	52
Engineering and Planning Services	58	18
Total	130	76

Table 202: Disciplinary cases per directorate

4.6.5.2 Outcomes of Disciplinary Steps

The table below indicates the different types and numbers of the outcomes of disciplinary steps that were taken during the 2014/15 and 2015/16 financial years:

Type of outcome	Number	
	2014/15	2015/16
Resignation	3	3
Counselling	29	11
Final warning	16	19
Written warning	30	25
Not guilty	6	2
Dismissal	16	9
Withdrawn (During hearing)	11	0
10 Days with suspension	3	1
Dismissal Suspended	2	0
Dismissal Upheld	4	2
Consultation	1	0
Early Retirement	1	1
Verbal Warning	8	1
Demotion	0	1
No working of standby for a month	0	1
Total	130	72

Table 203: Outcomes of disciplinary steps

4.6.5.3 Category of Disciplinary Offences per Charge

The table below indicates the different categories and numbers of the disciplinary offences per charge for the 2014/15 and 2015/16 financial years:

Category	Number	
	2014/15	2015/16
Timekeeping	58	30
Alcohol/drugs	17	8
Intimidation	1	1
Insubordination	8	3
Poor work performance	2	5
Dishonesty	20	13
Negligence	17	14
Poor conduct	7	2
Total	130	76

Table 204: Category of disciplinary offences per charge

4.6.6 Grievances

Fifteen (15) official grievances were reported as indicated in the table below and resolved whilst numerous unofficial grievances were resolved in an informal manner:

Description	2014/15	2015/16
Directorate	Number received	
Office of the Municipal Manager	0	1
Corporate Services	0	2
Financial Services	0	3
Community and Operational Services	10	8
Engineering and Planning Services	7	1
Types of Grievances	Number received	
Communication	2	4
Intimidation & victimization	1	2
TASK grading	1	1
Accusations by superiors	2	0
Disrespectful by senior manager	1	2
Abuse of powers by foremen/ discrimination	1	4
Inappropriate remarks by manager	1	1
Victimization & bullying by senior official	1	0
Intimidation	2	0
Aggressive behaviour & victimization	1	0
Accusations by a colleague	1	0
Rude behaviour by fellow colleague	1	0
Accused and victimized by senior	1	0
Unfair treatment	1	1
Total	17	15

Table 205: Grievances

4.6.7 HR Policies and Plans

The Human Resource Management policies and plans provide guidance for fair and consistent staff treatment and a consistent approach to the managing of staff.

The table below shows the HR policies and plans that were approved and/or revised in 2015/16 and that still needs to be developed:

Approved policies	
Name of policy	Date approved/ revised
Recruitment and Selection (Staffing policy)	22 October 2015
Policies still to be developed	
Name of policy	Proposed date of approval
Policy for SHE Internal Recognition Awards	2016/17
Policy regarding issue, wearing and responsibility on personal protective clothing	2016/17
Policy regarding overtime/stand-by duty & associated remuneration	2016/17
Experiential training policy	2016/17
Private cell phone usage	2016/17
Training and development policy (Concept 2009)	2016/17
Proposed scare skills policy (SALGA)	2016/17
Dress code policy	2016/17
Corporate governance of information and communication technology policy	2016/17

Table 206: HR policies and plans

The Human Resources department submits policies to the Local Labour Forum on a regular basis for review purposes.

4.7 Capacitating the Municipal Workforce

Section 68(1) of the MSA states that a municipality must develop its human resource capacity to a level that enables it to perform its functions and exercise its powers in an economical, effective, efficient and accountable way. For this purpose the human resource capacity of a municipality must comply with the Skills Development Act (SDA), 1998 (Act No. 81 of 1998), and the Skills Development Levies Act, 20 1999 (Act No. 28 of 1999).

4.7.1 Skills Matrix

The table below indicates the number of employees that received training in the year under review:

Management level	Gender	Number of employees identified for training at start of the year	Number of Employees that received training
MM and S57	Female	0	0
	Male	10	5
Legislators, senior officials and managers	Female	11	9
	Male	13	15
Associate professionals and Technicians	Female	3	7
	Male	44	70
Professionals	Female	15	17

Management level	Gender	Number of employees identified for training at start of the year	Number of Employees that received training
	Male	9	7
Clerks	Female	24	15
	Male	12	4
Service and sales workers	Female	8	7
	Male	8	7
Plant and machine operators and assemblers	Female	1	2
	Male	33	39
Elementary occupations	Female	37	41
	Male	103	141
Sub total	Female	99	98
	Male	232	288
Total		331	386

Table 207: Skills Matrix

4.7.2 Training Interventions

The table below indicates the type of training interventions that was provided for employees trained:

Training intervention	Female				Male				Total
	A	C	I	W	A	C	I	W	
VIP report writing	1	5	0	0	0	1	0	0	7
VIP leave administration	1	1	0	1	0	0	0	0	3
Commercial mediation	0	0	0	0	0	1	0	0	1
Time management	4	1	0	1	2	1	0	1	10
Project management	1	2	0	1	0	0	0	1	5
Report writing	1	2	0	2	2	2	0	0	9
First Aid	1	6	0		2	4	0	1	14
Supervisory skills	1	3	0	1	4	7	0	2	18
Civil designer	0	1	0	0		1	0	0	2
Diversity management	8	6	0	0	28	33	0	0	75
Minimum Municipal Competency Level	0	1	0	0	1	7	0	0	9
General condition of contract	0	1	0	1	4	5	0	2	13
Herbicide application	1	1	0	0	7	11	0	1	21
Handyman skills	1	4	0	0	3	2	0	0	10
Welding	0	0	0	0	0	0	0	1	1
Cherry picker refresher	1	2	0	0	10	10	0	6	29
Digger loader refresher	2	0	0	0	7	22	0	0	31
LLF training	3	3	0	1	3	3	0	0	13
Carpentry	0	0	0	0	1	2	0	0	3
Plumbing	0	1	0	0	1	1	0	0	3
Bricklaying	0	0	0	0	0	2	0	0	2

Training intervention	Female				Male				Total
	A	C	I	W	A	C	I	W	
ABET	2	2	0	0	6	3	0	0	13
Horticulture NQF 3	0	2	0	0	1	1	0	0	4
Horticulture NQF 3	0	1	0	0	2	3	0	0	6
Horticulture NQF 4	0	1	0	0	2	3	0	0	6
Water reticulation	0	0	0	0	1	1	0	0	2
Road construction NQF 2	1	1	0	0	0	3	0	0	5
Road construction NQF 4	0	0	0	0	1	1	0	0	2
LED NQF5	0	0	0	0	0	1	0	0	1
Code B drivers licence	0	4	0	0	0	1	0	0	5
Code EC drivers licence	0	2	0	0	3	4	0	0	9
Code C1 drivers licence	2	2	0	0	3	5	0	0	12
Truck mounted crane refresher	2	0	0	0	5	19	0	7	33
Confined space entry	0	0	0	0	1	6	0	0	7
Implementation of SCM	0	2	0	0	0	0	0	0	2
Total	33	57	0	8	100	166	0	22	386

Table 208: Training interventions

4.7.3 Skills Development – Training provided

The Skills Development Act (1998) and the Municipal Systems Act, (2000), require employers to supply employees with the necessary training in order to develop its human resource capacity. Section 55(1)(f) states that as head of administration the Municipal Manager is responsible for the management, utilization and training of staff.

Occupational categories		Training provided within the reporting period						
		Learnerships		Skills programmes & other short courses		Total		
		Actual	Target	Actual	Target	Actual	Target	% achieved
MM and S57	Female	0	0	0	0	0	0	0
	Male	0	0	5	10	5	10	50
Legislators, senior officials and managers	Female	0	0	9	11	9	11	82
	Male	1	1	14	12	15	13	115
Professionals	Female	0	0	17	15	17	15	113
	Male	0	0	7	9	7	9	78
Technicians and associate professionals	Female	0	0	7	3	7	3	233
	Male	3	4	67	40	70	44	159
Clerks	Female	1	1	14	23	15	24	63
	Male	1	1	3	11	4	12	33
Service and sales workers	Female	0	0	7	8	7	8	88
	Male	0	0	7	8	7	8	88
Plant and machine operators and assemblers	Female	0	0	2	1	2	1	200
	Male	4	5	35	28	39	33	118

Occupational categories		Training provided within the reporting period						
		Learnerships		Skills programmes & other short courses		Total		
		Actual	Target	Actual	Target	Actual	Target	% achieved
Elementary occupations	Female	10	12	31	25	41	37	111
	Male	28	29	113	74	141	103	137
Sub total	Female	11	13	87	86	98	99	99
	Male	37	40	251	192	288	232	124
Total		48	53	338	278	386	331	117

Table 209: Skills Development: Training provided

4.7.4 MFMA Competencies

In terms of Section 83 (1) of the MFMA, the accounting officer, senior managers, the chief financial officer, non-financial managers and other financial officials of a municipality must meet the prescribed financial management competency levels that are key to the successful implementation of the Municipal Finance Management Act. National Treasury has prescribed such financial management competencies in Government Notice 493 dated 15 June 2007.

To assist the above-mentioned officials to acquire the prescribed financial competencies, National Treasury, with the collaboration of various stakeholders and role players in the local government sphere, developed an outcomes-based NQF Level 6 qualification in municipal finance management. In terms of the Government Notice 493 of 15 June 2007, “(1) No municipality or municipal entity may, with effect 1 January 2013 (exempted until 30 September 2015 as per Government Notice 179 of 14 March 2014), employ a person as a financial official if that person does not meet the competency levels prescribed for the relevant position in terms of these Regulations.”

The table below provides details of the financial competency development progress as required by the regulation:

Description	Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	Competency assessments completed (Regulation 14(4)(b) and (d))	Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials				
Accounting officer	1	0	1	0
Chief financial officer	1	1	1	1
Senior managers	4	4	4	4
Any other financial officials	2	2	0	2
Supply Chain Management Officials				
Heads of supply chain management units	1	1	0	1
Supply chain management senior managers	1	1	0	1
TOTAL	10	9	6	9

Table 210: Financial competency development: Progress report

4.7.5 Qualification Framework

The table below indicates the qualification framework of the employees of the municipality:

Management level	Gender	Below NQF1	NQF1	NQF2	NQF3	NQF4	NQF5	NQF6	NQF7	NQF8	NQF9	NQF10	Total
MM and S57	Male	0	0	0	0	0	0	1	0	2	2	1	6
	Female	0	0	0	0	0	0	0	0	0	0	0	0
Legislators, senior officials and managers	Male	0	0	0	0	0	5	22	3	5	1	0	36
	Female	0	0	0	0	0	0	4	6	1	0	0	11
Technicians and Trade Workers	Male	0	0	24	30	16	25	19	0	0	0	0	114
	Female	0	0	3	0	1	1	3	1	0	0	0	9
Sales & Service Workers	Male	0	1	1	8	14	13	0	0	0	0	0	37
	Female	1	0	2	1	42	6	1	0	0	0	0	53
Professionals	Male	0	0	1	0	6	1	7	2	2	0	0	19
	Female	0	0	0	2	11	2	8	4	0	0	0	27
Clerks	Male	0	0	2	10	36	1	3	1	1	0	0	54
	Female	0	0	0	4	86	1	8	2	1	0	0	102
Plant and machine operators and assemblers	Male	1	18	23	28	5	2	0	0	0	0	0	77
	Female	0	0	1	1	0	0	0	0	0	0	0	2
Elementary occupations	Male	3	51	73	143	34	4	0	0	0	0	0	308
	Female	0	18	25	65	14	0	0	0	0	0	0	122
Interns	Male	0	0	0	0	0	0	2	1	0	0	0	3
	Female	0	0	0	0	5	0	1	1	0	0	0	7
Sub total	Male	4	70	124	219	111	51	54	7	10	3	1	654
	Female	1	18	31	73	159	10	25	14	2	0	0	333
Total		5	88	155	292	270	61	79	21	12	3	1	987

Table 211: Qualification framework

4.7.6 Bursary Scheme

The table below employees per occupational category utilising bursary scheme of the municipality:

Management level	Number of officials	
	2014/15	2015/16
MM and S57	0	0
Legislators, senior officials and managers	2	3
Technicians and Trade Workers	1	4
Professionals	5	3
Clerks	13	16
Sales & Service workers	5	4
Plant and machine operators and assemblers	1	1
Elementary occupations	7	12
Total	34	43

Table 212: Bursary Scheme

4.7.7 Skills Development - Budget allocation

The table below indicates that a total amount of **R 2 229 733** was allocated to the workplace skills plan and that **95%** of the total amount was spent in the 2015/16 financial year:

Year	Total personnel budget	Total Allocated	Total Spend	% Spent
	R			
2014/15	248 437 170	1 951 676	1 892 733	97
2015/16	272 553 868	2 229 733	2 107 296	95

Table 213: Budget allocated and spent for skills development

LGSETA requires all municipalities to submit monthly training reports with evidence of attendance in order to ensure that actual training is taking place in terms of the Skills Development Plan. All the required reports were submitted for the 2015/2016 financial year.

4.8 Managing the Municipal Workforce Expenditure

Section 66 of the MSA states that the accounting officer of a municipality must report to the Council on all expenditure incurred by the municipality on staff salaries, wages, allowances and benefits. This is in line with the requirements of the Public Service Regulations, (2002), as well as National Treasury Budget and Reporting Regulations SA22 and SA23.

4.8.1 Personnel Expenditure

The percentage personnel expenditure is essential in the budgeting process as it reflects on current and future efficiency. The table below indicates the percentage of the municipal budget that was spent on salaries and allowance (excluding Councillors' allowances) for the past two financial years and that the municipality is well within the national norm of between 35 to 40%:

Financial year	Total Expenditure salary and allowances	Total Operating Expenditure	Percentage
	R'000		%
2014/15	239 941	735 535	33
2015/16	265 460	833 262	32

Table 214: Personnel Expenditure

Below is a summary of Councillor and staff benefits for the year under review:

Financial year	2014/15	2015/16		
Description	Actual	Original Budget	Adjusted Budget	Actual
R'000				
Councillors (Political Office Bearers plus Other)				
Executive Mayor	746	827	827	786
Deputy Executive Mayor	601	686	686	633
Mayoral Committee Members	1 809	2 352	2 390	2 381
Speaker	602	686	648	634
Councillors	4 883	5 064	4 961	4 660
Sub Total - Councillors	8 641	9 615	9 512	9 094
% increase/ (decrease)	-	11.3	(1.1)	(4.4)
Senior Managers of the Municipality				
Annual Remuneration	3 946	4 642	4 490	4 738
Acting Allowance	17	0	39	39
Car Allowance	919	1 010	1 031	1 110
Settlement Payment	0	0	0	0
Bonus & Long Service Bonus	0	0	78	0
Performance Bonus	0	0	0	0
Contribution to UIF, Medical & Pension	802	954	959	968
Housing Subsidy	212	218	250	246
Telephone Allowance	35	50	57	50
Leave Pay-Out	0	0	0	0
Other	72	79	108	95
Sub Total - Senior Managers of Municipality	6 003	6 953	7 012	7 246
% increase/ (decrease)	-	15.8	0.8	3.3
Other Municipal Staff				
Basic Salaries and Wages	143 446	163 813	157 765	154 900
Pension Contributions	24 323	28 389	27 270	26 569
Medical Aid Contributions	7 988	8 835	9 520	9 142
Motor vehicle allowance	11 048	12 368	12 682	12 382
Cell phone allowance	901	878	1 017	949
Housing allowance	751	921	2 492	2 421
Overtime	13 516	11 363	16 814	16 240
Other benefits or allowances	31 964	34 473	37 983	35 611
Sub Total - Other Municipal Staff	233 937	261 040	265 543	258 214
% increase/ (decrease)	-	11.6	1.7	(2.8)
Total Municipality	248 581	277 608	282 067	274 554
% increase/ (decrease)	-	11.7	1.6	(2.7)

Table 215: Personnel Expenditure

Chapter 5: Financial Performance

Component A: Statements of Financial Performance

The Statement of financial performance provides an overview of the financial performance of the municipality and focuses on the financial health of the municipality.

5.1 Financial Summary

The table below indicates the summary of the financial performance for the 2015/16 financial year:

Description	2014/15	2015/16			2015/16 Variance	
	Actual (Audited Outcome)	Original Budget	Adjusted Budget	Actual	Original Budget	Adjust- ments Budget
	R'000				%	
Financial Performance						
Property rates	153,717	159,698	175,480	173,574	7.99	-1.10
Service charges	441,827	503,541	494,316	497,435	-1.23	0.63
Investment revenue	28,977	21,000	28,900	33,549	37.40	13.86
Transfers recognised - operational	56,176	112,111	123,900	66,415	-68.80	-86.55
Other own revenue	43,845	41,051	44,413	77,122	46.77	42.41
Total Revenue (excluding capital transfers and contributions)	724,543	837,401	867,009	848,095	1.26	-2.23
Employee costs	239,941	267,938	272,554	265,460	-0.93	-2.67
Remuneration of councillors	8,642	9,615	9,512	9,093	-5.74	-4.60
Depreciation & asset impairment	116,148	128,977	128,977	119,806	-7.66	-7.66
Finance charges	15,779	24,016	18,530	19,465	-23.38	4.80
Materials and bulk purchases	235,982	274,847	277,558	269,219	-2.09	-3.10
Transfers and grants	2,110	2,215	2,215	2,215	0.00	0.00
Other expenditure	116,934	219,408	227,719	148,004	-48.24	-53.86
Total Expenditure	735,535	927,016	937,065	833,262	-11.25	-12.46
Surplus/(Deficit)	(10,993)	(89,615)	(70,056)	14,833	704.17	572.30
Transfers recognised - capital	38,962	31,208	65,302	63,695	51.00	-2.52
Contributed assets	282	6,347	8,597	19,355	67.21	55.58
Loss on foreign exchange	(137)	0	0	(97)	100.00	100.00
Capital expenditure & funds sources						
Transfers recognised - capital (incl Housing Development Fund)	46,568	31,208	65,612	51,086	38.91	-28.44
Public contributions & donations	1,652	6,347	8,598	6,744	5.89	-27.48
Borrowing	970	47,060	42,252	23,629	-99.17	-78.82
Internally generated funds	176,269	114,923	99,348	64,493	-78.20	-54.04
Total sources of capital funds	225,459	199,538	215,809	145,951	-36.72	-47.86
Financial position						
Total current assets	504,898	509,273	530,885	644,932	21.03	17.68
Total non-current assets	2,310,789	2,214,240	2,285,375	2,353,748	5.93	2.90

Description	2014/15	2015/16			2015/16 Variance	
	<i>Actual (Audited Outcome)</i>	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
	R'000				%	
Total current liabilities	145,527	139,866	149,416	175,436	20.28	14.83
Total non-current liabilities	227,191	233,066	279,965	274,079	14.96	-2.15
Community wealth/Equity	2,442,969	2,350,581	2,386,879	2,549,165	7.79	6.37
Cash flows						
Cash/cash equivalents at the year begin	69,005	365,000	395,599	76,270	-378.56	-418.68
Net cash from (used) operating	169,318	148,783	175,939	206,531	27.96	14.81
Net cash from (used) investing	(150,580)	(169,607)	(201,063)	(252,948)	32.95	20.51
Net cash from (used) financing	(11,473)	39,824	40,910	39,288	-1.36	-4.13
Cash/cash equivalents at the year end	76,270	384,000	411,385	69,142	-455.38	-494.99
Cash backing/surplus reconciliation						
Cash and investments available	502,511	384,000	411,385	395,599	2.93	-3.99
Application of cash and investments	(458,125)	(204,409)	(274,002)	(331,098)	38.26	17.24
Balance - surplus (shortfall)	44,386	179,591	137,383	64,502	-178.43	-112.99
Asset management						
Asset register summary (WDV)	2,310,789	2,214,240	2,285,375	2,353,748	5.93	2.90
Depreciation & asset impairment	116,148	128,977	128,977	119,806	-7.66	-7.66
Renewal of Existing Assets	19,689	84,620	83,640	45,495	-86.00	-83.85
Repairs and Maintenance	34,746	45,144	46,075	38,061	-18.61	-21.06
Free services						
Cost of Free Basic Services provided	32,093	30,479	30,479	33,928	10.17	10.17
Revenue cost of free services provided	37,458	49,192	49,192	42,129	-16.77	-16.77
Households below minimum service level						
Water:	0	0	0	0	0	0
Sanitation/sewerage:	0	0	0	0	0	0
Energy:	0	0	0	0	0	0
Refuse:	0	0	0	0	0	0

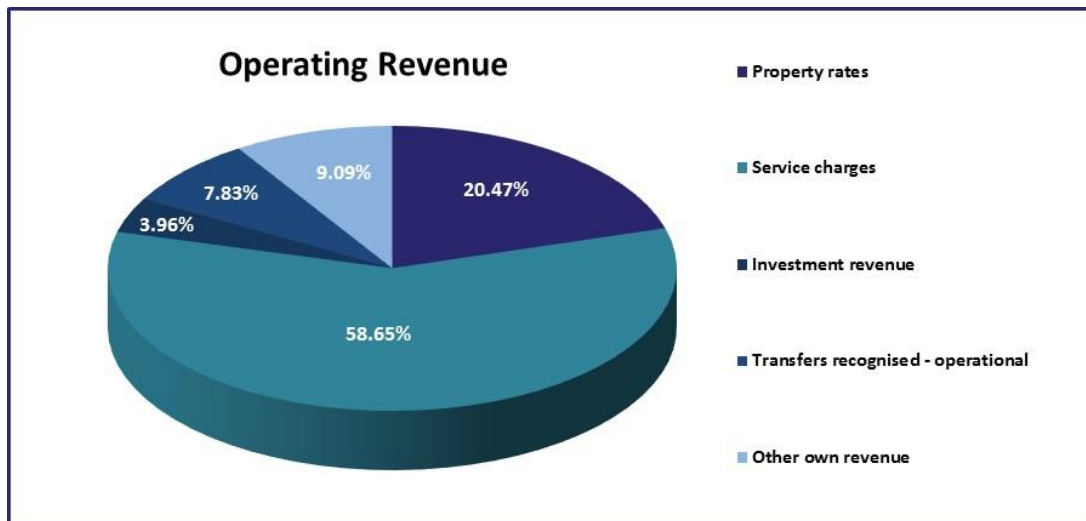
Table 216: Financial Performance

The table below shows a summary of performance against budgets

Financial Year	Revenue				Operating expenditure			
	Budget	Actual	Diff.	%	Budget	Actual	Diff.	%
	(R'000)				(R'000)			
2014/15	780,259	763,787	16,473	0	814,520	735,535	78,985	0
2015/16	940,909	931,144	9,765	1	937,065	833,262	103,803	11

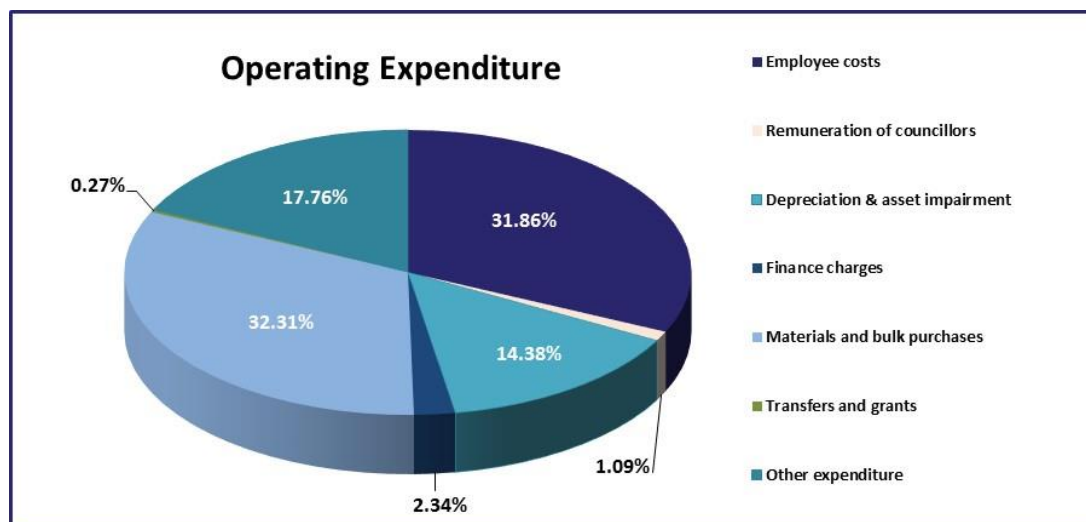
Table 217: Performance against budgets

The following graph indicates the various types of revenue items in the municipal budget for 2015/16



Graph 12: Revenue

The following graph indicates the various types of expenditure items in the municipal budget for 2015/16



Graph 13: Operating expenditure

5.1.1 Revenue Collection by Vote

The table below indicates the Revenue collection performance by vote

Vote Description	2014/15		2015/16		2015/16 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
	R'000			%		
Vote1 - Budget and Treasury Office	188,245	190,615	209,456	211,934	10.06	1.17
Vote2 - Community and Social Services	5,017	7,099	7,220	7,318	2.98	1.33
Vote2 - Sports and Recreation	15,495	19,490	21,467	21,116	7.70	-1.66
Vote3 - Planning and Development	4,869	5,355	7,159	6,584	18.67	-8.73
Vote3 – Housing	255	43,725	49,823	640	-6727.59	-7679.85
Vote3 - Waste Management	54,079	60,720	62,774	63,271	4.03	0.79
Vote3 - Road Transport	22,066	14,641	14,217	14,341	-2.09	0.87
Vote3 - Waste Water Management	53,136	60,409	63,321	64,809	6.79	2.30
Vote3 - Water	125,166	126,126	131,185	160,173	21.26	18.10
Vote3 - Electricity	270,688	317,725	310,636	300,873	-5.60	-3.24
Vote3 - Environmental Management	96	0	0	0	0.00	0.00
Vote4 - Corporate Services	1,274	6,303	38,410	26,943	76.61	-42.56
Vote4 - Public Safety	42	(1,151)	(221)	26,118	104.41	100.85
Vote6 - Executive and Council	23,359	23,898	25,461	27,021	11.56	5.77
Total Revenue by Vote (Including capital transfers and contributions)	763,787	874,955	940,908	931,144	6.03	-1.05

Table 218: Revenue collection by vote

5.1.2 Revenue Collection by Source

The table below indicates the Revenue collection performance by source for the 2015/16 financial year:

Description	2014/15		2015/16		2015/16 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget
	R'000			%		
Property rates	150,857	156,198	172,480	170,965	8.64	-0.89
Property rates - penalties & collection charges	2,860	3,500	3,000	2,609	-34.18	-15.01
Service Charges	441,827	503,541	494,316	497,435	-1.23	0.63
Rentals of facilities and equipment	11,923	13,623	13,142	13,898	1.97	5.44
Interest earned - external investments	28,977	21,000	28,900	33,549	37.40	13.86
Interest earned - outstanding debtors	6,008	5,778	6,689	7,324	21.11	8.67
Fines	3,479	3,018	4,035	30,362	90.06	86.71
Licences and permits	1,230	1,323	1,185	1,308	-1.12	9.41
VAT portion on DORA Grants	2,136	2,342	2,342	2,413	2.96	2.96
Agency services	4,011	3,780	4,200	4,449	15.03	5.59
Transfers recognised - operational	56,176	112,111	123,900	66,415	-68.80	-86.55

Description	2014/15		2015/16		2015/16 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget
	R'000			%		
Other revenue	14,868	11,186	12,331	15,567	28.14	20.79
Gains on disposal of PPE	190	0	489	1,801	100.00	72.85
Total Revenue (excluding capital transfers and contributions)	724,543	837,400	867,009	848,095	1.26	-2.23

Table 219: Revenue collection by source

5.2 Financial Performance per Municipal Function

5.2.1 Water Services

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	125,166	126,126	131,202	160,173	21.26
Expenditure:					
Employees	11,023	11,533	13,637	13,537	14.81
Repairs and Maintenance	1,950	2,595	2,878	2,433	-6.64
Other	77,598	85,838	84,515	87,800	2.23
Total Operational Expenditure	90,570	99,966	101,030	103,770	3.67
Net Operational (Service)	34,595	26,161	30,172	56,403	53.62

Table 220: Financial Performance: Water services

5.2.2 Sanitation Services

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	53,136	60,409	61,518	64,809	6.79
Expenditure:					
Employees	14,885	15,732	17,564	17,372	9.44
Repairs and Maintenance	3,638	3,940	5,380	4,852	18.80
Other	22,276	26,781	25,816	24,212	-10.61
Total Operational Expenditure	40,799	46,453	48,760	46,435	-0.04
Net Operational (Service)	12,337	13,956	12,758	18,374	24.04

Table 221: Financial Performance: Sanitation services

5.2.3 Electricity Services

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	266,001	312,502	305,459	295,590	-5.72
Expenditure:					
Employees	18,716	20,897	19,883	19,620	-6.51
Repairs and Maintenance	6,602	7,325	7,380	6,065	-20.77
Other	198,835	241,556	241,809	227,353	-6.25
Total Operational Expenditure	224,153	269,778	269,071	253,038	-6.62
Net Operational (Service)	41,848	42,724	36,388	42,553	-0.40

Table 222: Financial Performance: Electricity services

5.2.4 Waste Management Services (Refuse collections, Waste disposal, Street cleaning and Recycling)

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	54,079	60,720	62,774	63,271	4.03
Expenditure:					
Employees	17,253	18,061	17,308	17,089	-5.69
Repairs and Maintenance	6,638	6,664	6,828	6,023	-10.64
Other	39,713	31,084	35,172	36,192	14.11
Total Operational Expenditure	63,604	55,808	59,308	59,304	5.89
Net Operational (Service)	(9,525)	4,912	3,466	3,967	-23.80

Table 223: Financial Performance: Waste management services

5.2.5 Housing

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	255	43,025	49,492	310	-13769.60
Expenditure:					
Employees	0	0	0	0	0.00
Repairs and Maintenance	30	32	32	32	0.00
Other	1,213	52,083	56,507	4,757	-994.81
Total Operational Expenditure	1,243	52,114	56,538	4,789	-988.27
Net Operational (Service)	(988)	(9,089)	(7,046)	(4,479)	-102.96

Table 224: Financial Performance: Housing

5.2.6 Roads and Stormwater

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	17,911	10,745	9,906	9,737	-10.35
Expenditure:					
Employees	26,403	29,039	28,477	28,175	-3.07
Repairs and Maintenance	6,898	8,083	6,840	6,392	-26.46
Other	35,729	52,917	43,865	37,383	-41.55
Total Operational Expenditure	69,030	90,039	79,182	71,950	-25.14
Net Operational (Service)	(51,118)	(79,293)	(69,277)	(62,213)	-27.46

Table 225: Financial Performance: Roads and Stormwater

5.2.7 Technical Administration, PMU & EPWP

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	1,936	1,746	2,947	1,948	10.40
Expenditure:					
Employees	13,762	15,657	15,815	15,905	1.56
Repairs and Maintenance	100	125	224	176	28.90
Other	481	1,977	3,232	1,965	-0.60
Total Operational Expenditure	14,344	17,759	19,272	18,046	1.59
Net Operational (Service)	(12,408)	(16,013)	(16,325)	(16,097)	0.52

Table 226: Financial Performance: Technical Administration, PMU & EPWP

5.2.8 Mechanical Workshop

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	(251)	(307)	6,052	(274)	-12.28
Expenditure:					
Employees	7,351	8,150	8,640	8,587	5.09
Repairs and Maintenance	1,991	3,917	4,276	3,727	-5.10
Other	5,490	5,059	8,286	6,646	23.88
Total Operational Expenditure	14,832	17,126	21,201	18,960	9.67
Net Operational (Service)	(15,083)	(17,433)	(15,149)	(19,233)	9.36

Table 227: Financial Performance: Mechanical Workshop

5.2.9 Town Planning & Spatial Planning

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	4,078	4,310	4,993	4,001	-7.72
Expenditure:					
Employees	7,399	9,075	8,634	8,592	-5.62
Repairs and Maintenance	274	310	310	294	-5.27
Other	2,932	2,794	3,121	1,721	-62.35
Total Operational Expenditure	10,605	12,178	12,064	10,607	-14.82
Net Operational (Service)	(6,527)	(7,869)	(7,072)	(6,606)	-19.11

Table 228: Financial Performance: Town planning & spatial planning

5.2.10 LED

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	8	0	20	15	100.00
Expenditure:					
Employees	695	956	989	978	2.19
Repairs and Maintenance	53	132	137	79	-67.49
Other	311	502	237	166	-202.51
Total Operational Expenditure	1,059	1,590	1,363	1,222	-30.08
Net Operational (Service)	(1,051)	(1,590)	(1,343)	(1,208)	-31.66

Table 229: Financial Performance: LED

5.2.11 Libraries

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	3,708	6,455	6,474	6,655	3.00
Expenditure:					
Employees	5,972	6,975	8,381	7,221	3.41
Repairs and Maintenance	50	52	73	60	13.20
Other	1,110	1,128	1,307	1,088	-3.71
Total Operational Expenditure	7,131	8,156	9,761	8,369	2.55
Net Operational (Service)	(3,424)	(1,700)	(3,287)	(1,715)	0.82

Table 230: Financial Performance: Libraries

5.2.12 Cemeteries

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	472	460	500	416	-10.38
Expenditure:					
Employees	3,116	3,123	3,160	3,117	-0.18
Repairs and Maintenance	240	366	347	319	-14.99
Other	1,265	1,499	1,338	1,108	-35.22
Total Operational Expenditure	4,621	4,988	4,845	4,544	-9.77
Net Operational (Service)	(4,149)	(4,529)	(4,344)	(4,128)	-9.71

Table 231: Financial Performance: Cemeteries

5.2.13 Community Development

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	780	736	367	365	-101.75
Expenditure:					
Employees	5,961	6,256	5,930	5,708	-9.59
Repairs and Maintenance	94	114	179	120	5.05
Other	1,823	3,139	2,522	1,993	-57.53
Total Operational Expenditure	7,878	9,509	8,632	7,821	-21.58
Net Operational (Service)	(7,098)	(8,773)	(8,265)	(7,456)	-17.65

Table 232: Financial Performance: Community Development

5.2.14 Community Administration and Horticulture

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	24	–	50	78	100.00
Expenditure:					
Employees	5,988	8,010	8,495	8,409	4.75
Repairs and Maintenance	29	70	81	19	-259.40
Other	823	1,402	1,510	1,262	-11.11
Total Operational Expenditure	6,840	9,482	10,086	9,691	2.16
Net Operational (Service)	(6,816)	(9,482)	(10,036)	(9,613)	1.36

Table 233: Financial Performance: Community Administration and Horticulture

5.2.15 Airport and Beaches

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	40	30	30	57	47.36
Expenditure:					
Employees	0	0	0	0	0.00
Repairs and Maintenance	81	1,050	495	97	-980.87
Other	1,947	2,281	2,027	2,003	-13.87
Total Operational Expenditure	2,028	3,331	2,522	2,100	-58.60
Net Operational (Service)	(1,988)	(3,301)	(2,492)	(2,043)	-61.55

Table 234: Financial Performance: Airport and Beaches

5.2.16 Environmental Management

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	96	0	0	0	0.00
Expenditure:					
Employees	658	990	918	901	-9.83
Repairs and Maintenance	1,497	34	34	30	-13.43
Other	25	1,908	1,606	1,463	-30.40
Total Operational Expenditure	2,180	2,931	2,559	2,394	-22.44
Net Operational (Service)	(2,084)	(2,931)	(2,559)	(2,394)	-22.43

Table 235: Financial Performance: Environmental management

5.2.17 Traffic Services and Law Enforcement

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	4,729	4,072	4,936	31,381	87.02
Expenditure:					
Employees	9,401	10,731	10,865	10,610	-1.14
Repairs and Maintenance	420	567	657	624	9.16
Other	3,313	6,656	6,866	18,235	63.50
Total Operational Expenditure	13,134	17,955	18,388	29,469	39.07
Net Operational (Service)	(8,404)	(13,883)	(13,452)	1,911	826.32

Table 236: Financial Performance: Traffic services and Law Enforcement

5.2.18 Fire Services and Disaster Management

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	0	0	20	20	100.00
Expenditure:					
Employees	0	0	0	0	0.00
Repairs and Maintenance	0	0	0	0	0.00
Other	3,572	4,426	4,998	3,653	-21.16
Total Operational Expenditure	3,572	4,426	4,998	3,653	-21.16
Net Operational (Service)	(3,572)	(4,426)	(4,978)	(3,633)	-21.83

Table 237: Financial Performance: Fire services and disaster management

5.2.19 Holiday Resorts and Campsites

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	8,454	8,808	9,118	9,813	10.23
Expenditure:					
Employees	7,474	8,146	8,998	8,818	7.62
Repairs and Maintenance	1,428	1,826	1,931	1,644	-11.09
Other	2,986	3,498	3,500	3,051	-14.66
Total Operational Expenditure	11,888	13,470	14,429	13,513	0.32
Net Operational (Service)	(3,434)	(4,662)	(5,312)	(3,700)	-25.99

Table 238: Financial Performance: Holiday resorts and campsites

5.2.20 Sport grounds, Parks, Swimming Pools and Community Halls

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	7,035	10,800	12,480	11,407	5.32
Expenditure:					
Employees	11,383	12,923	14,393	14,001	7.69
Repairs and Maintenance	1,904	2,340	2,607	2,287	-2.33
Other	3,827	5,827	7,604	5,804	-0.40
Total Operational Expenditure	17,114	21,091	24,603	22,091	4.53
Net Operational (Service)	(10,079)	(10,291)	(12,124)	(10,685)	3.69

Table 239: Financial Performance: Sport grounds, parks, swimming pools and community halls

5.2.21 Office of the Municipal Manager

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	0	0	0	0	0.00
Expenditure:					
Employees	1,611	1,762	1,773	1,736	-1.47
Repairs and Maintenance	0	2	2	0	0.00
Other	419	491	676	423	-16.18
Total Operational Expenditure	2,031	2,255	2,451	2,159	-4.45
Net Operational (Service)	(2,031)	(2,255)	(2,451)	(2,159)	-4.45

Table 240: Financial Performance: Office of the Municipal Manager

5.2.22 Support Services, Public Relations, IDP and IDZ

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	35	800	800	800	0.00
Expenditure:					
Employees	2,047	2,350	2,381	2,262	-3.86
Repairs and Maintenance	0	0	0	0	0.00
Other	530	1,682	1,651	1,433	-17.36
Total Operational Expenditure	2,577	4,032	4,032	3,696	-9.09
Net Operational (Service)	(2,542)	(3,232)	(3,232)	(2,896)	-11.61

Table 241: Financial Performance: Support Services, Public Relations, IDP and IDZ

5.2.23 Councillors and Mayoral Committee

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	0	4,545	4,545	4,545	0.00
Expenditure:					
Employees	1,073	1,232	1,237	1,214	-1.51
Repairs and Maintenance	0	0	0	0	0.00
Other	8,648	9,626	9,519	9,099	-5.79
Total Operational Expenditure	9,720	10,858	10,756	10,313	-5.29
Net Operational (Service)	(9,720)	(6,313)	(6,211)	(5,768)	-9.45

Table 242: Financial Performance: Councillors and Mayoral Committee

5.2.24 Finance

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	188,240	190,615	209,436	211,861	10.03
Expenditure:					
Employees	30,312	35,129	35,128	33,460	-4.99
Repairs and Maintenance	1,072	2,405	2,401	923	-160.51
Other	10,874	25,982	25,708	13,178	-97.16
Total Operational Expenditure	42,259	63,516	63,238	47,561	-33.55
Net Operational (Service)	145,982	127,099	146,198	164,300	22.64

Table 243: Financial Performance: Finance

5.2.25 Corporate, Licencing and Security

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	4,314	3,987	4,407	4,684	14.89
Expenditure:					
Employees	2,613	3,593	3,582	3,280	-9.53
Repairs and Maintenance	30	55	50	37	-46.82
Other	5,846	8,725	8,794	7,717	-13.06
Total Operational Expenditure	8,489	12,373	12,425	11,035	-12.13
Net Operational (Service)	(4,176)	(8,386)	(8,019)	(6,351)	-32.05

Table 244: Financial Performance: Corporate, Licencing and Security

5.2.26 Administration, Secretariat, Archives and Property Management

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	152	1,080	30,490	25,977	95.84
Expenditure:					
Employees	8,518	8,607	8,416	7,883	-9.18
Repairs and Maintenance	190	484	494	148	-226.00
Other	1,556	1,897	1,756	1,977	4.03
Total Operational Expenditure	10,265	10,987	10,666	10,008	-9.79
Net Operational (Service)	(10,113)	(9,907)	19,825	15,969	162.04

Table 245: Financial Performance: Administration, Secretariat, Archives and Property Management

5.2.27 HR

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	5	1,109	1,109	13	-8602.65
Expenditure:					
Employees	5,042	5,363	5,543	5,151	-4.11
Repairs and Maintenance	34	37	36	34	-8.78
Other	1,112	4,815	4,616	3,215	-49.78
Total Operational Expenditure	6,187	10,215	10,195	8,400	-21.61
Net Operational (Service)	(6,182)	(9,106)	(9,086)	(8,387)	-8.57

Table 246: Financial Performance: HR

5.2.28 IT

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	20	2,830	847	907	-212.11
Expenditure:					
Employees	3,415	3,479	3,592	3,464	-0.43
Repairs and Maintenance	1,353	2,859	2,769	1,486	-92.32
Other	5,481	7,243	7,737	5,521	-31.18
Total Operational Expenditure	10,249	13,581	14,097	10,472	-29.69
Net Operational (Service)	(10,230)	(10,751)	(13,250)	(9,565)	-12.39

Table 247: Financial Performance: IT

5.2.29 Risk Management

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	0	0	0	0	0.00
Expenditure:					
Employees	1,064	997	1,426	1,394	28.46
Repairs and Maintenance	0	1	1	0	0.00
Other	53	121	120	170	28.71
Total Operational Expenditure	1,118	1,119	1,546	1,563	28.43
Net Operational (Service)	(1,118)	(1,119)	(1,546)	(1,563)	28.43

Table 248: Financial Performance: Risk Management

5.2.30 Internal Audit

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	9	140	140	0	-720435.25
Expenditure:					
Employees	2,022	2,729	2,287	2,111	-29.27
Repairs and Maintenance	44	43	43	34	-26.15
Other	200	532	569	446	-19.25
Total Operational Expenditure	2,266	3,304	2,899	2,591	-27.51
Net Operational (Service)	(2,258)	(3,164)	(2,759)	(2,591)	-22.10

Table 249: Financial Performance: Council's general expenditure: Internal Audit

5.2.31 Legal Services

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	2	0	18	34	100.00
Expenditure:					
Employees	1,935	2,590	1,199	1,117	-131.89
Repairs and Maintenance	0	2	2	0	0.00
Other	1,253	2,177	2,080	1,357	-60.50
Total Operational Expenditure	3,188	4,770	3,280	2,474	-92.82
Net Operational (Service)	(3,186)	(4,770)	(3,262)	(2,439)	-95.52

Table 250: Financial Performance: Legal Services

5.2.32 Procurement Services

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	4	0	20	73	100.00
Expenditure:					
Employees	4,059	4,654	4,559	4,338	-7.26
Repairs and Maintenance	2	2	2	0	0.00
Other	73	194	179	83	-134.65
Total Operational Expenditure	4,134	4,850	4,739	4,421	-9.69
Net Operational (Service)	(4,130)	(4,850)	(4,719)	(4,348)	-11.53

Table 251: Financial Performance: Procurement Services

5.2.33 Council's General Expenditure, Communication, Occupational Health and Safety and Publicity

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
	R'000				%
Total Operational Revenue	23,350	19,213	20,776	22,476	14.52
Expenditure:					
Employees	8,789	9,258	9,345	9,409	1.60
Repairs and Maintenance	162	314	325	124	-152.13
Other	17,475	17,436	18,473	17,269	-0.97
Total Operational Expenditure	26,426	27,008	28,143	26,802	-0.77
Net Operational (Service)	(3,076)	(7,795)	(7,367)	(4,326)	-80.19

Table 252: Financial Performance: Council's General Expenditure, Communication, Occupational Health and Safety and Publicity

5.3 Grants

5.3.1 Grant Performance

The table below indicates the Grant performance for the 2015/16 financial year:

The Municipality had a total amount of **R123,900** million for operational expenditure available that was received in the form of grants from the National and Provincial Governments during the 2015/16 financial year. The performance in the spending of these grants is summarised as follows:

Description	2014/15	2015/16			2015/16 Variance	
	Actual	Budget	Adjust- ments Budget	Actual	Original Budget	Adjust- ments Budget
	R'000				%	
Operating Transfers and Grants						
National Government:	50,625	59,592	58,992	58,926	-1.12	-0.11
Equitable share	46,415	55,497	55,497	55,497	0.00	0.00
Municipal Systems Improvement	903	930	130	126	-86.46	-3.14
Finance Management Grant	1,372	1,420	1,420	1,358	-4.36	-4.36
Municipal Infrastructure Grant	919	945	945	945	0.00	0.00
Expanded Public Works Programme	1,015	800	1,000	1,000	25.00	0.00
Provincial Government:	3,831	47,931	62,301	6,062	-87.35	-90.27
Housing	0	41,900	53,620	0	-100.00	-100.00
Community Development Workers	35	36	36	35	-3.91	-3.91
Thusong Service Centres Grant (Sustainability: Operational Support Grant)	0	100	100	0	-100.00	-100.00
Maintenance of Proclaimed Roads	78	107	107	107	0.00	0.00
Provincial Library Services: Conditional Grant	3,719	5,538	5,538	5,538	0.00	0.00
Regional Socio-Economic Project (RSEP)	0	250	350	206	-17.79	-41.28
Vredenburg Urban Renewal (VUR)	0	0	1,000	0	0.00	-100.00

Description	2014/15	2015/16			2015/16 Variance	
	Actual	Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
	R'000				%	
Spatial Development Framework Grant	0	0	500	0	0.00	-100.00
Financial Management Support Grant	0	0	1,050	177	100.00	-83.14
Other grant providers:	1,720	4,588	2,608	1,427	-68.89	-45.27
Seta	450	890	890	558	-37.29	-37.29
Other grants	1,271	3,698	1,718	869	-76.50	-49.41
Total Operating Transfers and Grants	56,176	112,111	123,900	66,415	-40.76	-46.40
<i>Actual amount represent the total revenue recognised excluding VAT on grants and subsidies for the 2015/16 financial year</i>						

Table 253: Grant Performance for 2012/13

5.3.2 Conditional Grants: Excluding MIG

Details	Budget	Adjust- ments Budget	Actual	Variance	
				Budget	Adjust- ments Budget
	R'000			%	
Department of Human Settlements	50,560	57,567	54,045	6.89	-6.12
Municipal Systems Improvement Grant	930	930	930	0.00	0.00
Finance Management Support Grant	0	1,375	530	100.00	-61.45
Municipal Infrastructure Grant	18,893	18,893	18,893	0.00	0.00
Expanded Public Works Programme	1,000	1,000	1,000	0.00	0.00
Department of Transport	107	107	107	0.00	0.00
Department of Culture	6,658	6,658	6,658	0.00	0.00
Finance Management Grant	1,450	1,450	1,450	0.00	0.00
Department of Minerals and Energy	2,000	2,000	2,000	0.00	0.00
Department of Sport and Recreation	0	1,374	0	0.00	-100.00
Equitable share: Councillors Remuneration	4,545	4,545	4,661	2.54	2.54
Equitable share	50,952	50,952	50,836	-0.23	-0.23
Provincial: Local Government	1,636	3,986	3,986	143.64	0.00
Provincial Department of Economic Development	2,800	500	500	-82.14	0.00
Department of Transport and Public Works	0	35,257	35,257	100.00	0.00
SETA	890	890	558	-37.29	-37.29
Other grants	7,245	10,316	9,013	24.39	-12.63
Total	149,666	197,799	190,424	27.23	-3.73

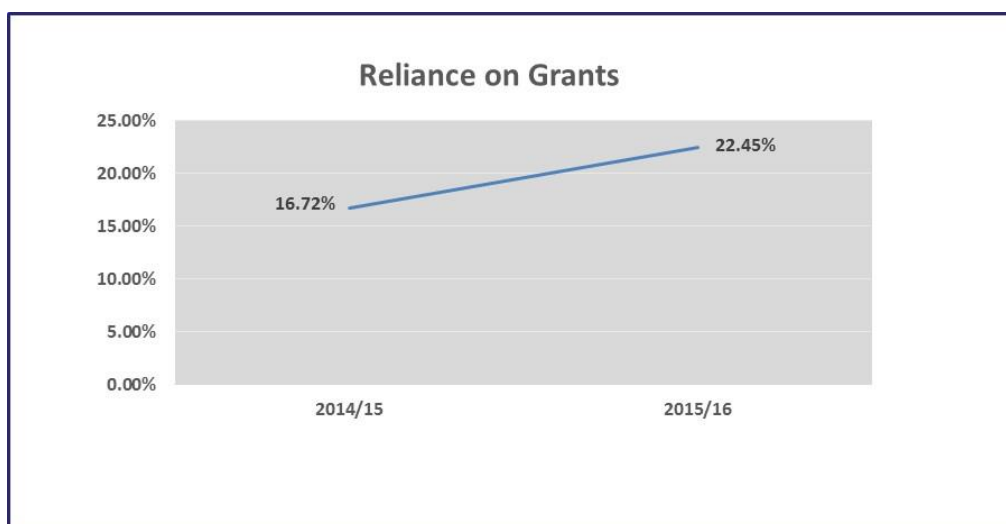
Table 254: Conditional Grant (excl. MIG)

5.3.3 Level of Reliance on Grants & Subsidies

Financial year	Total grants and subsidies received	Total Operating Revenue	Percentage
	R'000		%
2014/15	121,145	724,543	16.72
2015/16	190,424	848,095	22.45

Table 255: Level of reliance on grants

The following graph indicates the municipality's reliance on grants as percentage for the past two financial years



Graph 14: Reliance on grants as %

5.4 Asset Management

Asset management is practiced within the organisation based on a comprehensive asset management policy. The Asset Management Policy provides direction for the management, accounting and control of Property, Plant & Equipment (Assets) owned or controlled by the municipality to ensure the following:

- ∞ implementation of the approved Asset Management Policy as required in terms of section 63 of the Municipal Finance Management Act (MFMA).
- ∞ verify assets in possession of the Council annually, during the course of the financial year.
- ∞ keep a complete and balanced record of all assets in possession of the Council.
- ∞ report in writing all asset losses, where applicable, to Council.
- ∞ those assets are valued and accounted for in accordance with a statement of GRAP.
- ∞ those assets are properly maintained and safeguarded.

The roles of the following are clearly defined within the asset management policy:

- ∞ Municipal Manager
- ∞ Chief Finance Officer
- ∞ Asset control section
- ∞ Manager budget section

- ∞ Manager Expenditure section
- ∞ Procurement section
- ∞ Human Resources section
- ∞ All other departments

5.4.1 Treatment of the Three Largest Assets

Asset 1		
Name	Erf 11808 Vredenburg Depot	
Description	Depot/Workshops/Store rooms	
Asset Type	Municipal Building	
Key Staff Involved	Engineering & Planning Services	
Staff Responsibilities	Municipal Building - Maintenance of building(s)	
Asset Value as at 30 June 2014	2014/15 (R'000)	2015/16 (R'000)
	9,286	8,931
Capital Implications	No capital expenditure required for the next 3 years	
Future Purpose of Asset	Used as municipal depot for Engineering Services	
Describe Key Issues	Municipal depot to provide services in all areas	
Policies in Place to Manage Asset	Master and maintenance plans in place, as well as Asset Management Policy	

Table 256: Summary of Largest Asset

Asset 2		
Name	Reservoir Vredenburg 8MI	
Description	Vredenburg 8ML Reservoir (Covered Storage Tanks)	
Asset Type	Reservoir/Tank	
Key Staff Involved	Community & Operational Services & Engineering & Planning Services	
Staff Responsibilities	Maintenance of existing asset	
Asset Value as at 30 June 2014	2014/15 (R'000)	2015/16 (R'000)
	9,230	8,651
Capital Implications	No capital expenditure required for the next 3 years	
Future Purpose of Asset	Provide clean water to the area	
Describe Key Issues	Provide clean water to the area	
Policies in Place to Manage Asset	Master and maintenance plans in place, as well as Asset Management Policy	

Table 257: Summary of 2nd Largest Asset

Asset 3		
Name	Farm 123/72 Witteklip (Ptn Of Ptn 7)	
Description	Land	
Asset Type	Vacant land	
Key Staff Involved	Corporate Services/land	
Staff Responsibilities	Maintenance of existing asset	
Asset Value as at 30 June 2014	2014/15 (R'000)	2015/16 (R'000)
	8,110	8,110
Capital Implications	No capital expenditure required for the next 3 years	
Future Purpose of Asset	Vacant piece of land	
Describe Key Issues	Vacant piece of land	
Policies in Place to Manage Asset	Assets Management Policy in place	

Table 258: Summary of 3rd Largest Asset

5.4.2 Repairs and Maintenance

Description	2014/15	2015/16			
	Actual	Original Budget	Adjustment Budget	Actual	Budget variance
	R'000				%
Repairs and Maintenance Expenditure	34,746	45,144	46,075	38,061	-17.39

Table 259: Repairs & Maintenance Expenditure

5.5 Financial Ratios

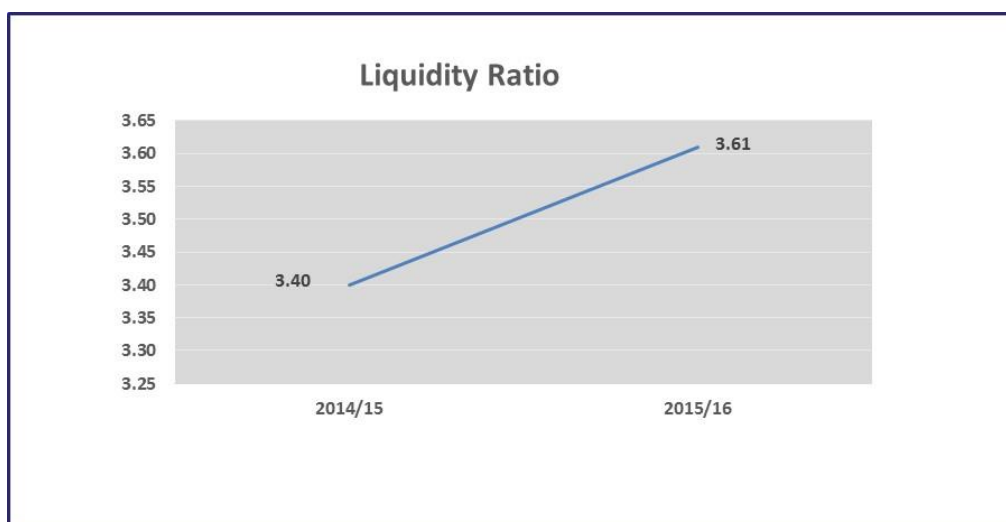
5.5.1 Liquidity Ratio

Description	Basis of calculation	2014/15	2015/16
Current Ratio	Current assets/current liabilities	3.47	3.68
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.10	3.29
Liquidity Ratio	Monetary Assets/Current Liabilities	3.40	3.61

Table 260: Liquidity Ratio

The Municipality is still functioning well inside the acceptable liquidity norm. The Municipality has a positive liquidity ratio which increased in 2015/16.

The following graph indicates the liquidity ratio for 2015/16:



Graph 15: Liquidity Ratio

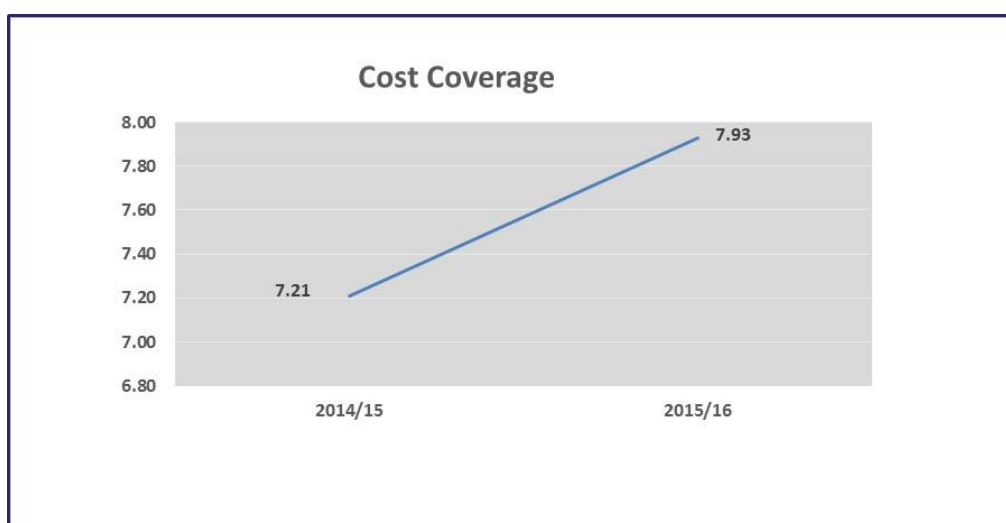
5.5.2 Performance Management Regulation Financial Viability Indicators

Description	Basis of calculation	2014/15	2015/16
Cost Coverage	$((\text{Cash and Cash Equivalents} - \text{Unspent Conditional Grants} - \text{Overdraft}) + \text{Short Term Investment}) / \text{Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))} \times 100$	7.21	7.93
Total Outstanding Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	15.01%	14.35%
Debt coverage	$(\text{Short Term Borrowing} + \text{Bank Overdraft} + \text{Short Term Lease} + \text{Long Term Borrowing} + \text{Long Term Lease}) / \text{Total Operating Revenue} - \text{Operating Conditional Grant}$	6.43%	10.54%

Table 261: National Financial Viability Indicators

5.5.2.1 Cost Coverage

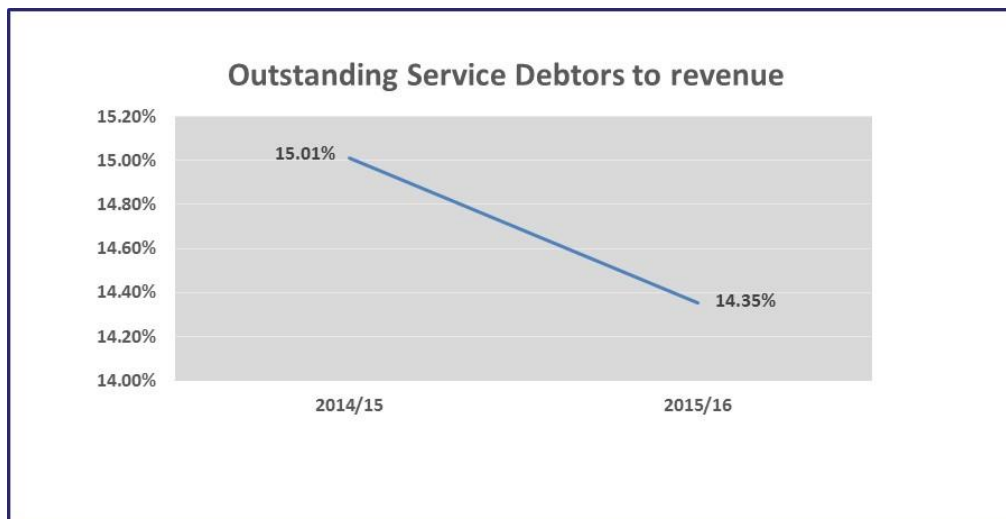
The following graph indicates the cost coverage financial viability indicator:



Graph 16: Cost Coverage

5.5.2.2 Outstanding Service Debtors to Revenue

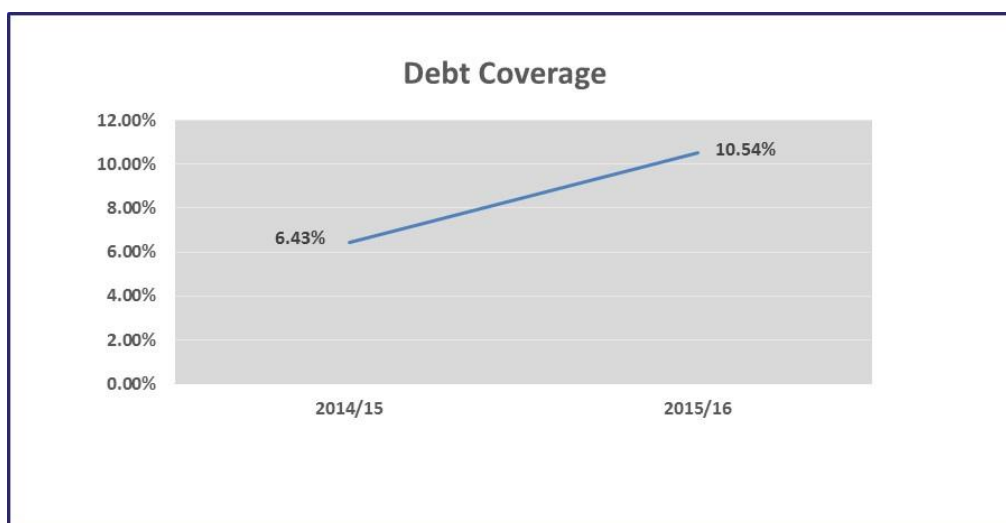
The following graph indicates the outstanding service to revenue financial viability indicator:



Graph 17: Total Outstanding Service Debtors

5.5.2.3 Debt Coverage

The following graph indicates the debt coverage financial viability indicator:



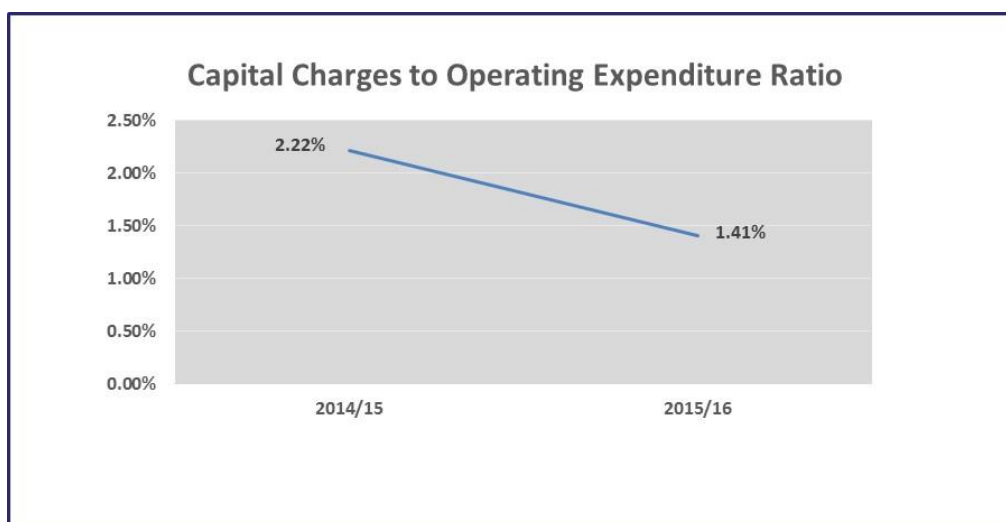
Graph 18: Debt Coverage

5.5.3 Borrowing Management

Description	Basis of calculation	2014/15	2015/16
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.22%	1.41%

Table 262: Borrowing Management

The following graph indicates the ratio of capital charges to operating expenditure:



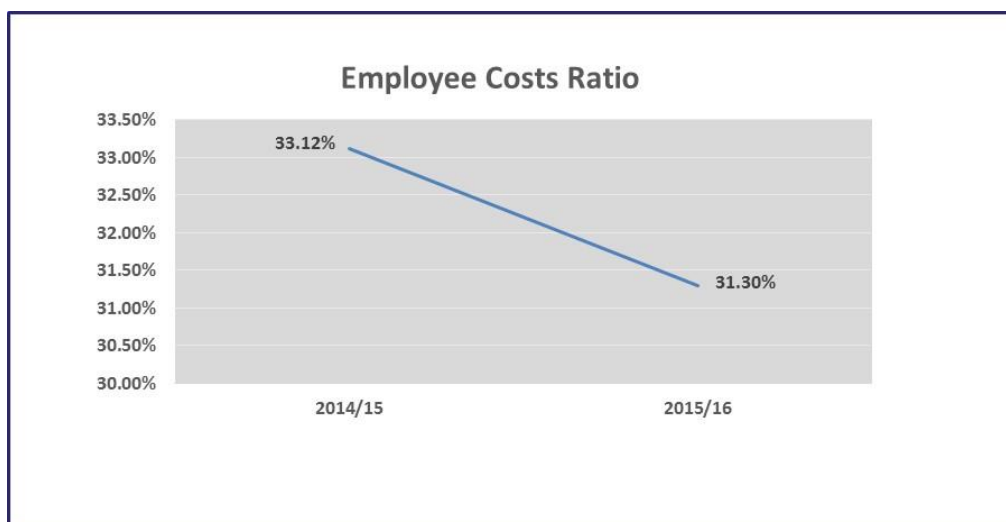
Graph 19: Capital Charges to Operating Expenditure Ratio

5.5.4 Employee costs

Description	Basis of calculation	2014/15	2015/16
Employee costs	Employee costs/(Total Revenue - capital revenue)	33.12%	31.30%

Table 263: Employee Costs

The following graph indicates the employee costs ratio:



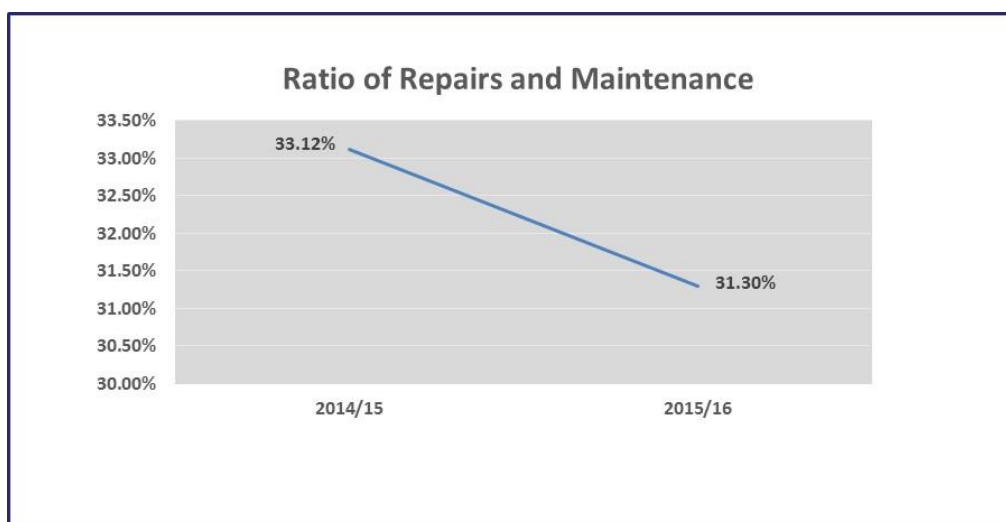
Graph 20: Employee Costs Ratio

5.5.5 Repairs & Maintenance

Description	Basis of calculation	2014/15	2015/16
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4.80%	4.49%

Table 264: Repairs and Maintenance

The following graph indicates the ratio of repairs and maintenance:



Graph 21: Repairs and Maintenance Ratio

The liquidity ratio is much better than the norm of 2. The service debtor's ratio decreased slightly from 16.06% to 14.35% in 2015/16. Efforts to increase the debt collection rate must stay the main focus area to improve and maintain this percentage. Capital charges to operating expenditure ratio decreased from 2.22% to 1.41% in 2015/16. Employee costs decreased from 33.12% to 31.30% and are slightly outside the norm of 30%. An area of concern is the low ratio relating to repairs and maintenance at 4.49% which is far less than the norm of 9% and indicates that expenditure on repairs and maintenance would have to be increased in future budgets to properly maintain assets.

Component B: Spending Against Capital Budget

5.6 Capital Expenditure

a) Capital Expenditure by new assets programme

Description	2014/15	2015/16			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2016/17	2017/18	2018/19
R'000							
Capital expenditure by Asset Class							
Infrastructure - Total	140,320						
Infrastructure: Road transport - Total	38,268	40,542	43,731	30,675	50,260	46,040	16,980
Roads, Pavements & Bridges	30,169	36,975	39,117	26,482	40,580	32,105	16,100
Storm water	8,099	3,567	4,614	4,193	9,680	13,935	880
Infrastructure: Electricity - Total	18,912	28,395	22,150	15,996	41,433	36,547	23,535
Generation	0	0	0	0	0	0	0
Transmission & Reticulation	18,912	28,395	22,150	15,996	41,433	36,547	23,535
Street Lighting	0	0	0	0	0	0	0
Infrastructure: Water - Total	17,487	6,066	6,880	3,660	5,024	22,265	34,330

Description	2014/15	2015/16			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2016/17	2017/18	2018/19
R'000							
Dams & Reservoirs	13,351	0	1,730	1,723	355	150	21,650
Water purification	0	0	0	0	0	0	0
Reticulation	4,136	6,066	5,150	1,937	4,669	22,115	12,680
Infrastructure: Sanitation - Total	13,821	33,130	23,000	10,093	59,159	25,565	9,880
Reticulation	10,812	23,208	18,526	2,288	42,808	16,215	7,880
Sewerage purification	3,009	9,922	4,474	7,805	16,351	9,350	2,000
Infrastructure: Other - Total	47,118	9,210	10,284	4,622	11,941	5,505	14,714
Waste Management	39,001	3,500	1,879	(558)	11,294	5,000	14,714
Transportation	367	1,760	1,760	0	0	0	0
Gas	0	0	0	0	0	0	0
Other	7,750	3,950	6,645	5,179	647	505	0
Community - Total	13,226						
Parks & gardens	959	1,797	2,019	1,676	1,279	340	0
Sports fields& stadia	11,383	20,851	16,979	8,297	20,657	1,880	9,100
Swimming pools	964	4,160	828	197	6,581	1,150	5,000
Community halls	3,188	16,382	3,084	1,468	38,535	20,648	2,000
Libraries	76	0	0	0	0	0	0
Recreational facilities	1,148	7,567	7,685	6,820	278	0	0
Fire, safety & emergency	0	0	0	0	0	0	0
Security and policing	0	0	0	0	0	0	0
Buses	0	0	0	0	0	0	0
Clinics	317	0	8	0	8	0	0
Museums & Art Galleries	0	750	500	15	0	0	0
Cemeteries	0	0	0	0	0	0	0
Social rental housing	0	0	0	0	0	0	0
Other	5,290	2,572	4,919	14,825	10,986	6,900	–
Capital expenditure by Asset Class	66,528	28,116	73,741	47,608	32,806	9,184	2,821
Heritage assets - Total	0	0	0	1,547	0	0	0
Buildings	0	0	0	1,547	0	0	0
Other	0	0	0	0	0	0	0
Investment properties - Total	0	0	0	0	0	0	0
Housing development	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Other assets	64,708	20,375	68,383	43,995	25,468	9,184	2,821
General vehicles	25,622	1,030	979	967	4,985	1,580	0
Specialised vehicles	0	0	0	0	0	0	0
Plant & equipment	4,661	913	6,587	6,727	861	1,437	60

Description	2014/15	2015/16			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2016/17	2017/18	2018/19
R'000							
Computers - hardware/equipment	1,853	2,150	4,596	4,665	2,093	1,023	1,923
Furniture and other office equipment	1,980	4,321	4,347	2,298	1,840	154	138
Abattoirs	0	0	0	0	0	0	0
Markets	0	0	0	0	0	0	0
Civic Land and Buildings	0	0	0	0	0	0	0
Other Buildings	4,617	2,050	3,246	3,079	490	200	0
Other Land	15,573	1,000	31,773	16,448	7,458	0	0
Surplus Assets - (Investment or Inventory)	0	0	0	0	0	0	0
Other	10,401	8,912	16,855	9,812	7,741	4,790	700
<u>Agricultural assets</u>	0	0	0	0	0	0	0
<u>Biological assets</u>	0	0	0	0	0	0	0
<u>Intangibles</u>	1,821	7,741	5,358	2,066	7,338	0	0
Computers - software & programming	1,821	7,741	5,358	2,066	7,338	0	0
Total Capital Expenditure on new assets	225,459	199,538	215,809	145,951	278,949	176,023	118,361
<u>Specialised vehicles</u>	0	0	0	0	0	0	0
Refuse	0	0	0	0	0	0	0
Fire	0	0	0	0	0	0	0
Conservancy	0	0	0	0	0	0	0
Ambulances	0	0	0	0	0	0	0

Table 265: Capital Expenditure – New Assets Programme

5.7 Sources of Finance

The table below indicates the capital expenditure by funding source for the 2015/16 financial year:

Details	2014/15	2015/16				
	Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance	Actual to OB Variance
Source of finance						
Description	R'000				%	
External loans	970	47,060	42,252	23,629	-10.22	-39.57
Public contributions and donations	1,652	6,347	8,598	6,744	35.46	-29.20
Grants and subsidies	46,568	31,208	65,612	51,086	110.24	-46.55
Own funding	176,269	114,923	99,348	64,493	-13.55	-30.33
Total	225,459	199,538	215,809	145,951	8.15	-35.01
Percentage of finance						

Details	2014/15	2015/16				
	Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance	Actual to OB Variance
External loans	0	21	19	10	-10.22	-39.57
Public contributions and donations	1	3	4	3	35.46	-29.20
Grants and subsidies	21	14	29	23	110.24	-46.55
Own funding	78	58	46	44	-20.07	-3.21
Capital expenditure						
Description	R'000				%	
Water and sanitation	31,308	39,196	29,881	13,752	-23.77	-41.15
Electricity	18,912	28,395	22,150	15,996	-21.99	-21.67
Housing	0	0	0	0	0.00	0.00
Roads and storm water	38,268	40,542	43,731	30,675	7.87	-32.20
Other	136,971	91,405	120,048	85,528	31.34	-37.77
Total	225,459	199,538	215,809	145,951	8.15	-35.01
Percentage of expenditure						
Water and sanitation	14	20	14	9	-29.51	-22.52
Electricity	8	14	10	11	-27.87	4.89
Housing	0	0	0	0	0.00	0.00
Roads and storm water	17	20	20	21	-0.27	3.71
Other	61	46	56	59	21.43	6.49

Table 266: Capital Expenditure by Funding Source

Negative variances for are indicated when the actual of all of the sources of finances are compared to the adjustments budget, mainly as a result of the lower than expected actual capital expenditure. Although roll-over projects emanating from 2014/15 are included in the adjustments budget in respect of 2015/16 for finalization in that year, the prevention of under spending of capital expenditure in the year budgeted for should receive urgent and continuous attention.

5.8 Capital Spending on 5 Largest Projects

Projects with the highest capital expenditure in 2015/16

Name of Project	2015/16			Variance	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Budget	Adjustment Budget
	R'000			%	
ERF 3490; ERF 1439, ERF 3470, ERF 1417, ERF 2786, ERF 1437	0	30,000	28,578	100.00	-4.74
NEW RUGBY STADIUM AT SALDALHA BAY	25,518	20,198	11,749	-53.96	-41.83
UPGRADING - OOSTEWAL STREET	20,000	20,000	11,947	-40.27	-40.27
UPGRADE VREDENBURG SEWERAGE WORKS	4,980	4,969	4,387	-11.92	-11.72
REHAB ROADS/SIDEWALKS - HOPEFIELD	4,000	4,526	3,098	-22.56	-31.56

Table 267: Capital Expenditure on the 5 Largest Projects

Name of Project 1	ERF 3490; ERF 1439, ERF 3470, ERF 1417, ERF 2786, ERF 1437
Objective of Project	Obtain land for future developments
Delays	No expected delays
Future Challenges	No foreseen challenges
Anticipated citizen benefits	New development will enhance future economic benefits in municipal area

Table 268: Summary of Project 1

Name of Project 2	New rugby stadium in Saldanha Bay
Objective of Project	To provide sport facilities to the community
Delays	No expected delays
Future Challenges	Maintenance of the sport grounds
Anticipated citizen benefits	Upgraded facilities to enhance social development

Table 269: Summary of Project 2

Name of Project 3	Upgrading - Oostewal Street
Objective of Project	Upgrading of existing road infrastructure
Delays	No expected delays
Future Challenges	No foreseen challenges
Anticipated citizen benefits	Upgrade will improve the existing road

Table 270: Summary of Project 3

Name of Project 4	Upgrade Vredenburg sewerage works
Objective of Project	To upgrade existing sewerage treatment facilities
Delays	No expected delays
Future Challenges	No foreseen challenges
Anticipated citizen benefits	Provide sufficient sewerage treatment facilities to the community

Table 271: Summary of Project 4

Name of Project 5	Rehabilitation of roads/sidewalks - Hopefield
Objective of Project	Upgrade of sidewalks and rehabilitation of roads in Hopefield
Delays	No expected delays
Future Challenges	No foreseen challenges
Anticipated citizen benefits	Must improve road and sidewalks to benefit the community

Table 272: Summary of Project 5

5.9 Municipal Infrastructure Grant

The full MIG budget allocation for the 15/16 financial year was **R18,893** million.

Details	Budget	Adjustments Budget	Actual	Variance to budget
	R'000			%
Infrastructure: Roads and Stormwater				
Roads, Pavements & Bridges	1,760,000	1,760,000	1,743,752	-0.9
Storm water	1,866,204	2,192,871	2,129,628	-2.9
Infrastructure: sanitation				
Sewerage purification	8,633,798	7,619,307	7,884,478	3.5
Other				
Project Management Unit	944,650	944,650	944,650	0.0
Sport and recreation facilities	5,688,348	5,286,466	5,286,466	0.0
Community Services: White City Multipurpose Centre	0	1,089,706	904,026	-17.0

Table 273: Municipal Infrastructure Grant (MIG)

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

5.10 Cash Flow

Description	2014/15	2015/16		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
	R'000			
Cash flow from operating activities				
Receipts				
Ratepayers	161,468	153,310	170,216	179,744
Service charges	439,918	483,399	485,347	479,044
Grants	121,145	143,319	191,492	187,338
Interest	26,071	26,547	34,388	31,508
Other	32,500	43,247	63,798	35,222
Payments				
Employee cost and suppliers	(245,484)	(689,034)	(762,772)	(271,055)
Finance charges	(361,043)	(9,790)	(4,315)	(430,970)
Transfers and grants	(5,257)	(2,215)	(2,215)	(4,300)
Net cash from/(used) operating activities	169,318	148,783	175,939	206,531
Cash flows from investing activities				
Receipts				
Proceeds on disposal of PPE	1,456	0	3,500	4,860
Decrease (Increase) in non-current debtors	0	0	0	0
Decrease (increase) other non-current receivables	0	0	0	0
Decrease (increase) in non-current investments	35,000	0	0	(112,000)
Payments				

Description	2014/15	2015/16		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
	R'000			
Capital assets	(187,036)	(169,607)	(204,563)	(145,808)
Net cash from/(used) investing activities	(150,580)	(169,607)	(201,063)	(252,948)
Cash flows from financing activities				
Receipts				
Short term loans	0	0	0	0
Finance lease payments	0	47,060	47,060	47,060
Increase (decrease) in consumer deposits	0	1,450	1,450	0
Payments				
Repayment of borrowing	(11,047)	(8,686)	(7,600)	(7,432)
Net cash from/(used) financing activities	(427)	0	0	(340)
Net increase/ (decrease) in cash held	(11,473)	39,824	40,910	39,288
Cash/cash equivalents at the year begin:	7,265	19,000	15,786	(7,129)
Cash/cash equivalents at the year-end:	69,005	365,000	395,599	76,270

Table 274: Cash flow

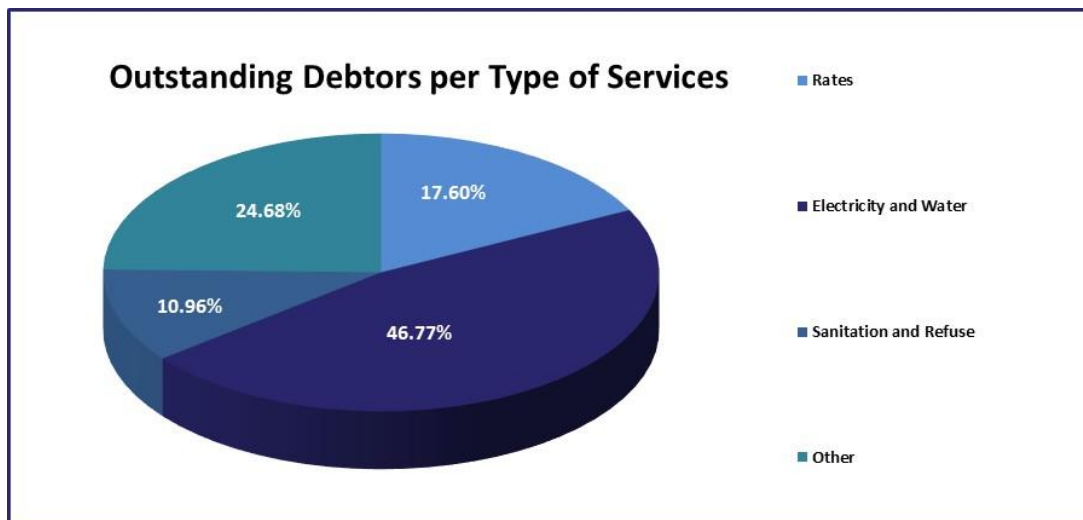
5.11 Gross Outstanding Debtors per Service

Financial year	Rates	Trading services (Electricity and Water)	Economic services (Sanitation and Refuse)	Other	Total
2014/15	17,447	53,532	12,801	10,894	94,673
2015/16	21,768	57,849	13,551	30,524	123,692
Difference	4,321	4,317	751	19,630	29,019
% growth year on year	25	8	6	180	31

Table 275: Gross outstanding debtors per service

Note: Figures exclude provision for bad debt.

The following graph indicates the total outstanding debt per type of service for 2015/16



Graph 22: Debt per type of service

5.12 Total Debtors Age Analysis

Financial year	Less than 30 days	Between 30-60 days	Between 60-90 days	More than 90 days	Total
	(R'000)				
2014/15	37,299	1,776	1,487	54,111	94,673
2015/16	49,810	2,762	2,585	68,535	123,692
Difference	12,511	986	1,098	14,424	29,019
% growth year on year	34	56	74	27	31

Table 276: Service debtor age analysis

Note: Figures exclude provision for bad debt

5.13 Borrowing, Investments and Grants Made

5.13.1 Actual Borrowings

Instrument	2014/15	2015/16
	(R'000)	
Long-Term Loans (annuity/reducing balance)	42,549	82,177
Financial Leases	340	0
Total	42,889	82,177

Table 277: Actual Borrowings

5.13.2 Municipal Investments

The municipality's cash position is monitored on a daily basis and any cash not required immediately to meet cash flow requirements, are invested on a monthly basis at approved institutions, strictly in accordance with Council's approved Cash and Investment Policy.

Investment type	2014/15	2015/16
	R'000	
Deposits - Bank	319,329	433,369

Table 278: Municipal Investments

5.13.3 Grants Made by the Municipality

Name of organisation	Nature of Grant	Conditions attached to funding	2014/15 R'000	2015/16 R'000	Total Amount committed over previous and future years
Saldanha Bay Tourism Organisation (SBTO)	Tourism incentive	SBTO must utilise the funds only for tourism matters	2,110	2,215	Previous commitments were stated in the memorandum of agreement to grant the funds and future grants may be influenced

Table 279: Grants made by municipality

CHAPTER 6: AUDITOR-GENERAL AUDIT FINDINGS

Component A: Auditor-General Opinion 2014/15

6.1 Auditor-General Reports 2014/15

2014/15
Opinion: Unqualified

Table 280: AG Report 2014/15

Component B: Auditor-General Opinion 2015/16

6.2 Auditor-General Reports 2015/16

2015/16
Opinion: Unqualified

Table 281: AG Report 2015/16

LIST OF ABBREVIATIONS

AG	Auditor-General
CAPEX	Capital Expenditure
CFO	Chief Financial Officer
DPLG	Department of Provincial and Local Government
DWAF	Department of Water Affairs and Forestry
EE	Employment Equity
GRAP	Generally Recognised Accounting Practice
HR	Human Resources
IDP	Integrated Development Plan
IFRS	International Financial Reporting Standards
IMFO	Institute for Municipal Finance Officers
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
MAYCO	Executive Mayoral Committee
MFMA	Municipal Finance Management Act (Act No. 56 of 2003)
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MSA	Municipal Systems Act No. 32 of 2000
NGO	Non-governmental organisation
NT	National Treasury
OPEX	Operating expenditure
PMS	Performance Management System
PT	Provincial Treasury
SALGA	South African Local Government Organisation
SAMDI	South African Management Development Institute
SBM	Saldanha Bay Municipality
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework

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Annexure A: Financial Statements



**Saldanha Bay Municipality
Annual Financial Statements
for the year ended 30 June 2016**

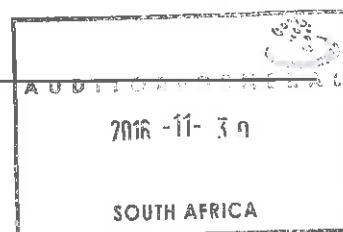


Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

General Information

Legal form of entity	Municipality
Municipal demarcation code	WC014
Executive Mayor	Schippers Francois J
Deputy Executive Mayor	Steyn Elizabeth SJ
Mayoral committee	Don Ryan J Louw Nicholaas S Pronk Frank Van Tura Sucilla L
Speaker	Daniels Olwene D
Councillors	Arendze Wilfred Benjamin Trevor Biko Mzwandile S Cillie Jan J De Bruin Isak De Bruyn Adele De Bruyn Gerrit Jordaan Berandina Jordaan Peter M Kruger André Mbanze Frank F Mitchell Leonard Mgoqi Nyanisile V Padayachee Hoosain Riet Ikakanyeng M Skei Joubert Vaughan Eventhia Vries Stefanus T
Grading of municipal council for the upper limits for councillors	Grade 3
Grading of remuneration of municipal managers and senior managers	Grade 5
Wage curve categorisation	Grade 5
Accounting Officer	Dr. Scheepers Louis
Chief Financial Officer	Vorster Stefan

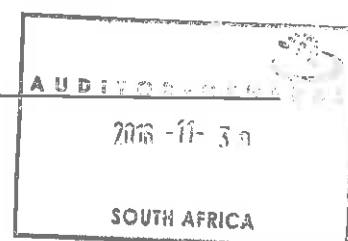


Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

General Information

Business address	15 Main Road Vredenburg Western Cape South Africa 7380
Postal address	Private Bag X 11 Vredenburg Western Cape South Africa 7380
Banker	Standard Bank of South Africa Limited
Auditors	Auditor General South Africa

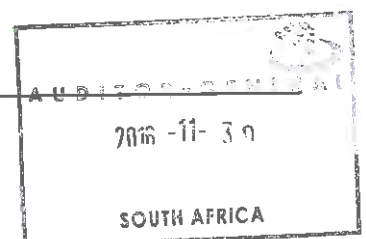


Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

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Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

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List of abbreviations used

ASOD	Average Speed Over Distance
CDW	Community Development Workers Grant
CPI	Consumer Price Index
CRR	Capital Replacement Reserve
DORA	Division of Revenue Act
EPWP	Expanded Public Works Programme
FMG	Finance Management Grant
FMSG	Finance Management Support Grant
GRAP	Generally Recognised Accounting Practice
HDF	Housing Development Fund
LSA	Long Service Award
MFMA	Municipal Finance Management Act, Act 56 of 2003
MIG	Municipal Infrastructure Grant (Previously CMIP)
MPAC	Municipal Public Accounts Committee
MSIG	Municipal System Improvement Grant
PAYE	Pay As You Earn
PPE	Property, Plant and Equipment
PTIS	Public Transport Infrastructure grant
RSEP	Regional Socio-Economic Project
SALGA	South African Local Government Association
SARS	South African Revenue Services
SETA	Sector Education and Training Authority
SCM	Supply Chain Management
SDL	Skills Development Levy
UIF	Unemployment Insurance Fund
VAT	Value Added Tax
WCA	Workers Compensation Assistance
WCDM	West Coast District Municipality
WIP	Work in Progress

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the MFMA Act 56 of 2003, to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and were given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with South African Standards of GRAP including any interpretations, guidelines and directives issued by the Accounting Standards Board. The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgement and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and places considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute assurance against material misstatement or deficit.

The accounting officer has reviewed the municipality's cash flow forecast for the year to end 30 June 2017 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for auditing and reporting on the municipality's annual financial statements. The annual financial statements have been examined by the municipality's external auditors and their report is presented separately.

The annual financial statements set out on pages 6 to 102, which have been prepared on the going concern basis, were approved and signed by the municipal manager on 31 August 2016.

The accounting officer further certifies that the salaries, allowances and benefits of councillors and payments made to councillors for loss of office, if any, as disclosed in note 35 and 58 of these annual financial statements are within the upper limits of the framework envisaged in Section 219 of the Constitution, read with the Remuneration of Public Officer Bearers Act and the Minister of Provincial and Local Government's determination in accordance with this Act.



Acting Accounting Officer

Mr. Jacques Marais

18 November 2016

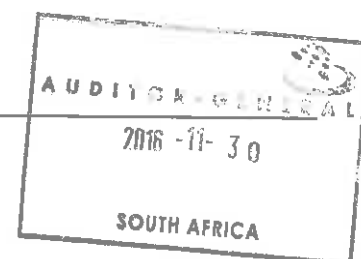
Vredenburg

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Statement of Financial Position as at 30 June 2016

Figures in Rand	Note(s)	2016	2015 Restated*
Assets			
Current assets			
Cash and cash equivalents	2	69 141 699	76 270 435
Inventories	3	11 267 640	9 862 988
Investments	4	433 369 258	319 328 694
Trade and other receivables from exchange transactions	5	91 490 753	75 663 008
Trade and other receivables from non-exchange transactions	6	32 201 187	19 009 861
Prepayments	7	3 245 855	2 654 457
Operating lease asset	8	247 678	247 944
VAT receivable	9	3 967 844	1 860 406
		644 931 914	504 897 793
Non-Current Assets			
Property, plant and equipment	10	2 335 154 740	2 292 547 424
Intangible assets	11	1 950 648	2 641 245
Investment property	12	15 220 000	14 177 500
Heritage assets	13	1 422 802	1 422 802
		2 353 748 190	2 310 788 971
Total Assets		2 998 680 104	2 815 686 764
Liabilities			
Current liabilities			
Payables from exchange transactions	14	75 290 889	69 692 129
Consumer deposits	15	17 293 985	15 425 922
Unspent conditional grants and receipts	16	46 127 077	28 982 148
Borrowings	17	9 572 268	7 432 082
Finance lease obligation	18	-	340 034
Operating lease liability	8	174 102	78 383
Employee benefit obligation	19	24 978 726	23 575 978
Deferred rental income	21	1 998 617	-
		175 435 664	145 526 676
Non-Current Liabilities			
Borrowings	17	72 605 116	35 117 096
Employee benefit obligation	19	99 935 220	96 668 840
Provisions	20	99 699 556	95 405 435
Deferred rental income	21	1 839 266	-
		274 079 158	227 191 371
Total Liabilities		449 514 822	372 718 047
Net assets		2 549 165 282	2 442 968 717
Accumulated surplus		2 549 165 282	2 442 968 717



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Statement of Financial Performance

Figures in Rand	Note(s)	2016	2015 Restated*
Revenue			
Revenue from exchange transactions			
Service charges	22	497 434 919	441 827 445
Rental of facilities and equipment	23	13 897 700	11 922 865
Interest earned - external investments	24	33 548 804	28 976 921
Interest earned - outstanding receivables	25	7 324 264	6 008 186
Agency services	26	4 448 775	4 010 554
Licences and permits	27	1 308 005	1 230 370
Gains on disposal of assets		1 800 638	190 121
Other income	28	15 567 109	14 868 120
Total revenue from exchange transactions		575 330 214	509 034 582
Revenue from non-exchange transactions			
Property rates	29	170 965 385	150 857 187
Interest earned - outstanding property rates	30	2 608 532	2 859 560
Government grants and subsidies	31	130 109 620	95 138 195
Fines	32	30 362 497	3 478 929
Other income	33	21 767 661	2 418 057
Total revenue from non-exchange transactions		355 813 695	254 751 928
Total revenue		931 143 909	763 786 510
Expenditure			
Employee related costs	34	265 459 945	239 940 542
Remuneration of councillors	35	9 093 226	8 641 896
Loss on disposal of assets		381 249	992 079
Depreciation, amortisation and impairment losses	36	119 805 576	116 147 886
Finance costs	37	19 464 524	15 779 220
Debt impairment	38	22 757 044	8 604 594
Collection costs		202 951	380 271
Repairs and maintenance - goods and services from suppliers		33 566 572	30 437 543
Bulk purchases	39	269 219 309	235 982 376
Contracted services	40	5 476 355	3 648 258
Transfers and subsidies	41	2 215 130	2 109 639
Inventories written-off		439 452	460 641
General expenses	42	85 180 687	72 410 340
Total expenditure		833 262 020	735 535 285
Operating surplus		97 881 889	28 251 225
Loss on foreign exchange		(96 684)	(136 732)
Fair value adjustments	43	1 042 500	609 330
Actuarial gains/(losses)	19	7 368 860	(2 853 955)
		8 314 676	(2 381 357)
Surplus for the year		106 196 565	25 869 868

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Statement of Changes in Net Assets

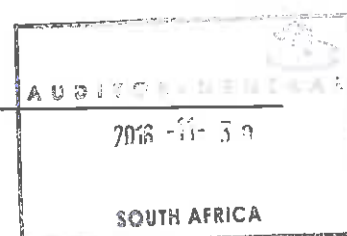
Figures in Rand	Accumulated surplus
Opening balance as previously reported	2 293 846 962
Correction of errors	123 251 887
Balance at 01 July 2014 as restated*	2 417 098 849
Surplus for the year	25 869 888
Opening balance as previously reported	2 328 502 616
Adjustments	
Correction of errors	114 466 101
Balance at 01 July 2015 as restated*	2 442 968 717
Surplus for the year	106 196 565
Balance at 30 June 2016	2 549 165 282

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Cash Flow Statement

Figures in Rand	Note(s)	2016	2015 Restated*
Cash flows from operating activities			
Receipts			
Taxes and fines		179 743 673	161 468 171
Service charges		479 043 877	439 918 121
Grants		187 338 405	121 145 083
Interest received		31 508 238	26 070 676
Other receipts		35 221 855	32 500 280
		<u>912 856 048</u>	<u>781 102 331</u>
Payments			
Employee costs and remuneration of councillors		(271 054 959)	(245 483 902)
Suppliers and other		(430 969 960)	(361 042 719)
Finance costs		(4 299 660)	(5 257 464)
		<u>(706 324 579)</u>	<u>(611 784 085)</u>
Net cash flows from operating activities	47	<u>206 531 469</u>	<u>169 318 246</u>
Cash flows from investing activities			
Purchase of property, plant and equipment		(143 611 200)	(185 111 000)
Proceeds from sale of property, plant and equipment		4 859 525	1 455 720
Purchase of other intangible assets		(2 196 702)	(1 924 625)
Net movement from investments		(112 000 000)	35 000 000
Net cash flows from investing activities		<u>(252 948 377)</u>	<u>(150 579 905)</u>
Cash flows from financing activities			
Proceeds from borrowings		47 060 000	-
Repayment of borrowings		(7 431 794)	(11 046 527)
Finance lease payments		(340 034)	(426 641)
Net cash flows from financing activities		<u>39 288 172</u>	<u>(11 473 168)</u>
Net movement in cash and cash equivalents		<u>(7 128 736)</u>	<u>7 265 173</u>
Cash and cash equivalents at the beginning of the year		76 270 435	69 005 262
Cash and cash equivalents at the end of the year	2	<u>69 141 699</u>	<u>76 270 435</u>



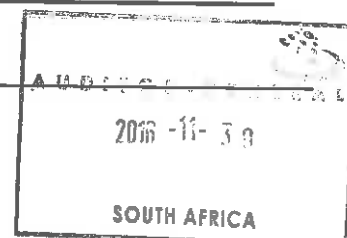
Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Statement of Comparison of Budget and Actual Amounts

Budget on accrual basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	%
Figures in Rand						
Statement of Financial Position						
Assets						
Current assets						
Cash and cash equivalents	60 000 000	-	60 000 000	69 141 699	9 141 699	15
Inventories	11 000 000	-	11 000 000	11 267 640	267 640	2
Investments	351 385 000	-	351 385 000	433 369 258	81 984 258	23
Trade and other receivables from exchange transactions	85 500 364	-	85 500 364	91 490 753	5 990 389	7
Trade and other receivables from non-exchange transactions	15 538 623	-	15 538 623	32 201 187	16 662 564	107
Prepayments	3 245 855	-	3 245 855	3 245 855	-	-
Operating lease asset	247 678	-	247 678	247 678	-	-
VAT receivable	3 967 844	-	3 967 844	3 967 844	-	-
	530 885 364	-	530 885 364	644 931 914	114 046 550	
Non-current assets						
Property, plant and equipment	2 253 034 198	-	2 253 034 198	2 335 154 740	82 120 542	4
Intangible assets	6 918 000	-	6 918 000	1 950 648	(4 967 352)	(72)
Investment property	24 000 000	-	24 000 000	15 220 000	(8 780 000)	(37)
Heritage assets	1 422 802	-	1 422 802	1 422 802	-	-
	2 285 375 000	-	2 285 375 000	2 353 748 190	68 373 190	
Total assets	2 816 260 364	-	2 816 260 364	2 998 680 104	182 419 740	
Liabilities						
Current liabilities						
Payables from exchange transactions	72 000 000	-	72 000 000	75 290 889	3 290 889	5
Consumer deposits	17 000 000	-	17 000 000	17 293 985	293 985	2
Unspent conditional grants and receipts	25 000 000	-	25 000 000	46 127 077	21 127 077	85
Borrowings	9 370 898	-	9 370 898	9 572 268	201 370	2
Operating lease liability	174 102	-	174 102	174 102	-	-
Employee benefit obligation	25 871 000	-	25 871 000	24 978 726	(892 274)	(3)
Deferred rental income	-	-	-	1 998 617	1 998 617	100
	149 416 000	-	149 416 000	175 435 664	26 019 664	
Non-current liabilities						
Borrowings	72 972 000	-	72 972 000	72 605 116	(366 884)	(1)
Employee benefit obligation	106 491 000	-	106 491 000	99 935 220	(6 555 780)	(6)
Provisions	100 502 000	-	100 502 000	99 699 556	(802 444)	(1)
Deferred rental income	-	-	-	1 839 266	1 839 266	100
	279 965 000	-	279 965 000	274 079 158	(5 885 842)	
Total liabilities	429 381 000	-	429 381 000	449 514 822	20 133 822	
Net assets	2 386 879 364	-	2 386 879 364	2 549 165 282	162 285 918	
Reserves						
Accumulated surplus	2 386 879 364	-	2 386 879 364	2 549 165 282	162 285 918	7



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	%
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Figures in Rand

Statement of Financial Performance

Revenue

Revenue from exchange transactions

Service charges	494 316 267	-	494 316 267	497 434 919	3 118 652	1
Rental of facilities and equipment	13 141 750	-	13 141 750	13 897 700	755 950	6
Interest earned - external investments	28 900 000	-	28 900 000	33 548 804	4 648 804	16
Interest earned - outstanding receivables	6 689 000	-	6 689 000	7 324 264	635 264	9
Agency services	4 200 000	-	4 200 000	4 448 775	248 775	6
Licences and permits	1 184 970	-	1 184 970	1 308 005	123 035	10
Gains on disposal of assets	488 933	-	488 933	1 800 638	1 311 705	268
Other income	12 331 099	-	12 331 099	15 567 109	3 236 010	26

Total revenue from exchange transactions	561 252 019	-	561 252 019	575 330 214	14 078 195	
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Revenue from non-exchange transactions

Property rates	172 480 133	-	172 480 133	170 965 385	(1 514 748)	(1)
Interest earned - outstanding property rates	3 000 000	-	3 000 000	2 608 532	(391 468)	(13)
Government grants and subsidies	197 799 464	-	197 799 464	130 109 620	(67 689 844)	(34)
Fines	4 035 310	-	4 035 310	30 362 497	26 327 187	652
Other income	2 341 592	-	2 341 592	21 767 661	19 426 069	830

Total revenue from non-exchange transactions	379 656 499	-	379 656 499	355 813 695	(23 842 804)	
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Total revenue	940 908 518	-	940 908 518	931 143 909	(9 764 609)	
----------------------	--------------------	----------	--------------------	--------------------	--------------------	--

Expenditure

Employee related costs	272 553 867	-	272 553 867	265 459 945	(7 093 922)	(3)
Remuneration of councillors	9 511 583	-	9 511 583	9 093 226	(418 357)	(4)
Loss on disposal of assets	181 216	-	181 216	381 249	200 033	110
Depreciation, amortisation and impairment losses	128 977 400	-	128 977 400	119 805 576	(9 171 824)	(7)
Finance costs	18 530 123	-	18 530 123	19 464 524	934 401	5
Debt impairment	22 570 640	-	22 570 640	22 757 044	186 404	1
Collection costs	460 000	-	460 000	202 951	(257 049)	(56)
Repairs and maintenance - goods and services from suppliers	45 447 123	1 365 256	46 812 379	33 566 572	(13 245 807)	(28)
Bulk purchases	277 558 000	-	277 558 000	269 219 309	(8 338 691)	(3)
Contracted services	3 630 000	-	3 630 000	5 476 355	1 846 355	51
Transfers and Subsidies	2 215 130	-	2 215 130	2 215 130	-	-
Inventories written-off	49 417 939	239 453	49 657 392	439 452	(49 217 940)	(99)
General expenses	106 011 747	(1 604 709)	104 407 038	85 180 687	(19 226 351)	(18)

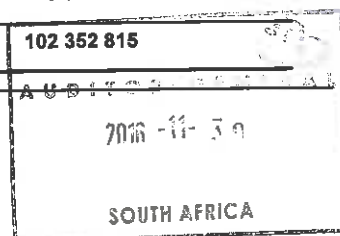
Total expenditure	937 064 768	-	937 064 768	833 262 020	(103 802 748)	
--------------------------	--------------------	----------	--------------------	--------------------	----------------------	--

Operating surplus

Operating surplus	3 843 750	-	3 843 750	97 881 889	94 038 139	
Loss on foreign exchange	-	-	-	(96 684)	(96 684)	100
Fair value adjustments	-	-	-	1 042 500	1 042 500	100
Actuarial gains/losses	-	-	-	7 368 860	7 368 860	100

				8 314 676	8 314 676	
--	--	--	--	------------------	------------------	--

Surplus	3 843 750	-	3 843 750	106 196 565	102 352 815	
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Saldanha Bay Municipality

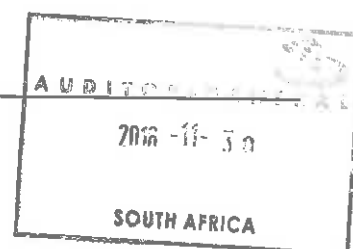
Annual Financial Statements for the year ended 30 June 2016

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	%
Figures in Rand						
Cash Flow Statement						
Cash flows from operating activities						
Receipts						
Taxes and fines	170 216 000	-	170 216 000	179 743 673	9 527 673	6
Service charges	485 347 000	-	485 347 000	479 043 877	(6 303 123)	(1)
Grants	191 492 000	-	191 492 000	187 338 405	(4 153 595)	(2)
Interest income	34 388 000	-	34 388 000	31 508 238	(2 879 762)	(8)
Other receipts	63 798 000	-	63 798 000	35 221 855	(28 576 145)	(45)
	945 241 000	-	945 241 000	912 856 048	(32 384 952)	
Payments						
Employee costs and remuneration of councillors	(271 054 959)	-	(271 054 959)	(271 054 959)	-	-
Suppliers and other	(493 932 041)	-	(493 932 041)	(430 969 960)	62 962 081	(13)
Finance costs	(4 315 000)	-	(4 315 000)	(4 299 680)	15 340	-
	(769 302 000)	-	(769 302 000)	(706 324 579)	62 977 421	
Net cash flows from operating activities	175 939 000	-	175 939 000	206 531 469	30 592 469	
Cash flows from investing activities						
Purchase of property, plant and equipment	(202 366 298)	-	(202 366 298)	(143 611 200)	58 755 098	(29)
Proceeds from sale of property, plant and equipment	3 500 000	-	3 500 000	4 859 525	1 359 525	39
Purchase of other intangible assets	(2 196 702)	-	(2 196 702)	(2 196 702)	-	-
Net movement from investments	-	-	-	(112 000 000)	(112 000 000)	100
Net cash flows from investing activities	(201 063 000)	-	(201 063 000)	(252 948 377)	(51 885 377)	
Cash flows from financing activities						
Proceeds from borrowings	47 060 000	-	47 060 000	47 060 000	-	-
Repayment of borrowings	(7 600 000)	-	(7 600 000)	(7 431 794)	168 206	(2)
Finance lease payments	(340 034)	-	(340 034)	(340 034)	-	-
Increase in consumer debtors	1 790 034	-	1 790 034	-	(1 790 034)	(10)
Net cash flows from financing activities	40 910 000	-	40 910 000	39 288 172	(1 621 828)	
Net increase/(decrease) in cash and cash equivalents	15 786 000	-	15 786 000	(7 128 736)	(22 914 736)	(145)
Cash and cash equivalents at the beginning of the year	395 599 128	-	395 599 128	76 270 435	(319 328 693)	(81)
Cash and cash equivalents at the end of the year	411 385 128	-	411 385 128	69 141 699	(342 243 429)	

Refer to note 61 for an explanation of material differences in the statement of comparison of budget and actual amounts.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1. Summary of significant accounting policies

The municipality's principal accounting policies, which are in all material aspects consistent with those applied in the previous year, are set out below. The details of any changes in accounting policies are explained in the note thereto. The historical cost convention has been used, except where indicated otherwise. Management has used assessments and estimates in preparing the annual financial statements which are based on the best information available at the time of preparation.

1.1 Basis of presentation

The annual financial statements have been prepared in accordance with Generally Recognised Accounting Practice (GRAP), including any interpretations, guidelines and directives, issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act, (Act No 56 of 2003).

The principal accounting policies adopted in the preparation of these annual financial statements are set out below.

Assets, liabilities, revenues and expenses have not been offset except when offsetting is required or permitted by a Standard of GRAP.

Presentation currency

These financial statements are presented in South African Rand, which is the functional currency of the municipality.

Going concern assumption

These annual financial statements have been prepared on the assumption that the municipality will continue to operate as a going concern for at least the next 12 months.

Comparative information

When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are restated. The nature and reason for the reclassification is disclosed.

Where accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

Level of rounding

The amounts presented in the financial statements have been rounded-off to the nearest rand.

1.2 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Impairment of trade receivables

The calculation of the impairment of trade receivables is based on a payment percentage assessment of the individual debtors of the municipality. If an individual debtor has a payment percentage of more than 90%, impairment is not considered. In instances where the payment percentage is less than 90%, the individual debtor is impaired based on the actual non-payment percentage of the outstanding debt.

Impairment testing

The recoverable amounts of cash and non-cash generating assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions.

Fair value estimation

The carrying value less impairment provision of trade receivables are assumed to approximate their fair value.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.2 Significant judgements and sources of estimation uncertainty (continued)

Provisions

Management's judgement is required when recognising and measuring provisions, contingent liabilities and contingent assets.

Useful lives of Infrastructure and other assets

The municipality's management annually determines the estimated useful lives and related depreciation charges for the infrastructure and other assets. This estimate is based on industry norms or technical advice. Management will amend the depreciation charge where there is a change in the estimated useful lives.

Post retirement benefits

The present value of the post retirement obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact on the carrying amount of post retirement obligations.

Other key assumptions for post-retirement benefits are based on current market conditions. Additional information is disclosed in Note 19 - Employee benefit obligation.

Effective interest rate

The municipality used the most relevant contractual risk rate applicable where relevant to each category of assets and liabilities to discount future cash flows. Where none exists the prime interest rate is used to discount future cash flows.

Allowance for debtors impairment

On receivables an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the receivables carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition.

1.3 Standards, amendments to standards and interpretations issued but not yet effective

In the current year the municipality has adopted all new and revised standards and interpretations issued by the ASB that are relevant to its operations and are effective. The following GRAP standards have been issued, but are not yet effective during the current reporting period and the municipality did not early adopt these GRAP standards.

Reference	Topic	Effective date
GRAP 18	Segment reporting (Not applicable to the municipality)	1 April 2015
GRAP 20	Related party disclosures	Unknown
GRAP 32	Service concession arrangements (Grantor)	Unknown
GRAP 108	Statutory receivables	Unknown
GRAP 109	Accounting by principals and agents	Unknown
iGRAP17	Service concession arrangements where a grantor controls a significant residual interest in an asset	Unknown

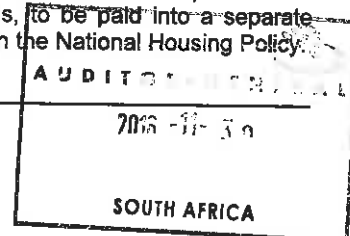
Management has considered all of the above-mentioned GRAP standards issued but not yet effective and anticipates that the adoption of these standards will not have a significant impact on the financial position, financial performance or cash flows of the municipality.

1.4 Housing Development Fund

The Housing Development Fund was established in terms on the Housing Act, Act 107 of 1997.

Sections 15(5) and 16 of the Housing Act, which came into effect on 1 April 1998, required the Municipality to maintain a separate housing operating account. This legislated separate operating account is known as the Housing Development Fund and is fully cash-backed.

In terms of section 14(4)(d)(ii)(aa) of the Housing Act, read with, inter alia, section 16(2), it is required that the net proceeds of any letting, sale or alienation of property, previously financed from government housing funds, to be paid into a separate operating account, and be utilised by the municipality for housing development in accordance with the National Housing Policy.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.5 Budget information

The approved budget covers the fiscal period from 2015/07/01 to 2016/06/30.

The annual budget figures have been presented in accordance with the GRAP reporting framework. Separate statements of comparison of budget and actual amounts, which forms part of the annual financial statements, have been prepared.

The comparison of budget and actual amounts is presented on the same accounting basis, same classification basis and for the same municipality and period as for the approved budget. The budget of the municipality is taken through a stakeholder consultative process and upon approval the approved budget it is made publicly available.

A difference of 10% or more between budgeted and actual amounts is regarded as material.

1.6 Investments

Investments are short-term deposits invested with various financial institutions for a period longer than three months, but not more than twelve months in accordance with the cash management and investment policies of the municipality.

Short-term deposits are not classified as part of cash and cash equivalents as these investments are not readily convertible to known amounts of cash. The short-term investments do not have a short maturity of three months or less from the date of acquisition and do not meet the definition of cash and cash equivalents in accordance with GRAP 2.

Recognition

The municipality recognises investments as a current asset when the funds have been transferred to the financial institution.

Measurement

The investments are initially measured at fair value plus the transaction costs that are directly attributable to their acquisition. The fair value is the total amount initially invested at the banking institution.

The investments are subsequently measured at amortised cost using the effective interest method. The gains on the investments are recognised in surplus or deficit through the amortisation process.

Derecognition

The municipality derecognises investments on maturity of the investments when the contractual rights to the cash flows from the investments are settled by the financial institutions.

1.7 Changes in accounting policy

The annual financial statements have been prepared in accordance with South African Statements of Generally Recognised Accounting Practice on a basis consistent with the prior year, except for the withdrawal of the following new or revised GRAP standards as per Directive 5 as issued by the Accounting Standards Board:

GRAP 17 - Property Plant and Equipment: Revised Version - Effective 1 April 2015.

Nature of impending changes in accounting policy

Revised GRAP 17 effective from 1 April 2015

The standard provides more clarity in paragraph 8 on when items such as spare parts, stand-by equipment and servicing equipment recognised as property, plant and equipment or inventories. We have updated the accounting policy accordingly, but the change has no impact on how the municipality recognised and measured these items as they always have been accounted for in a manner which is consistent with the update.

1.8 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one reporting period.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.8 Property, plant and equipment (continued)

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, its deemed cost is the carrying amount of the asset(s) given up.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Major spare parts and stand-by equipment which are expected to be used for more than one period are included in property, plant and equipment. In addition, spare parts and standby equipment which can only be used in connection with an item of property, plant and equipment are accounted for as property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The municipality maintains and acquires assets to provide a social service to the community, with no intention of disposing of the assets for any economic gain.

The gain or loss arising from the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value, and is recognised in the statement of financial performance.

Depreciation rates

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. The depreciable amount is determined after taking into account an asset's residual value, where applicable. Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately. The annual depreciation rates are based on the following estimated useful asset lives:

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

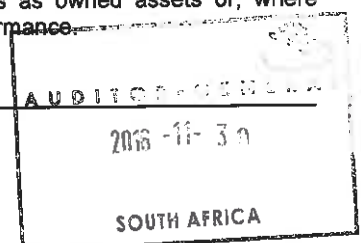
1.8 Property, plant and equipment (continued)

Asset type	Estimated useful lives (years)
Land	
• Municipal land	Indefinite
Building	
• Airport buildings	20
• Buildings - Other	20 - 30
• Electricity buildings	30
• Buildings - Security	3 - 6
Other Assets	
• Aircraft / Ballons	15
• Bins	5 - 15
• Containers	10
• Emergency equipment	5 - 15
• Furniture and fittings	7 - 15
• Motor vehicles	5 - 20
• Office equipment	3 - 5
• Plans	5
• General plant	2 - 20
• Landfill sites	0 - 10
• Water craft	15
Infrastructure	
• Airports	20
• Cleansing	5 - 50
• Electricity	6 - 50
• Gas	20
• Pedestrian malls	20
• Roads	6 - 80
• Security measures	5 - 6
• Sewarage	5 - 99
• Towers	15
• Water	6-50
Community	
• Buildings	15 - 20
• Recreational facilities	20
Finance leased assets	
• Cell phones	2
• Telecommunication equipment	5
• Office machines	3

The residual value, and the useful life and depreciation method of each asset, if not insignificant, is reviewed annually with the effect of any changes in estimates accounted for on a prospective basis as a change in accounting estimate in the statement of financial performance.

Assets under construction are carried at cost. Depreciation of an asset commences when the asset is available for use.

Assets held under finance leases are depreciated over the useful lives on the same basis as owned assets or, where appropriate, the term of the relevant lease and are recognised in the statement of financial performance.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.9 Site restoration and dismantling cost

The municipality has an obligation to dismantle, remove and restore items of property, plant and equipment. Such obligations are referred to as provision for rehabilitation of landfill sites.

The cost of an item of property, plant and equipment includes the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which a municipality incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

All changes in the liability are added to, or deducted from, the cost of the related asset in the current period. If a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in the statement of financial performance. If the adjustment results in an addition to the cost of an asset, the municipality considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount or recoverable service amount, and any impairment loss is recognised in accordance with the accounting policy on impairment of non-cash-generating assets.

The adjusted depreciable amount of the asset is depreciated over its useful life. Therefore, once the related asset has reached the end of its useful life, all subsequent changes in the liability are recognised in surplus or deficit. The periodic unwinding of the discount is recognised in surplus or deficit as a finance cost as it occurs.

1.10 Heritage assets

Assets are resources controlled by an municipality as a result of past events and from which future economic benefits or service potential are expected to flow to the municipality.

Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire an asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Standards of GRAP.

A heritage asset is defined as an asset that has a cultural, environmental, historical, natural, scientific, technological or artistic significance, and is held and preserved indefinitely for the benefit of present and future generations.

Heritage assets are stated at cost, less accumulated impairment losses. Where a heritage asset is acquired through a non-exchange transaction, its cost is deemed to be its fair value as at the date of acquisition.

The gain or loss arising from the disposal or retirement of a heritage asset is determined as the difference between the net disposal proceeds, if any, and the carrying value and is recognised in the statement of financial performance. Heritage assets are not depreciated, since their long economic life and high residual value mean that any depreciation would be immaterial. Heritage assets are considered to have indefinite useful lives.

Recognition

The municipality recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the municipality, and the cost or fair value of the asset can be measured reliably.

Initial measurement

Heritage assets are measured at cost.

Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

Subsequent measurement

After recognition as an asset, a class of heritage assets is carried at its cost less any accumulated impairment losses.

Impairment

The municipality assesses at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the municipality estimates the recoverable amount or the recoverable service amount of the heritage asset.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.10 Heritage assets (continued)

Transfers

Transfers from heritage assets are only made when the particular asset no longer meets the definition of a heritage asset.

Transfers to heritage assets are only made when the asset meets the definition of a heritage asset.

Derecognition

The municipality derecognises heritage assets on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of a heritage asset is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the heritage asset. Such difference is recognised in surplus or deficit when the heritage asset is derecognised.

1.11 Intangible assets

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

An intangible asset is recognised when:

- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Asset type	Estimated useful lives (years)
Computer software, other	3 - 15
Other intangible assets	Indefinite

Intangible assets are derecognised:

- on disposal; or
- when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss is the difference between the net disposal proceeds, if any, and the carrying amount. It is recognised in surplus or deficit when the asset is derecognised.

An intangible asset is defined as an identifiable non-monetary asset without physical substance, held for use in the production or supply of goods or services, for rental to others or for administrative purposes.

The municipality recognises computer development software costs as intangible assets if the costs are clearly associated with an identifiable and unique system controlled by the municipality, and have a probable benefit exceeding one year. Direct costs include software development employee costs and an appropriate portion of relevant overheads.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.11 Intangible assets (continued)

The residual value, amortisation method and useful life, if not insignificant, are reassessed annually, with the effect of any changes in estimate accounted for on a prospective basis.

1.12 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciation or both, rather than for:

- use in the production or supply of goods or services or for
- administrative purposes, or
- sale in the ordinary course of operations.

Owner-occupied property is property held for use in the production or supply of goods or services or for administrative purposes.

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.

The municipality recognises investment property using the fair value model. The fair value is adjusted at each reporting date by means of the appointment of an independent valuer that holds a professional valuation qualification. The adjustment is recognised in the statement of financial performance as a fair value adjustment.

Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.

Where investment properties are acquired through non-exchange transactions, the cost is deemed to be the item's fair value on the date of acquisition.

Revenue earned from rental of investment property is disclosed as part of rental of facilities and equipment and are thus not disclosed separately, as they are not material. Expenses in respect of investment property are disclosed as other expenditure and not disclosed separately as they are not material.

Investment property was not tested for impairment as the impairment is taken into account with the determination of the fair value at reporting date.

Investment property is derecognised when there is a disposal or no future economic benefits or service potential are to be derived from the property. All gains or losses, which result from the derecognition are recognised in the statement of financial performance.

Fair value

Subsequent to initial measurement investment property is measured at fair value.

The fair value of investment property reflects market conditions at the reporting date.

A gain or loss arising from a change in fair value is included in net surplus or deficit for the period in which it arises.

1.13 Inventories

Inventories comprise current assets held for sale, consumption or distribution during the ordinary course of business. Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, or for no or a nominal consideration, and then their costs are their fair value as at the date of acquisition.

Cost generally refers to the purchase price, plus taxes, transport costs and any other costs in bringing the inventories to their current location and condition. Where inventory is manufactured, constructed or produced, the cost includes the cost of labour, materials and overheads used during the manufacturing process.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.13 Inventories (continued)

Inventories are subsequently valued at the lower of cost (determined on the weighted-average basis) and net realisable value, unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost.

An assessment of net-realizable value is performed at each reporting period, when inventory is written down to their estimated net realisable values, and are recognised as an expense in the statement of financial performance.

When differences arise on the valuation of inventory, the amount of any reversal or any write-down of inventories is recognised as an adjustment in the statement of financial performance in the period in which it occurs.

The basis of determining the cost of water purchased but not yet sold at reporting date comprises all costs of the purchase, cost of conversion and other costs incurred in bringing the inventory to its present location and condition, net of trade discounts and rebates.

Housing inventory is low cost houses still in process of construction, or completed and not yet transferred. These houses are entirely funded by the National Department of Human Settlements, through the Western Cape Department of Human Settlements.

In terms of GRAP standards a municipality can either be regarded to be the "principal" or "agent" when executing the delivery of houses.

When the municipality is acting as the "principal" all costs are recognised as inventory up to the point of transfer to the allocated beneficiaries, whereafter the cost is expensed through the statement of financial performance.

Housing inventory is measured at the lower of cost and current replacement cost as houses will be distributed through a non-exchange transaction.

When the municipality is acting as the "agent" all transfers received by the Western Cape Department of Human Settlements is recorded initially as a liability in the statement of financial position. Any payments or costs pertaining to human settlement housing activities are debited against the liability.

1.14 Financial instruments

The municipality has various types of financial instruments and these can be broadly categorised as either financial assets or financial liabilities.

A financial instrument is recognised if the municipality becomes a party to the contractual provisions of the instrument.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction for impairment or un-collectability.

A concessionary loan is a loan granted to or received by a municipality on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Liquidity risk is the risk encountered by a municipality in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.14 Financial instruments (continued)

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the municipality had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that the municipality designates at fair value at initial recognition, or those that are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

A financial asset is cash, a residual interest of another municipality, or a contractual right to receive cash or another financial asset from another, or to exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the municipality.

The municipality measures all financial assets and financial liabilities after initial recognition by using the two categories of, financial instruments at fair value, or financial instruments at amortised cost.

The municipality has the following types of financial assets as reflected on the face of the statement of financial position or in the notes thereto:

Class:

Trade and other receivables from non-exchange transactions
Trade and other receivables from exchange transactions
Cash and cash equivalents
Investments

Category - measured at:

Amortised cost
Amortised cost
Amortised cost
Amortised cost

A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another municipality. Loans payable are financial liabilities, other than short-term payables on normal credit terms.

The municipality has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class:

Trade and other payables from non-exchange transactions
Borrowings
Finance lease liability
Consumer deposits

Category - measured at:

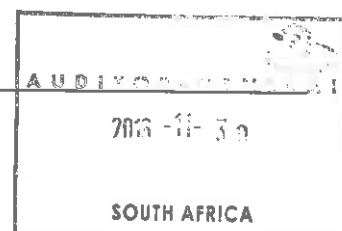
Amortised cost
Amortised cost
Amortised cost
Amortised cost

The municipality measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Financial assets, other than those measured at fair value, are assessed for indicators of impairment at the end of each reporting period. Financial assets are impaired where there is objective evidence of impairment. If there is such evidence the recoverable amount is estimated and an impairment loss is recognised in accordance with GRAP 104.

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised as revenue or expense in the statement of financial performance.

For financial assets and financial liabilities measured at amortised cost, a gain or loss is recognised in the statement of financial performance when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.14 Financial instruments (continued)

The municipality derecognises a financial asset only when the contractual rights to the cash flows from the financial asset expire, are settled or waived, or when the municipality transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or when the municipality, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

In this case, the municipality derecognises the asset and recognises separately any rights and obligations created or retained in the transfer.

The carrying amounts of the transferred asset are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. Newly created rights and obligations are measured at their fair values at that date. Any difference between the consideration received and the amounts recognised and derecognised is recognised in surplus or deficit in the period of the transfer.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

The municipality removes a financial liability from its statement of financial position when it is extinguished, i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

The difference between the carrying amount of a financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in the statement of financial performance.

Interest relating to a financial instrument is recognised as revenue or expense in the statement of financial performance.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the municipality currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Short-term receivables and payables are not discounted where the initial credit period granted or received is consistent with the terms used in the public sector, either through established practices or legislation.

Fair value measurement considerations:

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the entity establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, an municipality calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data. The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.15 Unauthorised expenditure

Unauthorised expenditure is defined as any expenditure incurred by a municipality not in accordance with section 15 or 11(3) of the MFMA, and includes an overspending of the total amount appropriated in the municipality's approved budget, an overspending of the total amount appropriated for a vote in the approved budget, an expenditure from a vote unrelated to the department or functional area covered by the vote, an expenditure of money appropriated not in accordance for that specific purpose, a spending of an allocation not in accordance with any conditions of the allocation, or a grant made by the municipality not in accordance with the MFMA.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

Refer to Annexure C (Capital expenditure by vote) and Annexure D (Operating expenditure by vote) where an analysis of the budgeted and actual expenditure is presented.

1.16 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act, Act 56 of 2003, the Municipal Systems Act, Act 32 of 2000, the Public Office Bearers Act, Act 20 of 1998, or is in contravention of the municipality's supply chain management policy.

Irregular expenditure is accounted for as expenditure in the statement of financial performance and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.17 Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure in the statement of financial performance and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.18 Provisions

A provision is recognised when the municipality has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation, and the amount of the obligation can be reliably estimated.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

When the effect of discounting is material, provisions are determined by discounting the expected future cash flows that reflect current market assessments of the time value of money. The impact of the periodic unwinding of the discount is recognised in the statement of financial performance as a finance cost.

If the municipality has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

Contingent liabilities and contingent assets are not recognised, but are disclosed in note 56 and 57 respectively.

1.19 Leases

Municipality as lessee

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the municipality through the lease agreement. Assets subject to finance leases are recognised in the statement of financial position at the inception of the lease, as is the corresponding finance lease liability.

Assets subject to operating leases, i.e. those leases where substantially all of the risks and rewards of ownership are not transferred to the lessee through the lease, are expensed over the course of the lease arrangement in the statement of financial performance.

Saldanha Bay Municipality

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Accounting Policies

1.19 Leases (continued)

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date; namely whether fulfillment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset.

Assets subject to a finance lease are measured at the lower of the fair value of the assets and the present value of the future minimum lease payments. Subsequent to initial recognition these capitalised assets are depreciated over the contract term.

The finance lease liability recognised at initial recognition is measured at the present value of the future minimum lease payments. Subsequent to initial recognition this liability is carried at amortised cost, with the lease payments being set off against the capital and accrued interest. The allocation of the lease payments between the capital and interest portion of the liability is effected through the application of the effective interest method.

The finance charges resulting from the finance lease are expensed through the statement of financial performance. The finance cost accrual is determined using the effective interest method.

The lease expense recognised for operating leases is charged to the statement of financial performance on a straight-line basis over the term of the relevant lease. To the extent that the straight-lined lease payments differ from the actual lease payments the difference is recognised in the statement of financial position as either lease payments in advance (operating lease asset) or lease payments payable (operating lease liability) as the case may be. This resulting asset and/ or liability is measured as the undiscounted difference between the straight-line lease payments and the contractual lease payments.

The finance lease liabilities are derecognised when the municipality's obligation to settle the liability is extinguished. The assets capitalised under the finance lease are derecognised when the municipality no longer expects any economic benefits or service potential to flow from the asset.

The operating lease liability is derecognised when the municipality's obligation to settle the liability is extinguished. The operating lease asset is derecognised when the municipality no longer anticipates economic benefits to flow from the asset.

Municipality as lessor

For those leases that meet the definition of a finance lease, where the municipality is the lessor, the municipality derecognises the asset subject to the lease at the inception of the lease. Along with the derecognition of the asset the municipality recognises a finance lease receivable. Finance lease income is allocated to between the finance lease receivable and finance income using the effective interest rate method and the resulting finance income is recognised in the statement of financial performance as it accrues.

For those leases classified as operating leases the asset subject to the lease is not derecognised and no lease receivable is recognised at the inception of the lease. Lease payments received under an operating lease are recognised as income in the statement of financial performance.

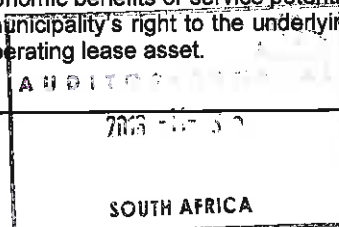
The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date; namely, whether fulfillment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset.

Finance lease receivables are recognised at an amount equal to the municipality's net investment in the lease. This net investment in the lease is calculated as the sum of the minimum future lease payments and unguaranteed residual value discounted over the lease term at the rate implicit in the lease.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. The difference between the straight-lined lease payments and the contractual lease payments are recognised as either an operating lease asset or operating lease liability. An operating lease liability is raised to the extent that lease payments are received in advance. The operating lease asset and / or operating lease liability are measured as the undiscounted difference between the straight-line lease receipts and the contractual lease receipts.

Finance lease receivables are derecognised when the municipality's right to the underlying cash flows expire or when the municipality no longer expects economic benefits to flow from the finance lease receivable.

Operating lease liabilities are derecognised when the municipality's obligation to provide economic benefits or service potential under the lease agreement expires. Operating lease assets are derecognised when the municipality's right to the underlying cash flows expire or the municipality no longer expects economic benefits to flow from the operating lease asset.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.19 Leases (continued)

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.20 Revenue from exchange transactions

Revenue from exchange transactions refers to revenue that accrues to the municipality directly in return for services rendered or goods sold, the value of which approximates the consideration received or receivable, excluding indirect taxes, rebates and discounts.

Revenue from exchange transactions is only recognised once all of the following criteria have been satisfied:

The municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;

The amount of revenue can be measured reliably; and

It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue arising out of situations where the municipality acts as an agent on behalf of another entity (the principal) is limited to the amount of any fee or commission payable to the municipality as compensation for executing the agreed services.

Revenue from exchange transactions is measured at the fair value of the consideration received or receivable taking into account the amount of any trade discounts and volume rebates allowed by the municipality.

Revenue from interest earned is recognised, in the statement of financial performance, using the effective interest method.

Revenue from the rental of facilities and equipment is recognised on a straight-line basis over the term of the lease agreement.

Revenue arising from the application of the approved tariff of charges is recognised when the relevant service is rendered by applying the relevant gazetted tariff. This includes the issuing of licences and permits.

Revenue from the sale of goods is recognised when substantially all the risks and rewards in those goods are passed to the consumer.

Revenue arising out of situations where the municipality acts as an agent on behalf of another municipality (the principal) is limited to the amount of any fee or commission payable to the municipality as compensation for executing the agreed services.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

The stage of completion of the transaction at the reporting date can be measured reliably; and

The cost incurred for the transaction and the cost to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. The stage of completion is determined by the proportion that costs incurred to date bear to the total estimated costs of the transaction.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.20 Revenue from exchange transactions (continued)

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

The municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;

The municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;

The amount of revenue can be measured reliably;

It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and

The costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.21 Revenue from non-exchange transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by an municipality, which represents an increase in net assets.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.21 Revenue from non-exchange transactions (continued)

Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

Transfers

The municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

Transferred assets are measured at their fair value as at the date of acquisition.

Fines

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are initially measured at its fair value at the date of acquisition, which is the best estimate of the inflow of economic benefits. The probability of non-payment is not considered at initial recognition.

The non-payment of traffic fines is estimated at subsequent measurement with reference to historical data and payment trend analysis. An impairment loss is recognised in surplus and deficit.

Where the municipality collects fines in the capacity of an agent, the fines will not be revenue of the municipality.

Bequests

Bequests that satisfy the definition of an asset are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality, and the fair value of the assets can be measured reliably.

Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

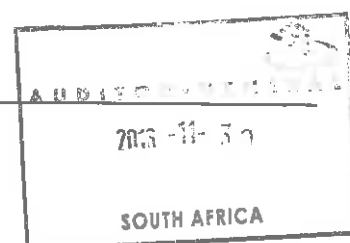
Services in-kind

Except for financial guarantee contracts, the municipality recognise services in-kind that are significant to its operations and/or service delivery objectives as assets and recognise the related revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

Where services in-kind are not significant to the municipality's operations and/or service delivery objectives and/or do not satisfy the criteria for recognition, the municipality disclose the nature and type of services in-kind received during the reporting period.

1.22 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.23 Borrowing costs

Borrowing costs are interest and other expenses incurred by the municipality in connection with the borrowing of funds.

Borrowing costs are recognised as an expense in the period in which they are incurred.

1.24 Employee benefits

Retirement benefits plans

The municipality provides retirement benefits for its employees and councillors. Retirement benefits consist of defined contribution plans and defined-benefit plans.

Defined-contribution plans are post-employment benefit plans under which a municipality pays fixed contributions into a separate entity (a fund), and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are charged against the statement of financial performance in the year in which they become payable.

Defined-benefit plans are post-employment benefit plans other than defined-contribution plans. The defined-benefit funds are actuarially valued based on the projected unit credit method. Deficits identified are recovered through lump sum payments or increased future contributions on a proportional basis from all participating municipalities. The contributions and lump sum payments are charged against the statement of financial performance in the year in which they become payable.

Short-term and long-term employee benefits

Short term employee benefits encompass all those benefits that become payable in the short term, i.e. within a financial year or within 12 months after the financial year. Therefore, short term employee benefits include remuneration, compensated absences and contractually agreed bonuses. No performance bonuses are paid by the municipality.

The cost of all short-term employee benefits is recognised during the period in which the employee renders the related service.

The municipality provides long-service awards to eligible employees, after completion of every five years' service and the liability thereof is based on an actuarial valuation. The projected unit credit method has been used to value the obligation.

Actuarial gains and losses on the long-term incentives are fully accounted for in the statement of financial performance.

Post-retirement healthcare aid plan

The municipality provides post-retirement benefits by subsidising the medical healthcare contributions of certain retired staff. According to the rules of the medical aid funds with which the municipality is associated, a member on retirement is entitled to remain a continued member of such medical aid fund, and the municipality will continue to subsidise medical contributions in accordance with the provisions of the employee's employment contract.

The liability in respect of current pensioners is regarded as fully accrued, and is therefore not split between a past, or accrued and future in-service element. The liability is recognised at the fair value of the obligation, together with any adjustments required. The projected unit credit method has been used to value the obligation. Refer to note 19.

Multi-employer plans

Multi-employer plans are defined contribution plans (other than state plans and composite social security programmes) or defined benefit plans (other than state plans) that pool the assets contributed by various entities that are not under common control and use those assets to provide benefits to employees of more than one entity, on the basis that contribution and benefit levels are determined without regard to the identity of the entity that employs the employees concerned.

The municipality classifies a multi-employer plan as a defined contribution plan or a defined benefit plan under the terms of the plan (including any constructive obligation that goes beyond the formal terms).

Where a plan is a defined benefit plan, the municipality accounts for its proportionate share of the defined benefit obligation, plan, assets and costs associated with the plan in the same manner as for any other defined benefit plan. When sufficient information is not available to use defined benefit accounting for a plan, that is a defined benefit plan, the municipality accounts for the plan as if it was a defined contribution plan.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.25 Impairment of cash and non-cash generating assets

The municipality classifies its assets as non-cash generating assets as none of the assets on its own generates cash inflows or are held with the primary objective of generating a commercial return or profits. Although certain services realise surpluses surpluses are used for cross subsidisation of services that operate at a deficit.

At the end of each reporting period, the carrying amounts of non-cash-generating assets are reviewed to determine whether there is any indication of impairment. If any such indication exists, the recoverable amount or recoverable service amount of the asset is estimated in order to determine the extent of the impairment loss.

The recoverable service amount of a non-cash-generating asset is the higher of fair value less costs to sell, and value-in-use. The value-in-use is the present value of the remaining service potential of the asset, and is determined using the most appropriate of the depreciated replacement cost, restoration cost or service units approach.

The discount rate used reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount or recoverable service amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount or recoverable service amount. An impairment loss is recognised immediately in surplus or deficit.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount or recoverable service amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

1.26 Impairment of specific assets

Property plant and equipment

The calculation in respect of the impairment of property, plant and equipment is based on an assessment of the extent to which the recoverable amount of the asset has declined below the carrying amount. This was performed across all classes of property, plant and equipment.

Intangible assets

Intangible assets with indefinite useful lives as well as intangible assets not yet available for use are tested for impairment at the same time every year, as well as whenever there is an indication that the asset may be impaired.

Investment property held at fair value

The investment property was not tested for impairment as the impairment is taken into account with determination of the fair value at reporting date.

Heritage assets

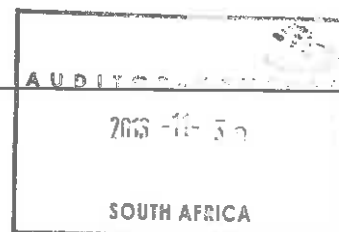
The calculation in respect of the impairment of heritage assets is based on an assessment of the extent to which the recoverable amount of the asset has declined below the carrying amount. This was performed across all classes of heritage assets.

Trade receivables

The calculation in respect of the impairment of trade receivables is based on an assessment of the extent to which debtors have defaulted on payments already due, and an assessment of their ability to make payments. This was performed, as far possible, on individual debtor level and across all debtor classes.

1.27 Recognition of material transactions

When the final accounts have been closed, any transaction that occurs in respect of a prior period, is considered by management individually and collectively for materiality and the annual financial statements are amended with transactions that are material in amount or by nature.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Accounting Policies

1.28 Cash-backed reserves and provisions

In terms of the municipality's budget implementation and management, funds and reserves and virement policy the following reserves, provisions and liabilities are fully cash backed and invested in short term deposits:

Unutilised conditional grants

The balance of all conditional grants received where the conditions have not been met.

Housing development fund

The balance of the housing development fund that is administered in terms of and in accordance with the Housing Act, Act 107 of 1997.

Unspent loans

The balance of external loan funding received and not yet spent for the purpose why the loans were obtained.

Loan redemption reserve

The loan redemption reserve is defined as a cash-backed amount that consists of the portion of depreciation that is set aside for the redemption of external loans annually.

Provision for rehabilitation of landfill sites

The balance of the provision for the rehabilitation of landfill sites as provided for in terms of GRAP 19.

Employee benefits obligation

The balance of the employee benefit obligation as provided for in terms of GRAP 25.

Self-insurance reserve

A self-insurance reserve has been established to fund claims that may occur which will not be covered by external insurers.

Capital replacement reserve

This reserve serves the purpose of providing an internal funding source for the acquisition of capital assets and projects. The following sources of revenue are included in the capital replacement reserve:

- A percentage of the annual depreciation amount;
- Un-appropriated cash-backed surpluses to the extent that such surpluses are not required for operational purposes;
- Further cash surpluses appropriated as contributions in each annual or adjustments budget, as and when this can be afforded by the municipality;
- Revenue amounts equal to public contributions for bulk services contributions for funding of bulk services, i.e. capital contributions; and
- Net cash proceeds received from land sales. These net proceeds may only be utilised to fund municipal land development.

Consumer deposits

The balance of consumer deposits held in cash by the municipality.

Working Capital

An estimated amount approximately 1/12th of the total operating expenditure.

Saldanha Bay Municipality

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Accounting Policies

1.29 Related parties

The municipality has used the disclosure requirements as per GRAP 20 – Related party disclosures to formulate its accounting policy.

A related party is a person or an entity with the ability to control or jointly control the other party, or to exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Individuals as well as their close family members, and/or entities are therefore related parties if one party has the ability, directly or indirectly, to control or jointly control the other party or exercise significant influence over the other party in making financial and/or operating decisions.

Management is regarded as a related party and comprises the councillors, executive mayor, mayoral committee members, municipal manager, executive directors and all other managers reporting directly to the municipal manager or as designated by the municipal manager.

Close family members are regarded as those family members who may be expected to influence, or be influenced by that person in their dealings with the municipality. A person is considered to be a close member of the family of another person if they are married or live together in a relationship similar to a marriage, or are separated by no more than two degrees of natural or legal consanguinity or affinity.

The municipality operates in an economic environment currently dominated by entities directly or indirectly owned by the South African government. As a result of the Constitutional independence of all three spheres of government in South Africa, only parties within the same sphere of government will be considered to be related parties. Only transactions with such parties which are not at arm's length and not on normal commercial terms are disclosed.

1.30 Principal-agent arrangements

The municipality has used the principles of GRAP 109 - Accounting by Principals and Agents to formulate its accounting policy for principal-agent arrangements.

An agent is an entity that has been directed by another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on behalf and for its benefit.

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal).

When the municipality enters into binding agreements, it determines whether it is party to a principal-agent arrangement and assesses whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that results from transactions with the parties are for the benefit of another entity or for its own benefit.

A principal recognises revenue and expenses that arise from transactions with third parties in a principal-agent arrangement.

An agent recognises only that portion of the revenue and expense it receives or incurs while executing the transactions on behalf of the principal.

The municipality is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

- a) It does not have the power to determine the significant terms and conditions of the transaction.
- b) It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
- c) It is not exposed to variability in the results of the transaction.

The municipality recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of the Standards of GRAP.

1.31 Capital Commitments

Capital commitments disclosed in the annual financial statements represent the contractual balance committed to capital projects on reporting date that will incurred in the period subsequent to the specific reporting date. The municipality discloses capital commitments exclusive of VAT.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

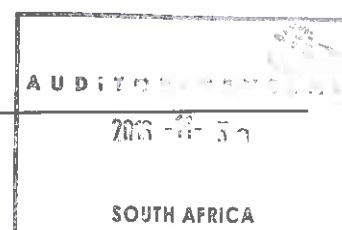
Accounting Policies

1.32 Events after the reporting date

Events after the reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date)

If non-adjusting events after the reporting date are material, the Municipality disclose the nature and an estimate of the financial effect.



Saldanha Bay Municipality

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2. Cash and cash equivalents

Cash and cash equivalents consist of the following:

Cash on hand	22 710	22 710
Cash at bank	69 118 989	76 247 725
	<u>69 141 699</u>	<u>76 270 435</u>

Credit quality of cash at bank and short term deposits, excluding cash on hand

The credit quality of cash at bank, excluding cash on hand that are neither past nor impaired can be assessed by reference to external credit ratings, if available, or historical information.

The municipality had the following bank account

Current Account (Primary Bank Account)	Bank statement balances			Cash book balances		
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
Standard Bank SA Ltd - 08290044	68 817 786	76 057 260	68 525 192	69 118 989	76 247 725	68 987 051

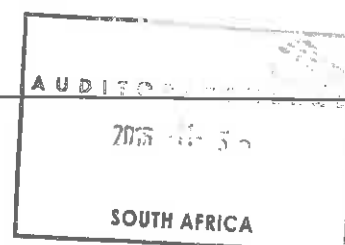
The municipality has two more bank accounts with Standard Bank (083290702 - Traffic fines payments account and 082437238 - Company Deposit Identifier) which are cleared to the primary bank account at the end of each day. These accounts had Rnil (2015: Rnil) year opening and year end balances.

3. Inventories

Closing balance of inventories

Consumable stores	10 703 057	9 425 085
Top structures not transferred	64 015	64 015
Water	500 568	373 888
	<u>11 267 640</u>	<u>9 862 988</u>
Carrying value of consumable stores and water carried at lower of cost and net realisable value	11 203 625	9 798 973
Housing top structures carried at the lower of cost and current replacement cost	64 015	64 015

During the year stock issued from consumable stores amounted to R25 032 089 (2015: R26 921 474). An amount of R439 452 (2015: R460 641) for consumable stores were written off. Rnil (2015: R414 040) for top structures and R95 766 938 (2015: R85 053 767) for water services were expensed in the statement of financial performance.



Saldanha Bay Municipality

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4. Investments

Summary of investments (Section 125(2)(b) of the MFMA):

Short-term deposits	433 369 258	319 328 694
Institutions holding the deposits		
ABSA	86 975 328	98 070 921
First National Bank	62 928 008	30 599 795
Standard Bank	93 350 435	51 739 479
Nedbank	102 266 627	87 568 652
Investec	87 848 860	51 349 847
	433 369 258	319 328 694

The value of the investments has been measured at amortised cost using the effective interest rate method.

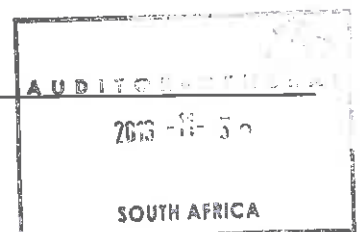
Short-term deposits are invested with various banking institutions for a period longer than three months, but not exceeding twelve months in accordance with the cash management and investment policy. This information is disclosed in terms of Section 125(2)(b) of the MFMA.

All unspent conditional grants and certain provisions and reserves, which are included in the short-term investments above, have been ring-fenced and may not be utilised for any other purposes.

The different institutions have external credit ratings from rating agencies.

5. Trade and other receivables from exchange transactions

2016	Gross balance	Allowance for impairment	Net balance
Trade receivables - services			
Electricity	33 980 431	(2 126 619)	31 853 812
Water	59 489 990	(33 495 172)	25 994 818
Sewerage	26 024 681	(18 664 002)	7 360 679
Refuse	26 637 064	(20 446 542)	6 190 522
	146 132 166	(74 732 335)	71 399 831
Other receivables			
Sundry receivables	10 311 483	(4 580 457)	5 731 026
Housing receivables	4 651 753	(4 651 753)	-
Other receivables	14 359 896	-	14 359 896
	29 323 132	(9 232 210)	20 090 922
	175 455 298	(83 964 545)	91 490 753



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	2016	2015 Restated*
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5. Trade and other receivables from exchange transactions (continued)

2015	Gross balance	Allowance for impairment	Net balance
Trade receivables - services			
Electricity	30 019 362	(1 808 764)	28 210 598
Water	54 652 186	(29 331 120)	25 321 066
Sewerage	23 706 611	(16 773 017)	6 933 594
Refuse	22 695 598	(16 828 678)	5 866 920
	<u>131 073 757</u>	<u>(64 741 579)</u>	<u>66 332 178</u>
Other receivables			
Sundry receivables	6 372 483	(3 414 929)	2 957 554
Housing receivables	6 204 632	(6 204 632)	-
Other receivables	6 373 276		6 373 276
	<u>18 950 391</u>	<u>(9 619 561)</u>	<u>9 330 830</u>
	<u>150 024 148</u>	<u>(74 361 140)</u>	<u>75 663 008</u>

Reconciliation of the receivables impairment provision

Balance at beginning of the year	(74 361 140)	(76 330 696)
Contributions to allowance	(12 945 979)	(9 062 303)
Bad debt written-off against allowance	4 712 643	11 355 329
VAT Movement	(1 370 069)	(323 470)
Balance at end of year	(83 964 545)	(74 361 140)

Summary by ageing

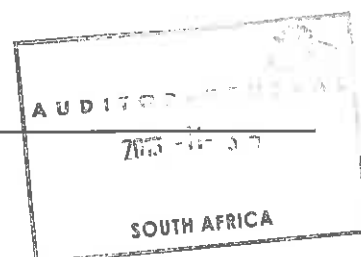
Electricity		
Current (0 - 30 days)	29 450 405	26 056 947
31 - 60 days	203 580	85 729
61 - 90 days	140 276	75 603
91 - 120 days	95 686	82 290
121 - 365 days	434 050	389 465
> 365 days	1 529 815	1 520 564
	<u>31 853 812</u>	<u>28 210 598</u>
Water		
Current (0 - 30 days)	9 979 312	10 474 739
31 - 60 days	493 382	410 645
61 - 90 days	419 448	375 681
91 - 120 days	417 412	375 835
121 - 365 days	2 287 396	2 328 098
> 365 days	12 397 868	11 356 068
	<u>25 994 818</u>	<u>25 321 066</u>

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5. Trade and other receivables from exchange transactions (continued)		
Sewerage		
Current (0 - 30 days)	1 209 322	1 065 469
31 - 60 days	179 462	174 550
61 - 90 days	260 556	156 984
91 - 120 days	152 715	147 849
121 - 365 days	1 005 841	1 126 020
> 365 days	4 552 783	4 262 722
	7 360 679	6 933 594
Refuse		
Current (0 - 30 days)	1 038 900	1 024 426
31 - 60 days	144 264	144 099
61 - 90 days	138 012	131 736
91 - 120 days	131 608	121 947
121 - 365 days	849 235	849 089
> 365 days	3 888 503	3 595 623
	6 190 522	5 866 920
Sundries		
Current (0 - 30 days)	3 560 302	857 306
31 - 60 days	64 830	127 988
61 - 90 days	39 905	58 598
91 - 120 days	38 536	141 775
121 - 365 days	299 960	454 449
> 365 days	1 727 493	1 317 438
	5 731 026	2 957 554
Other receivables		
Current (0 - 30 days)	14 359 896	6 373 276



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5. Trade and other receivables from exchange transactions (continued)

Ageing of debtors by customer classification

2016	Residential consumers	Industrial / Commercial	National and Provincial Government	Other receivables	Total
Current (0 - 30 days)	47 963 703	15 265 651	1 954 778	14 359 898	79 544 030
31 - 60 days	2 379 183	626 507	34 038	-	3 039 728
61 - 90 days	2 336 048	506 853	47 173	-	2 890 074
91 - 120 days	1 958 660	430 549	23 863	-	2 413 072
121 - 365 days	12 073 668	2 423 365	962 552	-	15 459 585
> 365 days	62 370 928	9 185 221	552 660	-	72 108 809
Subtotal	129 082 190	28 438 146	3 575 064	14 359 898	175 455 298
Allowance for impairment	(68 805 994)	(15 158 551)	-	-	(83 964 545)
	60 276 196	13 279 595	3 575 064	14 359 898	91 490 753
2015	Residential consumers	Industrial / Commercial	National and Provincial Government	Other receivables	Total
Current (0 - 30 days)	45 365 102	7 838 687	1 327 204	6 373 278	60 904 271
31 - 60 days	2 181 090	532 028	19 503	-	2 732 621
61 - 90 days	1 874 632	431 046	8 985	-	2 314 663
91 - 120 days	1 834 116	552 635	9 028	-	2 395 779
121 - 365 days	12 190 997	3 244 972	1 084 755	-	16 520 724
> 365 days	55 295 361	8 854 578	1 006 151	-	65 156 090
Subtotal	118 741 298	21 453 946	3 455 626	6 373 278	150 024 148
Allowance for impairment	(62 981 722)	(11 379 418)	-	-	(74 361 140)
	55 759 576	10 074 528	3 455 626	6 373 278	75 663 008

Credit quality of trade and other receivables from exchange transactions

All trade receivables that are past due at the end of the reporting period are considered for impairment. It is expected that the trade receivables not impaired will be received by the municipality.

Trade and other receivables from exchange transactions impaired

The municipality calculated the payment trend of each client for the year, in order to ensure that trade and other receivables from exchange transaction are disclosed at fair value.

Bad debts of R4 712 643 (2015: R11 355 329) were written off during the year.

6. Trade and other receivables from non-exchange transactions

Total receivables from non-exchange transactions

2016	Gross balances	Allowance for impairment	Net balance
Trade receivables - Property rates	40 095 136	(18 326 918)	21 768 218
Traffic fines and other receivables	25 207 699	(14 955 176)	10 252 523
Other receivables	820 833	(640 387)	180 446
	66 123 668	(33 922 481)	32 201 187

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6. Trade and other receivables from non-exchange transactions (continued)

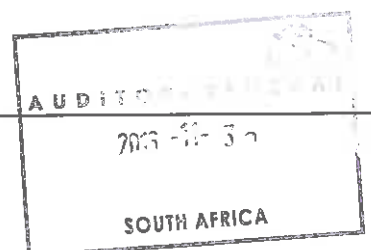
2015	Gross balances	Allowance for impairment	Net balance
Trade receivables - Property rates	39 275 012	(21 828 151)	17 446 861
Traffic fines and other receivables	2 334 630	(1 161 096)	1 173 534
Other non-exchange receivables	1 967 294	(1 577 828)	389 466
	43 576 936	(24 567 075)	19 009 861

Reconciliation of the debtors impairment provision

Balance at the beginning of the year	(24 567 075)	(25 708 254)
Contributions to allowance	(10 063 976)	345 278
Bad debt written-off against allowance	708 570	795 901
	(33 922 481)	(24 567 075)

Ageing of debtors by customer classification

2016	Traffic fines	Other non-exchange receivables	Rates residential	Rates industrial / commercial	Rates national and provincial government	Total
Current (0 - 30 days)	1 481 528	-	11 543 673	3 586 193	497 486	17 108 880
31 - 60 days	1 640 837	-	606 950	159 827	8 683	2 416 297
61 - 90 days	1 476 308	-	595 946	129 302	12 034	2 213 590
91 - 120 days	3 425 902	-	499 671	109 837	6 088	4 041 498
121 - 365 days	14 958 906	-	3 080 096	618 221	245 555	18 902 778
> 365 days	2 224 219	820 833	15 911 356	2 343 229	140 988	21 440 625
Subtotal	25 207 700	820 833	32 237 692	6 946 609	910 834	66 123 668
Allowance for impairment	(14 955 176)	(640 387)	(15 018 267)	(3 308 653)	-	(33 922 483)
	10 252 524	180 446	17 219 425	3 637 956	910 834	32 201 185
2015	Traffic fines	Other non-exchange receivables	Rates residential	Rates industrial / commercial	Rates national and provincial government	Total
Current (0 - 30 days)	180 608	-	12 403 089	2 143 144	362 865	15 089 706
31 - 60 days	164 249	-	596 323	145 460	5 332	911 364
61 - 90 days	99 789	-	512 535	117 851	2 457	732 632
91 - 120 days	84 815	-	501 458	151 094	2 468	739 835
121 - 365 days	743 667	-	3 333 091	887 195	296 578	5 260 531
> 365 days	1 061 507	1 967 294	15 118 083	2 420 896	275 088	20 842 868
Subtotal	2 334 635	1 967 294	32 464 579	5 865 640	944 788	43 576 936
Allowance for impairment	(1 161 099)	(1 577 827)	(18 487 807)	(3 340 342)	-	(24 567 075)
	1 173 536	389 467	13 976 772	2 525 298	944 788	19 009 861



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6. Trade and other receivables from non-exchange transactions (continued)

Credit quality of trade and other receivables from non-exchange transactions

All trade receivables that are past due at the end of the reporting period are considered for impairment. It is expected that the trade receivables not impaired will be received by the municipality.

Trade and other receivables from non-exchange transactions

Summary by ageing - Property rates

Current (0 - 30 days)	6 759 099	4 270 154
31 - 30 days	609 836	471 988
61- 90 days	506 171	387 954
91 - 120 days	472 746	341 056
121 - 365 days	2 997 804	3 193 992
> 365 days	10 422 562	8 781 717
	<u>21 768 218</u>	<u>17 446 861</u>

Trade and other receivables from non-exchange transactions Impaired

The municipality calculated the payment trend of each client for the year, in order to ensure that receivables from non-exchange transactions are disclosed at fair value.

Bad debts of R708 570 (2015: R795 901) were written off during the year.

7. Prepayments

Prepaid expenses	<u>3 245 855</u>	<u>2 654 457</u>
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8. Operating leases

Current assets	247 678	247 944
Current liabilities	(174 102)	(78 383)
	<u>73 576</u>	<u>169 561</u>

Operating leases - as lessee (expense)

At the reporting date the municipality had outstanding commitments under operating leases which fall due as follows:

Minimum lease payments due

- within one year	2 602 968	969 389
- in second to fifth year inclusive	4 089 984	401 242
	<u>6 692 952</u>	<u>1 370 631</u>

Operating lease payments represent rentals payable by the municipality for certain of its office properties. No contingent rent is payable. The term pertaining to the leases ranges from 1 to 3 years (2015: 1 to 3 years) and escalation rates vary from 8% to 10% (2015: 8% to 10%) per year.

Saldanha Bay Municipality

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8. Operating leases (continued)

Operating leases - as lessor (income)

Minimum lease payments due

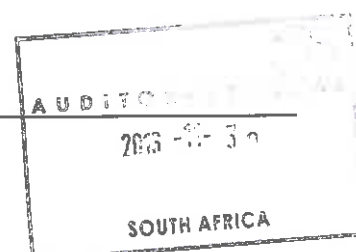
- within one year	1 414 850	899 005
- in second to fifth year inclusive	1 016 719	1 224 226
- later than five years	-	92 635
	<u>2 431 569</u>	<u>2 215 866</u>

Operating leases consist of rentals on the letting of premises. Lease agreements are non-cancellable and have terms from 1 to 10 years (2015: 1 to 10 years). The escalation rates of the lease agreements vary from 5% to 12% (2015: 6% to 12%). There are no contingent rents receivable.

9. VAT receivable

VAT receivable by the municipality	<u>3 967 844</u>	<u>1 860 406</u>
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VAT is payable on the payment basis. VAT is paid over to the SARS on a net basis only when actual payments are received by the municipality and when actual payments are made to suppliers. The balance above is inclusive of accruals and provisions, where relevant.



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10. Property, plant and equipment

as at 30 June 2016

	Land	Buildings	Other Assets	Leasehold improvements	Infrastructure	Community	WIP	Total
Cost	477 869 402	224 209 941	314 903 288	-	2 785 105 001	94 300 388	100 467 733	3 996 855 753
Accumulated depreciation and impairment losses	-	(86 226 163)	(191 393 695)	-	(1 349 932 178)	(34 148 977)	-	(1 661 701 013)
Carrying Value	477 869 402	137 983 778	123 509 593	-	1 435 172 823	60 151 411	100 467 733	2 335 154 740

as at 30 June 2015

	Land	Buildings	Other Assets	Leasehold improvements	Infrastructure	Community	WIP	Total
Cost	462 909 427	205 938 851	302 224 843	1 768 426	2 652 654 195	67 053 259	156 362 955	3 848 911 956
Accumulated depreciation and impairment losses	-	(81 253 132)	(157 964 128)	(1 627 410)	(1 284 283 265)	(31 236 597)	-	(1 556 364 532)
Carrying Value	462 909 427	124 685 719	144 260 715	141 016	1 368 370 930	35 816 662	156 362 955	2 292 547 424



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10. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 2016

	Land	Buildings	Other Assets	Leasehold improvements	Infrastructure	Community	WIP	Total
as at 30 June 2016								
Cost	462 909 427	205 938 851	302 224 843	1 768 426	2 652 654 195	67 053 259	156 362 955	3 848 911 956
Accumulated depreciation and impairment losses	-	(81 253 132)	(157 964 128)	(1 627 410)	(1 284 283 265)	(31 236 597)	-	(1 556 364 532)
Net book value at 01 July 2015	462 909 427	124 685 719	144 260 715	141 016	1 368 370 930	35 816 662	156 362 955	2 292 547 424
Additions	16 447 522	17 546 739	18 664 457	-	27 493 911	16 785 225	66 027 878	162 965 732
Disposals and scrapings - cost	(1 487 547)	(2 261 419)	(7 670 684)	(1 660 527)	(1 941 757)	-	-	(15 021 934)
Disposals and scrapings - accumulated depreciation and impairment losses	-	929 293	7 050 218	1 660 527	1 941 757	-	-	11 581 795
Transfers	-	2 986 885	1 575 663	(6)	106 898 654	10 461 904	(121 923 100)	-
Depreciation	-	(5 903 439)	(38 437 458)	(141 010)	(66 795 572)	(2 912 380)	-	(114 189 859)
Impairment losses	-	-	(1 933 318)	-	(795 100)	-	-	(2 728 418)
Net book value at 30 June 2016	477 869 402	137 983 778	123 509 593	-	1 435 172 823	60 151 411	100 467 733	2 335 154 740
Made up as follows:								
Cost	477 869 402	224 209 941	314 903 288	-	2 785 105 001	94 300 388	100 467 733	3 996 855 753
Accumulated depreciation and impairment losses	-	(86 226 163)	(191 393 695)	-	(1 349 932 178)	(34 148 977)	-	(1 661 701 013)
	477 869 402	137 983 778	123 509 593	-	1 435 172 823	60 151 411	100 467 733	2 335 154 740



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10. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 2015

	Land	Buildings	Other Assets	Leasehold improvements	Infrastructure	Community	WIP	Total
Opening balance								
Cost	448 275 027	194 824 853	224 914 214	1 815 713	2 594 965 796	62 182 879	104 440 156	3 631 418 638
Accumulated depreciation and impairment losses	-	(75 943 625)	(117 520 443)	(1 449 529)	(1 223 187 416)	(28 581 215)	-	(1 446 682 228)
Net book value at 01 July 2014	448 275 027	118 881 228	107 393 771	366 184	1 371 778 380	33 601 664	104 440 156	2 184 736 410
Additions	15 573 000	9 727 294	77 677 847	-	29 845 961	4 823 007	86 026 014	223 673 123
Disposals and scrapings - cost	(938 600)	(888 000)	(2 554 924)	(979)	(1 775 927)	(21 375)	-	(6 179 805)
Disposals and scrapings - accumulated depreciation and impairment losses	-	293 828	1 830 020	977	1 775 927	21 375	-	3 922 127
Transfers	-	2 274 770	2 141 373	(42)	29 618 366	68 748	(34 103 215)	-
Depreciation Impairment losses	-	(5 602 457)	(41 264 545)	(225 124)	(62 742 489)	(2 676 757)	-	(112 511 372)
	-	(944)	(962 827)	-	(129 288)	-	-	(1 093 059)
Net book value at 30 June 2015	462 909 427	124 685 719	144 260 715	141 016	1 368 370 930	35 816 662	156 362 955	2 292 547 424
Made up as follows:								
Cost	462 909 427	205 938 851	302 224 843	1 768 426	2 652 654 195	67 053 259	156 362 955	3 848 911 956
Accumulated depreciation and impairment losses	-	(81 253 132)	(157 964 128)	(1 627 410)	(1 284 283 265)	(31 236 597)	-	(1 556 364 532)
	462 909 427	124 685 719	144 260 715	141 016	1 368 370 930	35 816 662	156 362 955	2 292 547 424



Saldanha Bay Municipality

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10. Property, plant and equipment (continued)

Other information:

Work in progress is disclosed separately as required by GRAP 17.

Provision has been made for the estimated cost of rehabilitating landfill sites, included in other assets, as disclosed in note 20.

Infrastructure assets were assessed during the year to determine whether there are any indicators of impairment. Refer to note 62.

All moveable assets were reviewed for changes in useful life and conditions. This resulted in changes of accounting estimates which was applied prospectively. Refer to note 49.

All completed infrastructure projects were unbundled.

Pledged as security

No assets are pledged as security for external borrowings. Refer note 17.

Assets subject to finance lease (Net carrying amount)

Leased assets	-	141 016
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Other information

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

11. Intangible assets

	2016			2015		
	Cost	Accumulated amortisation and accumulated impairment	Carrying value	Cost	Accumulated amortisation and accumulated impairment	Carrying value
Computer software, externally generated	11 158 141	(9 207 493)	1 950 648	8 961 439	(6 320 194)	2 641 245

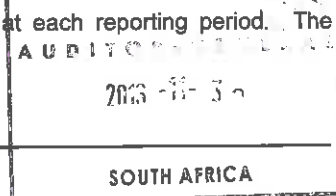
Reconciliation of intangible assets - 2016

	Opening balance	Additions	Amortisation	Total
Computer software, externally generated	2 641 245	2 196 702	(2 887 299)	1 950 648

Reconciliation of intangible assets - 2015

	Opening balance	Additions	Amortisation	Total
Computer software, externally generated	3 260 075	1 924 625	(2 543 455)	2 641 245

Intangible assets have finite useful lives. The estimated remaining useful life is reviewed at each reporting period. The intangible assets have not been pledged as security.



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12. Investment property		
Investment property at fair value	15 220 000	14 177 500

Reconciliation of investment property - 2016

	Opening balance	Fair value adjustments	Total
Investment property	14 177 500	1 042 500	15 220 000

Reconciliation of investment property - 2015

	Opening balance	Fair value adjustments	Total
Investment property	13 568 170	609 330	14 177 500

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

Details of valuation

The date of the most recent revaluations was on 30 June 2016. The valuation was performed by Mr Igshaan Oosterwyk, an employee of Saldanha Bay Municipality. Mr Oosterwyk is a registered Professional Associated Valuer with the SA Council for Valuers Profession, registration number 5902, and member of the SA Institute of Valuers and has the appropriate experience in performing valuation of investment properties.

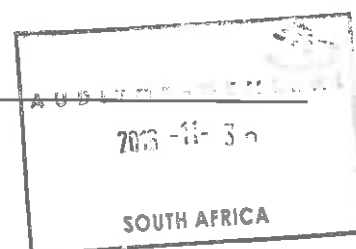
The valuation for the land portion was based on adapted comparable sales and for the improvements there-on on replacement costs.

All assumptions used were based on current market conditions.

The investment property has not been pledged as security.

13. Heritage assets

	2016			2015		
	Cost	Accumulated impairment losses	Carrying value	Cost	Accumulated impairment losses	Carrying value
Antiquities	12 000	-	12 000	12 000	-	12 000
Historical monuments	204 326	-	204 326	204 326	-	204 326
Historical buildings	348 500	-	348 500	348 500	-	348 500
Cultural buildings	857 976	-	857 976	857 976	-	857 976
Total	1 422 802	-	1 422 802	1 422 802	-	1 422 802



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

	2016	2015 Restated*
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13. Heritage assets (continued)

Reconciliation of heritage assets 2016

	Opening balance	Total
Antiquities	12 000	12 000
Historical monuments	204 326	204 326
Historical buildings	348 500	348 500
Cultural Buildings	857 976	857 976
	1 422 802	1 422 802

Reconciliation of heritage assets 2015

	Opening balance	Total
Antiquities	12 000	12 000
Historical monuments	204 326	204 326
Historical buildings	348 500	348 500
Cultural buildings	857 976	857 976
	1 422 802	1 422 802

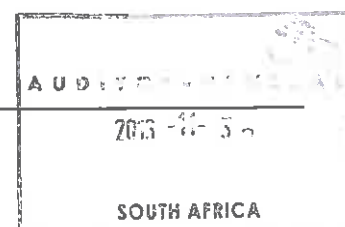
14. Payables from exchange transactions

Trade payables	58 811 694	56 850 917
Payments received in advance	6 531 928	5 218 166
Retentions	7 610 643	6 344 645
Other payables	908 245	675 048
Unidentified payments debtors	1 428 379	603 353
	75 290 889	69 692 129

15. Consumer deposits

Electricity	10 613 868	9 636 668
Water	6 191 387	5 789 254
Refuse	488 730	-
Total	17 293 985	15 425 922
Guarantees held in lieu of electricity and water deposits	4 120 858	4 423 031

The municipality only started requesting deposits for refuse from consumers as of the 1 July 2015 and there are no guarantees held in lieu of refuse.



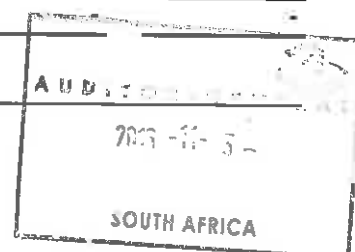
Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand

	2016	2015 Restated*
16. Unspent conditional grants and receipts		
Unspent conditional grants and receipts comprises of:		
Unspent government grants	23 909 629	13 998 139
Unspent other grants and subsidies	903 577	968 177
Unspent Transnet grant	8 603 599	6 347 746
Unspent housing agent projects	12 710 272	7 668 086
	46 127 077	28 982 148
Movement during the year		
Balance at the beginning of the year	28 982 148	18 724 728
Current year receipts	134 927 284	74 730 083
Interest for the year	359 834	306 985
Income recognition during the year	(77 740 674)	(54 516 679)
Other conditions met during the year - agent	(37 315 638)	(10 262 969)
Grant repaid	(3 085 877)	-
Balance unspent at end of the year	46 127 077	28 982 148
These unspent amounts are invested until utilised.		
Regional Socio-Economic Project (RSEP)		
Current year receipts	3 850 000	-
Conditions met - transferred to revenue	(245 952)	-
Conditions still to be met	3 604 048	-
Expanded Public Works Program (EPWP)		
Current year receipts	1 000 000	1 086 000
Conditions met - transferred to revenue	(1 000 000)	(1 086 000)
Conditions still to be met	-	-
Financial Management Grant (FMG)		
Current year receipts	1 450 000	1 450 000
Conditions met - transferred to revenue	(1 450 000)	(1 450 000)
Conditions still to be met	-	-
Municipal Infrastructure Grant (MIG)		
Current year receipts	18 893 000	18 389 000
Conditions met - transferred to revenue	(18 893 000)	(18 389 000)
Conditions still to be met	-	-
Municipal Systems Improvement Grant (MSIG)		
Current year receipts	930 000	934 000
Conditions met - transferred to revenue	(930 000)	(934 000)
Conditions still to be met	-	-
Public Transport Infrastructure Grant (PTIS)		
Current year receipts	107 000	77 520
Conditions met - transferred to revenue	(107 000)	(77 520)
Conditions still to be met	-	-



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand	2016	2015 Restated*
16. Unspent conditional grants and receipts (continued)		
Human Settlement Development Grant		
Balance unspent at beginning of year	15 174 883	11 078 025
Current year receipts - agent	43 366 676	14 695 181
Services - capital projects	3 678 764	22 010 771
Movement in housing debtor	(1 497 759)	-
Conditions met - agent	(37 315 641)	(10 262 969)
Services - capital projects	(3 247 440)	(22 346 125)
Conditions still to be met	20 159 483	15 174 883
Sport and Recreation Grant		
Balance unspent at beginning of year	1 323 903	1 244 915
Current year interest	-	78 988
Conditions met - transferred to revenue	(1 323 903)	-
Conditions still to be met	-	1 323 903
Industrial Development Corporation		
Balance unspent at beginning of year	-	1 187 596
Conditions met - transferred to revenue	-	(1 187 596)
Conditions still to be met	-	-
Provincial Library grant		
Balance unspent at beginning of year	-	66 463
Current year receipts	6 658 000	3 828 000
Conditions met - transferred to revenue	(6 658 000)	(3 894 463)
Conditions still to be met	-	-
Saldanha Bay Wireless Mesh		
Balance unspent at beginning of year	3 085 877	2 884 537
Interest	-	201 340
Grant repaid	(3 085 877)	-
Conditions still to be met	-	3 085 877
Transnet Donation		
Balance unspent at beginning of year	6 347 746	-
Current year receipts	9 000 000	8 000 000
Conditions met - transferred to revenue	(6 744 146)	(1 652 254)
Conditions still to be met	8 603 600	6 347 746
Compliance Management system		
Current year receipts	-	75 000
Conditions met - transferred to revenue	-	(75 000)
Conditions still to be met	-	-



Saldanha Bay Municipality

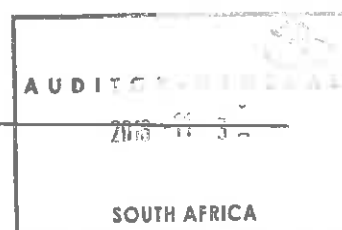
Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand

	2016	2015 Restated*
16. Unspent conditional grants and receipts (continued)		
Financial management support grant		
Balance unspent at beginning of year	1 726 657	-
Current year receipts	530 000	1 700 000
Interest	111 466	26 657
Conditions met - transferred to revenue	(1 363 564)	-
Conditions still to be met	1 004 559	1 726 657
Integrated electrification programme		
Current year receipts	2 000 000	2 000 000
Conditions met - transferred to revenue	(2 000 000)	(2 000 000)
Conditions still to be met	-	-
Vredenburg Urban Renewal Project		
Current year receipts	35 257 000	-
Current year interest	242 641	-
Conditions met - transferred to revenue	(24 608 081)	-
Conditions still to be met	10 891 560	-
Contribution towards the acceleration of housing delivery		
Balance unspent at beginning of year	354 903	2 474 610
Current year receipts	7 000 000	-
Movement in housing debtor	(5 300 000)	-
Conditions met - transferred to revenue	(1 700 386)	(2 119 707)
Conditions still to be met	354 517	354 903
Community development workers		
Current year receipts	36 000	34 976
Conditions met - transferred to revenue	(36 000)	(34 976)
Conditions still to be met	-	-
Spatial Development Framework		
Current year receipts	500 000	-
Thusong Centre Grants		
Current year receipts	100 000	-
Current year interest	5 728	-
Conditions still to be met	105 728	-
Other government grants and subsidies		
Balance unspent at beginning of year	968 178	976 178
Current year receipts	570 844	484 610
Conditions met - transferred to revenue	(635 444)	(492 610)
Conditions still to be met	903 578	968 178

Refer to appendix D for more details.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand	2016	2015 Restated*
17. Borrowings		
At amortised cost		
Total borrowings	82 177 384	42 549 178
Balance at beginning of the year	42 549 178	53 595 705
Loans redeemed	(7 431 794)	(11 046 527)
New loans	47 060 000	-
Balance at year end	82 177 384	42 549 178

Long-term liabilities have been utilised in accordance with the Municipal Finance Management Act.

Non-current liabilities		
Borrowings	72 605 116	35 117 096
Current liabilities		
Borrowings	9 572 268	7 432 082

Pledged as security

No assets were pledged as security for external borrowings.

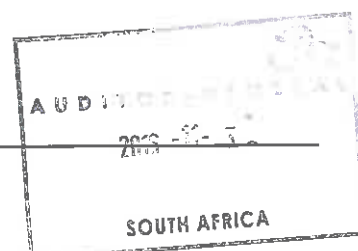
Long term borrowings are repaid over periods varying from 10 to 15 years (2015: 10 to 28 years) and at interest rates varying from 6.75% to 11.86% (2015: 6.75% to 12.95%) per annum.

The amortised cost of the long term liabilities was determined after considering the standard terms and conditions of agreements entered into between the municipality and the relevant financing institutions.

18. Finance lease obligation

Minimum lease payments due		
- within one year	-	351 498
Less: future finance charges	-	(11 464)
	-	340 034
Present value of minimum lease payments due		
- within one year	-	340 034
Non-current liabilities	-	-
Current liabilities	-	340 034
	-	340 034

The term period pertaining to this lease is 5 years. Interest rates are linked to the prime interest rate at the contract date. The lease has fixed repayments and no arrangement has been entered into for contingent rent. The municipality's obligation under the finance lease is secured by the lessor's charge over the leased asset. The contract expired during the financial year.



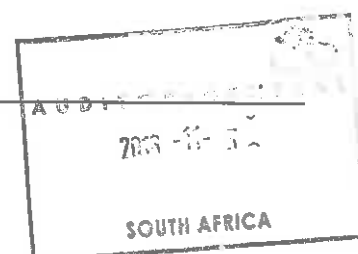
Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand

	2016	2015 Restated*
19. Employee benefit obligation		
Total employee benefit obligation liability		
Present value of post retirement healthcare benefits	89 478 104	86 588 882
Present value of long service awards	14 752 840	13 569 075
Staff bonuses	7 656 993	7 015 391
Staff leave	13 026 009	13 071 470
	124 913 946	120 244 818
The liability is split between:		
Non-current liabilities		
Present value of the post retirement healthcare benefits	86 517 476	84 016 418
Present value of the long service awards	13 417 744	12 652 422
	99 935 220	96 668 840
Current liabilities		
Present value of the post retirement healthcare benefits	2 960 628	2 572 464
Present value of the long service awards	1 335 096	916 653
Staff bonuses	7 656 993	7 015 391
Staff leave	13 026 009	13 071 470
	24 978 726	23 575 978
The actuarial valuation was performed by Chanan Weiss from ARCH Actuarial Consulting CC (Registration 1998/023194/23). ARCH Actuarial Consulting CC is not connected to the municipality.		
Reconciliation of employee benefit obligations		
19.1 Post retirement healthcare benefit		
Defined benefit plan		
Present value of the unfunded defined benefit obligation	89 478 104	86 588 882
Non-current liabilities	86 517 476	84 016 418
Current liabilities	2 960 628	2 572 464
	89 478 104	86 588 882
Changes in the present value of the unfunded defined benefit obligation:		
Opening balance	86 588 882	75 076 000
Benefits paid	(2 884 134)	(2 617 090)
Net expense recognised in the statement of financial performance	5 773 356	14 129 972
Closing balance	89 478 104	86 588 882
Net expense recognised in the statement of financial performance:		
Employee cost	5 307 701	3 456 091
Actuarial (gain)/loss	(7 015 311)	3 919 881
Finance cost	7 480 966	6 754 000
	5 773 356	14 129 972



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand	2016	2015 Restated*
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19. Employee benefit obligation (continued)

The post retirement healthcare benefit is a defined benefit plan and consists of the fixed contribution percentage that is paid to various medical aid plans by the municipality consisting of LA Health, Key Health, Bonitas, Fed Health, Samwumed and Hosmed.

The employees of the municipality and their dependants are currently entitled to a subsidy of 70% of the medical scheme contributions after they retire or in the case of death. This percentage is reduced if an employee did not complete a required service period before retirement. Widow(er)s and orphans of in-service members are entitled to a subsidy of 60% of the contribution payable. Upon a member's death-in retirement, the surviving dependants will continue to receive the same benefits.

Key assumptions used for the post retirement healthcare benefit

	2016	2015
<u>Key financial assumptions</u>		
Discount rate	9.03%	8.77%
CPI	6.55%	6.48%
Health care cost inflation rate	8.13%	7.98%
Net effective discount rate	0.83%	0.73%
	2016	2015
<u>Key demographic assumptions</u>		
Average Retirement Age	63	63
Continuation of membership at retirement	100%	100%
Proportion assumed married at retirement	90%	90%
Proportion of eligible current non-member employees joining the scheme by retirement	5%	0%
Mortality during employment	SA85-90	SA85-90
Mortality post-retirement	PA(90)	PA(90)

Withdrawals

Allowance was made for the withdrawals of existing members and the assumed withdrawal rates as listed below:

Age	Females	Males
20-29	24%	16%
30-39	18%	12%
40-49	10%	8%
50-54	4%	4%
55	2%	2%
55+	0%	0%

Discount Rate

GRAP 25 stipulates that the choice of this rate should be derived from government bond yields consistent with the estimated term of the post-employment liabilities. However, where there is no deep market in government bonds with a sufficiently long maturity to match the estimated term of all the benefit payments, current market rates of the appropriate term should be used to discount shorter term payments, and the discount rate for longer maturities should be estimated by extrapolating current market rates along the yield curve.

Consequently, a discount rate of 9.03% (2015: 8.77%) per annum has been used. The corresponding index-linked yield at this term is 1.78%. These rates were deduced from the yield curve obtained from the Bond Exchange of South Africa after the market close on the reporting date.

Family Profile

It has been assumed that female spouses will be five years younger than their male counterparts. Further, it was assumed that 90% of eligible employees on a health care arrangement at retirement will have an adult dependant. For current-retiree members, actual marital status was used and the potential for remarriage was ignored.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand

2016

2015

Restated*

19. Employee benefit obligation (continued)

Medical scheme option

It has been assumed that in-service members and continuation members will remain on the same medical scheme and option. In-service non-members were assumed to join Samwumed Option B, should they join a scheme by retirement and continue to receive the post-employment subsidy.

Sensitivity analysis on the accrued liability (R millions) for financial year ended 30 June 2016.

Assumption	Change	In-service	Continuation	Total	% change
Central assumptions		46.794	42.684	89.478	
Health care inflation	+1%	57.215	47.212	104.427	17%
	-1%	38.620	38.791	77.411	-13%
Discount rate	+1%	38.743	38.851	77.594	-13%
	-1%	57.229	47.220	104.449	17%
Post-retirement mortality	-1 yr	48.532	44.398	92.930	4%
Average retirement age	-1 yr	49.155	42.684	91.839	3%
Continuation of membership at retirement	-10%	37.335	42.684	80.019	-11%

Sensitivity analysis on current-service and Interest costs (R millions) for financial year ended 30 June 2016.

Assumption	Change	Service cost	Interest Cost	Total	% change
Central assumptions		5.308	7.481	12.789	
Health care inflation	+1%	6.533	8.789	15.322	20%
	-1%	4.356	6.429	10.785	-16%
Discount rate	+1%	4.410	7.179	11.589	-9%
	-1%	6.476	7.789	14.265	12%
Post-retirement mortality	-1 yr	5.504	7.770	13.274	4%
Average retirement age	-1 yr	5.864	7.871	13.735	7%
Continuation of membership at retirement	-10%	4.821	7.094	11.915	-7%

The present value of the obligation for the current and for the previous four periods are as follows:

	2016	2015	2014	2013	2012
Healthcare benefit obligation	R89 478 104	R86 588 882	R 75 076 000	R 68 404 526	R 61 122 000

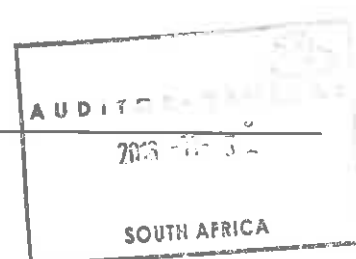
History of experience adjustments arising on the planned - Gains and Losses:

Experience adjustments	2016	2015	2014	2013	2012
Liabilities: (Gain) / Loss	R8 149 000	R2 627 000	Unknown*	R4 342 000	Unknown*

* Insufficient information provided in previous report.

Employer's best estimate of contributions expected to be paid in respect of the healthcare benefit obligation:

	2018	2017
Estimated contribution	R3 201 357	R2 960 628



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand	2016	2015 Restated*
19. Employee benefit obligation (continued)		
19.2 Long service awards		
Other long term employee benefit obligation		
Present value of the unfunded accrued liability	14 752 840	13 569 075
Non-current liabilities	13 417 744	12 652 422
Current liabilities	1 335 096	916 653
	14 752 840	13 569 075
Changes in the present value of the liability:		
Opening balance	13 569 075	13 513 000
Benefits paid	(825 384)	(1 182 601)
Net expense recognised in the statement of financial performance	2 009 149	1 238 676
Closing balance	14 752 840	13 569 075
Net expense recognised in the statement of financial performance:		
Current service cost	1 303 888	1 204 601
Finance cost	1 058 810	1 100 000
Actuarial losses (gain)	(353 549)	(1 065 925)
	2 009 149	1 238 676

The long-service award is payable after every 5 years of continuous service. The long service award provision is an estimate of the liability based on the current staff turnover. All permanent employees are entitled to a specified number of days additional leave plus additional remuneration based on their completed years of service. The employee may convert the additional leave into a cash amount. At the end of 30 June 2016 the total number of employees was 979 (2015: 997)

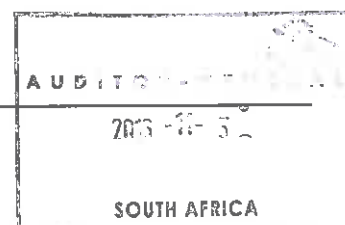
Key assumptions used for the long service awards

Discount rate

GRAP 25 stipulates that the choice of this rate should be derived from government bond yields consistent with the estimated term of the employee benefit liabilities. However, where there is no deep market in government bonds with a sufficiently long maturity to match the estimated term of all the benefit payments, current market rates of the appropriate term should be used to discount shorter term payments, and the discount rate for longer maturities should be estimated by extrapolating current market rates along the yield curve.

Consequently, a discount rate of 8.65% (2015: 8.07%) per annum has been used. The first step in the derivation of this yield is to calculate the liability-weighted average of the yields corresponding to the actual terms until payment of long service awards, for each employee. The 8.65% is then derived as the liability-weighted average of the yields derived in the first step. The corresponding liability-weighted index-linked yield is 1.74%. These rates do not reflect any adjustment for taxation. These rates were deduced from the yield curve obtained from the Bond Exchange of South Africa after the market close on the reporting date.

The liability-weighted average term of the total liability is 8.42 years.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

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2016

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Restated*

19. Employee benefit obligation (continued)

Key financial assumptions

	2016	2015
Discount rate	8.65%	8.07%
Consumer price inflation	6.29%	6.17%
Normal salary inflation rate	CPI plus 1%	CPI plus 1%
Normal salary increase rate	7.29%	7.17%
Net effective discount rate	1.26%	0.84%

Key demographic assumptions

Average Retirement Age	63	63
Mortality during employment	SA85-90	SA85-90
Mortality post-retirement	PA(90)	PA(90)

Withdrawal

The assumed rates of withdrawal from service are set out below:

Age	Females	Males
20-29	24%	16%
30-39	18%	12%
40-49	10%	8%
50-54	4%	4%
55	2%	2%
55+	0%	0%

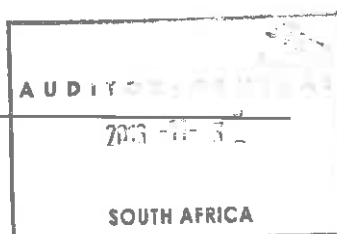
Normal salary inflation rate

The assumed rate of salary inflation was set as the expected future CPI plus 1%. In addition to the normal salary inflation rate, the following promotional salary increases were assumed:

Age	Promotional Increase
20 - 24	5%
25 - 29	4%
30 - 34	3%
35 - 39	2%
40 - 44	1%
45+	0%

LSA arrangement assumptions

It was assumed that the employer's LSA arrangements would remain and that the level of benefits in respect of such, would remain unchanged, with the exception of allowing for inflationary adjustments.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand	2016	2015 Restated*
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19. Employee benefit obligation (continued)

Sensitivity analysis on the accrued liability (R millions) for the financial year ended 30 June 2016.

Assumption	Change	Liability	% change
Central Assumptions		14.753	
General salary inflation	+1%	15.907	8%
	-1%	13.723	-7%
Discount Rate	+1%	13.682	-7%
	-1%	15.977	8%
Average retirement age	-2 yrs	12.533	-15%
	2 yrs	16.671	13%
Withdrawal rates	-50%	17.760	20%

Sensitivity analysis on current-service and interest costs (R millions) for the financial year ended 30 June 2016.

Assumption	Change	Service cost	Interest Cost	Total	% change
Central Assumptions		1.304	1.059	2.363	
General Salary inflation	+1%	1.435	1.148	2.583	9%
	-1%	1.189	0.980	2.169	-8%
Discount rate	+1%	1.196	1.097	2.293	-3%
	-1%	1.429	1.011	2.440	3%
Average retirement age	-2 yrs	1.145	0.883	2.028	-14%
	-1 yr	1.452	1.200	2.652	12%
Continuation of membership at retirement	-50%	1.771	1.301	3.072	30%

The present value of the obligation for the current and for the previous four periods are as follows:

	2016	2015	2014	2013	2012
Accrued liability	R14 752 840	R13 569 075	R13 513 000	R11 521 000	Unknown*

History of experience adjustments arising on the planned - Gains and Losses:

Experience adjustments	2016	2015	2014	2013	2012
Liabilities: (Gain) / Loss	R183 993	(R768 327)	Unknown*	R4 342 000	Unknown*

* Insufficient information provided in previous reports.

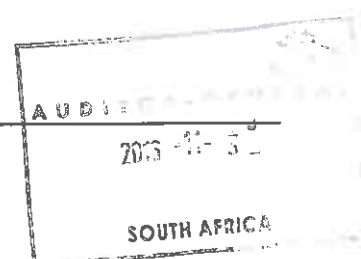
Employer's best estimate of contributions expected to be paid in respect of the healthcare benefit obligation:

	2018	2017
Estimated contribution	R2 104 185	R1 335 096

19.3 Staff leave

Staff leave reconciliation

Opening balance	13 071 470	11 533 462
Paid	(1 242 472)	(1 099 012)
Net expense recognised in the statement of financial performance	1 197 011	2 637 020
Closing balance	13 026 009	13 071 470



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand

2016

2015

Restated*

19. Employee benefit obligation (continued)

19.4 Bonuses

Bonuses reconciliation

Opening balance	7 015 391	6 315 866
Paid	(7 015 391)	(6 315 866)
Net expense recognised in the statement of financial performance	7 656 993	7 015 391
Closing balance	<u>7 656 993</u>	<u>7 015 391</u>

19.5 Multi employer plans

Retirement benefit information

The municipality makes provision for post-retirement benefits to eligible councillors and employees who belong to different pension schemes. These funds are governed by the Pension Funds Act and include both defined benefit and defined contribution schemes.

The only obligation for the municipality with respect to the retirement benefit plans is to make the specified contributions. Where councillors / employees leave the plans prior to full vesting of the contributions, the contributions payable by the municipality are reduced by the amount of forfeited contributions. The total expense recognised in the Statement of Financial Performance for employees comprises R27 536 827 (2015: R25 021 181) and councillors of R224 306 (2015: R211 452) respectively and represents contributions payable to these plans by the municipality at rates specified in the rules of the plans.

These schemes are subject to a tri-annual, bi-annual or annual actuarial valuation as set out hereunder.

Cape Joint Pension Fund:

The Cape Joint Pension Fund operates both as a defined benefit and defined contribution scheme.

Defined benefit scheme

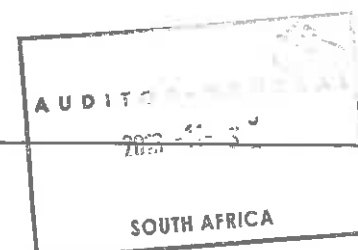
The contribution rate payable is under the defined benefit section is 27%, 9% by the members and 23.06 % (period 1 February 2012 - 30 June 2014) and 26.77% (period 1 July 2014 - 30 June 2015) by their councils. The actuarial valuation report at 30 June 2015 disclosed an actuarial valuation amounting to R2,136,012,000 (30 June 2014 : R3,631,518,000), with a net accumulated surplus of R28,015,000 (2014 : R23,343,000), with a funding level of 101.4% (30 June 2014 : 104.4%).

Defined contribution scheme

The actuarial valuation report at 30 June 2015 indicated that the defined contribution scheme of the fund is in a sound financial position, with a assets amounting to R1 932 720 000 (30 June 2014: R566 689 000), net investment reserve of Rnil (30 June 2013: R787 000) and with a funding level of 100% (2014: 100%).

The actuary concluded that:

- The future service contribution rate shortfall amounts to 5.34% of salary in respect of 29 remaining DB active members as at the valuation date.
- The Trustees granted a pension increase of 3% effective 1 January 2016 and a pensioner bonus of 75% of monthly pension payable in December 2015. Pro-rata pension increases and bonus apply for pensions in payment for less than one year.
- The underlying asset portfolios were not aligned with the Members' Shares and Fund accounts at the valuation date.
- The direct property assets of R390.2 million form a relatively high proportion at 18.8% of the assets of the Pensioner Account. In my opinion, a proportion of between 0% and 10% would be more appropriate to avoid an over-concentration in one asset class.



Saldanha Bay Municipality

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19. Employee benefit obligation (continued)

It is to be noted that :

- All the active members have now all been converted to the DC Section.
- There is no longer any contribution rate shortfall as this only applied to 29 residual DB Section active members, that have now also converted to the DC Section and
- Both the DC Section and the DB Section were fully funded as at the valuation date.

The actuary certified The Pensioner Account was 101.4% funded with a surplus of R28.0 million and is in a sound financial condition. The funding level in respect of the DB active members was 153.1% with a surplus of R21.9 million. The DB Section is in a sound financial condition and the DC Section has a funding level of 100% and is in a sound financial condition. Overall the Fund is in a sound financial condition with a surplus of R50.0 million and an overall funding level of 101.2%. The nature of the assets is suitable for the Fund, except that the proportion of direct property underlying the pensioner liabilities may represent an over-concentration of assets in this class. The assets are appropriately matched relative to the term and nature of the active member liabilities. The Fund's investment strategy is suitable. Finally the risk benefits are partially re-insured and this is appropriate for the size and nature of the Fund.

The municipality has 13 employees that are members on this fund as at 30 June 2016.

Cape Joint Retirement Fund

The statutory valuation performed as at 30 June 2015 revealed that the assets of the fund amounted to R18 322 177 000 (30 June 2014: R17 172 854 000), with funding levels of 112.1% and 100% (30 June 2014 112.6% and 99.9%) for the Pensions Account and the Share Account respectively. The Preservation Pension Account showed a surplus of Rnil and was 100% funded for both 2015 & 2014. The contribution rate paid by the members (7.50%/9%) and the municipalities (19.50%/18%) is sufficient to fund the benefits accruing from the fund in the future. The actuary certified that the structure of the assets is appropriate relative to the nature of the liabilities, given normal circumstances and that the Fund is in a sound financial condition as at the valuation date.

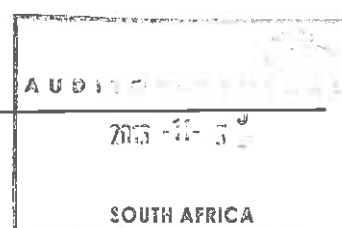
The municipality has 731 employees that are members of this fund as at 30 June 2016.

South African Municipal Workers Union National provident fund:

The SAMWU National Provident Fund is a defined contribution scheme. Members contribute at a rate of not less than 7.5% of salaries, as required by the Rules. The employers contribute at a total rate of not less than 18%. The statutory valuation performed as at 30 June 2014 revealed that the assets of the fund amounted to R6 574 775 000 (30 June 2011: R4 021 622 000), with funding levels of 111.7% (30 June 2011: 111.1%). The investment smoothing reserve has remained unchanged at 4.6% of the market value of assets (or 5.5% of members' Fund Credits and the data reserve). The actuary certified that based on the 2014 valuation the Fund's assets are sufficient to cover the members' Fund Credits, Risk Benefits Reserve and the Data Reserve and to provide for an investment smoothing reserve of 5.55% of members' Fund Credits as at 30 June 2014. In addition, there is a substantial surplus of some R689.1 million. The Fund is therefore in a very sound financial position. The municipality has 232 employees that are members of this fund as at 30 June 2016.

The Municipal Councillors Pension Fund:

The Municipal Councillors Pension Fund operates as a defined contribution scheme. The statutory valuation performed as at 30 June 2015 revealed that the assets of the fund amounted to R2 551 861 000 (30 June 2014: R2 229 410 000), with funding levels of 101.08% (30 June 2014: 98.83%). The contribution rate paid by the members (13.75 %) and council (15 %) is sufficient to fund the benefits accruing from the fund in the future. The Actuary certified that the Fund was in a sound financial condition as at 30 June 2015, in that the assets of the fund were sufficient to cover the accrued service liabilities including the recommended contingency reserves in full. The municipality has 5 councillors that are members of this fund.



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19. Employee benefit obligation (continued)

South African Local Authorities Pension Fund

The Pension Fund operates both as a defined benefit and defined contribution scheme.

The statutory valuation performed as at 1 July 2015 revealed that the assets of the fund amounted to R13 413 300 000 (30 June 2014: R12 658 200 000), with funding levels of 100% (30 June 2014: 100%). The highest contribution rate paid by the members was 7.92% and by Council 20.78%.

It is the actuary's opinion that:

- They are satisfied with the investment strategy of the Fund;
- the nature of the assets is, in their opinion, suitable for the nature of the liabilities of the Fund as defined in the Rules of the Fund;
- the matching of assets with the liabilities of the Fund is adequate; and
- the insurance arrangements are appropriate compared to the cover provided can be regarded as financially sound at the valuation date.

National Fund for Municipal Workers

The fund operates as a defined contribution fund and in terms of the rules of the fund category A and category C members contribute at a rate as agreed upon by the Local Authority and the member, subject to an absolute minimum contribution of 2% and 5% of their remuneration respectively.

The Local Authority must contribute in respect of category A and category C members such an amount as agreed between the Local Authority and the fund, subject to a minimum contribution rate of 2% and 5% of their remuneration respectively. Category B members are members who belong to both category A and C and the Local Authority must, on behalf of such members, not contribute less than 7% of their remuneration. The contribution rates stipulated above include the amount payable towards the insured risk benefits policy.

The statutory valuation performed as at 30 June 2015 revealed that the assets of the fund amounted to R10 050 029 000 (30 June 2014 : R9 031 759 000), with funding levels of 100.42% (30 June 2014: 100.10%). The actuary certified that the assets of the fund are sufficient to cover 100.42% of the members' liabilities, also that it can be expected that the funding level of a fund of this nature will fluctuate around 100%, for example due to timing differences in investment and receipt of monies, slight mismatching of assets and liabilities and processing errors.

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Figures in Rand	2016	2015 Restated*
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20. Provisions

Environmental rehabilitation provision

Provision for rehabilitation of landfill sites	99 699 556	95 405 435
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Reconciliation of provisions - 2016

	Opening Balance	Additions	Utilised during the year	Reduction due to re- measurement or settlement without cost to entity	Total
Provision for rehabilitation of landfill sites	95 405 435	6 249 056	(1 622 280)	(332 655)	99 699 556

Reconciliation of provisions - 2015

	Opening Balance	Additions	Utilised during the year	Reduction due to re- measurement or settlement without cost to entity	Total
Provision for rehabilitation of landfill sites	54 812 328	40 593 107	-	-	95 405 435

There are 5 sites under consideration, being the Vredenburg landfill, Langebaan landfill, Saldanha (Kalkrug) landfill and two landfill sites in Hopefield. A reconciliation of the environmental rehabilitation provision for these sites is provided below.

	Date of proposed rehabilitation		
Langebaan	1 July 2017	31 269 390	30 978 060
Vredenburg	1 July 2017	51 053 856	48 152 660
Hopefield (1)	30 June 2019	3 795 003	3 573 068
Hopefield (2)	30 June 2019	4 288 582	4 017 644
Kalkrug	1 July 2018	9 292 725	8 684 003
		<u>99 699 556</u>	<u>95 405 435</u>

The estimation of the liability to rehabilitate the landfill sites was performed by Jan Palm Consulting Engineering CC, a firm of specialist waste management consultants. The firm is registered with the South African Council of Engineers (registration no 870047). Jan Palm Consulting Engineering CC is not connected to the municipality.

An appropriate discount rate, based on CPI was used to determine the present value of the future environmental rehabilitation liability.

The funds to rehabilitate these landfill sites are included in the short term investments. The funds are ring-fenced to ensure that this liability is cash-backed.

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	2016	2015 Restated*
21. Deferred rental income		
Deferred rental income - current portion	1 998 617	-
Deferred rental income - non-current portion	1 839 266	-
	3 837 883	-
Reconciliation of deferred rental income		
Opening balance	-	-
Deferred rental income in the current year	3 970 314	-
Interest expense	17 169	-
Rental income earned in the current year	(149 600)	-
	3 837 883	-
22. Service charges		
Sale of electricity	283 808 017	251 464 194
Sale of water	128 098 928	117 265 548
Refuse removal	59 479 831	51 417 334
Sewerage and sanitation charges	57 276 494	49 274 255
Revenue forgone	(31 228 351)	(27 593 886)
	497 434 919	441 827 445
23. Rental of facilities and equipment		
Halls	381 039	236 549
Holiday resorts and camping	11 195 555	9 936 969
Land	660 572	780
Municipal buildings	777 340	632 377
Official housing	214 439	456 986
Post office	337 512	385 434
Toilets	738 667	419 664
Other	81 963	71 821
Revenue forgone	(489 387)	(217 715)
	13 897 700	11 922 865
24. Interest earned - external investments		
SARS	37 192	233 173
Attorneys monies in trust	550 969	149 451
Banking institutions	32 960 643	28 594 297
	33 548 804	28 976 921
25. Interest earned - outstanding receivables		
Electricity	423 078	419 152
Housing schemes	224 573	124 832
Refuse removal	1 709 729	1 447 223
Sewerage	1 720 149	1 144 405
Water	2 775 919	2 486 740
Other	470 816	385 834
	7 324 264	6 008 186

Saldanha Bay Municipality

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Figures in Rand	2016	2015 Restated*
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26. Income from agency services

Commision: Vehicle licences	4 448 775	4 010 554
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The municipality acts as an agent for the Department of Transport and Public Work and manages the issuing of vehicle licenses for a commision.

27. Licences and permits

Licences and permits	1 308 005	1 230 370
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The municipality earns revenue from applications for driver's and learner's lisences and from issuing of public driving permits, driver's and learner's lisences.

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28. Other income

Administrative fees	29 046	49 619
Building plan fees	3 197 187	2 378 999
Bad debt recovered	4 964	549 803
Blocked sewers		699
Bursaries refunded	127 288	41 217
Capital contributions	7 068 401	5 457 883
Cemetery fees	489 739	552 770
Cleaning of open spaces	10 766	170 410
Clearing certificates	351 461	328 363
Encroachment fees	209 754	234 079
Garden refuse removals	73 350	136 084
Insurance claims	409 580	839 912
Land use planning	345 320	204 332
Legal fees	276 468	300 225
Photocopies and faxes	96 259	59 016
Refuse dump fees	1 085 918	190 091
Roadworthy certificates	6 256	72 979
Sundry income	1 187 181	2 113 071
Telephones officials	48 313	80 039
Tender documents	72 910	4 482
Testing of meters	10 915	4 194
Trade union representative	339 935	156 220
Unclaimed monies	126 098	943 633
	15 567 109	14 868 120

Saldanha Bay Municipality

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Notes to the Annual Financial Statements

Figures in Rand	2016	2015 Restated*
29. Property rates		
Property rates	181 301 997	160 435 724
Building clause levy	74 709	68 029
Revenue forgone	(10 411 321)	(9 646 566)
	170 965 385	150 857 187
Valuations		
Residential	18 893 581 694	18 302 017 672
Business/Commercial	3 756 833 040	3 608 987 415
State	1 392 782 400	1 367 914 400
Municipal	537 618 000	547 077 312
Small holdings and farms	2 063 104 150	2 085 641 150
Other	371 052 387	327 456 200
Total property valuations	27 014 971 671	26 239 094 149

Valuations on land and buildings are performed every four years. The last valuation came into effect on 1 July 2013. Interim valuations are processed on a regular basis and when needed to take into account changes in individual property values due to alterations and subdivisions.

A residential rate of 0.6331 cents in the rand (2015: 0.5945 cents in the rand) was used to determine assessment rates on categories based on the following ratios:

Residential property	1:1
Residential business	1:1.4
Private open spaces	1:1
Residential nature reserve	1:0.3
Public service infrastructure property	1:0.2
Public benefit organisation property	1:0.25
Agricultural property	1:0.1

Rates are levied on an annual or monthly basis.

30. Interest earned - outstanding property rates receivables

Interest earned: Outstanding property rates	2 608 532	2 859 560
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The municipality levies interest on rates outstanding after the due date for payment at prime +1% per annum (2015: prime + 1%).

Saldanha Bay Municipality

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	2016	2015 Restated*
31. Government grants and subsidies		
Operating grants		
Equitable share	55 497 000	46 415 000
Expanded Public Works Programme Grant (EPWP)	999 999	1 014 939
Financial Management Grant (FMG)	1 358 035	1 372 150
Municipal Infrastructure Grant (MIG)	944 650	919 453
Municipal Systems Improvement Grant (MSIG)	125 918	903 341
Public Transport Infrastructure Grant (PTIS)	107 000	77 520
Regional Socio-Economic Project (RSEP)	205 514	-
SETA - Skills Development Grant	558 125	449 634
Financial Management Support Grant (FMSG)	177 050	-
Library Grant	5 537 998	3 719 071
Other operating government grants and subsidies	869 217	1 270 597
Community Development Workers Grant (CDW)	34 594	34 667
	<u>66 415 100</u>	<u>56 176 372</u>
Capital grants		
Government grants and subsidies	<u>63 694 520</u>	<u>38 961 823</u>
	<u>130 109 620</u>	<u>95 138 195</u>
Unconditional grants		
Unconditional grants received	<u>55 497 000</u>	<u>46 415 000</u>

Equitable Share

In order to qualify for a 100% indigent subsidy, the qualifying income for a household must be R4 300 or less per month. The income limits for seasonal workers will be calculated over a period of one year.

The second category is based on an income of R5 350 per month, such households will receive an indigent subsidy of 70% of the abovementioned category.

All indigent subsidies are funded from the equitable share.

Changes in level of government grants

Based on the allocations set out in the Division of Revenue Act, (Act No. 10 of 2014), no significant changes in the level government grant funding are expected over the forthcoming 3 financial years.

Saldanha Bay Municipality

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Figures in Rand	2016	2015 Restated*
32. Fines		
Traffic fines	30 309 381	3 419 743
Library books	43 758	17 193
Buildings inspections	9 358	41 993
	30 362 497	3 478 929

Key assumptions made with the recognition of revenue on traffic fines:

Revenue from traffic fines is recognised on a net basis after adjusting the fines issued for the probability of the traffic fines being withdrawn, reduced, written off (struck off) or the offender being given a rebate when settling the traffic fine. Based on past history, 24.45% (2015: 37.08%) of all fines issued will be withdrawn, reduced, written off (struck off) or the offender will be given a rebate when settling the traffic fine.

The municipality introduced mobile cameras during the financial year and appointed a new service provider to assist with the issuing and collection of traffic fines which resulted in substantially more revenue. Traffic fines from the Average Speed Over Distance (ASOD) cameras on the R27 were also issued for the first time during the financial year.

33. Other income

VAT on DORA grants	2 413 129	2 135 967
Donated assets	19 354 532	282 090
	21 767 661	2 418 057

The municipality received services in-kind under voluntary or non-voluntary schemes which included free training, workshops and technical assistance from government departments and entities. These services in-kind have not been recognised as they were assessed not to be significant to the municipality's operations and/or basic service delivery objectives. The cost and fair value of these services in-kind could also not be measured reliably.

34. Employee related costs

Acting allowances	1 766 910	1 579 473
Bargaining council levy	85 283	78 834
Basic salaries	159 638 081	147 391 880
Bonuses	12 438 134	11 566 592
Employers contributions: Defined contribution plans	27 408 964	25 021 181
Employers contributions: Group life insurance	2 079 348	2 498 673
Employers contributions: Health care	9 269 811	8 091 963
Employers contributions: UIF	1 479 490	1 351 109
Employers contributions: WCA	1 698 387	1 617 288
Expense: Post retirements healthcare benefits	5 307 701	3 456 091
Housing allowance	2 666 490	963 426
Long-service awards	1 303 888	1 204 597
Municipal staff: Leave gratuity	1 197 007	2 637 022
Other allowances	120 612	101 558
Overtime	16 240 387	13 515 564
Scarcity allowance municipal staff	161 111	83 725
SDL	2 107 296	1 892 733
Standby allowance municipal staff	6 067 436	5 095 766
Travelling allowance	13 491 603	11 967 104
Telephone allowance	998 714	936 016
Less: Employee costs capitalised to PPE	(66 708)	(1 110 053)
Total	265 459 945	239 940 542

The remuneration of staff is within the upper limits of the SALGA bargaining council determinations.

Saldanha Bay Municipality

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	2016	2015 Restated*
35. Remuneration of councillors		
Basic salaries	6 509 167	6 265 185
Cell phone allowances	521 700	521 700
Healthcare contributions	102 654	64 404
Housing benefits and allowances	545 234	462 498
Pension contributions	221 325	211 452
SDL	84 520	80 800
Travelling allowances	1 108 626	1 035 857
Total	9 093 226	8 641 896
The remuneration of political office bearers and councillors are within the upper limits as determined by the framework envisage in section 219 of the Constitution. Refer to note 58 for the details.		
36. Depreciation, amortisation and Impairment losses		
Property, plant and equipment	114 189 859	112 511 367
Impairment losses - Property, plant and equipment	2 728 418	1 093 059
Intangible assets	2 887 299	2 543 460
	119 805 576	116 147 886
37. Finance costs		
Provision for the rehabilitation of landfill site	6 249 053	2 313 082
Amortisation of deferred rental income	17 170	-
Borrowings	4 299 660	5 257 464
Unspent conditional grants	359 835	306 986
Employee benefit obligation	8 539 776	7 854 002
Finance leases	(970)	47 686
	19 464 524	15 779 220
38. Debt impairment		
Impairment - Trade and other receivables from exchange transactions	12 945 980	9 062 303
Impairment - Trade and other receivables from non-exchange transactions	10 063 974	(345 277)
Impairment - Non-current receivables	(252 910)	(112 432)
	22 757 044	8 604 594
39. Bulk purchases		
Electricity	202 715 455	176 468 653
Water	66 503 854	59 513 723
	269 219 309	235 982 376
40. Contracted services		
Prepaid electricity distribution services	3 744 776	3 542 274
Traffic fine management services	1 416 712	45 000
Other contractors	314 867	60 984
	5 476 355	3 648 258

Saldanha Bay Municipality

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Figures in Rand	2016	2015 Restated*
41. Transfers and subsidies		
Saldanha Bay Tourism Organisation	2 215 130	2 109 639
The municipality provides grant funding to the Saldanha Bay Tourism Organisation to support tourism within the municipal boundaries.		
42. General expenses		
Advertising	1 658 100	1 019 758
Audit fees	3 683 983	4 208 029
Bank charges	2 196 416	2 213 774
Bursaries	502 656	447 259
Conferences and delegations	257 513	205 591
Digging and expansion of graves	360 272	411 315
Entertainment	164 256	339 700
Environmental awareness	445 076	531 215
Eskom	2 925 082	2 606 952
External toilets	4 496 835	786 373
Firebrigade fees - WCDM	3 419 144	3 273 743
Fuel and oil	11 674 721	12 962 035
Insurance	2 214 189	1 827 887
Legal expenses	1 231 533	1 166 560
License fees - vehicles	1 264 057	962 263
License fees - computers	1 449 970	1 167 589
Magazines, books and periodicals	64 374	20 832
Membership fees	2 584 935	2 240 364
Operating: Landfill site	705 350	989 779
Other	3 634 173	1 901 487
Postage	1 288 769	1 082 163
Printing and stationery	2 066 879	1 957 166
Professional fees	5 926 319	3 548 965
Remuneration of ward committees	669 695	628 056
Rental of buildings	2 858 932	2 450 099
Rental of office equipment	50 255	138 718
Rental of computer equipment	56 234	39 418
Rental others	1 201 971	1 443 328
Sanitary services	2 406 228	1 858 214
Security costs	7 976 719	6 118 831
Social investments	915 787	417 418
Stocks and material	3 060 909	2 683 553
Telephone cost	3 814 390	3 420 088
Training	2 508 592	2 772 511
Travel - overseas	89 559	86 825
Travel and subsistence	1 726 620	1 836 618
Uniforms	2 049 922	2 357 969
Valuation costs	1 580 272	287 895
	85 180 687	72 410 340
43. Fair value adjustment		
Investment property carried at fair value	1 042 500	609 330

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	2016	2015 Restated*
44. Non-current receivables		
Housing selling scheme loans	507 400	760 310
Impairment for housing scheme loans	(507 400)	(760 310)
Total	-	-
Reconciliation of non-current receivables impairment provision		
Balance at the beginning of the year	(760 310)	(974 023)
Reversal of contribution	252 910	112 432
Bad debt written-off against allowance	-	101 281
	(507 400)	(760 310)

On 30 June 2016, non-current receivables of R507 400 (2015: R760 310) were fully impaired and provided for. An amount of Rnil (2015: R101 281) was written-off as irrecoverable.

45. Financial instruments disclosure

Categories of financial instruments

2016

Financial assets

	At amortised cost	Total
Trade and other receivables from exchange transactions	91 490 753	91 490 753
Other receivables from non-exchange transactions	32 201 187	32 201 187
Cash and cash equivalents	69 141 699	69 141 699
Investments	433 369 258	433 369 258
	626 202 897	626 202 897

Financial liabilities

	At amortised cost	Total
Borrowings	(82 177 384)	(82 177 384)
Payables from exchange transactions	(75 290 889)	(75 290 889)
Consumer deposits	(17 293 985)	(17 293 985)
	(174 762 258)	(174 762 258)

Saldanha Bay Municipality

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Notes to the Annual Financial Statements

	2016	2015 Restated*
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45. Financial Instruments disclosure (continued)

2015

Financial assets

	At amortised cost	Total
Trade and other receivables from exchange transactions	75 663 008	75 663 008
Other receivables from non-exchange transactions	19 009 861	19 009 861
Cash and cash equivalents	76 270 435	76 270 435
Investments	319 328 694	319 328 694
	490 271 998	490 271 998

Financial liabilities

	At amortised cost	Total
Borrowings	(42 549 178)	(42 549 178)
Finance lease obligation	(340 034)	(340 034)
Trade and other payables from exchange transactions	(69 692 129)	(69 692 129)
Consumer deposits	(15 425 922)	(15 425 922)
	(128 007 263)	(128 007 263)

Financial instruments in Statement of Financial Performance

2016

	At amortised cost	Total
Interest income for financial instruments at amortised cost*	43 481 600	43 481 600
Interest expense for financial instruments at amortised cost*	(4 298 690)	(4 298 690)
	39 182 910	39 182 910

2015

	At amortised cost	Total
Interest income for financial instruments at amortised cost*	37 844 667	37 844 667
Interest expense for financial instruments at amortised cost*	(5 305 150)	(5 305 150)
	32 539 517	32 539 517

*Interest is calculated using effective interest method.

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46. Prior period errors and change in accounting policy

Statement of Financial Position 30 June 2015

	As previously reported	Correction of error	Reclassifying adjustments	Restated
Assets				
Current Assets				
Cash and cash equivalents	395 599 129	(319 328 694)	-	76 270 435
Investments	-	319 328 694	-	319 328 694
Trade and other receivables from exchange transactions	75 084 810	578 198	-	75 663 008
Trade and other receivables from non-exchange transactions	19 348 403	(338 542)	-	19 009 861
Operating lease asset	365 132	(117 188)	-	247 944
VAT receivable	2 101 057	(240 651)	-	1 860 406
	<u>492 498 531</u>	<u>(118 183)</u>	<u>-</u>	<u>492 380 348</u>
Non-Current Assets				
Property, plant and equipment	2 169 681 864	122 865 560	-	2 292 547 424
Intangible assets	3 999 013	(1 357 768)	-	2 641 245
Investment property	20 132 500	(5 955 000)	-	14 177 500
	<u>2 193 813 377</u>	<u>115 552 792</u>	<u>-</u>	<u>2 309 366 169</u>
Total Assets	<u>2 686 311 908</u>	<u>115 434 609</u>	<u>-</u>	<u>2 801 746 517</u>
Liabilities				
Current Liabilities				
Payables from exchange transactions	69 171 458	520 671	-	69 692 129
Non-Current Liabilities				
Provisions	94 957 598	447 837	-	95 405 435
Total Liabilities	<u>164 129 056</u>	<u>968 508</u>	<u>-</u>	<u>165 097 564</u>
Net Assets	<u>2 522 182 852</u>	<u>114 466 101</u>	<u>-</u>	<u>2 636 648 953</u>
Net Assets				
Accumulated surplus	2 328 502 616	114 466 101	-	2 442 968 717

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

46. Prior period errors and change in accounting policy (continued)

Cash and cash equivalents

Short-term deposit was re-allocated to investments as the original classification was not consistent with GRAP 2, Cash Flow Statements.

Investments

Short-term deposit was re-allocated from cash and cash equivalents to investments as the original classification was not consistent with GRAP 2, Cash Flow Statements.

Trade and other receivables from exchange transactions

A receivable was created for an underpayment of capital contributions by developers.

Trade and other receivables from non-exchange transactions

The municipality has loans with Nedbank, the redemptions together with interest are paid into a loan repayment current account. During the financial year ended 30 June 2014, the municipality paid in excess of redemption and interest amounts. The overpayment was incorrectly expensed and was corrected.

The fair value of revenue and outstanding receivables from traffic fines was recalculated after a review of the assumptions made in the calculation revealed that they were incorrect at the time of initial recognition.

Operating lease asset

Correction of an operating lease asset as the contracts expired which were included in the operating lease asset at year-end.

VAT receivable

Input VAT on the purchase of the Microsoft software licenses was incorrectly claimed and was corrected.

Property, plant and equipment

During the financial year the municipality, through the assistance of a service provider, performed a detailed infrastructure assets verification project which identified discrepancies which occurred at the initial adoption of GRAP 17. On the initial adoption of GRAP 17, only a limited infrastructure assets verification was performed. The municipality has now corrected the error.

Intangible assets

The Microsoft software licenses were originally amortised over three years which was incorrect as the intangible asset should have been amortised over the term of the license of one year.

Investment properties

Land previously held for undetermined use (capital appreciation) was designated for a service delivery project by council. The land was not reclassified from investment properties to property, plant and equipment when the decision was taken and was corrected.

Land which is privately owned was included as an investment property and was corrected.

Payables from exchange transactions

The restatement was mainly due to a year-end creditor which was created as there was an overpayment of capital contributions by developers as well as unallocated deposits received by the municipality which was previously recognised as fines revenue.

Provisions

Capital expenditure incurred was incorrectly accounted for as a decrease in the provision for landfill sites and is now corrected.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

46. Prior period errors and change in accounting policy (continued)

Statement of Financial Performance for the year ended 30 June 2015

	As previously reported	Correction of error	Reclassifying adjustments	Restated*
Revenue				
Revenue from exchange transactions				
Rental of facilities and equipment	12 395 606	(472 741)	-	11 922 865
Interest earned - investments	29 066 114	(89 193)	-	28 976 921
Total revenue from exchange transactions	41 461 720	(561 934)	-	40 899 786
Revenue from non-exchange transactions				
Fines	3 610 043	(131 114)	-	3 478 929
Total revenue	45 071 763	(693 048)	-	44 378 715
Expenditure				
Employee related costs	242 794 497	(2 853 955)	-	239 940 542
Depreciation, amortisation and impairment losses	108 969 275	7 178 611	-	116 147 886
Debt impairment	8 291 701	312 893	-	8 604 594
Repairs and maintenance - materials and payments to suppliers	31 474 673	(1 037 130)	-	30 437 543
General expenses	71 459 693	950 647	-	72 410 340
Total expenditure	462 989 839	4 551 066	-	467 540 905
Loss on foreign exchange	-	(136 732)	-	(136 732)
Fair value adjustments	1 054 330	(445 000)	-	609 330
Actuarial gains/losses	-	(2 853 955)	-	(2 853 955)
	1 054 330	(3 435 687)	-	(2 381 357)
Deficit for the year	(416 863 746)	(8 679 801)	-	(425 543 547)

Rental of facilities and equipment

Correction of an operating lease asset as the contracts expired which were included in the operating lease asset at year-end.

Interest earned - investments

Interest provided for on SARS penalty was calculated incorrectly.

Fines

The fair value of revenue and outstanding receivables from traffic fines was recalculated after a review of the assumptions made in the calculation revealed that they were incorrect at the time of initial recognition.

Employee related cost

Actuarial gains / (losses) was included as part of employee cost and is now re-classified and disclosed separately in line with GRAP 1 requirements.

Depreciation, amortisation and impairment losses

The municipality undertook an infrastructure project which identified discrepancies with the infrastructure assets which includes amongst others asset not on the asset register and assets on the asset register that could not be verified. The error occurred at the initial adoption of GRAP 17 and its correction resulted in additional depreciation raised for the year.

Notes to the Annual Financial Statements

46. Prior period errors and change in accounting policy (continued)

Debt impairment

The fair value of revenue and outstanding receivables from traffic fines was recalculated after a review of the approach and assumptions revealed that incorrect assumptions was made when the original fair value calculation was performed that resulted in an adjustment of impairment.

Repairs and maintenance - goods and services from suppliers

Annual software licences used for less than one financial year were incorrectly allocated to repairs and maintenance and are now corrected and included as part of general expenditure.

General expenses

Annual software licences used for less than one financial year were incorrectly allocated to repairs and maintenance and are now corrected and included as part of general expenditure.

Commission paid to contractors for contracted services was incorrectly allocated to general expenses and is now corrected.

Loss on foreign exchange

Loss on foreign exchange transactions relating to the purchase of software licenses was not accounted for and now corrected.

Fair value adjustment

Land which belonged to a private party was included as an investment property and is now corrected therefore the fair value adjustments made must also be reversed.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

46. Prior period errors and change in accounting policy (continued)

Statement of Financial Position 30 June 2014

	As previously reported	Correction of error	Reclassifying adjustments	Restated*
Assets				
Current assets				
Cash and cash equivalents	420 427 711	(351 422 449)	-	69 005 262
Investments	-	351 422 449	-	351 422 449
Trade and other receivables from exchange transactions	74 832 181	667 391	-	75 499 572
Trade and other receivables from non-exchange transactions	22 919 280	17 799	-	22 937 079
Operating lease asset	360 762	355 553	-	716 315
	<u>518 539 934</u>	<u>1 040 743</u>	<u>-</u>	<u>519 580 677</u>
Non-current assets				
Property, plant and equipment	2 055 906 637	128 829 772	-	2 184 736 409
Investment property	19 078 170	(5 510 000)	-	13 568 170
	<u>2 074 984 807</u>	<u>123 319 772</u>	<u>-</u>	<u>2 198 304 579</u>
Liabilities				
Current liabilities				
Payables from exchange transactions	70 552 468	1 108 628	-	71 661 096
Total liabilities	<u>70 552 468</u>	<u>1 108 628</u>	<u>-</u>	<u>71 661 096</u>
Net assets	<u>2 522 972 273</u>	<u>123 251 887</u>	<u>-</u>	<u>2 646 224 160</u>
Net assets				
Accumulated surplus	<u>2 293 846 962</u>	<u>123 251 887</u>	<u>-</u>	<u>2 417 098 849</u>

Cash and cash equivalents

Short-term deposit was re-allocated to investments as the original classification was not consistent with GRAP 2, Cash Flow Statements.

Investments

Short-term deposit was re-allocated from cash and cash equivalents to investments as the original classification was not consistent with GRAP 2, Cash Flow Statements.

Trade and other receivables from exchange transactions

A receivable was created as there was an underpayment of capital contributions by developers.

Trade and other receivables from non-exchange transactions

The municipality has loans with Nedbank, the redemptions together with interest are paid into a loan repayment current account. During the financial year ended 30 June 2014, the municipality paid in excess of redemption and interest amounts. The overpayment was incorrectly expensed and was corrected.

The fair value of revenue and outstanding receivables from traffic fines was recalculated after a review of the assumptions made in the calculation revealed that they were incorrect at the time of initial recognition.

Notes to the Annual Financial Statements

46. Prior period errors and change in accounting policy (continued)**Operating lease asset**

Correction of an operating lease asset as the balance brought forward did not agree to the contract.

Property, plant and equipment

Land previously held for undetermined use (capital appreciation) was designated for a service delivery project by council. The land was not reclassified from investment properties to property, plant and equipment when the decision was taken and was corrected.

During the financial year the municipality, through the assistance of a service provider, performed a detailed infrastructure assets verification project which identified discrepancies which occurred at the initial adoption of GRAP 17. On the initial adoption of GRAP 17, only a limited infrastructure assets verification was performed. The municipality has now corrected the error.

Investment properties

Land previously held for undetermined use (capital appreciation) was designated for a service delivery project by council. The land was not reclassified from investment properties to property, plant and equipment when the decision was taken and was corrected.

Further land which belonged to a private party was included as an investment property and is now corrected.

Payables from exchange transactions

The restatement was mainly due to a year-end creditor which was created as there was an overpayment of capital contributions by developers as well as unallocated deposits received by the municipality which was previously recognised as fines revenue.

Saldanha Bay Municipality

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47. Cash generated from operations

Surplus	106 196 565	25 869 868
Adjustments for:		
Non-cash items:		
Depreciation, amortisation and impairment losses	119 805 576	116 147 886
Fair value adjustments	(1 042 500)	(609 330)
Debt impairment	22 757 044	8 604 594
Actuarial gains / (loss)	(7 368 860)	2 853 955
Interest earned	(2 040 566)	(2 906 245)
Finance cost	15 164 864	10 521 756
Inventories written-off	439 452	460 641
Rental income earned	(149 600)	-
Gain on disposal of assets	(1 800 638)	(190 121)
Loss on disposal on assets	381 249	992 079
Donated assets	(19 354 532)	(282 090)
Other changes		
Inventories	(1 844 104)	(209 339)
Operating lease assets and liabilities	95 719	(74 373)
Employee benefit obligation	3 498 212	3 098 536
Provisions	(1 954 932)	-
Leased assets	266	468 371
Non-current receivables	252 910	112 432
Deferred rental income	3 970 313	-
VAT movement on provision	448 038	(47 697)
Trade and other receivables from exchange transactions	(28 283 347)	(9 225 739)
Trade and other receivables from non-exchange transactions	(24 192 741)	4 272 495
Prepayments	(591 398)	(122 478)
Payables from exchange transactions	5 598 760	(1 968 967)
VAT	(2 107 438)	1 593 366
Consumer deposits	1 868 063	1 195 808
Unspent conditional grants and receipts	16 785 094	8 762 838
	206 531 469	169 318 246

48. Utilisation of borrowings reconciliation

Borrowings	82 177 384	42 549 178
Utilised to finance property, plant and equipment - at cost	(53 772 423)	(37 575 684)
Balance at year end	28 404 961	4 973 494

Long-term liabilities have been utilised in accordance with the Municipal Finance Management Act. Sufficient cash has been set aside to ensure that long-term liabilities can be repaid on redemption date. Refer to note 51.

49. Change in accounting estimate

During the year under review the municipality assessed the conditions of property, plant and equipment. The estimation of rehabilitation cost for the landfill sites, the remaining useful lives of other assets as well as reviewed residual lives resulted in additional depreciation. The change in accounting estimate led to a net increase in depreciation to the amount of R924 620 (2015: R3 242 873) per year. Refer to note 10. The estimation of rehabilitation cost for the landfill sites resulted in the provision being (decreased) increase that resulted in an additional (decrease) increase in the value of assets and provision of Rnil (2015: R38 280 025).

Furthermore, during the year under review the municipality changed service providers for traffic fines which resulted in a decrease in traffic fines being withdrawn, reduced, written off (struck off) or the offender being given a rebate when settling the traffic fine from 35,95 to 24,45% thus the estimated average success ratio for traffic fines increased from 64,05% to 75,55%. The average non-payment ratio of traffic fines also increased from 49% to 59%. The increase in success ratio resulted in an increase in traffic fines receivables and revenue amounting to R4 508 872 and the increase in non-payment ratio resulted in an increase in the provision for impairment of R2 543 004.

Saldanha Bay Municipality

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49. Change in accounting estimate (continued)		
Category and reason for change in accounting estimate		
Intangible assets - Remaining useful lives reviewed	-	(982 374)
Property, plant and equipment - Remaining useful lives reviewed	1 027 657	(1 055 583)
Property, plant and equipment - Residual values reviewed	2 653	-
Landfill sites - Increase/(decrease) in estimated rehabilitation cost	(1 954 930)	5 280 830
	(924 620)	3 242 873
Additional increase in landfill site assets and provisions for rehabilitation of landfill sites - Based on additional rehabilitation requirements with issued closure licence.	-	38 280 025
Net impact on property, plant and equipment	(924 620)	41 522 898
Category and reason for change in accounting estimate		
Traffic fines receivables - Success ratio reviewed	4 508 871	-
Provision for impairment - Non-payment ratio reviewed	(2 543 004)	-
Net impact on traffic fines receivables	1 965 867	-

50. Change in accounting policy

Cash-backed reserves and provisions

During the year, the municipality changed its disclosure policy for reserves in accumulated surplus in order to provide more relevant and useful information to the users of financial statements on how Council's resolutions on budget implementation and management have been adhered to. The housing funds, insurance reserve and capital replacement reserves are now disclosed as part of cash-backed reserves and other commitments to improve disclosure on how these reserves and commitments are funded by investments and cash and cash equivalents.

This change does not have an impact on how the underlining transactions are accounted for and presented in the statement of financial performance, statement of financial position and cash flow statements as it only affects the disclosure in the notes.

Services in-kind

During the year, the municipality changed its accounting policy with respect to the treatment of services in-kind. In order to conform with the requirements of paragraph 99 of GRAP23 which requires the municipality to recognise services in-kind that are significant to its operations and/or basic service delivery objectives as assets and recognise the related revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

The services in-kind received by the municipality have not been recognised as they were assessed not to be significant to the municipality's operations and/or basic service delivery objectives. The cost and fair value of these services in-kind could also not be measured reliably. The change in accounting policy thus has no impact on the Statement of Financial Performance and Statement of Financial Position.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

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51. Cash-backed reserves and provisions

Available funds

Cash and cash equivalents

69 141 698

76 270 434

Investments

433 369 259

319 328 693

Less: cash-backed reserves and provisions

Unutilised conditional grants

(46 127 077)

(28 982 147)

Housing development fund

(3 207 950)

(3 150 541)

Unspent loans

(28 404 961)

(4 973 494)

Loan redemption reserve

(9 572 268)

(7 432 082)

Provision for rehabilitation of landfill sites

(99 699 559)

(95 405 433)

Employee benefits obligation

(124 913 949)

(120 244 815)

Self-insurance reserve

(2 689 585)

(2 689 585)

Consumer deposits

(17 293 987)

(15 425 922)

Capital replacement reserve:

-Capital replacements

(95 745 102)

(66 013 275)

-Capital contributions

(7 068 401)

(5 457 883)

-Land sale proceeds

(3 286 580)

(1 437 700)

Working capital

64 501 538

44 386 250

Saldanha Bay Municipality

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52. Unauthorised, irregular, fruitless and wasteful expenditure

52.1 Unauthorised expenditure

To the best of our knowledge no unauthorised expenditure was incurred during the year under review (2015: R390 658).

Opening balance	390 658	
Expenditure appropriated other than what was budgeted for	-	325 874
Overspending of the total amount appropriated for a vote as per the approved budget		
Capital vote of Council	-	37 717
Capital vote of Engineering and Planning Services	-	27 067
Less: Amounts authorised by Council through an adjustment budget	(390 658)	-
	<u>-</u>	<u>390 658</u>



Saldanha Bay Municipality

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	2016	2015 Restated*
52.2 Irregular expenditure		
Opening balance	499 035	3 186 440
Invalid deviations	-	723 400
Incorrect price range applied for quotations	-	32 888
Competitive tender process not followed	-	720 342
Payments made not following due SCM process	65 582	-
Less: Amounts written off (condoned) by Council		
Invalid deviations	-	(2 554 286)
Incorrect price range applied for quotations	-	(65 082)
Competitive tender process not followed	(499 035)	(221 307)
Payments to persons in service of the state	-	(499 005)
Incorrect application of the preferential procurement regulations	-	(775 024)
Quotations advertised for less than the prescribed period	-	(49 331)
Payments made not following due SCM process	(3 582)	-
	62 000	499 035

Payments made not following due supply chain management processes

During the 2015/16 financial year, two payments were made to a value of R65 582 without following due supply chain processes. The one payment of R3 582 was considered by the MPAC and approved by Council to be written off in terms of Section 32(2) of the MFMA. The remaining R62 000 is still to be submitted to MPAC and Council for consideration.

Competitive tender process not followed

During the 2014/15 financial year, payments to the amount of R720 342 were made to a consulting engineer not following due supply chain processes. An amount of R221 307 was considered and approved to be written off in 2014/15. The balance of R499 035 was considered and written off during 2015/16.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand	2016	2015 Restated*
52.3 Fruitless and wasteful expenditure		
Opening balance	3 765 292	3 792 807
Incorrect salary payments	4 420	6 738
Quotations awarded to incorrect supplier	-	216
Interest and penalties accrued on late payments	-	2 697
Cost incurred without receiving any services	16 337	136 800
Advertisement cost - validity period of tender lapsed	9 906	-
Less: Amounts recovered		
Incorrect salary payment	(2 332)	(1 413)
Cost incurred without receiving the required benefit	(4 538)	-
Less: Amounts written off by Council		
Incorrect salary payments	(13 199)	(8 579)
Quotations awarded to incorrect supplier	-	(216)
Quotations awarded to incorrect supplier	-	(2 697)
Cost incurred without receiving the required benefit thereof	(25 103)	(137 786)
Duplicate payment made to supplier	-	(23 275)
	3 750 783	3 765 292

Incorrect salary payments

During the 2015/16 financial year, incorrect salary payments of R4 420 were made to two employees. An amount of R2 332 was recovered whilst the R13 199 was written off by Council in terms of section 32(2) of the MFMA.

Cost incurred without receiving the required benefit

During 2015/16 financial year, a service provider was appointed to clean some overgrown erven of which R11 799 could not be recovered from the owners of these properties. This matter was investigated and reported to the MPAC, where after it was written off as irrecoverable by Council in terms of Section 32(2) of the MFMA.

Payment to the value of R4 538 was incurred as a result of wasteful expenditure incurred on travel arrangements. The full amount was however recovered from the responsible persons.

Advertisement cost - validity period of tender lapsed

During the 2015/16 financial year, a tender's validity period lapsed resulting it to be re-advertised and therefore incurring wasteful expenditure. This matter must still be investigated by the MPAC.

Original contract price exceeded

During the 2012/13 and 2013/14 financial years, the municipality incurred expenditure of R3 740 877 to complete a project that was awarded to Victory Ticket 914 in September 2010. This project was not completed in full and the quality of work was below reasonable standards. This matter was, inter alia, investigated by an external service provider and must still be submitted to the MPAC and Council for consideration.

Saldanha Bay Municipality

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53. Additional disclosure in terms of Municipal Finance Management Act

Contributions to organised local government

Current year subscription / fee	2 730 519	2 378 320
Amount paid - current year	(2 730 519)	(2 378 320)
	-	-

South African Music Rights and Skills development levies

Current year subscription / fee	2 239 733	2 025 954
Amount paid - current year	(2 239 733)	(2 025 954)
	-	-

Audit fees

Opening balance	17 817	-
Current year subscription / fee	3 683 983	4 208 029
Amount paid - current year	(3 696 608)	(4 190 212)
	5 192	17 817

PAYE and UIF

Current year subscription / fee	34 931 880	30 211 286
Amount paid - current year	(34 931 880)	(30 211 286)
	-	-

Pension and Medical Aid Deductions

Current year subscription / fee	59 755 020	51 872 059
Amount paid - current year	(59 755 020)	(51 872 059)
	-	-

Councillors' arrear consumer accounts for more than 90 days at reporting date

The were no Councillors who had arrear accounts outstanding for more than 90 days as at 30 June 2016.

The Councillor below had their consumer account in arrear for more than 90 days during the reporting period.

	Highest outstanding amount	Aging (in days)
Councillor MS Biko	13 901	120

Saldanha Bay Municipality

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54. Deviation from supply chain management regulations

Regulation 12 of the Municipal Supply Chain Regulations 2005 determines that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Regulation 36 of the same regulations also requires that the accounting officer may dispense with the official procurement process in certain circumstances provided that the reasons are recorded and reported to Council.

These circumstances are typically for emergency procurement, procurement where goods or services is available from only one supplier and procurement where it is impractical or impossible to follow the official procedures.

Regulation 36(1)(b) further allows the accounting officer to ratify any minor breaches of the procurement processes which are purely of a technical nature.

Deviations for the year

Emergencies	2 176 612	2 348 046
Sole provider	7 473 475	6 255 998
Impractical or impossible to follow the SCM process	10 976 330	6 733 559
Ad-hoc repairs	1 650 889	1 364 904
Strip and quote	6 274 699	4 867 647
Minor breaches of the procurement process	5 029 837	115 787
Total deviations for the year	33 581 842	21 685 941

The details of the deviations for the year under review amounting to R33 581 842 (2015: R21 685 941) are included as Annexure E.

55. Capital commitments

Commitments in respect of capital expenditure

Approved and contracted for

• Infrastructure assets	38 275 209	18 134 943
• Other assets	100 000	8 152 820
• Buildings	42 167 565	2 785 774
• Community	2 017 618	15 081 773
	82 560 392	44 155 310



Saldanha Bay Municipality

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56. Contingent liabilities

Claims against Council

The municipality is currently engaged in litigation which could result in damages or costs being awarded against Council if the claimants are successful in the actions. The following are the estimates.

Britannia Beach Estate (Pty) Ltd and 3 others	-	153 326
West Coast Miracles (Pty) Ltd	200 000	150 000
Envitech Solutions (Pty) Ltd	-	200 000
F. Turner and Turner Plant and Harvest CC	-	250 000
Bitline SA 74 CC t/a Westco Atlantic Security Services	3 608 995	-
Municipal Councilors Pension Fund	222 755	-
Vredenburg Urban Renewal Project	3 853 171	-
	7 884 921	753 326

Britannia Beach Estate (Pty) Ltd and 3 others

Britannia Beach Estate (Pty) Ltd, Britannia Bay Developers (Pty) Ltd, Sandy Point Beach Properties (Pty) Ltd and West Coast Miracles (Pty) Ltd paid the municipality capital contributions in the past which consisted of sewerage, electricity and roads expenditure. They were of the view that the capital contributions were excessive and took the municipality to court on this matter. The Constitution Court ruled in favour of the municipality and ordered these 4 entities to pay the legal fees of the municipality incurred. Included in trade and other receivables from exchange transactions in the Statement of Financial Position is an amount of R804 214 which comprises the additional capital contribution invoiced. The municipality repaid excessive contributions to Sandy Point Beach Properties on the 27 June 2016 amounting to R957 540.

West Coast Miracles (Pty) Ltd

An application was handed in for the cancellation of water services on erfs 35 and 40, St Helena Bay by the owner of these properties. Council disputes this application. The estimated liability for Council is estimated at R200 000 (2015: R150 000).

Envitech Solutions (Pty) Ltd

The Envitech Solutions (Pty) Ltd case has been dismissed with cost by the court. Envitech Solutions (Pty) Ltd shall pay the cost incurred by Council. The bill will be enrolled to be taxed on 1 September 2016.

F. Turner and Turner Plant and Harvest CC

The F. Turner and Turner Plant and Harvest CC case has been concluded during the reporting period. Council won the case and F. Turner and Turner Plant and Harvest CC shall pay the cost incurred by Council. The bill will be enrolled to be taxed on 15 August 2016.

Bitline SA 74 CC t/a Westco Atlantic Security Services

A claim for payment relating to rendering of security services has been opened at the Cape Town High Court against Council in the current financial year. Council disputes this application. The estimated amount of this application is estimated at R3 608 995.

Municipal Councilors Pension Fund

During the reporting period, the municipality received a letter from the Municipal Councilors Pension Fund indicating that the employer's contributions for a councillor towards the Fund was not made since June 2011. The municipality is currently disputing the validity of the claim and the estimated liability towards the municipality is R222 755.

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56. Contingent liabilities (continued)

Vredenburg Urban Renewal Project

The municipality obtained a conditional grant from the Department of Transport and Public Works for the acquisition of 7 properties, 32 hectares of land, to be used for the Vredenburg Urban Renewal Project. The conditions of the grant indicated that the municipality shall transfer to the Department the serviced sites, 4,3145 hectares of the purchased properties, for development by the department. An unspending conditional grant liability has been recognised for the properties not yet acquired and the cost associated with servicing the sites. Not all the properties were transferred to the municipality as at 30 June 2016 and consequently the 7 properties being acquired had not been re-zoned to determine the 4,3145 hectares portion to be transferred to the department. The historic cost or fair value of this portion could thus not be reliably measured. There is uncertainty about the amount of the obligation the municipality has under this agreement and the timing of the outflow of the economic benefits and/or service potential is also uncertain. The liability for Council relating to the transfer of the 4,3145 hectare portion is estimated at R3 853 171 (2015: Rnil).

57. Contingent asset

Lateral Unison - Pending insurance claims	286 223	-
Marsh - Pending insurance claims	10 000	29 000
Envitech Solutions (Pty) Ltd	104 035	-
F. Turner and Turner Plant and Harvest CC	60 000	-
	<u>460 258</u>	<u>29 000</u>

Outstanding insurance claims

The municipality had eight outstanding insurance claims with Lateral Unison as at 30 June 2016 (2015: Rnil) of which the payout of this, according to the municipality's assessment, is only probable and not virtually certain. The settlement of the claims is estimated to be R286 223 (2015: Rnil).

The municipality has one outstanding insurance claim with Marsh South Africa as at 30 June 2016 (2015: Three) of which the payout of this, according to the municipality's assessment, is only probable and not virtually certain. The settlement value of the claim is estimated to be R10 000 (2015: R29 000).

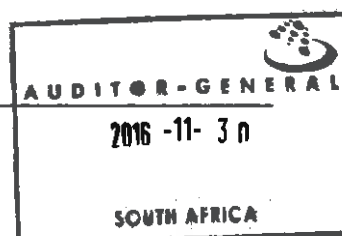
Litigation claims

Envitech Solutions (Pty) Ltd

The Envitech Solutions (Pty) Ltd case has been dismissed with cost by the court. Envitech Solutions (Pty) Ltd shall pay the cost incurred by the municipality. The bill will be enrolled to be taxed on 1 September 2016. The municipality estimates legal cost amounting to R104 035 to be recovered from the applicant.

F. Turner and Turner Plant and Harvest CC

The F. Turner and Turner Plant and Harvest CC case has been concluded during the reporting period. Council won the case and F. Turner and Turner Plant and Harvest CC shall pay the cost incurred by Council. The bill will be enrolled to be taxed on 15 August 2016. The municipality estimates legal cost amounting to R60 000 to be recovered from the applicant.



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58. Related parties

No members of the municipality's management have significant influence over the financial or operating policies of the municipality. No business transactions took place between the municipality and key management personnel and their close family members, unless specifically disclosed. All members of the municipality's management and their close family members receive and pay for services on the same terms and conditions as other ratepayers and residents. All transactions are at arm's length and no bad debt expenses have been recognised in respect of amounts owed by related parties

58.1. Composition of management

Municipal Manager and Directors

Municipal Manager
Chief Financial Officer
Director Engineering and Planning Services
Director Community Services
Director Corporate and Operations
Senior Manager Strategic and Enterprise Risk Services

Scheepers Louis
Vorster Stefan
Smith Gerrit
Marais Jacques
Mbaliswana Phumzile
Joubert David

Mayoral Committee members

Executive Mayor
Executive Deputy Mayor
Speaker
Finance
Technical Services
Community Services
Corporate Services

Schippers Francois J
Steyn Elizabeth SJ
Daniels Olwene D
Louw Nicolaas S
Van Tura Sucilla L
Don Ryan J
Pronk Frank

Other Councillors

Arendze Wilfred
Benjamin Trevor
Biko Mzwandile S
Cillie Jan J
De Bruin Isak
De Bruyn Adele
De Bruyn Gerrit N
Jordaan Berandina
Jordaan Peter M
Kruger André
Mbanza Frank FB
Mitchell Leonard
Mgoqi Nyanisile V
Padayanchee Hoosain
Riet Ikakayeng M
Skei Joubert
Vaughan Eventhia
Vries Stefanus T

Remuneration of management

The compensation of management is set out below. Councillors in this note are compensated according to the Remuneration of Public Office Bearers Act, Act 20 of 1998. The mayoral committee members have executive powers for planning, directing and controlling the activities of the municipality by virtue of their delegation and therefore are disclosed individually. The other councillors have no executive powers and are also disclosed individually.

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58. Related parties (continued)

58.2 Remuneration of management

	Basic Remuneration	Bonuses	Travelling allowance	Contribution to UIF, medical and pension funds	Housing	Telephone allowance	Other	Total
2016								
Municipal Manager	1 091 400	-	272 850	196 452	122 872	13 894	54 742	1 752 210
Chief Financial Officer	924 480	-	231 120	203 404	63 167	10 800	7 321	1 440 292
Director: Engineering and Planning Services	852 658	-	195 810	172 728	11 539	-	8 596	1 241 331
Director: Corporate Services	864 000	-	129 600	155 520	15 020	10 800	9 482	1 184 422
Director: Community Services	808 920	-	202 230	188 690	30 307	10 800	45 744	1 286 691
Senior Manager: Strategic and Enterprise Risk Services*	196 556	-	78 265	51 459	2 800	3 600	7 965	340 645
	4 738 014	-	1 109 875	968 253	245 705	49 894	133 850	7 245 591
2015								
Municipal Manager	1 020 000	-	255 000	183 600	110 270	6 968	53 943	1 629 781
Chief Financial Officer	864 000	-	216 000	190 512	58 619	9 300	7 987	1 346 418
Director: Engineering and Planning Services	802 800	-	183 000	161 784	12 538	-	2 207	1 162 329
Director: Corporate Services	503 038	-	75 707	90 848	4 486	7 787	1 101	682 967
Director: Community Services	756 000	-	189 000	175 111	26 176	10 800	24 134	1 181 221
	3 945 838	-	918 707	801 855	212 089	34 855	89 372	6 002 716

* The designation (appointment) of the Senior Manager Strategic and Enterprise Risk Services as a section 56 senior manager was approved by council with effect from 1 March 2016.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

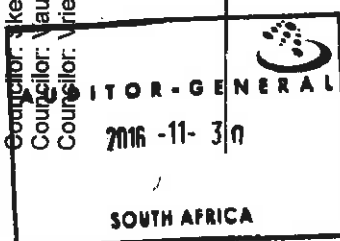
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58. Related parties (continued)

58.3 Remuneration of councilors

2016	Basic Salary	Medical healthcare contribution	Travelling allowance	Pension contributions	Housing allowance	Telephone allowance	SDL	Total
Executive Mayor: Schippers FJ	500 850	-	125 213	37 564	94 386	20 868	6 895	785 776
Deputy Executive Mayor: Steyn ESJ	387 324	20 028	96 831	58 099	44 128	20 868	5 464	632 742
Speaker: Daniels O	485 128	-	121 282	-	-	20 868	6 302	633 580
Finance: Louw S	454 808	-	113 702	-	-	20 868	5 812	595 190
Technical Services: van Tura S	568 510	-	-	-	-	20 868	5 789	595 167
Community Services: Don RJ	440 748	-	110 187	-	17 575	20 868	5 789	595 167
Strategic Services: Pronk F	440 748	-	110 187	-	17 575	20 868	5 789	595 167
Councilor: Arendze WW	173 628	-	43 407	-	11 446	20 868	2 389	251 738
Councilor: Benjamin TG	228 481	-	-	-	-	20 868	2 389	251 738
Councilor: Biko MS	146 916	-	36 729	22 037	22 799	20 868	2 147	251 496
Councilor: Cillie JJ	186 984	22 504	28 048	28 048	27 634	20 868	2 708	316 794
Councilor: de Bruin I	228 481	-	-	-	-	20 868	2 401	251 750
Councilor: de Bruyn A	166 950	-	-	25 043	36 488	20 868	2 079	251 428
Councilor: de Bruyn G	143 100	26 101	35 775	10 733	12 772	20 868	2 266	251 615
Councilor: Jordaan B	200 340	-	20 034	-	8 107	20 868	2 389	251 738
Councilor: Jordaan P	223 791	-	3 339	-	1 351	20 868	2 389	251 738
Councilor: Kruger A	164 279	-	41 070	-	23 132	20 868	2 389	251 738
Councilor: Mbanze FFB	124 211	20 028	31 053	9 316	43 874	20 868	2 144	251 494
Councilor: Mitchell L	200 340	-	20 034	-	8 107	20 868	2 389	251 738
Councilor: Mgoqi NV	130 889	13 992	32 722	19 633	31 245	20 868	2 146	251 495
Councilor: Padayachee H	173 628	-	43 407	-	11 446	20 868	2 389	251 738
Councilor: Riet IM	200 340	-	20 034	-	8 107	20 868	2 389	251 738
Councilor: Sikei J	144 690	-	36 173	10 852	101 503	20 868	2 893	316 979
Councilor: Vaughan E	200 340	-	20 034	-	8 107	20 868	2 389	251 738
Councilor: Vries ST	193 662	-	19 366	-	15 453	20 868	2 395	251 744
	6 509 166	102 653	1 108 627	221 325	545 235	521 700	84 520	9 093 226



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58. Related parties (continued)

58.3 Remuneration of councillors (continued)

2015	Basic Salary	Medical healthcare contribution	Travelling allowance	Pension contributions	Housing allowance	Telephone allowance	SDL	Total
Executive Mayor: Schippers FJ	477 000	-	119 250	35 776	86 469	20 868	6 908	746 271
Deputy Executive Mayor: Steyn ESJ	368 880	17 280	92 220	55 333	41 082	20 868	5 123	600 786
Speaker: Daniels O	459 837	-	114 959	-	-	20 868	5 972	601 636
Finance: Louw S	431 098	-	107 774	-	-	20 868	5 553	565 293
Technical Services: van Tura S	538 872	-	-	-	-	20 868	5 492	565 232
Community Services: Don RJ	419 760	-	104 940	-	14 172	20 868	5 548	565 288
Strategic Services: Pronk F	419 760	-	104 940	-	14 172	20 868	5 492	565 232
Councillor: Arendse WW	165 360	-	41 340	-	8 848	20 868	2 260	238 676
Councillor: Benjamin TG	215 549	-	-	-	-	20 868	2 260	238 677
Councillor: Biko MS	139 920	-	34 980	20 989	19 659	20 868	1 976	238 392
Councillor: Cillie JJ	194 820	17 280	32 297	25 669	31 402	20 868	2 795	325 131
Councillor: de Bruin I	215 549	-	-	-	-	20 868	2 260	238 677
Councillor: de Bruyn A	159 000	-	-	23 851	32 698	20 868	1 937	238 354
Councillor: de Bruyn G	159 000	-	39 750	11 926	4 873	20 868	2 182	238 599
Councillor: Jordaan B	190 800	-	19 080	-	5 668	20 868	2 270	238 686
Councillor: Jordaan P	215 549	-	-	-	-	20 868	2 260	238 677
Councillor: Kruger A	156 456	-	39 115	-	19 978	20 868	2 260	238 677
Councillor: Mbanze FFB	118 296	17 280	29 574	8 873	41 525	20 868	2 152	238 568
Councillor: Mitchell L	202 474	-	10 080	-	2 994	20 868	2 260	238 676
Councillor: Mgoqi NV	124 657	12 564	31 164	18 699	28 464	20 868	2 021	238 437
Councillor: Padayachee	165 360	-	41 340	-	8 848	20 868	2 260	238 676
Councillor: Riet IM	200 528	-	11 580	-	3 440	20 868	2 257	238 673
Councillor: Skei J	137 800	-	34 450	10 336	82 994	20 868	2 745	289 193
Councillor: Vaughan E	204 420	-	8 580	-	2 548	20 868	2 260	238 676
Councillor: Vries ST	184 440	-	18 444	-	12 664	20 868	2 297	238 713
	6 265 185	64 404	1 035 857	211 452	462 498	521 700	80 800	8 641 896



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58. Related parties (continued)

58.4 Transactions with management

During the 2015/16 financial year the mayor of the municipality, Councillor Francois Schippers leased two properties from the municipality. During the 2014/15 financial year two properties were also leased by the mayor from the municipality. The mayor has paid rentals of R1 225 (2015: R1 141) for the year. The market related rentals for these two properties are considered to be R9 514 (2015: R8 892).

59. Events after the reporting date

To the best of our knowledge there were no events and transactions, both favourable and unfavourable, that occurred between the reporting date and the date when the annual financial statements were authorised for issue.

60. Risk management

Financial risk management

The municipality's activities expose it to a variety of financial risks such as market, credit and liquidity risk.

The municipality's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the municipality's financial performance.

Credit risk

Credit risk is the risk of financial loss to the municipality if customers or counter parties to the financial instrument fail to meet their contractual obligation, and arises mainly from the municipality's investments, receivables from exchange and non-exchange transactions, non-current receivables and cash and cash equivalents.

Trade and other receivables

Trade receivables comprise a widespread customer base. Management evaluated credit risk relating to customers on an ongoing basis. If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the Council. The utilisation of credit limits is regularly monitored.

Investments and cash and cash equivalents

The municipality limits its exposure to credit risk by investing with only the major commercial banks in South Africa that have a sound credit rating and within the specific guidelines set in the council approved cash management and investment policy. Accordingly, the municipality does not consider its exposure to credit risk significant.

Non-current receivables

The non-current receivables have been fully impaired and provided for thus do not expose the municipality to credit risk.

The carrying amount of the financial assets represents the maximum credit exposure and the carrying amount of the financial assets 30 June 2016 was as follow:

Financial instrument

Trade and other receivables from exchange transactions
Trade and other receivables from non-exchange transactions
Cash and cash equivalents
Investments

91 490 753	75 663 008
32 201 187	19 009 861
69 141 899	70 270 435
433 369 258	319 328 694

AUDITOR-GENERAL

2016 -11- 30

SOUTH AFRICA

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60. Risk management (continued)

Market risk

Foreign exchange risk

The municipality currently procures Microsoft Licences of which the purchase price is denominated in foreign currency (US Dollars) which exposes the municipality to foreign-currency risk. The municipality does not hedge foreign exchange fluctuations. The movement in the currency was not material to the municipality procurement and, consequently, is not elaborated on any further.

Interest rate risk

The municipality's interest rate risk arises from long-term borrowings. Borrowings issued at variable rates expose the municipality to cash flow interest rate risk. Borrowings issued at fixed rates expose the municipality to fair value interest rate risk.

Liquidity risk

Liquidity risk is the risk that the municipality might not be able to meet its obligations as they fall due. The municipality has a prudent liquidity risk management strategy which ensure that it maintains sufficient cash and cash equivalents to meet its objective as they fall due. The short-term investments are invested over terms that ensure that the municipality has a short-term maturing every month to reduce the liquidity risk. The municipality also manages liquidity risk through an ongoing review of future commitments and credit facilities.

The average collection rate of receivables (current billing) is 97.2% (2015: 98.6%). Cash flow forecast are prepared and adequate utilised borrowings facilities are monitored.

2016	Up to 1 year	1 to 5 years	More than 5 years	Total
Borrowings - Total repayments	17 962 618	49 661 165	76 354 782	143 978 565
Borrowings - Interest	(8 390 350)	(25 784 338)	(27 626 493)	(61 801 181)
Other financial liability	174 102	-	-	174 102
Payables from exchange transactions	75 290 883	-	-	75 290 883
	<u>85 037 253</u>	<u>23 876 827</u>	<u>48 728 289</u>	<u>157 642 369</u>

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61. Statement of comparison of budget and actual amounts

Material differences between budget and actual amounts

The reasons for the material variances between the approved budget and the final budget are explained below. A variance is considered material if it is 10% or more.

The adjustments made between the approved budget and the final budget include virements that were made after the approval of the final adjustment budget on 28 February 2016. Virements are transfers from one operating cost element or capital project to another, and are made in accordance with the approved budget implementation and management, funds and reserves and virement policy.

61.1 Statement of financial position:

61.1.1 Cash and cash equivalents

Lower actual capital expenditure resulted in more cash available than anticipated.

61.1.2 Investments

Lower actual capital expenditure resulted in additional funds available for investment purposes.

61.1.3 Trade and other receivables from non-exchange transactions

The increase in traffic fines for the year under review also resulted in an increase of the provision for debt impairment and impacted on the trade and other receivables from non-exchange transactions which could not have been foreseen during the budget process.

61.1.4 Intangible assets

The Microsoft licences were depreciated over three years instead of one year.

61.1.5 Investment properties

The budget was based on the actual amount as disclosed in the 2014/15 annual financial statements. A restatement was done which resulted in the comparative figure for 2015/16 being decreased substantially. This could not have been foreseen during the budget process.

61.1.6 Unspent conditional grants

The actual unspent grants at year end was more than the anticipated amount due to the fact that certain projects are multiyear projects and will be rolled over to the next financial year. Additional funds were also received late in the financial year.

61.1.7 Deferred rental income

The municipality offered 24 month free rental to the sellers on the properties acquired from the Vredenburg urban renewal project as part of the purchase consideration. This was not anticipated during budget preparation processes.

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61. Statement of comparison of budget and actual amounts (continued)

61.2 Implementation of the capital budget

The municipality has spent R145 951 261 (2015: R 224 881 438) of the capital budget of R 215 809 476 (2015: R 236 336 724) which translate to a spending ratio of 68% (2015: 95%). The capital expenditure per vote is provided below, as well as the reasons for the lower expenditure.

Vote	Budget	Actual	Variance	% spent
Engineering and Planning Services	131 034 935	83 563 064	47 471 871	64%
Corporate Services	46 763 330	37 339 261	9 424 069	80%
Community and Operational Services	35 510 224	24 172 264	11 337 960	68%
Municipal Manager	1 260 450	35 005	1 225 445	3%
Finance	915 537	525 676	389 861	57%
Council	325 000	315 991	9 009	97%
Total	215 809 476	145 951 261	69 858 215	68%

61.2.1 Engineering and Planning Services

An amount of R47 471 871 was unspent in the 2015/16 financial year. Included in this amount are various multi-year projects which are completed over more than one financial year. There were challenges experienced during the 2015/16 financial year resulting in the capital budget of this department not having been spent in its entirety, which includes, *inter alia*:

- Electrical equipment ordered has a long delivery period and was not received before the reporting period.
- A tender had to re-advertised on a housing project. The identification of beneficiaries of another housing project caused a delay in the start of the project. Several projects were delayed due to the supply chain management regulations that required additional processes to be followed, such as the re-advertising of bids, and an extensive appeal process resulting that the project was put on hold.
- A project was delayed due to donation funding not been paid by the donator. Projects were also delayed due to non-performance of vendors.
- Some projects were delayed due to incomplete tender specifications and the scope of work that needed to be covered. Funding was received during February 2016 for various RSEP and Urban re-vitalising projects and could not be implemented. The funding will be rolled over to the 2016/17 financial year.
- In some instances, savings were realised where the actual cost was less than the budgeted amount.

61.2.2 Community and Operational Services

An amount of R11 337 960 was unspent in the 2015/16 financial year. There were challenges experienced during the 2015/16 financial year resulting that the capital budget of this department could not have been spent in its entirety, which includes, *inter alia*:

- The Saldanha Bay rugby stadium is the biggest multi-year project and R7 799 371 is rolled-over to the 2016/17 financial year. Some smaller projects related to the rugby stadium could also not be completed before the reporting date.
- Several other projects were delayed due to the supply chain management regulations that required additional processes to be followed, such as bids that had to be re-advertised.
- The non-performance of some vendors and a possible collusion of procurement processes also had an impact on the completion of projects within the 2015/16 financial year.
- In some instances, savings were realised where the actual cost was less than the budgeted amount.

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61. Statement of comparison of budget and actual amounts (continued)

61.2.3 Corporate and Protection Services

An amount of R9 424 069 was unspent in the 2015/16 financial year. There were challenges experienced during the 2015/16 financial year resulting that the capital budget of this department could not have been spent in its entirety, which includes, *inter alia*:

- An amount of R4 763 089 for the procurement of a new financial system is rolled-over as the procurement process was not completed at the reporting date.
- An amount of R1 034 171 for the erection of an animal pound is rolled-over to the next financial year as the project is in the design and plan approval phase.
- An amount of R1 000 000 million for the upgrading of the old Vredenburg station building is rolled-over to the next financial year for completion.
- Some land purchases are still in progress at the reporting date amounting to R525 980 and is rolled-over to the 2016/17 financial year.
- In some instances, savings were realised where the actual cost was less than the budgeted amount.

61.2.4 Municipal Manager

The unspent budget related to an amount of R1 250 000 pertaining to the landscaping tender in Wesbank which is funded from the Regional Socio Economic Project grant. This project was advertised late in the 2015/16 financial year and at the reporting date, the tender was still to be evaluated. The project is rolled-over to the 2016/17 financial year.

61.2.5 Finance

The unspent budget related mainly to an amount of R342 350 which is a budget item for the replacement of capital assets when an insurance claim is submitted. The reasons for the item not fully spent is due to the uncertainty of future claims.

61.2.6 Council

The unspent budget related mainly to an amount of R5 091 which is a grant funded project and is rolled-over to the 2016/17 financial year.

61.3 Statement of financial performance:

Revenue from exchange transactions

61.3.1 Interest earned - external investments

Lower actual capital expenditure resulted in additional funds available to invest that realised more interest earned than budgeted.

61.3.2 Licences and permits

More drivers licence certificates were issued than were budgeted for.

61.3.3 Gains on disposal of assets

Gains on disposal of PPE occurred during the annual auction of redundant assets. Profit was also realised where Council sold some of its properties.

61.3.4 Other income

More capital contributions were received than budgeted for. There was also an increase in the amount of building plan approvals during the year under review. The incidental cash surpluses, rates clearance certificates and refuse dumping fees

Saldanha Bay Municipality

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61. Statement of comparison of budget and actual amounts (continued)

outside the municipal area was more than the budgeted amounts.

Revenue from non-exchange transactions

61.3.5 Interest earned - outstanding property rates

The interest charges were less than the budgeted amount due to the high payment ratio.

61.3.6 Government grants & subsidies

There were fewer conditions met in respect of Provincial grants received than budgeted for.

The main reason for the material variance is however due to the fact that the total DORA grants must be included in the National Treasury budget schedules as revenue and expenditure, which then creates a mismatch between the actual revenue and expenditure that are allowed in accordance with GRAP. This relates specifically to housing grants where the municipality is the agent for the projects. The receipts and payments are recognised through a liability account and are not reflected in the Statement of Financial Performance.

Funds were received from Transnet for the rehabilitation of the existing Tierkloof structure into a new tourism and hospitality facility. The project started late in the financial year and is still in progress. Therefore, revenue could not be recognised at the reporting date.

61.3.7 Fines

A service provider was appointed to assist with the issuing and collecting of traffic fines which resulted in substantially more fines being issued than were budgeted for.

61.3.8 Other income

Donated assets amounting to R19 million received from the West Coast District Municipality were recognised in the Statement of Financial Performance.

Expenditure

61.3.9 Loss on disposal of assets

Losses realised where assets replaced through insurance claims, obsolete assets that were sold per tender as well as certain missing assets, with book values were written-off.

61.3.10 Collection costs

Expenditure on collection cost was lower than budgeted for due to fewer payments to the sheriff of the court. This can be attributed to the increased payment ratio.

61.3.11 Repairs and maintenance - goods and services from suppliers

Expenditure on repairs and maintenance is lower than budgeted as a result of less material procured and fewer suppliers appointed than were budgeted for.

61.3.12 Contracted services

The main reason for the material variance is due to the appointment of a new service provider for traffic fine management services which resulted in more traffic fines being issued and paid. The service provider received commission based on traffic fine payments.

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61. Statement of comparison of budget and actual amounts (continued)

61.3.13 Inventories written-off

The main reason for the material variance is due to the fact that the total DORA grants must be included in the National Treasury budget schedules as revenue and expenditure, which then creates a mismatch between the actual revenue and expenditure that are allowed in accordance with GRAP. This relates specifically to housing grants where the municipality is the agent for the projects. The receipts and payments are recognised through a liability account and is not reflected in the Statement of Financial Performance. The variance is due as a result of the total expense being budgeted for whilst the actual expense is recorded in the liability account.

61.3.14 General expenses

The actual expenditure on general expenditure is lower than budgeted and relates mostly to savings on professional fees, audit fees, advertising, attendance fees, construction of the 142 toilets project, rent toilets, bursaries, uniforms and protective clothing, material, valuation roll records, insurance claims and excess payments, subsistence and travelling, stationary and legal fees.

61.3.15 Loss on foreign exchange

Due to Microsoft licences purchase. Loss not budgeted for.

61.3.16 Fair value adjustment

A fair value adjustment was passed on Investment properties that were revalued which was not budgeted for.

61.3.16 Actuarial gains / losses

Actuarial gains amounting to R 7.3 million on post-retirement benefits was accounted for based on the report received from the actuaries.

61.4 Cash flow statement

61.4.1 Grants

The main reason for the material variance is the fact that the total DORA grants must be included in the National Treasury budget schedules as revenue and expenditure, which then creates a mismatch between the actual revenue and expenditure that is allowed in accordance with GRAP. This relates specifically to housing grants where the municipality is the agent for the projects. The receipts and payments are recognised through a liability account and is not reflected in the Statement of Financial Performance.

31.4.2 Interest income

The access interest earned on investments has not been paid to the municipality at year end and was only accrued for. The municipality anticipated that the interest would have been paid by year end during budget preparation.

61.4.3 Other receipts

The cash generated from other receipts was less than anticipated due to payments from income for agency services and rental of facilities and equipment which were below the original forecast.

61.4.4 Suppliers and other

The main reason for the material variance is due to the fact that the total DORA grants must be included in the National Treasury budget schedules as revenue and expenditure, which then creates a mismatch between the actual revenue and expenditure that are allowed in accordance with GRAP. This relates specifically to housing grants where the municipality is the agent for the projects. The receipts and payments are recognised through a liability account and is not reflected in the Statement of Financial Performance.

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61. Statement of comparison of budget and actual amounts (continued)

61.4.5 Purchase of property, plant and equipment

The municipality underspent on the capital budget for the current financial year. See note 61.2.

61.4.6 Proceeds from sale of property, plant and equipment

Proceeds received from the sale of property and auction were more than anticipated.

61.4.7 Net movement from investments

The municipality previously accounted for short-term deposits as part of cash and cash equivalents instead of Investments in terms of GRAP 2 which resulted in the movement in investments as zero amounts were budgeted for as part of investments.

61.4.8 Movement in consumer deposits

The National Treasury template for the cashflow budget incorrectly included consumer deposits as a financing activity instead of including it as part of operating activities.

61.4.9 Cash and cash equivalents at the beginning of the year

The decrease in cash and cash equivalents was due to a GRAP 2 adjustment for short-term deposits which were incorrectly disclosed as part of cash and cash equivalents instead of investments.

62. Impairment of non-cash generating assets

An entity that prepares and presents annual financial statements under the accrual basis of accounting shall apply GRAP 21 in accounting for the impairment of non-cash generating assets, and GRAP 26 in accounting for the impairment of cash generating assets. Cash generating assets are held with the primary objective of generating a commercial return.

Management has considered both Standards and used the decision tree as per the guide for these Standards, to determine if assets should be treated as cash or non-cash generating.

It was concluded that only GRAP 21 is applicable to the municipality and therefore all assets are accounted for as non-cash generating assets. The amount impaired with respect to these assets is R2 728 418 (2015: R 1 093 059).

The circumstances that led to the impairment are as follows:

Impairment indicators	Asset class		
Assets damaged irreparable (Security barrier)	Buildings		944
Project halted not to be completed	Other	1 576 775	-
Project halted not to be completed	Infrastructure	-	36 735
Infrastructure assets replaced due to obsolescence	Infrastructure	795 100	65 376
Bicycle lanes replaced by sidewalks	Infrastructure	-	27 177
Review of the useful lives of landfill sites	Other	47 702	-
Assets damaged irreparable	Other	308 841	962 827
		<u>2 728 418</u>	<u>1 093 059</u>

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

Notes to the Annual Financial Statements

Figures in Rand	2016	2015 Restated*
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63. Material losses

Water losses	13 767 382	12 328 599
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The losses recorded were 14.39% (2015: 14.49%). These losses are predominantly due to metering inefficiencies, unmetered connections, aging pipeline infrastructure, burst pipes, old reticulation networks and other leakages which are by nature regarded as normal production losses.

Electricity losses	26 172 288	18 883 271
--------------------	------------	------------

The energy losses recorded were 10.91% (2015: 8.91%). These losses are the result of technical losses caused by the nature of electricity and the manner of its distribution, via the network, status / condition and age of the network, weather conditions and load on the system as well as non technical losses, e.g. theft and vandalism.



Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

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Figures in Rand	2016	2015 Restated*
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64. Awards to close family members of persons in the service of the state.

The detail listed below is disclosed in terms of Regulation 45 of the Municipal Supply Chain Regulations 2005 that determines that the municipality must disclose particulars of any awards of more than R2 000 to a person who is a spouse, child or parent of a person in service of the state or has been in service of the state in the previous twelve months.

Name of person or entity		
Powerrec (Pty) Ltd	2 354 718	1 408 716
All Solutions Suppliers	-	47 300
Cochokwa Waste Management Co-op Ltd	771 360	38 612
Lanika Trading CC	20 228	141 340
Ikapa Reticulation and Flow CC	85 380	13 360
Siphakame Skills Development	-	379 136
West Coast Project Management	-	41 133
El Paso Guns	858	7 420
Maverick Trading 1088 CC	123 760	-
Siroccon International (Pty) Ltd	506 662	-
Insaf Project CC	289 659	-
	4 152 625	2 077 017

Powerrec (Pty) Ltd:

The parents of the shareholders of this company are in service of the Limpopo Department of Social Development and Gauteng Health Department.

All Solutions Suppliers:

The owner of the company is the brother of Mr P Lewack who is employed at Saldanha Bay Municipality.

Cochokwa Waste Management Co-op Ltd:

A shareholder of the company is the spouse of Councillor Isak De Bruin who is a councillor of Saldanha Bay Municipality.

Lanika Trading CC:

The owner of this business is a sibling of Councillor Hoosain Padayachee of the Saldanha bay municipality.

Ikapa Reticulation and Flow CC:

The spouse of Mr R Davids is employed at the Department of Education.

Siphakame Skills Development:

The spouse of Mr. N Vacu is employed at the Drakenstein Municipality.

West Coast Project Management:

The spouse of Mr. C Marinus is employed at the Department of Education.

El Paso Guns:

Mr. PS de Kock is a relative of Ms. MC de Kock who is employed by Saldanha Bay Municipality.

Maverick Trading 1088 CC:

Mr CW Adams' spouse Mrs C Adams is employed by Western Cape Department of Agriculture and his daughter Ms F Adams is employed by Department of Education.

Saldanha Bay Municipality

Annual Financial Statements for the year ended 30 June 2016

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Figures in Rand

2016

2015
Restated*

Siroccon International (Pty) Ltd:

Dr C van Tonder's father Mr M van Tonder is employed at the City of Cape Town.

Insaf Project CC:

The Spouse of Mrs N Padayachee is a Councillor at the Saldanha Bay Municipality.

ABSA Bank

In the prior year, the municipality disclosed deposits it holds with ABSA bank as awards to close family members of persons in service of the state. This was incorrect as the deposits with ABSA Bank are not supply chain awards as contemplated in supply chain regulation 45. The error was corrected in the current financial year.

Saldanha Bay Municipality

Appendix A

June 2016

Schedule of external loans as at 30 June 2016

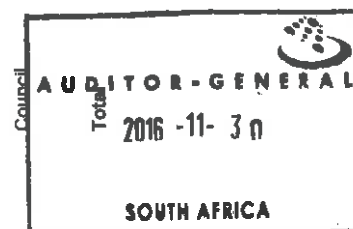
Loan Number	Redeemable	Balance at 30 June 2015	Received during the period	Redeemed written off during the period	Balance at 30 June 2016	Carrying Value of Property, Plant & Equip	Other Costs in accordance with the MFMA
		Rand	Rand	Rand	Rand	Rand	Rand
Development Bank of South Africa							
Project 102908/1	2018.12.31	2 806 522	-	851 188	1 955 334	5 032 666	-
Project 103640/1	2020.06.30	12 327 483	-	1 930 490	10 396 993	15 789 777	-
Project 103640/2	2020.06.30	3 493 466	-	608 814	2 884 652	3 652 522	-
Project 103956/1	2026.06.30	17 308 242	-	869 602	16 438 640	15 682 843	-
Project 12007952	2031.06.30	-	47 060 000	-	47 060 000	20 419 269	-
		35 935 713	47 060 000	4 260 093	78 735 620	60 577 077	-
Annuity loans							
Nedbank @ 9.22%	2017.06.30	6 585 700	-	3 143 936	3 441 764	9 298 433	-
Government loans							
Dept. of Water Affairs @ 8.20%	2016.03.30	27 765	-	27 765	-	184 865	-
Total external loans							
Development bank of South Africa		35 935 713	47 060 000	4 260 093	78 735 620	60 577 077	-
Annuity loans		6 585 700	-	3 143 936	3 441 764	9 298 433	-
Government loans		27 765	-	27 765	-	184 865	-
		42 549 178	47 060 000	7 431 794	82 177 384	70 060 375	-



Saldanha Bay Municipality

Appendix B
June 2016

Directorate / Vote	Operating expenditure by vote				Explanation of significant variances
	2015/16 Actual R	2015/16 Budget R	2015/16 Variance R	2015/16 Variance %	
Finance	51 981 986	67 976 852	15 994 866	-24%	Savings realised on employee related cost due to vacancies. Savings also realised on depreciation, debt impairment, collection cost, repairs and maintenance and other general expenses such as audit fees, insurance premiums, professional fees and wet fuel where the actual amount was less than the budgetary provision.
Community & Operations	111 843 274	118 837 818	6 994 544	-6%	Variances can mainly attribute to savings on employee related cost due to vacancies, savings on repairs and maintenance, depreciation and asset impairment and other expenditure including wet fuel, rent for toilets, protective clothing, etc.
Engineering & Planning	535 464 925	612 714 623	77 249 698	-13%	A single underspending of 65% relates to the budget of Housing Top structures funded from a DORA grant. The actual expenditure is not included in the Statement of financial performance as the municipality is an agent. These expenditure are allocated to a liability account in terms of GRAP. National Treasury however required that the DORA allocations and expenditure be included in the budget. Significant savings occurred on bulk purchases of water and electricity and also other expenditure including repairs and maintenance, wet fuel, professional fees, depreciation, debt impairment, the construction of 142 toilets, finance charges and security services.
Corporate & Protection	85 504 769	85 776 178	271 409	0%	The variance is due to the appointment of a service provider for traffic fines, which resulted in a significant increase in traffic fines issued during the year, compared to the previous year. This in turn led to an increase in the debt impairment provision at 30 June 2016. The variances can also be attributed to savings on employee related cost due to vacancies and savings on other general expenditure.
Office of the MM	13 433 751	15 375 436	1 941 685	-13%	Savings realised on employee related cost due to vacancies. Savings also realised on other general expenditure items like professional fees, emergency disaster relief, website cost, RSEP planning fees and subsistence and travelling.
	35 033 335	36 400 861	1 367 526	-4%	Savings realised on Remuneration of Councilors, employee related cost, finance charges, professional fees, debt impairment, membership fees and subscription fees.
Total	833 262 020	937 081 768	(103 819 748)		



Saldanha Bay Municipality

Appendix C
June 2016

Statistical Information			
	2015/16	2014/15	2013/14
General Statistics			
Population	99 170	99 193	99 620
Number of registered voters	56 767	52 928	46 050
Area (km ²)	2 015	2 015	1 767
Total Valuations			
Taxable (R '000)	27 014 972	26 239 094	25 900 517
Non-taxable (R '000)	-	-	-
- Residential (R '000)	18 490 943	17 904 212	17 289 823
- Place of Worship-Land & improvements (R '000)	190 244	-	-
- State (R '000)	1 392 782	1 373 880	955 363
- Municipal buildings- Single residential (R '000)	115 969	-	-
- Municipal buildings- Business (R '000)	421 649	-	-
- Nature reserves (R '000)	134 528	-	-
- Business/ commercial/ other (R '000)	3 521 038	3 396 892	3 705 402
- Transnet, Spoomat, Portnet (R '000)	102 817	73 140	37 455
- Private open spaces (R '000)	5 987	-	-
- Residential: Nature reserve (R '000)	397 806	397 806	427 111
- Residential business (R '000)	4 833	-	-
- Transnet public infrastructure (R '000)	8 023	-	-
- Farms/Agric (R '000)	1 428 092	1 466 539	1 608 135
- Smallholdings (R '000)	637 012	619 102	584 729
- Industrial (R '000)	132 978	132 990	93 134
- Public open spaces (R '000)	32 291	-	-
- Telkom (R '000)	-	-	8 096
- Provincial administration (R '000)	-	547 077	187 636
- Other (R '000)	-	327 456	1 003 635
Valuation date	2012/07/01	2012/07/01	2012/07/01
Last general valuation came into effect on 1 July 2012.			
Number of sites			
Number of sites valued	39 761	37 455	37 455
- Residential	35 282	35 361	35 361
- Residential business	154	-	-
- Agricultural	869	801	801
- Industrial	300	348	348
- Bus com	992	721	721
- Education	45	-	-
- Institutional	19	-	-
- M/Purpose	45	-	-
- Mining	1	-	-
- Municipal	1 594	-	-
- Nature	58	-	-
- PSI	78	-	-
- PR.O	9	-	-
- POS	1	-	-
- Welfare	4	-	-
- State	168	186	186
- Religious	95	-	-
- Other	47	38	38
Assessment Rates			
- Residential property	0,6331c/R	0,5945c/R	0,5505c/R
<u>All other tariffs as a percentage of the Residential property tariff.</u>			
- Residential property	100%	100%	100%
- Residential business	140%	-	-
- Private open spaces	100%	-	-
- Small holdings (not agricultural)	95%	95%	95%
- Residential Nature Reserve	30%	30%	30%
- Agriculture/ Small holding zoned property	10%	10%	10%
- Public Service Infrastructure	20%	25%	25%
- Public Benefit Organisations	25%	25%	25%
- Other property	200%	200%	200%
<u>Pensioners : Tariff lower than single residential with the following %</u>			
not exceeding income of R40 920 p.a.	100%	100%	100%
not exceeding income of R57 600 p.a.	90%	90%	90%
not exceeding income of R63 960 p.a.	80%	80%	80%
not exceeding income of R71 640 p.a.	70%	70%	70%
not exceeding income of R80 520 p.a.	60%	60%	60%
not exceeding income of R88 200 p.a.	50%	50%	50%
not exceeding income of R96 000 p.a.	40%	40%	40%
not exceeding income of R103 560 p.a.	30%	30%	30%
not exceeding income of R108 820 p.a.	20%	20%	20%
not exceeding income of R117 600 p.a.	10%	10%	10%
Number of employees in service	990	869	1 090

AUDITOR-GENERAL

2016-11-30

SOUTH AFRICA

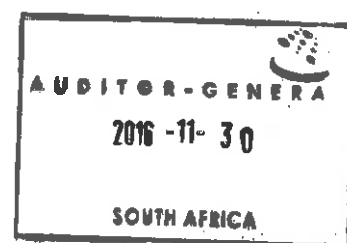
Saldanha Bay Municipality

Appendix C

June 2016

Statistical Information

	2015/16	2014/15	2013/14
Cleansing Statistics			
Km's completed	528 000	528 000	528 000
Refuse bins removed at least once per week	28 438	26 906	24 307
Cost per bin removed per month (R)	168	169	169
Income per bin removed per month (R)	145	130	124
Sewerage Statistics			
Sewerage water purification (kl) ('000)	4 248	15 887	17 559
Cost per kl purified	3,34	2,38	2,38
Income per kl purified	2,60	2,45	2,69
Electricity Statistics			
Units (kWh) purchased ('000)	243 847	241 989	246 125
Purchase cost: Rand per kWh	0,98	0,88	0,84
Units (kWh) sold ('000)	217 252	220 422	218 372
Units (kWh) lost with distribution ('000)	26 595	21 567	27 752
Percentage loss on distribution	10,91%	8,91%	11,30%
Rand value of loss on distribution (R)	26 172 288	18 883 271	23 433 897
Cost per unit sold (R)	1,10	0,96	0,95
Income per unit sold (R)	1,27	1,11	1,10
Number of consumers	23 642	23 378	24 050
Water Statistics			
Kl purchased ('000)	13 801	14 305	14 431
Purchase cost per kl	6,93	5,95	5,90
Kl sold ('000)	11 816	12 232	12 036
Kl lost on distribution ('000)	1 986	2 073	2 395
Rand value of loss on distribution (R)	13 767 382	12 328 598	14 177 829
Percentage loss on distribution	14,39%	14,48%	16,66%
Cost per kl sold	8,16	7,01	7,45
Income per kl sold	10,15	8,98	9,27
Number of consumers	26 077	25 438	23 225



Saldanha Bay Municipality

Appendix D
June 2016

Grants and Subsidies									
Name of Grants	Name of organ of state	Funding Source	Balance as at 1 July 2015	Reallocation	Total receipts during the year	Interest Received for the year ended 30 July 2015	Expenditure to date: 30 June 2016	VAI	Total Balance per Grant register
Finance Management Grant	DORA	FMG	-	-	(1 450 000)	-	1 386 839	63 161	-
Equitable share	DORA	ES	-	-	(55 497 000)	-	55 497 000	-	-
Municipal Infrastructure Grant	DORA	MIG	-	-	(18 893 000)	-	16 790 891	2 102 109	-
Integrated Electrification Programme	DORA	INEP	-	-	(2 000 000)	-	2 000 000	-	-
Municipal Systems Improvement Grant	DORA	MSIG	-	-	(930 000)	-	924 090	5 910	-
Expanded Public Works Programme	DORA	EPWP	-	-	(1 000 000)	-	1 000 000	-	-
Housing: Human Settlements Dev. Grant (Beneficiaries)	Prov. Dept. Human Settlement of Housing	k	(15 174 885)	1 497 759	(47 045 440)	-	40 563 081	-	(20 159 486)
Housing: Contr. Towards Acceleration of Housing Delivery	Prov. Dept. Human Settlement of Housing	k	(354 903)	5 300 000	(7 000 000)	-	1 700 396	-	(354 517)
Community Development Workers	Provincial: Local Government	CDW	-	-	(36 000)	-	34 595	1 405	-
Regional Socio-Economic Project (RSEP)	RSEP	RSEP	-	-	(3 850 000)	-	220 514	25 438	(3 604 048)
Vredenburg Urban Renewal (VUR)	Prov. Dept. Transport and Public Works	VUR	-	-	(35 257 000)	(242 641)	24 608 081	-	(10 891 559)
Maintenance of Proclaimed Roads	Prov. Dept. Transport and Public Works	GPAWK	-	-	(107 000)	-	107 000	-	-
Provincial Library Services: Conditional Grant	Prov. Dept. Cultural Affairs and Sport	GPAWK	-	-	(6 658 000)	-	6 522 484	135 515	(1 004 580)
Financial Management Support Grant	Provincial: Local Government	FMSG	(1 726 658)	-	(530 000)	(111 466)	1 284 939	78 624	(105 728)
Thusingo centre	Provincial: Local Government	GPAWK	-	-	(100 000)	(5 728)	-	-	(500 000)
Spatial Development Framework Grant	Prov. Dept. of Economic Development	SDF	(3 085 877)	3 085 877	-	-	-	-	-
Saldanha Bay Wireless Mesh	Prov. Dept. of Economic Development	GPAWK	(1 323 903)	-	(12 719)	-	1 322 936	967	-
Development of Sport & Recreation Facilities	Prov. Dept. Cultural Affairs and Sport	GPAWK	-	-	(558 124)	-	558 124	-	-
Commercial Mediation	Provincial: Local Government	SETA	-	-	-	-	-	-	-
Skill Development Programme (SETA)	Subsidy	Other	(19 800)	-	-	-	14 800	-	(5 200)
Wesgro Funds	Other	Other	(21 886 026)	9 883 836	(181 424 284)	(359 834)	154 548 280	2 413 130	(36 625 096)
Total of credit balances									
Capital Contribution									
Saldanha Steel Funds: Diazville			(674 257)	-	-	-	-	-	(674 257)
Saldanha Steel Funds: Paternoster			(107 420)	-	-	-	-	-	(107 420)
Social Community Investing			(116 700)	-	-	-	-	-	(116 700)
Standard Bank Social Responsibility			(50 000)	-	-	-	50 000	-	-
Transnet funds			(6 347 746)	-	(9 000 000)	-	6 744 147	-	(8 603 600)
Total Contribution			(7 296 124)	-	(9 000 000)	-	6 794 147	-	(9 601 876)
Total of credit balances			(28 982 150)	9 883 836	(190 424 284)	(359 834)	161 342 427	2 413 130	(46 127 076)
Conditional and Unconditional Grants (Receivable)									
Housing: Human Settlements Dev. Grant (Beneficiaries)	Prov. Dept. Human Settlement of Housing	k	1 577 828	(756 895)	-	-	-	-	820 833
Total of credit balances			1 577 828	(756 895)	-	-	-	-	820 833
Net credit balances			(27 404 323)	9 126 941	(190 424 284)	(359 834)	161 342 427	2 413 130	(45 306 243)



Saldanha Bay Municipality

Appendix E

June 2016

List of deviations from Supply Chain Management processes

Date	Order Number	Value of deviation	Awarded to	Description	Deviation is in terms of
2015-07-08	1500018	R 300 000	Radio West Coast	Monthly radio broadcasting services	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-06-04	1500052	R 22 050	Institute of Municipal Finance	GRAP annual financial statement training 7 July 2015	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-05-18	1500071	R 13 333	Santos Vanessa Skonmaak & Sluis	CFG 26243 (R50) Refuse compactor attend to defective press and hopper lifting	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-19	1500082	R 428 412	Ignite Advisory Services	Professional fees for performance evaluation systems	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-07-02	1500085	R 49 625	Sandveld Field Services	CFG 18569 (R39) Nissan truck attend to defective gearbox sticky in gears	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-08	1500122	R 495 000	Africa Strategic Asset Project	Development of security and access control specifications	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-06-11	1500124	R 9 736	Tricom Africa	Repairs to Kaktus sewage pump station Langebaan	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-03	1500125	R 18 134	GW Trautmann CC	Repair Langebaan pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-03	1500175	R 3 218	Spannles Grassnyers Dienste	P165 Scag attend to defective cutting v-belt, fit blades and belts	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-07-02	1500176	R 4 608	Spannles Grassnyers Dienste	P132 Scag attend to defective belt, cutting blades and belt	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-07-02	1500178	R 3 038	JHJ Hydraulics CC	CFG 32512 (S153) Digger loader attend to hydraulics	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-03	1500179	R 2 598	Electro Diesel Motolek	CFG 3824 (S31) Mercedes Benz water tank to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-03	1500180	R 8 042	Truck & Marine Centre CC	CFG 18352 (R38) Case loader attend to defective gaud plies and v-belt	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500181	R 2 900	Martin Industrial Services	CFG 29498 (P190) Nissan UD60 attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500185	R 8 813	Truck & Marine Centre CC	CFG 27924 (S114) Nissan UD60, attend to defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500186	R 5 257	Electro Diesel Motolek	CFG 7454 (E10) Mercedes Benz, attend to defective starter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500189	R 2 055	Bridgestone SA Commercial (Pty) Ltd	CFG 32340 (S147) Hyundai repair tyre and valve	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-06-22	1500190	R 2 050	Sandveld Field Services	CFG 29716 (R69) Vacuum tanker attend to vacuum leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500191	R 3 120	Martin Industrial Services	CFG 19788 (R29) Nissan UD 70A Hydraulic crane, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-22	1500194	R 2 127	Truck & Marine Centre CC	CR 2759 (S8) Digger loader, attend to oil leak on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-22	1500197	R 3 334	Willers Meganies	CFG 14509 (K1) Ford Ranger, attend to noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-18	1500199	R 3 756	Truck & Marine Centre CC	CFG 23683 (R46) Nissan UD290, attend to brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-10	1500204	R 9 749	Sandveld Field Services	CFG 5304 (D2) Nissan UD290, attend to air leak on power take off system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500207	R 3 033	ACD Services Centre	CFG 14433 (D74) Isuzu KB250, attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-10	1500209	R 7 435	Sandveld Field Services	CFG 5835 (R7) Nissan tanker to defective rear suspension, accelerator and gear	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500213	R 3 169	Truck & Marine Centre CC	CFG 22077 (R40) Tanker, attend to fuel leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500215	R 7 686	Bell Equipment Co. SA (Pty) Ltd	CFG 10248 (S152) Digger loader attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-10	1500218	R 3 114	Transtech	CFG 1185 (S20) Road weeper, attend to low pressure of water system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-28	1500219	R 3 441	Truck & Marine Centre CC	CFG 8859 (S9) Nissan UD80B tipper, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-06-19	1500220	R 3 158	JHJ Hydraulics CC	CFG 21728 (S121) Back hoe loader, call out to Hopefield, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-06-24	1500221	R 5 778	Sandveld Field Services	CFG 5117 (D81) Ford Ranger bakkie, attend to defective heater and wipers	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500222	R 2 426	Spannles Grassnyers Dienste	D39 Water pump, attend to defective pump, fit pump kit	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2015-06-19	1500223	R 7 733	Truck & Marine Centre CC	CFG 18352 (R38) Case loader, attend to defective head lights, indicators, hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-10	1500224	R 7 971	ACD Services Centre	CFG 26867 (S120) Hyundai bakkie, attend to indicator and exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-19	1500226	R 3 643	Speedy Vredenburg	CFG 56304 (D2) Nissan tanker, call out to Laingville fit new tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-06-09	1500228	R 4 056	Sandveld Field Services	CFG 5111 (D83) Ford Ranger, attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-08	1500232	R 184 695	Powertech System Integrators	Annual fees system support	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-04-30	1500242	R 63 896	GLS Consulting (Pty) Ltd	Perform Investigation, bulk water supply to the proposed Industrial Development Zone development farm 127/23	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-07-06	1500243	R 156 180	CT Lab (Pty) Ltd	Annual professional fees for power quality monitoring	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-06-30	1500244	R 497 040	Pragma Africa (Pty) Ltd	License fees	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-07-02	1500248	R 121 615	Autotronics Fleet Management CC	Host GPS system for municipal fleet management, annual fees	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-07-06	1500256	R 3 600	Martin Industrial Services	CFG 5305 (R28) Hydraulic crane, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-06	1500285	R 2 050	Martin Industrial Services	CFG 3700 (R56) Refuse compactor, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-06	1500286	R 2 910	Weskus Enjinherbouers	CFG 5948 (R4) Nissan compactor, attend to wheel studs	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-06	1500287	R 2 596	JHJ Hydraulics CC	CFG 32512 (S153) Bell Digger loader, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-06	1500294	R 9 911	Willers Meganies	CFG 4422 (M1) Opel, attend to noisy brakes and noisy front suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-06	1500296	R 2 356	AAD (Pty) Ltd	CFG 22410 (S37) Ford Bantam, attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1500299	R 2 037	Vredenburg Brake Clutch & Radiator	CFG 22077 (R40) Nissan, attend to defective brakes lock up	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1500311	R 3 317	Willers Meganies	CFG 22862 (P174) John Deere trekker attend to loose battery and electric fault cut out	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1500317	R 2 010	Martin Industrial Services	CR 3611 (R43) Refuse compactor attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-01	1500334	R 3 500	Martin Industrial Services	CFG 19788 (R29) Hydraulic crane, attend to hydraulic leak on grab	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1500338	R 3 698	JHJ Hydraulics CC	CFG 32511 (D119) Digger loader, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-10	1500339	R 3 128	Vredenburg Brake Clutch & Radiator	CFG 24271 (Z8) Nissan Law, attend to break fluid lost and inspect brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-10	1500344	R 4 835	Willers Meganies	CFG 22785 (B7) Ford Focus, attend to noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-10	1500347	R 4 398	Mouton's Motors	CFG 21725 (T16) Nissan bakkie, attend to noisy brakes and inspect all brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-21	1500349	R 2 594	Botes Onderdele BK	CFG 21037 (T11) Opel, attend to defective clutch and tail lights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-10	1500352	R 2 031	Blue Crane Contractors CC	CFG 19788 (R29) Hydraulic crane, attend to defective lift gear	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-14	1500358	R 5 507	ACD Services Centre	CFG 16301 (D6) Nissan NP300, attend to inspect clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-10	1500363	R 9 500	Radio West Coast	Outside broadcast	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-07-09	1500364	R 4 632	ACD Services Centre	CFG 1185 (S20) Road weeper, attend to defective mirror	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1500368	R 2 138	HD Transmission (Pty) Ltd	CFG 11085 (R35) Nissan compactor attend to defective gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-15	1500371	R 4 570	Truck & Marine Centre CC	CFG 21725 (S121) Tru-grawer attend to accelerating, lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-16	1500373	R 4 095	GW Trautmann CC	VJ Coupling	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-09	1500377	R 1 493	Yukon Spur	Breakfast - Mandela day	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-09	1500401	R 2 980	Sandveld Field Services	CFG 18446 (P80) Nissan cab star, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-09	1500402	R 7 822	Sandveld Field Services	CFG 26851 (S21) Nissan tipper, attend to defective non-start, lack of power and defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-02	1500403	R 4 963	Botes Onderdele BK	CFG 17219 (S6) Nissan NP300, attend to defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2015-07-14	1500404	R 3 038	Botes Onderdele BK	CFG 22447 (B6) Ford Ranger, attend to noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-14	1500446	R 2 196	Weskus Enjinherbouers	CFG 24948 (S119) JCB loader, attend to water leak on cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-14	1500447	R 5 282	JHJ Hydraulics CC	CFG 5305 (R28) Hydraulic crane, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-16	1500453	R 16 303	The Institute of Internal Auditors South Africa	CPD training: financial auditing for internal auditors 29-31 July 2015	Permission is granted for deviation in terms of clause 36(5) of the Municipal Supply Chain Management Policy
2015/07/21	1500456	R 6 769	Sandveld Field Services	CFG 21728 (S121) Tru-grawer, attend to defective bucket pins	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-16	1500469	R 2 565	Erasmus Tyre Services CC	CFG 11647 (R12) Nissan skip loader, supply and fit one new re-tread tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-21	1500479	R 5 877	Quidity CC	Electronic records system maintenance fee	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-15	1500510	R 2 320	Martin Industrial Services	CFG 23683 (R46) Nissan UD290, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1500516	R 91 000	Weskus Toilet Huur Bk	Hiring of toilets	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-15	1500569	R 2 702	Vredenburg Brake Clutch & Radiator	CFG 12138 (S4) Mazda, attend to defective hand brake and defective coding system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1500570	R 74 555	Transtech	CFG 26243 (R50) Refuse compactor, attend to defective power take off drive	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-17	1500571	R 29 070	Peninsula Water Treatment and Engineering CC	Buccaneer chlorine refill cartridges	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2013-03-12	1500573	R 38 457	Transtech	CFG 14590 (R1) Refuse compactor, attend to defective ejector panel and cylinder	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-21	1500575	R 2 550	Speedy Vredenburg	CFG 12848 (Z20) Ford Ranger, puncture repair	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-16	1500590	R 4 788	PWC Office Automation	Photocopy charges, July 2015 till June 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-16	1500592	R 3 640	ACD Services Centre	CFG 24324 (D60) Nissan Law, attend to defective brakes and inspect difference and non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-16	1500594	R 13 149	Wilers Meganies	CFG 9702 (S23) Mazda LDV, attend to misfire on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-08	1500598	R 91 919	Knowledge Base CC	Renewal of one year civil designer fees	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-16	1500636	R 13 450	Weskus Enjinherbouers	CFG 14590 (R1) Refuse compactor, attend to defective cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-13	1500641	R 15 758	Truck & Marine Centre CC	CFG 25243 (R10) Nissan UD 290, attend to defective clutch and adjust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-13	1500643	R 15 984	Truck & Marine Centre CC	CFG 5948 (R4) Nissan compactor, attend to lack of power and non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-13	1500644	R 13 029	Truck & Marine Centre CC	CFG 11085 (R35) Nissan compactor, attend to certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-16	1500646	R 14 456	Sandveld Field Services	CFG 22077 (R40) Nissan tanker, attend to certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-14	1500647	R 14 774	ACD Services Centre	CFG 24533 (S100) Nissan water tanker, attend to certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-24	1500652	R 3 061	Truck & Marine Centre CC	CFG 22882 (P175) John Deere trekker, attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-24	1500658	R 2 630	Truck & Marine Centre CC	CFG 30686 (R73) Refuse compactor, attend to defective transmission	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-24	1500722	R 2 291	Truck & Marine Centre CC	CFG 2493 (S124) Nissan diesel, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-20	1500740	R 8 146	Botes Onderdele BK	CFG 22407 (P36) Ford Bantam, attend to defective engine and exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-20	1500743	R 4 738	ACD Services Centre	CFG 13163 (C9) Ford Law, attend to defective radiator	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-24	1500755	R 5 860	Botes Onderdele BK	CFG 14501 (B32) Ford Ranger baldie, attend to defective leave spring	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-28	1500756	R 9 355	Martin Industrial Services	CFG 3611 (R44) Nissan compact, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-27	1500771	R 2 759	Invula Trading	Installation of motor at Laingville reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-27	1500806	R 3 135	Bridgestone SA Commercial (Pty) Ltd	CFG 22616 (R77) Mercedes Benz refuse compactor, re-tread two tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-28	1500813	R 3 818	Erasmus Tyre Services CC	CFG 9375 (R71) Nissan, re-tread two tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-21	1500819	R 4 183	Erasmus Tyre Services CC	CFG 30686 (E73) Mercedes Benz, re-tread two tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2015-07-28	1500826	R 13 200	Weskus Enjinherbouers	CFG 24128 (S131) Isuzu truck, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-21	1500828	R 13 001	Weskus Enjinherbouers	CFG 22862 (P174) John Deere trekker, attend to power take off clutch and 3 point lift	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-27	1500830	R 14 240	Martin Industrial Services	CFG 19788 (R29) Hydraulic crane, attend to hydraulic leak and inspect hydraulic system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-29	1500831	R 8 107	Truck & Marine Centre CC	CFG 25264 (R25) Isuzu, attend to adjust and inspect clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-22	1500834	R 24 869	Business Engineering (Pty) Ltd	Professional service for July 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-05-15	1500836	R 4 740	Willers Meganies	CFG 24312 (P134) Nissan bakkie, attend to hand brakes and defective canopy lock	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-13	1500839	R 2 822	Botes Onderdele BK	CFG 24282 Nissan truck (D94), attend to defective brakes and tvbrakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1500849	R 51 300	Second Opinion Consulting CC	Supply and deliver 301 evronoc bioremediations	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-29	1500874	R 22 584	Sandveld Field Services	CFG 18589 (R3) Nissan Truck, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-29	1500917	R 11 553	Sandveld Field Services	CFG 11573 (R2) Nissan compact, attend to defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-31	1500918	R 27 028	Truck & Marine Centre CC	CFG 23683 (R46) Nissan compact, attend to defective brakes, water leak and lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-28	1500919	R 13 050	Weskus Enjinherbouers	CFG 14590 (R1) Nissan compact UD truck, attend to push water out of cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-29	1500942	R 8 596	Filigrée Engineering	Manufacture 429 pipe flange	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-28	1500945	R 29 768	Imvula Trading	Supply and delivery of pump for Lahnville reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-28	1500946	R 4 630	Truck & Marine Centre CC	CFG 3475 (M11) Mercedes Benz, attend to air leak on air system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-28	1500950	R 2 165	Weskus Enjinherbouers	CFG 11085 (R35) Nissan compact, attend to overheating	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-28	1500951	R 8 475	Weskus Enjinherbouers	CFG 10008 (R66) Isuzu flatbed, attend to defective suspension and clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-20	1500953	R 2 615	Sandveld Field Services	CFG 9983 (S125) Nissan Flatbed truck, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-20	1500955	R 5 549	Weskus Motors (EDMS) Bpk	CFG 28226 (B3) Ford Fiesta, attend to service of high speed traffic	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-28	1500956	R 2 505	Spannies Grassnyers Dienste	P130 Scag lawnmower, attend to defective clutch pulley	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-07-06	1500957	R 3 245	Spannies Grassnyers Dienste	P149 Blower mower, attend to defective roller bearing	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-07-21	1500961	R 9 922	Weskus Enjinherbouers	CFG 11647 (R12) Nissan Skip loader, attend to defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-21	1500962	R 8 419	Weskus Enjinherbouers	CFG 10008 (R66) Isuzu flatbed, attend to noisy front suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-21	1500963	R 7 331	Blue Crane Contractors CC	CFG 29389 (E32) Mobile Hydraulic crane, attend to hydraulics	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-21	1500964	R 4 054	Weskus Enjinherbouers	CFG 11085 (R35) Nissan compact, attend to defective turbo gasket	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-15	1500965	R 2 033	Truck & Marine Centre CC	CFG 6095 (S80) Nissan tipper, attend to defective gears, wipers etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-23	1500966	R 3 813	Truck & Marine Centre CC	CFG 6095 (S80) Nissan tipper, attend to certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-09	1500967	R 4 945	Martin Industrial Services	CFG 3700 (R56) Nissan compactor, attend to leaking lines	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-29	1500987	R 45 600	Inter Coast Civils CC	Repair of damaged sewer rising main at Langebaan Country Club	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-07-29	1501011	R 15 578	Willers Meganies	CFG 19568 (G3) Opel Corsa, attend to noise in engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1501012	R 3 150	Martin Industrial Services	CFG 19788 (R54) Nissan Tipper, attend to defective hydraulic noise	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-31	1501037	R 26 288	H.S.M Amanzi	Replacing reactor at Bozaansklop pump station	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-07-10	1501054	R 4 346	Spannies Grassnyers Dienste	V38 Scag, attend to defective blades and bolts	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-07-21	1501058	R 2 210	Truck & Marine Centre CC	CFG 9824 (P223), attend to defective battery cable and fit	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-04	1501064	R 4 291	Langebaan 1000 Service Repairs	CFG 29052 (P35) Trailer, attend to defective jockey wheel and defective ramp	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2015-08-04	1501070	R 3 731	Bandkorp (EDMS) Bpk	P107 Scag, fit new tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-04	1501078	R 2 007	Sandveld Field Services	CFG 23261 (R80) Digger back actor, lube service and repair block pin and bucket	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-04	1501079	R 6 571	Truck & Marine Centre CC	CFG 15255 (R57) Nissan Tipper, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-04	1501080	R 4 300	Truck & Marine Centre CC	CFG 6085 (S80) Nissan Tipper, test, supply and fit battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-09	1501082	R 15 400	Speedy Vredenburg	CFG 16891 (B36) Ford Focus, repair faulty suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-03	1501084	R 3 328	Bridgestone SA Commercial (Pty) Ltd	CFG 27649 (R75) Mercedes Benz compactor, replace tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-03	1501087	R 40 740	Blue Crane Contractors CC	CFG 7967 (S70) Nissan, repair and load test tail lift	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-31	1501100	R 2 420	ACD Services Centre	CFG 18586 (S62) Nissan Cabstar, attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-31	1501102	R 6 366	ACD Services Centre	CFG 3624 (S31) Mercedes Water tanker, remove and fit new exhaust and mirror	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-06	1501117	R 12 374	Willers Meganies	CFG 23886 (D102) Nissan LDV bakkie, attend to faulty clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-30	1501119	R 15 281	Weskus Motors (EDMS) Bpk	CFG 13181 (B24) Ford Focus, repair front suspension and align wheels	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-30	1501120	R 33 444	Truck & Marine Centre CC	CFG 3700 (R6) Refuse compactor, attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-05	1501124	R 9 017	Spectrum Communications (Pty) Ltd	Connection of flow meter to telemetry system	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-05	1501177	R 34 118	Smarttech	Usmart License agreement	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-05	1501178	R 2 714	Botes Onderdele BK	CFG 18803 (T4) Ford Ranger, attend to starting problem, supply parts and repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-04	1501202	R 2 383	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-06	1501203	R 447	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-05	1501212	R 12 100	Windstone Kennels	Pound fees for July 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-07	1501216	R 7 184	Weskus Enjinherbouers	CFG 22546 (R58) Nissan skip loader, attend to non-starting, supply parts and repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-05	1501226	R 23 571	Botes Onderdele BK	CFG 19002 (P127) Nissan NP300, attend to engine cut out, supply parts and repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-05	1501270	R 434	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-05	1501274	R 725	PWC Office Automation	Copy charges made 31/07/2015	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-05	1501275	R 594	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-30	1501276	R 266	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-09	1501277	R 49	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-13	1501300	R 34 610	H.S.M Amanzi	Repairs to Homa submersible pump at Hopefield	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-11	1501309	R 8 596	Filgree Engineering	Manufacture pipe flange	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-13	1501318	R 2 924	Bandkorp (EDMS) Bpk	CR 2759 (S8) Front end loader, repair puncture	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-11	1501319	R 3 002	Botes Onderdele BK	CFG 27395 (E01) Nissan Livina, supply parts and repair handbrake and brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-13	1501321	R 3 799	Botes Onderdele BK	CFG 4380 (M10) Toyota Conquest, supply parts and attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-11	1501324	R 8 865	Truck & Marine Centre CC	CFG 11647 (R12) Nissan Skip loader, supply parts and repair light and fuel leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-11	1501329	R 2 570	Willers Meganies	CFG 9702 (S23) Mazda Luv, supply parts and repair starter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-11	1501337	R 7 554	Sandveld Field Services	CFG 3289 (P10) Nissan MVM, supply parts and repair starting and fuel leak problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-20	1501338	R 8 790	Sandveld Field Services	CFG 14498 (P60) Isuzu bakkie, supply parts and repair handbrake and brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-11	1501354	R 14 251	Willers Meganies	CFG 14694 (R45) Ford Bantam, supply parts, remove and fit gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

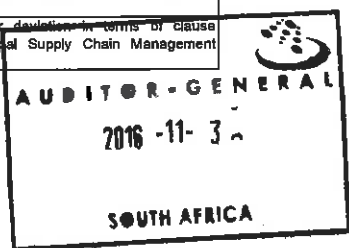
2015-08-05	1501355	R 2 160	Spannys Grassnyers Dienste	V54 Kudu lawnmower, supply parts, attend to fuel leak and service	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-11	1501358	R 42 407	Truck & Marine Centre CC	CFG 22199 (S29) Digger loader, supply parts and repair brakes and suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-06	1501384	R 2 155	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-07	1501420	R 42 584	Universiteit van Stellenbosch	MFMA course (2 unit standards) for 14 persons	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-05	1501432	R 114 182	TGS Gear Services CC	Repair aerator drive unit at Vredenburg waste water treatment works	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-13	1501436	R 554 307	African Ideas	Create RFP, publish tender, bid evaluation	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-13	1501445	R 229	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-14	1501458	R 177	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-17	1501483	R 26 385	Botes Onderdele BK	CFG 16894 (B34) Ford Focus, supply parts and repair brakes, suspension etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-17	1501484	R 14 579	Botes Onderdele BK	CFG 14311 (B31) Ford Fiesta, supply parts and repair starter, bonnet catch, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-14	1501485	R 4 860	Botes Onderdele BK	CFG 21042 (E7) Opel Corsa, supply parts and repair starting problem and brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-18	1501497	R 8 789	Willers Meganies	CFG 18944 (M5) Nissan NP300, supply parts and repair shocks, wipers, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-19	1501514	R 4 315	JHJ Hydraulics CC	CFG 21728 (S121) Digger loader - callout to Hopefield and repair leak on rear boom	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-20	1501555	R 12 423	Truck & Marine Centre CC	CFG 5809 (V71) Isuzu KB250D, suspension, lack of power and clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-20	1501557	R 14 832	Truck & Marine Centre CC	CR 3611 (R44) Nissan compactor, attend to lack of power, brakes and lube service	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-20	1501585	R 2 159	Sandveld Field Services	CFG 22193 (S19) Nissan tipper truck, attend defective mud flap	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-20	1501586	R 3 147	Sandveld Field Services	CFG 14590 (R1) Nissan compact, attend to cab not tilting, supply and fit new battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-17	1501588	R 6 873	Weskus Enjinherbouers	CFG 3313 (R82) Nissan Refuse compactor, attend to defective water leak, hydraulic leak and lose v-belt	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015/08/19	1501589	R 4 371	Weskus Enjinherbouers	P149 blower mower, attend to defective power take off shaft and power take off gear box	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-20	1501607	R 2 280	Lexis Nexis	Training: Refcheck afswitich	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-21	1501620	R 554 051	Bitline SA 74 CC T/A Wesco Atlantic	Security services	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-21	1501629	R 75 000	Weskus Toilet Huur BK	Toilet Hire	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-21	1501636	R 3 085	ACD Services Centre	CFG 28819 (D118) Nissan Jetty machine, attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-21	1501637	R 9 776	ACD Services Centre	CFG 14511 (D87) Ford Ranger Law, attend to defective suspension and wheel alignment	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-21	1501642	R 2 195	JHJ Hydraulics CC	CFG 24948 (S19) loader JCB, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-18	1501646	R 2 056	Electro Diesel Motolek	CFG 4131 (D115) Jetty machine UD85, attend to check charge system and load test batteries	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-18	1501657	R 2 165	Weskus Enjinherbouers	CFG 1185 (S20) Iveco Road sweeper, supply bearing and repair main boom drive	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-18	1501659	R 5 125	Willers Meganies	CFG 20756 (E3) Isuzu law, supply and fit handbrake assy unit	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-06	1501661	R 2 921	Truck & Marine Centre CC	CFG 5809 (V71) Isuzu KB250D, supply parts and repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-19	1501662	R 3 600	Truck & Marine Centre CC	CFG 1531 (S113) Low bed trailer, supply parts and repair brake system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-18	1501665	R 3 164	Vredenburg Brake Clutch & Radiator	CFG 18986 (S10) Nissan NP300, supply parts and repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015/08/20	1501683	R 3 072	Erasmus Tyre Services CC	CFG 12054 (E30) Nissan flatbed, retread 8.25/16 tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-05-22	1501690	R 43 842	Willers Meganies	CFG 22447 (B6), Supply parts and repair engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-24	1501710	R 5 877	Quidity CC	Electronic record system maintenance fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-24	1501711	R 19 192	Motla Metering (Pty) Ltd	Meter reading solution licence fees	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy

2015-08-21	1501732	R 3 620	Spannies Grassnyers Dienste	P34 Jacobsen lawnmower, supply parts and assemble cutting units and fit	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-19	1501733	R 2 107	Spannies Grassnyers Dienste	P96 Hedge trimmer, supply and fit blade kit	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-19	1501734	R 115 426	Transtech	CFG 23683 (R46) Nissan Compactor, supply parts and repair lifters, Silencers etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-19	1501736	R 3 312	Spannies Grassnyers Dienste	P107 Scag, supply and fit blades and belts	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-24	1501737	R 2 335	Spannies Grassnyers Dienste	P163 Scag, supply and fit blades and belts	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-24	1501749	R 2 296	Spannies Grassnyers Dienste	W193, W194 Chainsaw, supply parts and repair	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-21	1501755	R 3 975	ACD Services Centre	CFG 5206 (D82) Ford Ranger, supply parts and fit shocks, repair handbrake, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-25	1501757	R 3 619	Vredenburg Brake Clutch & Radiator	CFG 22546 (R58) Nissan Skip loader, supply parts and repair	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-03-12	1501761	R 52 622	Bytes Universal Systems	Training on barcode scanner, scanner software configuration and travel and accommodation	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2013-03-12	1501764	R 9 802	Vredenburg Brake Clutch & Radiator	CFG 24533 (S100) Nissan water tanker supply parts and repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1501766	R 10	EDK Besigheidsmasjiene	Copy chargers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-03-12	1501768	R 254	EDK Besigheidsmasjiene	Copy chargers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-03-12	1501769	R 234	EDK Besigheidsmasjiene	Copy chargers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-03-12	1501770	R 607	EDK Besigheidsmasjiene	Copy chargers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-03-12	1501771	R 67	EDK Besigheidsmasjiene	Copy chargers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-19	1501772	R 24	EDK Besigheidsmasjiene	Copy chargers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-20	1501773	R 393	EDK Besigheidsmasjiene	Copy chargers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-25	1501775	R 10 859	Tricom Africa	Mechanical and electrical service at Kaktus Main Pump station Langebaan	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-27	1501787	R 8 846	Sage VIP a Division of Sage Solutions	VIP Training- Leave admin E-learning and job and employee management	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-25	1501802	R 162 732	Adenco Construction (Pty) Ltd	Supply and install traffic signals	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-04	1501808	R 32 282	Element Consulting Engineers	Appoint consultants for public participation processes	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-26	1501819	R 108 759	Ueloo Electrical Services	Repair to transformers and minisubs	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-08-26	1501824	R 15 082	Sage VIP a Division of Sage Solutions	Report writing training for 7 people	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-26	1501863	R 3 988	Sandveld Field Services	CFG 18944 (M5) Nissan Hardbody, supply parts and repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-26	1501864	R 4 862	Sandveld Field Services	CFG 17634 (P40) Nissan Cabstar, supply parts and repair defects identified on repairs	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-26	1501865	R 2 042	Sandveld Field Services	CFG 9702 (S23) Mazda, supply parts and repair bumper, head light and cab fan	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-28	1501867	R 2 786	Sandveld Field Services	CFG 29716 (R88) Isuzu tanker, supply and repair valve	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-26	1501868	R 2 332	Sandveld Field Services	CFG 5305 (R18) Nissan UD60, supply parts, repair faults and issue certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-27	1501884	R 7 853	Weekse Enjinherbouers	CFG 21728 (S121) Digger loader - callout, supply parts and repair fuel leak.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-26	1501889	R 2 290	CFG Filment Centre (Pty) Ltd	CFG 2442 (D26) Trailer, puncture repair	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-28	1501890	R 55 404	Total Client Services Limited	License and service fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-21	1501903	R 9 631	Zest Werke Bk	Outlet of reactor no.2 and ci contact channel	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-26	1501921	R 8 881	Bytes Universal Systems	Barcode labels x 2500 and delivery	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-07-30	1501929	R 3 283	Invula Trading	Installation of one 48kw sewage pump in Steenberg's cove St Helena bay	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-03	1501937	R 136 116	Debtmanager (Pty) Ltd	Upgrade of debtpack application	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy

2015-08-26	1501938	R 3 104	Ignite Advisory Services	Legal compliance user support fee	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-27	1501946	R 7 676	Business Engineering (Pty) Ltd	Channel mobile: Monthly usage fee August 2015 and July 2015 plus additional SMS's	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-01	1501961	R 25 000	Inter Coast Civils CC	Replace existing T- piece on 400 dia water main at Steenberg's Cove	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-01	1501968	R 3 179	Weskus Motors (EDMS) Bpk	CFG 13191 (B24) Ford Focus, supply part sand repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-31	1501969	R 222 300	Planning Partners	Saldanha Bay Municipality HSP and 10 year concept pipeline	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-25	1502000	R 9 371	Amitek Western Cape	Ampac operation and maintenance	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-27	1502007	R 2 474	Truck & Marine Centre CC	CFG 8791 (R52) Ford Ranger, call out, supply parts and attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-27	1502011	R 15 295	Truck & Marine Centre CC	CR 3570 (V2) Mazda, supply parts, repair vehicle and issue certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-27	1502012	R 2 300	Truck & Marine Centre CC	CFG 3286 (S91) Nissan, supply parts and repair exhaust system and diff leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-31	1502016	R 6 877	Truck & Marine Centre CC	CFG 3289 (P10), supply parts, repair vehicle and issue certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-27	1502020	R 3 537	JHJ Hydraulics CC	CFG 21496 (D111) Nissan Jetty machine, supply and replace drive belt	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-31	1502022	R 36 694	Tricom Africa	Repair aerator motor and gearbox at Langebaan sewage works	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-27	1502023	R 3 306	JHJ Hydraulics CC	CFG 2597 (R68) Nissan truck, supply parts and repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-21	1502024	R 34 783	Invula Trading	Water and sanitation services Laingville and Paternoster	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-31	1502055	R 2 614	Bandkorp (EDMS) Bpk	CFG 18928 (P224) John Deere tractor, repair puncture	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-14	1502058	R 2 288	ACD Services Centre	CFG 5117 (D81) Ford Ranger, supply parts, repair handbrake and park lights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-31	1502061	R 3 927	ACD Services Centre	CFG 6101 (S88) Nissan tipper, supply parts, repair vehicle and issue certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-31	1502067	R 23 387	HD Transmission (Pty) Ltd	CFG 30686 (E73) Mercedes Benz, supply parts and repair gears	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-27	1502068	R 3 392	HD Transmission (Pty) Ltd	CFG 9375 (R71) Nissan compactor, inspect vehicle, supply parts and service	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-27	1502070	R 6 150	Botes Onderdele BK	CFG 4306 (D5) Mazda, supply parts and repair suspension, drive shaft, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-04	1502071	R 2 547	Spannies Grassmyners Dienste	W57 Sprayer, supply parts and repair engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-03	1502075	R 4 412	UD Trucks Malmesbury	CFG 2587 (R68) Nissan truck, attend to speed settings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-03	1502096	R 9 850	Wirsam Scientific and Precision Equipment	Free chlorine (DPD) reagent kit pack of 100 sheets	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-03	1502103	R 3 044	Truck & Marine Centre CC	CFG 11647 (R12) Nissan Skip loader, supply parts and attend to engine cut out	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-03	1502112	R 3 848	Erasmus Tyre Services CC	CFG 3700 (R6) Nissan Refuse compactor, retread SBM's own tyres 315/80 R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-03	1502113	R 2 050	Erasmus Tyre Services CC	CFG 3289 (P10) Nissan cabstar, supply and fit retread tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-03	1502116	R 6 786	Vredenburg Brake Clutch & Radiator	CFG 21966 (S27) Nissan tipper, supply material and attend to cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-07	1502117	R 2 591	Willers Meganles	CFG 9702 (S23) Mazda, supply parts and attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-03	1502118	R 5 739	Willers Meganles	CR 4141 (G1) Nissan, supply parts and attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-04	1502132	R 2 044	Vredenburg Brake Clutch & Radiator	CFG 20615 (S36) Ford Bantam, supply parts and repair brakes and handbrake	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-04	1502138	R 12 100	Windstone Kennels	Pound Fees for August 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-04	1502152	R 2 752	ACD Services Centre	CFG 27395 (E01) Nissan Grand Livina, supply and fit wiper blades and arm	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-04	1502154	R 3 643	ACD Services Centre	CFG 19788 (R54) Nissan, supply parts and repair alternator	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-04	1502176	R 9 844	Erasmus Tyre Services CC	CFG 5835 (R7) Nissan Tanker, retread SBM tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-04	1502177	R 5 780	Erasmus Tyre Services CC	CFG 27649 (R75) Mercedes Benz Refuse compactor, retread SBM's own tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2015-08-14	1502180	R 9 624	Sandveld Field Services	CFG 12058 (S22) Nissan flatbed, supply parts and repair suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-03	1502181	R 5 318	Sandveld Field Services	CFG 1741 (S130) Tata flatbed, supply parts, repair vehicle and issue certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-02	1502189	R 20 650	Juta & Company (Pty) Ltd	Juta labour law seminar	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-08-30	1502195	R 6 617	Bell Equipment Co. SA (Pty) Ltd	R64 Landfill compactor, attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-08	1502200	R 1 615	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-08	1502207	R 5 700	ESRI South Africa	ESRI Africa User conference standard registration	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-08-31	1502209	R 5 700	ESRI South Africa	Attendance of user conference 11 November 2015- Elmi Pretorius	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-08-25	1502232	R 303	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-09	1502242	R 197 782	Rennie Scurr Adendorff	Design and oversee the building of the animal pound facility	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-09	1502253	R 2 084	Erasmus Tyre Services CC	CFG 25315 (S117) Grader Mitsubishi, supply tube and repair puncture	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-09	1502257	R 7 838	Bridgestone SA Commercial (Pty) Ltd	CFG 22077 (R40) Nissan sewerage tanker, retread SBM's own tyres 315/80 R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-09	1502261	R 18 821	Invula Trading	Repair to 30KW motor at Laingville water pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-19	1502266	R 26 361	Business Engineering (Pty) Ltd	Professional services: Collaborator	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-08	1502266	R 26 361	Collaborator	Late renewal of existing contracting	Permission is granted for deviation in terms of clause 36(1) (b) of the Municipal Supply Chain Management Policy
2015-09-10	1502268	R 2 382	Spannies Grassmeyer Dienste	V38 Scag, supply and fit v- belts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-10	1502270	R 4 782	JHJ Hydraulics CC	CFG 18569 (R3) Nissan Compactor, supply parts and repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-08	1502271	R 2 850	Bridgestone SA Commercial (Pty) Ltd	CFG 18255 (R57) Tipper truck, retread SBM's own retread tyres 11R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-08	1502272	R 2 168	Bridgestone SA Commercial (Pty) Ltd	CFG 24128 (S131) Isuzu flatbed, retread SBM's own 8.25/20 retread tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-10	1502296	R 2 980	BNJ Marketing Systems CC	Repair of Cummins generator	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-11	1502308	R 570	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-11	1502313	R 5 820	ACD Services Centre	CFG 23332 (D103) Nissan, supply parts and repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-03	1502314	R 2 826	Willers Meganies	CFG 5186 (S83) Ford Ranger, supply and fit tailgate handles and stopper cables	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-09	1502334	R 823	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-09	1502343	R 27 000	Bilvine SA 74 CC T/A Wesco Atlantic	Demolishment shacks Witteklip Hopland	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-14	1502350	R 13 037	ACD Services Centre	CFG 16877 (B33) Ford Focus, remove and fit recon gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-14	1502374	R 2 394	Bridgestone SA Commercial (Pty) Ltd	CFG 19788 (R54) Nissan, retread SBM's own tyres 9R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-01	1502377	R 4 065	Truck & Marine Centre CC	CFG 13163 (C9) Ford Law, attend to water host on cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-06	1502385	R 2 002	Weskaap Motors	CFG 15186 (B39) Chevrolet Aveo, supply parts and service vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-06	1502386	R 8 785	Yonke Dosing and Fluids Technology CC	Grundfos vacuum injector 500g adhoc repairs	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-06	1502396	R 12 630	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-14	1502408	R 3 060	IMASA	Attendance fee: IMASA conference 22 and 23/10/2015	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-09-14	1502436	R 21 384	Spectrum Communications (Pty) Ltd	Telemetry repairs to hospital reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-14	1502437	R 12 484	Spectrum Communications (Pty) Ltd	Telemetry repairs at Louwville pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-07	1502440	R 51 300	Independent Pumps and Motor Refurbishing	Repair ras pump and replace gate valves and non return valves	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-02	1502441	R 3 316	PWC Office Automation	Rent of machine	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2015-09-15	1502442	R 4 427	PWC Office Automation	Rent of machine	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-09	1502443	R 3 871	PWC Office Automation	Rent of machine	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-14	1502459	R 3 616	Sandveld Field Services	CFG 3824 (S31) Mercedes Benz water tanker, supply parts and repair oil leak and rear diff	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-09	1502464	R 2 940	Bridgestone SA Commercial (Pty) Ltd	CFG 22616 (R70) Mercedes Benz Compactor, 315/80R22.5 stock retread, strip and fit	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-14	1502465	R 6 256	Botes Onderdele BK	CFG 1431 (B31) Ford Flesta, supply parts and attend to misfire on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-16	1502491	R 9 989	Blue Crane Contractors CC	CFG 18249 (S42) Nissan UD70, supply parts and repair vehicle and load test	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015/09/17	1502494	R 778	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-16	1502498	R 15 053	Agrico (Pty) Ltd	Strip pup, repair and install to uphold guarantee	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-16	1502500	R 432	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-17	1502514	R 2 236	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-15	1502535	R 5 700	ESRI South Africa	ESRI user conference- W Smit	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-09-15	1502538	R 263	Mdluli Sharp Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-15	1502553	R 6 685	Bridgestone SA Commercial (Pty) Ltd	CFG 9375 (R71) Nissan Compactor, retread SBM's own tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-15	1502559	R 5 468	JHJ Hydraulics CC	CFG 8321 (S16) Mitsubishi road sweeper, remove, clean and repair and fit chain	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-15	1502562	R 5 877	Quidity CC	Quidity July 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-15	1502564	R 4 718	Truck & Marine Centre CC	CFG 21514 (R90) Ford Ranger, attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-17	1502565	R 4 128	Truck & Marine Centre CC	CFG 14694 (R45) Ford Bantam, supply parts, repair bonnet, starter and noise in engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1502567	R 13 495	Hidro Tech Systems Pty Ltd	Emergency repair Hopefield Sewer Pump Station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-18	1502570	R 6 616	Botes Onderdele BK	CFG 4422 (M1) Opel panelvan, supply parts and repair ignition switch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1502571	R 6 455	Botes Onderdele BK	CFG 16894 (B34) Ford 2.2, repair CV joint and attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1502573	R 5 989	Sandveld Field Services	CFG 1076 (SR4) Nissan, attend to air leak, fit rear canvas and issue certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-18	1502574	R 2 359	Sandveld Field Services	CFG 24128 (S131) Isuzu flatbed, attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1502575	R 2 477	Willers Meganies	CFG 15944 (W55) Trailer, supply and fit new springs and bushes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1502594	R 308	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-18	1502611	R 3 414	Erasmus Tyre Services CC	CR 3611 (R44) Nissan compactor, supply and fit new 12E22.5 retreads	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-17	1502624	R 2 639	Weskus Enjinherbouers	CFG 21728 (S121) Back Actor, remove drive shaft, repair and replace	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1502625	R 3 558	Weskus Enjinherbouers	CFG 11573 (R2) Nissan Compactor, supply and fit door lock	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-15	1502626	R 2 359	Weskus Enjinherbouers	P53 Ploeg faza, supply and fit crop disc and bolts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-03	1502628	R 4 096	Weskus Enjinherbouers	CFG 11573 (R2) Nissan Compactor, remove and fit new mirror arm and bracket, fit rear view	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1502630	R 2 209	JHJ Hydraulics CC	CFG 11573 (R2) Nissan Compactor, replace all leaking hydraulic hoses	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1502631	R 4 357	Willers Meganies	CR 4141 (G1) Nissan, remove oil filter and attend to oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-17	1502632	R 4 414	Willers Meganies	CFG 8791 (R52) Ford Ranger, repair right hand door window and lock	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-17	1502634	R 4 675	Truck & Marine Centre CC	CFG 23683 (R46) Nissan Compactor, attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-21	1502635	R 3 416	Truck & Marine Centre CC	CR 3611 (R44) Nissan compactor, supply parts and repair power take off shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-25	1502643	R 14 323	Sage VIP a Division of Sage Solutions	SARS midyear tax recon and submission	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy



2015-09-21	1502685	R 7 918	GW Trautmann CC	Flap valves	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-21	1502713	R 35 910	Aurecon South Africa (Pty) Ltd	Water reticulation learnership NQF2 for 2 learners	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-09-21	1502714	R 1 101	Mduli Sharp Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-22	1502722	R 23 529	GW Trautmann CC	250mm Bernad 700 valve for Kalkrug Reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-22	1502735	R 285 000	Universiteit van Stellenbosch	Professional fees	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-22	1502737	R 447	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-11	1502752	R 19 192	Motta Metering (Pty) Ltd	Meter reading solution license fee-August 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-08-06	1502776	R 6 745	Vredenburg Brake Clutch & Radiator	CFG 3824 (S31) Mercedes Benz water tanker, supply parts and repair brakes and handbrake	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-20	1502777	R 20 117	Willers Meganles	CFG 24324 (D90) Supply parts and repair bushes, shocks and suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-09	1502793	R 16 308	Truck & Marine Centre CC	CFG 5305 (R18) Nissan Truck, supply parts and attend to oil leaks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-08	1502794	R 13 723	Weskus Enjinherbouers	CFG 7454 (E10) Mercedes Benz, supply parts and repair water system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-15	1502795	R 23 414	Botes Onderdele BK	CFG 17222 (V42) Nissan NP300, supply parts and repair vehicle misfire	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-15	1502796	R 2 645	ACD Services Centre	CFG 14412 (R60) Nissan skip loader, supply and fit mirror	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-07	1502802	R 2 057	Truck & Marine Centre CC	CFG 13163 (C9) Ford Law, supply parts and repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-07	1502803	R 6 303	Electro Diesel Motolek	CFG 22546 (R58) Nissan skip loader, supply and fit new starter and battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-12	1502824	R 12 200	Speedy Vredenburg	CFG 11647 (R12) Nissan Skip loader, supply and fit exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-22	1502825	R 3 397	Speedy Vredenburg	CFG 14590 (R1) Nissan UD290, fit SBM's 315/80 tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-23	1502879	R 6 332	H.S.M Amanzi	Attend to fault at Spinner Street Saldanha	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-29	1502880	R 28 517	H.S.M Amanzi	Repair and replacement parts- robot	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-30	1502881	R 20 298	H.S.M Amanzi	Repair pump - robot Portnet	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-30	1502882	R 9 851	H.S.M Amanzi	Replace two gate valves and two non-return valves at Vismark Paternoster	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-30	1502883	R 9 460	H.S.M Amanzi	Attend to defective pump and rails at Tabakbay	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-30	1502884	R 44 618	H.S.M Amanzi	Repair pump at Laingville pump station	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-25	1502885	R 5 700	H.S.M Amanzi	Repair pump at Laingville pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-28	1502886	R 8 183	H.S.M Amanzi	Attend to fault at Miggielviak	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-28	1502890	R 176	Mduli Sharp Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-11	1502932	R 574 098	Bitline SA 74 CC T/A Wesco Atlantic	Security services rendered for August 2015	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-25	1502936	R 5 700	ESRI South Africa	User conference	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-08-20	1502943	R 7 775	Invule Trading	Replace cables on 48KW robot pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-21	1502967	R 8 117	JHJ Hydraulics CC	CFG 26243 (R10) Nissan compactor, remove, repair and install hydraulic blade cylinders	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-30	1502968	R 3 194	Truck & Marine Centre CC	CFG 20756 (E3Z) Isuzu Law, supply parts and repair speedo	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-01	1502970	R 2 563	Botes Onderdele BK	CFG 23886 (D102) Nissan, supply parts and repair vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-31	1502985	R 8 681	H.S.M Amanzi	Supply material and repair pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-08-27	1503002	R 6 181	Sandveld Field Services	CFG 5117 (D81) Ford Ranger, supply parts and repair gear leak and clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-30	1503015	R 5 201	Truck & Marine Centre CC	CFG 28610 (S12) Nissan tractor, supply parts and attend to fuel leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

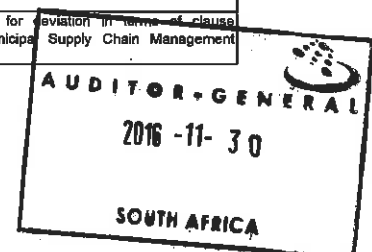
2015-10-05	1503016	R 3 439	Truck & Marine Centre CC	CFG 16531 (S113) Lowbed trailer, supply parts and adjust brakes, handbrake, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2014-08-19	1503053	R 12 992	Electro Diesel Motolek	CFG 9375 (R71) Nissan Refuse compactor, replace and fit new battery, starter, globes, plugs	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-02	1503063	R 2 079	Electro Diesel Motolek	CFG 21966 (S27) Nissan Tipper, attend to wiring on diesel pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-02	1503068	R 2 645	Maestro Rewinding	Repair/ clean clarifier gearbox at Langebaan Waste Water Treatment Works	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-02	1503074	R 3 129	Blue Crane Contractors CC	CFG 18700 (E44) Hydraulic crane, annual load test	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-02	1503086	R 23 107	Truck & Marine Centre CC	CFG 22199 (S29) Bell back actor, attend to additional work after brake repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-02	1503094	R 2 130	West Coast Mowers	Robin generator (D75), supply parts and attend to defective starter and dip stick	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-10-02	1503098	R 41 325	Steam and Condensate Services	Supply tablets and shock for Langebaan dams	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-05	1503115	R 11 704	Maestro Rewinding	Hopefield Waste Water Treatment works gearbox repairs/ clarifier	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-02	1503117	R 619	Mdluli Sharp Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-07	1503133	R 21 405	H.S.M Amanzi	Repair and install repaired pump DWP 22-31 DG 3.5kW SN26119	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-07	1503144	R 26 361	Business Engineering (Pty) Ltd	Professional services: Collaborator agreement for September 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-22	1503165	R 7 547	JHJ Hydraulics CC	CFG 8321 (S16) Grader Mitsubishi, attend to oil leak and right hand rear wheel	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-05	1503166	R 2 074	JHJ Hydraulics CC	CFG 21410 (S149) John Deere tractor, attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-05	1503167	R 4 828	JHJ Hydraulics CC	CFG 27649 (R76) Refuse compactor, attend to defective lifters, broken bolts and lift-up lift	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-05	1503170	R 2 457	Bandkorp (EDMS) Bpk	CFG 22862 (P174) John Deere tractor, puncture repair, strip and fit new tube	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-08	1503171	R 6 019	Bandkorp (EDMS) Bpk	CFG 10058 (S43) New Holland tractor, puncture repair	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-08	1503176	R 2 360	Truck & Marine Centre CC	CFG 17411 (S130) Tata, supply parts and attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-06	1503179	R 23 526	Maestro Rewinding	Supply and install new motor and gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-06	1503185	R 43 038	Irvula Trading	Vredenburg Waste water treatment works, repairs of a 75KW motor	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-06	1503209	R 14 168	Irvula Trading	Rewind 48KW robot pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-06	1503210	R 22 793	H.S.M Amanzi	Rewind motor and repair kit on sewer pump Cloete Street Langebaan	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-02	1503226	R 52 723	Business Engineering (Pty) Ltd	Professional services- Collaborator support agreement	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-10-07	1503246	R 3 002	ACD Services Centre	CFG 1 (A0) Mercedes Benz 200 Compressor, attend to defective ashtray	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-07	1503247	R 5 681	West Coast Mowers	P132 weed cutter Scag, attend to non-start and defective blades	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-06	1503266	R 3 510	Erasmus Tyre Services CC	CFG 11573 (R3) Nissan Compact, puncture repair, supply and fit 315/80 R22.5 retreads	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-21	1503267	R 9 898	H.S.M Amanzi	Attend to fault and install loan pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-07	1503269	R 9 975	H.S.M Amanzi	Attend to fault at River Street pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-12	1503285	R 4 555	Sandveld Field Services	CFG 18566 (S62) Nissan Cabstar, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-29	1503286	R 2 064	Sandveld Field Services	CFG 22077 (R40) Nissan sewerage tanker, attend to leak on brake system and water leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-12	1503287	R 2 108	Sandveld Field Services	CFG 5835 (R7) Nissan Tanker, supply parts and attend to engine cut out	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-08	1503288	R 2 101	Sandveld Field Services	CFG 5304 (D2) Nissan Sewer tanker, supply parts and attend to defective mirrors, tail light, battery cables and terminals	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-05	1503291	R 20 511	Spectrum Communications (Pty) Ltd	Telemetry repairs to Da Gama Reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-12	1503294	R 2 382	Spannys Grassmowers Dienste	P164 Scag zero turn, attend to defective v-belt, pulley and belt	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-29	1503296	R 2 335	Spannys Grassmowers Dienste	P166 Scag zero turn, attend to defective cutting deck v-belt and pulling cutting blades	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2015-10-13	1503304	R 2 510	West Coast Mowers	V64 Generator Powermay, supply parts and attend to additional work after stripping engine	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-10-13	1503339	R 4 412	A L Abbott & Associates (Pty) Ltd	Analysis of water: Boreholes of Vredenburg Landfill site	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-31	1503348	R 6 805	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-30	1503364	R 9 684	Agrico (Pty) Ltd	Attend to water pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-13	1503369	R 17 646	H.S.M Amanzi	Repair pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-07	1503370	R 4 553	H.S.M Amanzi	Repair pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-07	1503374	R 3 848	Lexia Nexis	Aware license fingerprint reader	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-10-09	1503378	R 1 756	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-09	1503381	R 310	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-09	1503382	R 19 192	Lucrumsoft (Pty) Ltd	Electronic meter management	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-10-12	1503401	R 6 316	H.S.M Amanzi	Repair pump at Langebaan	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-12	1503402	R 5 880	H.S.M Amanzi	Repair pump at Paternoster	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015/10/15	1503441	R 3 734	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-13	1503443	R 12 666	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-07	1503444	R 7 674	Drager Safety	Labour alcohol test portables, calibration gas, energiser battery	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-10-14	1503448	R 26 173	Erasmus Tyre Services CC	CFG 18352 (R38) Loader, call out to Langebaan, supply new tyre and fit	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-14	1503449	R 25 048	Truck & Marine Centre CC	CFG 19069 (S122) Road sweeper, supply parts, adjust brakes, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-14	1503450	R 7 159	Sandveld Field Services	CFG 5165 (P121) Ford Ranger, repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-14	1503451	R 7 052	Sandveld Field Services	CFG 17634 (P40) Nissan Cabstar, attend to vibration on steering wheel and repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503454	R 6 427	Vredenburg Brake Clutch & Radiator	CFG 21966 (S27) Nissan Tipper, attend to poor brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-09	1503487	R 2 329	Spannies Grassmowers Dianete	P208 Bush slasher, supply and fit blades	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503488	R 2 036	Willers Meganies	CFG 9702 (S23) Mazda law, supply and fit left hand door lock	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-09	1503497	R 5 877	Quidly CC	Licensing fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-10-07	1503514	R 17 899	Truck & Marine Centre CC	CFG 22077 (R40) Nissan sewerage tanker, repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-06	1503515	R 2 449	Spannies Grassmowers Dianete	P26 Chainsaw, attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-16	1503518	R 5 173	ACD Services Centre	CFG 24290 (D91) Nissan law, supply parts, repair steering pump, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-16	1503519	R 5 865	ACD Services Centre	CFG 14501 (B32) Ford Ranger, repair exhaust system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-16	1503520	R 5 993	Truck & Marine Centre CC	CFG 8208 (S99) Isuzu single cab, attend to noisy front wheel, skim flywheel	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-16	1503521	R 8 557	Sandveld Field Services	CFG 1076 (S84) Nissan, supply parts and repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-09	1503523	R 2 024	JHJ Hydraulics CC	CFG 28819 (D118) Jetty vacuum, repair pins on hose reel	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-15	1503525	R 8 380	Maestro Rewinding	Rewind 7.5KW 4 pole motor	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-16	1503527	R 8 100	Speedy Vredenburg	CFG 23886 (D102) Nissan, supply parts and repair exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-12	1503543	R 129	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-13	1503547	R 493	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-08	1503548	R 303	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2015-10-09	1503554	R 23 850	Windstone Farm	Accommodations and catering for 45 people	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-12	1503589	R 9 982	H.S.M Amanzi	Attend to faulty pump at Saldanha Portnet	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-12	1503592	R 9 907	H.S.M Amanzi	Attend to faulty pump at Shelly Point	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-23	1503597	R 2 425	Erasmus Tyre Services CC	CFG 1076 (S84) Nissan, retread SBM's own retread tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-23	1503602	R 2 026	Erasmus Tyre Services CC	CFG 23220 (S154) John Deere tractor, supply and fit tube, km travelling	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-08	1503610	R 2 405	West Coast Mowers	P165 Scag zero turn, supply and fit new blades, v- belts and pulleys	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-10-08	1503611	R 2 407	Maestro Rewinding	Repair robot 5KW 4 pole pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-09-29	1503627	R 40 085	Invula Trading	Repairs to Blueberry Hill pump station	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-09-30	1503628	R 4 720	Invula Trading	Supply DN150 butterfly valves with gearbox and hand wheel	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-08	1503641	R 723	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-08	1503642	R 790	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-08	1503643	R 216	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-07	1503644	R 2 981	SSEM Mthembu Medical Pty Ltd	Annual calibration of Koko spirometer and syringe and traveling	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-19	1503650	R 3 762	Speedy Vredenburg	CFG 27648 (R76) Refuse compactor, retread SBM's own retread 315/80 R22.5 tyres as per 10581	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-19	1503652	R 3 477	Speedy Vredenburg	CFG 27648 (R76) Refuse compactor, retread SBM's own retread 315/80 R22.5 tyres as per 10583	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-19	1503658	R 5 816	Truck & Marine Centre CC	CFG 5809 (V71) Isuzu KB250D, repair drive shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-21	1503660	R 6 287	Truck & Marine Centre CC	CFG 11573 (R2) Nissan Compactor, attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503673	R 5 784	Weskaap Motors	CFG 15186 (B39) Chevrolet Aveo, additional work after service	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503677	R 11 331	Botes Onderdele BK	CFG 22232 (B41) Nissan Livina, fault finding, cleaning, adaption of parts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503678	R 9 995	Compaction & Industrial Equipment	CFG 4192 (W189) Trailer, service and repair broken blower	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503679	R 9 709	Agrico (Pty) Ltd	CFG 21410 (S149) John Deere tractor, repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503680	R 3 504	Sandveld Field Services	CFG 23281 (R80) Digger loader, attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503700	R 8 796	Ian Dickie & Co (Pty) Ltd	CFG 21496 (D111) Nissan Jet machine, repair high pressure pump drive belt	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-13	1503741	R 2 387	Truck & Marine Centre CC	CFG 7454 (E10) Mercedes Benz SVM, repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-13	1503742	R 2 599	Truck & Marine Centre CC	CFG 5948 (R4) Nissan Compactor, supply parts and repair oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-06	1503761	R 9 405	Bridgestone SA Commercial (Pty) Ltd	CFG 3313 (R62) Nissan Compactor, strip and fit SBM's retreads 1000/20	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1503804	R 5 355	Spannies Grassyners Dienste	V40 Scag, supply parts and repair charging and attend to hard starting	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-10-22	1503820	R 101	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-14	1503822	R 252	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1503832	R 562	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1503833	R 54	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1503834	R 28	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1503835	R 701	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1503836	R 1 304	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1503874	R 5 917	Truck & Marine Centre CC	CR 2759 (S8) Digger Loader, repair oil leak on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2015-10-22	1503875	R 29 070	Peninsula Water Treatment and Engineering CC	Buccaneer chlorine cartridges	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-10-26	1503876	R 41 180	H.S.M Amanzi	Call out to ST Helena Bay and repair robot RW40 pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-26	1503877	R 61 254	Sandveld Field Services	CFG 10008 (R66) Isuzu flatbed, callout, remove, strip, repair and fit engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-23	1503882	R 3 101	Erasmus Tyre Services CC	CFG 11085 (R35) Nissan compactor, supply and fit new 315/80R22.5 retread tyre	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-27	1503883	R 4 204	Willers Meganies	CFG 2447 (B6) Ford Ranger, guarantee service	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1503884	R 4 040	Willers Meganies	CFG 16333 (T19) Nissan NP200, supply parts and repair brakes and wipers	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-16	1503885	R 4 101	Sandveld Field Services	CFG 11647 (R12) Nissan Skip loader, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-28	1503886	R 2 450	Sandveld Field Services	CFG 9649 (S6) Nissan Flatbed, repair brake lights, park lights, hooter and suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-28	1503892	R 3 519	Truck & Marine Centre CC	CFG 26272 (E60) Ford Ranger, supply and fit new radiator, thermostat and adjust v-belts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-28	1503905	R 2 008	Weskus Enjinherbouers	CFG 17634 (P40) Nissan Cabstar, supply and fit new battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-23	1503913	R 7 994	Spannies Grassnyers Dienste	P52 Sprayer, supply and fit new pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-23	1503963	R 8 938	Invula Trading	Replacement of T-piece on main sully line to Langebaanweg and surrounding areas	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-10-23	1503981	R 6 050	Botes Onderdele BK	CFG 21982 (D105) Nissan LDV, attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-23	1504031	R 30 450	Bon Hotel Shelly Point	Conference facilities	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-23	1504032	R 552 488	Bitline SA 74 CC T/A Wesco Atlantic	Security services for September 2015	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-23	1504053	R 3 564	Weskus Enjinherbouers	CFG 23683 (R46) Nissan compactor, supply and fit new mirror arm assembly	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-23	1504055	R 5 700	Erasmus Tyre Services CC	CFG 3700 (R6) Nissan Compactor, retread SBM's own tyres 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-23	1504056	R 14 409	Sandveld Field Services	CFG 5304 (D2) Nissan Tanker UD290, supply and fit new hose and radiator	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-26	1504057	R 11 666	Botes Onderdele BK	CFG 1431 Ford Fiesta, attend to noisy suspension and idling	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-30	1504071	R 9 857	Vredenburg Brake Clutch & Radiator	CFG 24533 (S100) Nissan, repair cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-02	1504078	R 4 641	Weskus Enjinherbouers	CFG 9649 (S6) Nissan flatbed, repair oil leak and suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-30	1504079	R 4 173	Weskus Enjinherbouers	CFG 21728 (S121) Back Actor, repair prop shaft, fit new cable, adjust hand brake	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-30	1504080	R 4 682	Weskus Enjinherbouers	CFG 23683 (R46) Nissan compactor, supply and fit wheel studs	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-29	1504081	R 5 417	Weskus Enjinherbouers	W161 Slasher Fieldmaster, repair power take off shafts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-29	1504083	R 2 688	Sandveld Field Services	CFG 23286 (S126) Nissan flatbed, supply and fit new holding bracket	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-28	1504085	R 2 861	Sandveld Field Services	CFG 2217 (E64) Ford Ranger, repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-02	1504086	R 2 169	ACD Services Centre	CFG 16881 (B36) Ford Focus, repair headlight, number plate light, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1504087	R 3 135	Bridgestone SA Commercial (Pty) Ltd	CFG 3313 (R62) Nissan Compactor, retread SBM's own retreads 315/80R22.5 tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-03	1504096	R 26 361	Business Engineering (Pty) Ltd	Professional services- Collaborator support agreement	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-10-29	1504127	R 6 895	Agrico (Pty) Ltd	Attend to leaking sewer pipes	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-11-03	1504154	R 3 174	Truck & Marine Centre CC	CFG 6208 (S99) Isuzu, callout supply and fit battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-04	1504158	R 3 732	Spannies Grassnyers Dienste	P211 brush cutter, supply parts and repair engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-22	1504159	R 3 709	Spannies Grassnyers Dienste	W176 blower mower, supply and fit skids, blades and repair flap	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-05	1504175	R 2 223	Vredenburg Brake Clutch & Radiator	CFG 5816 (S35) Isuzu Law, repair brake fluid leak on brake system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-15	1504177	R 2 524	Botes Onderdele Bk	CFG 26606 (A6) Mercedes Benz crew bus, repair brakes and handbrake inspect for oil leaks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2015-10-15	1504183	R 89 775	Steam and Condensate Services	Waste water tablets and granules	Permission is granted for deviation in terms of clause 36(1)(a)(f) of the Municipal Supply Chain Management Policy
2015-10-15	1504189	R 2 745	ACD Services Centre	CFG 18249 (S42) Nissan flatbed, check charge system and replace batteries	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-15	1504193	R 805	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-22	1504202	R 7 980	CSV Water Consulting	Implementation toolset training	Permission is granted for deviation in terms of clause 36 (5) (vii) of the Municipal Supply Chain Management Policy
2013-06-10	1504206	R 7 536	Prinro Building & Steel Merchants (Pty) Ltd	Roof sheets and screws	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2013-06-10	1504225	R 2 120	Electro Diesel Motolek	CFG 24948 (S119) JCB loader, repair tail lights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-26	1504252	R 2 012	Truck & Marine Centre CC	CFG 11573 (R2) Nissan compactar, repair oil leak on power steering	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1504255	R 2 993	VW Engineering Supplies CC	Repairs to bulk water main Saldanha	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2013-06-10	1504259	R 3 228	Truck & Marine Centre CC	CFG 22239 (Z24) John Deere, Drain tank and clean	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1504301	R 18 680	Tricom Africa	Replacement of ultrasonic at Britannica Heights reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-11-06	1504314	R 9 166	Transtech	CFG 3700 (R6) Nissan Compactor, repair bin logger	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-05	1504316	R 5 087	Transtech	CFG 26243 (R10) Nissan compactar, repair bin logger	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-06	1504317	R 3 742	Transtech	CFG 5948 (R4) Nissan compactar, repair bin logger	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-06	1504318	R 9 166	Transtech	CFG 30686 (R73) Mercedes Benz Refuse compactar, Repair bin logger	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-06	1504321	R 27 941	Transtech	CFG 9375 (R71) Nissan compactar, repair tallight cylinder	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-06	1504322	R 510	Mdluli Sharp Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-09	1504324	R 88	Mdluli Sharp Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-09	1504343	R 11 621	Bytes Universal Systems	Creditors reconciliation training	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-11-10	1504369	R 7 182	Business Engineering (Pty) Ltd	Channel mobile, monthly SMS fees for August and September 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-11-10	1504394	R 1 444	PWC Office Automation	Copy and fax charges for October	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-10	1504397	R 437	EDK Besigheidsmasjiene	Copy and fax charges for October	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-09	1504415	R 3 461	Agrico (Pty) Ltd	Emergency repairs to sewer pump, travel and fault finding	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-11-06	1504417	R 2 743	Electro Diesel Motolek	CFG 19002 (P167) Nissan NP300, supply and fit new starter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1504418	R 4 569	Willers Meganies	CFG 22232 (B41) Nissan Livina, attend to noise in suspension and repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-12	1504419	R 2 408	Truck & Marine Centre CC	CFG 28651 (S21) Nissan tipper, repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-03	1504423	R 2 204	Sandveld Field Services	CFG 23332 (D103) Nissan LDV, attend to noisy brakes and supply fuel cap	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-05	1504424	R 5 335	Sandveld Field Services	CFG 1076 (S84) Nissan, supply parts and repair gearbox, clutch and gear lever	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-10	1504428	R 4 769	Truck & Marine Centre CC	CFG 22862 (P174) Tractor John Deere, clean and bleed fuel system, check for leaks and repair wiring	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1504430	R 3 924	Vredenburg Brake Clutch & Radiator	CFG 19812 (S65) Ford Ranger, repair driveshaft and replace propshaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015/11/18	1504431	R 8 091	Willers Meganies	CFG 16884 (B23) Ford Focus, attend to noise in front suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-04	1504432	R 2 377	Willers Meganies	CFG 23886 (D102) Nissan, attend to hard starting	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-17	1504434	R 1 539	Bandkorp (EDMS) Bpk	CFG 3824 (S31) Mercedes Benz water tanker, supply and fit 682 battery	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-11-17	1504444	R 6 430	ACD Services Centre	CFG 2176 (T17) Nissan, attend to suspension and steering, remove and fit recon pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-16	1504462	R 50 833	Debtmanager (Pty) Ltd	Onsite support, monitoring and support, Travelling and SMS	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-18	1504482	R 12 538	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy



2015-11-17	1504489	R 5 700	Invula Trading	VJ Flange Adaptors	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2013-06-10	1504491	R 31 000	Independent Pumps and Motor Refurbishing	Aerator Motor and repair of irrigation pump	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2013-06-10	1504600	R 12 100	Windstone Kennels	Pound fees	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-11-12	1504605	R 209	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-18	1504608	R 3 170	PWC Office Automation	Copy charges Libraries - Hopefield, Langebaan And Louwville	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-18	1504621	R 3 000	Diamond Hill Trading	Training: Power quality & control	Permission is granted for deviation in terms of clause 36(1)(b) of the Municipal Supply Chain Management Policy
2015-11-18	1504646	R 5 877	Quidity CC	Licence fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-11-13	1504659	R 7 500	Hoedjiesbaal Hotel	Catering services	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-18	1504676	R 40 798	Tricom Africa	Repair aerator motor and gearbox at Langebaan WWTW	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-11-18	1504677	R 47 178	H.S.M Amanzi	Repair of robot pumps	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-11-18	1504701	R 26 847	Lexis Nexis	Reference check for 500 employees	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-11-18	1504732	R 4 149	Business Engineering (Pty) Ltd	Mobile SMS usage Collaborator	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-11-18	1504737	R 26 500	Jakwa-Marine (Pty) Ltd	Refurbishment of Lbn Blower Aerator	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-18	1504738	R 145	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-05	1504739	R 302	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-20	1504751	R 9 528	Spannles Grassnyers Dienste	P140 Scag hydraulic mower - supply parts and repair engine, fit labels and blades	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-11-20	1504758	R 26 395	Truck & Marine Centre CC	CFG 18352 Supply parts and repair gears	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2014-09-29	1504759	R 29 882	Truck & Marine Centre CC	CFG 23381 Toyota tipper repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1504760	R 19 915	Weskus Enjinherbouers	CFG 22077, Supply parts and repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1504774	R 6 224	Erasmus Tyre Services CC	CFG 5048 Retread SBM's own retread tyres	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1504775	R 3 877	Erasmus Tyre Services CC	CFG 23683 Callout to Hopefield supply and fit 315 retread	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-23	1504776	R 3 591	Erasmus Tyre Services CC	CFG 3313 Retread SBM's own retread tyres 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-18	1504780	R 2 601	Willers Meganies	CFG 18308, Repair water leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-17	1504781	R 3 224	Willers Meganies	CFG 12288 Repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-20	1504782	R 2 177	Willers Meganies	CFG 24533 Repair hooter and headlights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-05-22	1504783	R 3 506	Bandkorp (EDMS) Bpk	Cr 3611 Supply and fit 315/80R22.5 tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-03-12	1504797	R 8 405	JHJ Hydraulics cc	CFG 24633 Repair hydraulic pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-18	1504806	R 2 362	JHJ Hydraulics cc	CFG 5305 Repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-25	1504821	R 3 861	Mercedes Benz Commercial Vehicles	CFG 13925 Repair pot, dash brake light etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-18	1504830	R 12 100	Windstone Kennels	Pound fees	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-11-13	1504893	R 74	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-23	1504894	R 762	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-25	1504895	R 2 430	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-25	1504896	R 4 250	Botes onderdele Bk	CFG 22785 Attend to dashboard display, lack of power and headlights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-25	1504901	R 105 338	CT Lab (Pty) Ltd	Mikrotek indoor gps antenna, installation and travel	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy

2015-11-25	1504905	R 3 005	Maestro Rewinding	Strip, quote and repair 20kw pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-11-25	1504909	R 47 646	KSB pumps and valves	Repairs of KSB eta 40-50 pump and baseline	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-11-24	1504923	R 19 192	Lucrumsoft (Pty) Ltd	Meter Reading License Fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-11-24	1504938	R 744	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-24	1504940	R 18 922	Maestro Rewinding	Strip, quote and repair 13kw pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-11-25	1504941	R 18 339	Invula trading	Repair pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2013-12-17	1504949	R 3 591	Erasmus Tyre Services CC	CFG 11085 Retread SBM's own 315/80R 22.5 retread tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-23	1504951	R 8 532	Truck & Marine Centre CC	CFG 29307 Attend to oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-23	1504953	R 7 280	Botes onderdele Bk	CFG 16894 Attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-23	1504989	R 2 277	Truck & Marine Centre CC	CFG 5304 (D2) Nissan sewerage truck, service vehicle and attend to brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-23	1504992	R 2 758	Sandveld Field Services	CFG 19788 (R54) Nissan, attend to faulty v-belts and hydraulic pipes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-19	1504993	R 2 689	Sandveld Field Services	CFG 1076 (S84) Nissan, attend to windscreen sprayers brake light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-19	1504994	R 2 460	Sandveld Field Services	CFG 16012 (S14) Nissan, repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-19	1504995	R 7 244	Vredenburg Brake Clutch & Radiator	CFG 18569 (R3) Nissan compactor, repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-20	1505015	R 2 259	Weskus Enjinherbouers	CFG 22546 (R58) Nissan skip loader, repair power take off shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-19	1505016	R 5 999	Willers Meganies	CFG 5165 Repair faulty suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-26	1505017	R 2 976	Willers Meganies	CFG 24290 Repair prop shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-27	1505034	R 3 038	Erasmus Tyre Services CC	CFG 27649 (R75) Callout and fit retreads 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-01-12	1505085	R 617 057	Blitline SA 74 CC T/A Wasco Attentic	Security services - October 2015	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-01	1505087	R 2 652	Weskus Enjinherbouers	W22 Repair oil leak on pressure pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-27	1505088	R 3 175	Weskus Enjinherbouers	CFG 22254 (S86) Hyundai, attend to overheating problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-26	1505089	R 6 214	Weskus Enjinherbouers	CFG 4306 (D5) Mazda Law, attend to overheating and water lost	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-26	1505090	R 3 585	Weskus Enjinherbouers	CFG 4810 (D116) Nissan truck, repair fuel line	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-26	1505103	R 2 417	Truck & Marine Centre CC	CFG 6101 (S88) Nissan, attend to oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-01	1505104	R 4 850	Langebaan 1000 Service Repairs	CFG 26673 (W180) Trailer, repair trailer stand and shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-12	1505113	R 6 115	Spannias Grassnyers Dienste	S81 Supply and fit pump	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-12-02	1505115	R 14 397	Willers Meganies	CFG 5165 (P121) Ford Ranger, attend to wheel bearing, heat gauge and oil consumption	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015/12/02	1505117	R 14 341	Willers Meganies	CFG 9702 (S23) Mazda Law, repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-20	1505209	R 2 736	Bridgestone SA Commercial (Pty) Ltd	CFG 19788 (r54) Nissan UD70, Retreads	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-02	1505210	R 17 508	Truck & Marine Centre CC	CFG 18352(R38) Loader-bleed brakes front, repair steering and adjust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-02	1505212	R 4 128	Truck & Marine Centre CC	CFG 3313 (R62) Nissan compactor repair vehicle and issue cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-01	1505213	R 2 446	Truck & Marine Centre CC	CFG 24128 (S131) Isuzu - Repair wiring	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-01	1505220	R 2 910	Willers Meganies	CFG 5165(P121) Ford Ranger - attend to oil leak on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-01	1505223	R 5 456	Sand Field Services	CFG 3821 (S31) Mercedes Benz, attend to charging system and accelerator	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-02	1505224	R 6 384	Langebaan 1000 Service Repairs	CFG 25705(p27) Trailer, repair trailer	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

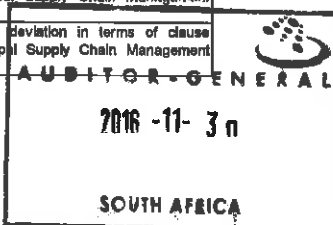
2015-12-02	1505225	R 2 300	Westlife Upholsterers	CFG 28651 (s21) Nissan - repair frame driver seat and recover all seats	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-20	1505233	R 3 587	ACD Services Centre	CFG 12054 (E30) Nissan truck, repair for cof	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-10-23	1505249	R 6 570	Independent Pumps and Motor Refurbishing	Strip asses and repair irrigation pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-19	1505269	R 805	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-04	1505293	R 12 100	Windstone Kennels	Pound fees for November 2015	Permission is granted for deviation in terms of clause 36(1)(a)(li) of the Municipal Supply Chain Management Policy
2015-12-07	1505306	R 20 178	Petro Swartz Civil and Building Construction and Transport	Repair boiler at ablution facility	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-08	1505323	R 3 322	JHJ Hydraulics cc	CFG 3313 (R62) Nissan compactor - attend to hydraulic leak on blade	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-12-08	1505339	R 8 893	Sand Field Services	CFG 18986 (S10) Nissan NP300 -repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-08	1505342	R 13 384	Saldanha Engineering (Pty) Ltd	CFG 18352(R38) Loader-repair case 621D loader bucket	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-09	1505343	R 19 672	Sand Field Services	CFG 5835 (R7) Nissan tanker - Fit hose clamp, back up alarm and back up light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-10	1505344	R 19 876	Botes Onderdele Bk	CFG 22785 (B7) Ford Focus -attend to exhaust and clutch shipping	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1505378	R 193 799	Spectrum Communications (Pty) Ltd	Installation of generator monitoring scada at water works treatment plants	Permission is granted for deviation in terms of clause 36(1)(a)(li) of the Municipal Supply Chain Management Policy
2015-12-11	1505380	R 1 231	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-11	1505405	R 16 888	Botes Onderdele Bk	CFG 20877 (S116) Nissan, attend to exhaust leak and low clutch pedal	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-11	1505408	R 4 178	Sand Field Services	CFG 21604 (Z29) repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-12	1505407	R 9 602	Botes Onderdele Bk	CFG 14532 (D85) attend to starting problem and repair bonnet	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-07	1505408	R 7 941	Botes Onderdele Bk	CFG 14538 (D84) Ford, attend to faulty rev counter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-10	1505435	R 3 067	Vredenburg Brake Clutch & Radiator	CFG 17077 (D77) Nissan hard body, repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-15	1505436	R 6 683	Truck & Marine Centre CC	CFG 5304 (D2) Nissan sewerage tanker, repair alternator	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1505444	R 9 034	Sand Field Services	CFG 20790 (V74) Isuzu, repair brakes and shocks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1505445	R 3 687	West Coast Mowers	W192 Chainsaw, attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-09-18	1505497	R 6 800	Universiteit van Stellenbosch	US 116353 for 2 officials	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2015-12-17	1505502	R 9 579	H.S.M Amanzi	Repair robot pump model DWP 42-30 DL + spare parts	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-12-17	1505516	R 17 625	Debtmanager (Pty) Ltd	On-site product support 2 sites, interface monitoring and support, travelling	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015/12/17	1505517	R 727	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-07-12	1505564	R 4 600	H.S.M Amanzi	Attend to fault and replace faulty contractors as per quote aq17240	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-12-10	1505586	R 6 521	H.S.M Amanzi	Attend to fault and replace at Alabana pump station Langebaan	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-12-18	1505567	R 9 981	H.S.M Amanzi	Emergency repair to collapsed guide rails 40th Street, St Helena Bay as per quote aq7241	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-12-18	1505592	R 193 480	David Hellig and Abrahamsa Land	Cadastral survey of 275 erven	Permission is granted for deviation in terms of clause 36(1)(a)(li) of the Municipal Supply Chain Management Policy
2015-12-18	1505597	R 3 217	Truck & Marine Centre CC	CFG 21728 (S121) Repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-18	1505604	R 2 287	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-18	1505624	R 1 511	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-18	1505638	R 4 149	Business Engineering (Pty) Ltd	Channel mobile service and additional sms usage fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-18	1505639	R 32 010	Business Engineering (Pty) Ltd	Channel mobile: Monthly sms service access and usage fee -October 2015 and additional sms usage fee September 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015/12/11	1505640	R 3 591	Business Engineering (Pty) Ltd	Channel mobile: Monthly sms fees September 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy

2015-11-12	1505647	R 789	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-12	1505651	R 808	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-11-12	1505655	R 8 311	Ignite Advisory Services	Compliance user fee - November, September and October	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-13	1505670	R 3 477	Jokwa-Marine (Pty) Ltd	Refurbish irrigation pump and align motor Saldanha	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-11-12	1505677	R 11 714	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-14	1505698	R 2 839	ACD Services Centre	CFG 2493 Nissan truck, load test old batteries and supply new	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-21	1505701	R 3 998	Willers Meganles	CFG 6421 Trailer, supply and fit new bearings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-12	1505703	R 2 275	West Coast Mowers	Z13 Kudu rotary, attend to backfire and hand start	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-11-12	1505704	R 3 182	JHJ Hydraulics CC	CFG 19788 Nissan, repair hydraulic leak and bumper	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-10	1505705	R 2 182	JHJ Hydraulics CC	CFG 22199 Digger loader, repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2008/10/09	1505710	R 3 252	Vredenburg Brake Clutch & Radiator	CFG 17219, Nissan NP300, repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-19	1505718	R 388	EDK Besigheidsmasjiene	Copy charges November	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-14	1505723	R 3 104	Ignite Advisory Services	Compliance user fee - December 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-14	1505730	R 14 284	Truck & Marine Centre CC	CR 3811 Nissan Compactor, certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-15	1505732	R 32 145	Weskus Enjinherbouers	CFG 10167 Nissan tipper, attend to noisy drive trail and difficult to select gear	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-23	1505733	R 2 206	JHJ Hydraulics CC	CFG 19788 Nissan tipper, attend to hydraulic leak on system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-23	1505734	R 602 654	Billine SA 74 CC T/A Wesco Atlantic	Security service for November 2015	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-23	1505739	R 2 177	Bandkorp (EDMS) Bpk	CFG 21728 Laagraaf, callout repair puncture	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-23	1505747	R 8 319	KSB Pumps and Valves	Repair of irrigation pump Saldanha	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-12-06	1505767	R 2 609	Spannies Grassnyers Dienste	P165 Scag, attend to defective drive, belt and blades	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-12-23	1505769	R 2 609	Spannies Grassnyers Dienste	P164 Scag, attend to defective drive belt and blades	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-09-18	1505771	R 4 076	Spannies Grassnyers Dienste	P163 Scag, attend to defective drive belts and front wheel bearings	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-11-27	1505786	R 2 657	BSV Motor Group (Pty) Ltd	CFG 22232 Nissan Livina, attend to lub service of high speed traffic vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-27	1505803	R 5 877	Quidity CC	Licensing fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-21	1505814	R 77 577	Onsoft (Pty) Ltd	Upgrades and new releases 50 pc audit licenses	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-21	1505827	R 8 786	Truck & Marine Centre CC	Cr 3611 (R44) Nissan Compactor - attend to clutch slipping	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-15	1505828	R 7 877	Vredenburg Brake Clutch & Radiator	CFG 18249 (S42) Nissan UD70 Platbak, attend to defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-15	1505832	R 14 115	GW Trautmann CC	Attend to repair grundfos motor and pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-01-04	1505836	R 6 690	Sizonke Trading Cape Town (Pty) Ltd	Traction wheel re-tread	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-12-17	1505840	R 5 171	Donetics Development CC	Emergency repair on t-piece leading	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-12-17	1505851	R 4 185	West Coast Mowers	P106 Scag Grassnyer - attend to drive system, blades, oil leaks and seat belt	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-12-15	1505854	R 3 085	West Coast Mowers	P132 Scag - attend to defective charging	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-12-17	1505888	R 14 693	Wolters Kluwer Tax & Accounting	2016 Maintenance fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-17	1505907	R 167 224	Transtech	CFG 3700 (R6) Refuse compactor - repairs to blade, strobe light, bin logger and lifters	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-30	1505909	R 26 381	Business Engineering (Pty) Ltd	Professional services: Colaborator support agreement December 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy

2015-12-18	1505936	R 9 371	Amitek Western Cape	Operation and maintenance Greenvillage	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-18	1505937	R 9 371	Amitek Western Cape	Operation and maintenance Greenvillage - October 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-18	1505938	R 9 371	Amitek Western Cape	Operation and maintenance Greenvillage - September 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-18	1505939	R 9 371	Amitek Western Cape	Operation and maintenance Greenvillage - August 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-18	1505969	R 17 473	Weskus Enjinherbouers	CFG 22862 (P174) John Deere tractor - repairs to defective clutch and lights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-18	1505970	R 21 631	Truck & Marine Centre CC	CFG 23983 (R46) Nissan compact - repair diff brake cam, electrical on dash, adjust clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-22	1505971	R 2 747	Truck & Marine Centre CC	CFG 2597 (R88) Nissan tipper - certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-21	1505972	R 3 807	Truck & Marine Centre CC	CFG 21966 (S27) Nissan US80 - repair gear link and exhaust brake	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-23	1505973	R 3 527	Truck & Marine Centre CC	CFG 11573 (R2) Nissan UD290 - Bleed fuel system and fit Reco starter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-23	1505974	R 17 892	Blue Crane Contractors CC	CFG 27223 (P114) Hydraulic crane - repair leaking lift and conduct load test	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-29	1505976	R 3 922	Vredenburg Brake Clutch & Radiator	CR 3570 (V2) Mazda Law - Repair defective cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-30	1505977	R 2 499	JHJ Hydraulics CC	Z21 petrol washer - repair defective lance	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-30	1505991	R 2 101	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-24	1505996	R 2 550	Sandveld Field services	CFG 21496 (D111) Jet Machine - repair defective drawbar	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-24	1505997	R 4 050	Sandveld Field services	CFG 12133 (P4) Mazda Law - attend to excess fuel and poor idling	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-28	1505998	R 3 009	Sandveld Field services	CFG 11085(R35) Nissan compact - repair air leak on air system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1505999	R 2 873	Weskus Enjinherbouers	CFG 9702 (S23) Mazda - Strip door lock and replace	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1506000	R 2 950	Weskus Enjinherbouers	CFG 22397 (D117) Nissan jetty machine -repair water, fit belt on waterwheel	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1506001	R 2 751	Weskus Motors (EDMS) Bpk	CFG 16891 (B36) Ford Focus - 220000KM service	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-04	1506014	R 4 989	Ian Dickie & Co (Pty) Ltd	CFG 4131 (D115) - Repairs to jet truck, remove valves, hoses and nozzle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-07	1506015	R 2 156	Electro Diesel Motolek	CFG 3961 (E82) replace batteries and check charging	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-07	1506018	R 3 483	JHJ Hydraulics cc	CFG 32512 (S153) Digger loader - callout to Paternoster and repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-12-24	1506019	R 28 738	Truck & Marine Centre CC	CR 2759 (S8) cat loader - attend to headlights/broken window, overheating etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1506027	R 2 554	JHJ Hydraulics CC	CFG 22077 (R40) Tanker - remove welding from vacuum tank, install new fittings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1506031	R 2 495	Weskus Motors (EDMS) Bpk	CFG 21796 (S85) Ford Ranger - attend to defective turbo system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1506032	R 2 089	ACD Services Centre	CFG 23154 (D40) back actor - fit new spotlights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-08	1506043	R 75 853	Truck & Marine Centre CC	CFG 21899 (P97) Tractor - Repairs to engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-09	1506046	R 43 387	Sandveld Field services	CFG 18586 (S62) Nissan Cabstar - attend to diesel leak on engine, overhaul engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-08	1506052	R 14 163	Sage VIP a Division of Sage Solutions	Changes to Medical aid calculations	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-08	1506054	R 597	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-14	1506055	R 127	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-12-15	1506056	R 1 309	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-03-12	1506068	R 9 913	Willers Meganies	CFG 21037 (T11) Opel - repair brakes, suspension and brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1506102	R 2 816	Erasmus Tyre Services CC	CFG 3313 (R62) Nissan refuse compact - supply and fit new 315 retreads	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-07	1506117	R 2 950	West Coast Mowers	P162 Turf tiger Scag - attend to drive shaft	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2016-01-06	1506119	R 13 955	Spannies Grassnyers Dienste	P106 Scag - Repair deck drive and fit blades	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-11	1506126	R 33	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-12	1506137	R 127	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-12	1506138	R 293	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-12	1506168	R 2 508	ACD Services Centre	CFG 8791 (R52) Ford Ranger - repair brakes, handbrake and oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-12	1506169	R 2 168	ACD Services Centre	CFG 18101 (P81) Nissan cabstar - attend to front suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-12	1506172	R 2 909	Spannies Grassnyers Dienste	V39 zero turn mower - supply and fit blades and bolts	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-12	1506173	R 5 456	Spannies Grassnyers Dienste	P180 Chainsaw - repair starter and engine	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-12	1506181	R 2 335	Spannies Grassnyers Dienste	P163 Scag supply and fit blades and belt	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-12	1506185	R 50 352	Blue Crane Contractors CC	CFG 6735 (E14) Trailer - repair hydraulics, brakes and replace pins and bushes etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-13	1506198	R 145	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-12	1506199	R 263	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-12	1506204	R 94 781	Sage VIP a Division of Sage Solutions	Annual license fee 1 March 2016 - 28 February 2017	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-12	1506210	R 15 560	GW Trautmann CC	Repair mixer no.1 at Vredenburg	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-12	1506236	R 2 440	Bandkorp (EDMS) Bpk	CFG 18251 (S17) Nissan UD280 - puncture repair, fit tube	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-12	1506265	R 2 052	Erasmus Tyre Services CC	CFG 3700 (R8) Nissan compactor - retread tyres 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-12	1506266	R 2 702	Erasmus Tyre Services CC	CFG 9649 9S6 Nissan platbak - retread tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-05-22	1506267	R 2 143	Truck & Marine Centre CC	CFG 3475 (M11) Recovery truck - certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-13	1506268	R 2 400	Sandveld Field Services	CFG 18569 (R3) Nissan compactor - repairs to handbrake, reverse light and headlight	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-13	1506269	R 3 101	Erasmus Tyre Services CC	CFG 27649 (R75) Refuse compactor - callout to George Kerridge, fit retreads	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-04	1506270	R 5 774	Erasmus Tyre Services CC	CFG 11085 (R35) Nissan compactor - retread tyres 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-14	1506271	R 3 876	Erasmus Tyre Services CC	CFG 11573 (R2) Nissan compactor - retread tyres 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-15	1506272	R 2 708	Bandkorp (EDMS) Bpk	CFG 23261 (R80) Back actor bell - callout to George Ker ridge to repair puncture	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-14	1506279	R 6 739	Maestro Rewinding	Repair mixer ,motor at Langebaan Waste Water Treatment Works	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-01-15	1506282	R 2 195	JHJ Hydraulics CC	CFG 9792 (R16) Isuzu tanker - remove damaged vacuum pump and install new pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-15	1506283	R 2 005	JHJ Hydraulics CC	CFG 5835 (R7) Nissan tanker - repair air leak on compressor	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-15	1506286	R 4 522	Truck & Marine Centre CC	CFG 5835 (R7) Nissan tanker - attend to air build up	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-15	1506289	R 3 762	Speedy Vredenburg	CFG 23381 (S2) Retread tyres 8.25/20	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-03-12	1506290	R 5 917	Erasmus Tyre Services CC	CFG 22616 (R77) Refuse compactor - callout to traffic department, fit new retreads 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-13	1506291	R 6 688	ACD Services Centre	CFG 18446 (P80) Nissan compactor - remove and refit recore radiator, make up new tank	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-15	1506293	R 19 192	Lucrumssoft (Pty) Ltd	Lucrumssoft INV 778 meter reading licence fee December 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-19	1506324	R 3 397	Erasmus Tyre Services CC	CFG 29716 (R69) Isuzu tanker - Retread tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-19	1506325	R 2 979	Sandveld Field Services	CFG 10008 (R66) Isuzu flatbed - certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-19	1506344	R 5 088	Bytes Universal Systems	S Gwabe - Caseware, fundamental training	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-19	1506363	R 9 559	Erasmus Tyre Services CC	CFG 5304 (D2) Nissan - retread tyre, the municipality's own casings 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2016-01-19	1506366	R 30 708	Sandveld Field Services	CFG 10008 (R68) Isuzu flatbed - attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-18	1506366	R 2 550	Sandveld Field Services	CFG 2597 (R68) Tipper Truck -attend to damage on tipper and hooks for netting	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-19	1506370	R 2 322	JHJ Hydraulics CC	CFG 21672 (S105) Nissan - repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-01-20	1506381	R 9 576	Truck & Marine Centre CC	CFG 11673 (R2) Nissan compactor - attend to clutch servo	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-01-20	1506391	R 2 200	Speedy Vredenburg	CFG 1185 (S20) Road sweeper - repair exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-01-20	1506392	R 6 720	Weakus Enjinherbouers	CFG 5948 (R4) Nissan Compactor - repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-20	1506397	R 698	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-18	1506407	R 6 269	Effective Human Intervention CC	Management skills for maintenance supervisors training	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2016-01-20	1506409	R 444	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-18	1506418	R 3 557	Transtech	CFG 12590 (R1) Nissan Compactor - repair bin logger	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-20	1506441	R 9 223	Willers Meganies	CFG 15287 (E70) Ford Ranger - check wheel bearings and drive train	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-20	1506448	R 2 481	Willers Meganies	CFG 19038 (D22) Nissan NP300 - repair shocks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-18	1506460	R 2 037	Weakus Motors (EDMS) Bpk	CFG 22447 (B6) Ford Ranger - callout and attend to engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-18	1506461	R 2 348	ACD Services Centre	CFG 18446 (P80) Nissan cabstar - attend to brake light, strobe light and mirror	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-18	1506462	R 3 180	JHJ Hydraulics CC	CFG 32612 (S153) Digger loader ball - repair leaking hose	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-20	1506476	R 5 000	RWE van der Wal	Snap out of the zaps booklet	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016/01/20	1506479	R 10 731	Maestro Rewinding	Repairs to aerator gearbox shaft and coupling at Laingville	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-21	1506497	R 4 213	JHJ Hydraulics CC	CFG 3824 (S31) Mercedes Benz tanker - supply and fit hose and fittings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-21	1506498	R 4 213	JHJ Hydraulics CC	CFG 24533 (S100) Nissan water tanker - supply hose and fittings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-21	1506499	R 9 528	JHJ Hydraulics CC	R64 Landfill compactor - repair steering	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-20	1506505	R 9 900	Jokwe-Marins (Pty) Ltd	Repairs to blower aerator motor fabrication of frame and hot dipped galvanising - Langebaan waste water treatment works	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-20	1506508	R 2 830	JHJ Hydraulics CC	CFG 10248 (S152) Digger loader - callout and repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016/01/08	1506510	R 3 228	Vredenburg Brake Clutch & Radiator	CFG 22254 (S96) Hyundai - repair handbrake & inspect brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1506512	R 3 303	Vredenburg Brake Clutch & Radiator	CFG 12300 (P5) Isuzu - repair vehicle for COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-11-13	1506520	R 9 609	Willers Meganies	CFG 14498 (D60) Isuzu law - repair leak on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-26	1506523	R 4 104	Erasmus Tyre Services CC	CFG 5304 (D2) Nissan sewerage tanker - retread SBM's own 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-11	1506538	R 4 065	Truck & Marine Centre CC	CFG 23683 (R46) Nissan compactor - repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-22	1506539	R 2 006	Truck & Marine Centre CC	CFG 10117 (E8) Nissan - repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-08-21	1506540	R 2 155	Truck & Marine Centre CC	CFG 30437 (D30) Ford Ranger - repair fan	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-25	1506541	R 5 149	Truck & Marine Centre CC	CFG 2334 (D104) Nissan LDV - attend to suspension, shock, springs, rubbers etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-25	1506547	R 5 877	Quidity CC	Licensing fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-28	1506588	R 9 946	Vredenburg Brake Clutch & Radiator	CFG 11573 (R2) Nissan Compactor - new radiator, antifreeze	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-26	1506589	R 2 100	Sandveld Field Services	CFG 14511 (D87) repair gear lever and fit bushes, weld seat	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-26	1506591	R 2 020	CFG Fitment Centre (Pty) Ltd	CFG 2426 (P133) Call out to Hopefield depo to repair puncture	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-26	1506612	R 63 300	Truck & Marine Centre CC	CFG 5304 (D2) Nissan Tanker - supply and install reconditioned gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy



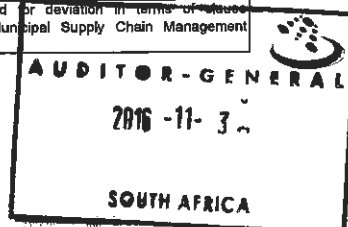
2016-01-26	1506618	R 12 496	Weskus Enjinherbouers	CFG 1185 (S20) Road sweeper - Supply and fit new suction bracket and wheels	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-26	1506622	R 12 100	Windstone Kennels	Pound fees for December 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-26	1506653	R 645	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-27	1506663	R 15 072	Spectrum Communications (Pty) Ltd	Replacement of sim cards	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-28	1506672	R 722 136	Bitline SA 74 CC T/A Wesco Atlantic	Security services - December 2015	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-28	1506686	R 3 639	Bandkorp (EDMS) Bpk	CFG 6101 (S188) Nissan Tipper - callout to municipal yard, supply and fit retread	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-28	1506752	R 9 798	H.S.M Amanzi	Remove motor at Louwville pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-01-28	1506753	R 10 788	Macsteel Fluid Control	Repairs to bermad valve at Kalkrug reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-28	1506761	R 6 483	Botes Onderdele BK	CFG 20615 (S36) Ford Bantam LDV - repairs to defective suspension, shocks and door lock	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-28	1506762	R 2 679	Botes Onderdele BK	CFG 15186 (B39) Repairs to clutch system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-28	1506765	R 5 315	Weskaap Motors	CFG 14610 (B38) Chevrolet Aveo - Service vehicle and attend to engine cut out	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-28	1506772	R 2 680	Truck & Marine Centre CC	CR 2759 (S8) Digger loader repairs to alternator	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-28	1506775	R 3 550	Truck & Marine Centre CC	CFG 6419 (D32) Trailer -repairs to a frame and lights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-27	1506778	R 9 231	Truck & Marine Centre CC	CFG 23883 (R46) Nissan UD290- repairs to clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-27	1506779	R 2 806	JHJ Hydraulics CC	CFG 3824 (S31) Water tank -repairs to defective water valve, hoses and number plates	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-27	1506780	R 2 625	JHJ Hydraulics CC	CR 3611 (R44) Refuse compactor - remove damaged hoses and in stall new hoses	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-25	1506781	R 5 939	Bridgestone SA Commercial (Pty) Ltd	CFG 27649 (R75) Refuse compactor - callout to the municipality's yard, fit retreads 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-01-27	1506786	R 6 480	Langebaan 1000 Service Repairs	CFG 15018 (P126) Trailer - repair axle and suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
	1506791	R 4 670	Spannies Grassnyers Dienste	D13 Honda Water pump - attend to lack of power and repair hoses	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-09-18	1506792	R 8 472	Spannies Grassnyers Dienste	P177 Pole pruner - attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-12-18	1506793	R 8 186	Spannies Grassnyers Dienste	V29 Pole pruner - supply and fit drive tube assy	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-29	1506794	R 4 102	Spannies Grassnyers Dienste	P130 Scag -supply and fit blades 7 attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-28	1506795	R 2 167	Spannies Grassnyers Dienste	P46 Slasher - supply and fit blades	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-06-01	1506796	R 3 417	Spannies Grassnyers Dienste	P18 Mower supply and fit blades and roller bearings	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-29	1506797	R 6 065	Spannies Grassnyers Dienste	P148 Blower - supply and fit blades and roller bearings	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-29	1506798	R 2 353	Spannies Grassnyers Dienste	P183 Brush cutter - attend to lack of power and repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-01-29	1506799	R 2 353	Spannies Grassnyers Dienste	P187 Brush cutter - attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-02-02	1506818	R 2 723	Vredenburg Brake Clutch & Radiator	CFG 29307 (R22) Nissan NP300 - repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-02	1506820	R 3 446	Willers Meganies	CFG 14694 (R45) Ford Bantam - repair heater and wipers	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-29	1506821	R 4 287	Willers Meganies	CFG 16877 (B33) Ford Focus - repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-01	1506827	R 3 814	PWC Office Automation	Billing and Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-01	1506828	R 6 718	Vredenburg Brake Clutch & Radiator	CFG 24533 (S100) Nissan water tanker - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-01	1506838	R 1 132 135	Bytes Universal Systems	Annual Maintenance Billing	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-29	1506852	R 26 381	Business Engineering (Pty) Ltd	Professional services - collaborator support agreement	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-02-02	1506856	R 14 500	UCT Law @ Work	Commercial mediation and training	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy

2016-02-02	1506858	R 11 409	Maxal Projects SA (Pty) Ltd	Patemoester Waste Water treatment Works - service of CL2 system	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-05	1506938	R 860	CM Elektries	Labour - fault finding	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-05	1506939	R 8 835	Sea Breeze Community Development	Callout and replace pc board	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-05	1506941	R 9 791	Adenco Construction (Pty) Ltd	Inspection and programming, supervision, supply and install new interface card	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-05	1506947	R 2 018	Spectrum Communications (Pty) Ltd	SMS notifications were not coming through	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-04	1506965	R 19 584	Agrico (Pty) Ltd	CFG 21410 (S149) John Deere tractor - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-05	1506968	R 2 228	Sandveld Field Services	CFG 25746 (W171) Trailer - repair vehicle of cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-05	1506969	R 5 953	Sandveld Field Services	CFG 22077 (R40) Nissan sewerage tanker - repair had rear strobe light, wipers etc.	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-05	1506970	R 3 150	Sandveld Field Services	CFG 6101 (S88) Nissan tipper - repair rear suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-05	1506980	R 8 604	Vredenburg Brake Clutch & Radiator	CFG 18249 (S42) Nissan UD70 Platbak attend to clutch system	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-05	1506991	R 3 521	Truck & Marine Centre CC	CFG 21728 (S121) back actor - attend to starter system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1506992	R 3 679	Truck & Marine Centre CC	CFG 22546 (R58) Nissan - repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-05	1506998	R 3 700	ACD Services Centre	CFG 6304 (D2) Nissan sewerage tanker repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-10	1506997	R 39 215	Truck & Marine Centre CC	CFG 9792 (R16) Isuzu tanker - repair gears	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-10	1506999	R 9 690	Peninsula Water Treatment and Engineering CC	Boxes of buccaneer chlorine refill cartridges	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-01-28	1507000	R 4 487	Maestro Rewinding	Repair/overhaul clarifier brush gears	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2013-06-10	1507045	R 745	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-10	1507061	R 16 687	H.S.M Amanzi	Saldanha Waste Water Treatment Works	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013/03/22	1507091	R 2 320	Bandkorp (EDMS) Bpk	CFG 23261 (R80) Back actor - callout to Vredenburg repair puncture and tube	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-06-10	1507092	R 2 140	Bandkorp (EDMS) Bpk	CFG 23261 (R80) Back actor - callout to Vredenburg landfill repair puncture and tube	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-06-10	1507093	R 2 123	West Coast Mowers	W194 chainsaw stihl - Supply and fit cutting bars and chains	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1507109	R 2 436	Truck & Marine Centre CC	CFG 11076 (S84) Nissan - repair speeds at gearbox, tighten up load boy etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-09	1507112	R 9 422	Truck & Marine Centre CC	CFG 14590 (R1) Nissan compactor - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-10	1507115	R 21 604	Truck & Marine Centre CC	CFG 26243 (R10) Nissan - repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-10	1507116	R 15 218	Sandveld Field Services	CFG 3961 (E82) Nissan - strip and replace turbo	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-11	1507118	R 4 065	Sandveld Field Services	CFG 5111 (D83) Ford Ranger - attend to starting problem, repair handbrake	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-09	1507133	R 595	EDK Besigheidsmaatsjane	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-10	1507137	R 2 587	Maxal Projects SA (Pty) Ltd	Seat and stem, labour, travelling, V-notch seat	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-10	1507197	R 6 143	Debtmanager (Pty) Ltd	On site product support (8 hours), Travelling:310km @4.5 per kilometre, 2425 SMS's send	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-01-20	1507198	R 6 759	Debtmanager (Pty) Ltd	On site product support (8 hours), Travelling:310km @4.5 per kilometre, 2425 SMS's send	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-10	1507199	R 9 050	Dasalva Projects	Callout and fault finding on various units, repair and service of aircon etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-10	1507200	R 316	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-10	1507208	R 5 584	Maestro Rewinding	Replace pump cable and test - repair 48kw 2 pole pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-10	1507229	R 12 100	Windstone Kennels	Pound fees January 2016	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-11	1507230	R 2 940	EDK Besigheidsmaatsjane	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2016-02-11	1507231	R 551	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-09	1507232	R 392	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-10	1507276	R 109 896	Ignite Advisory Services	2016/17 Top layer SDBIP	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-02-10	1507279	R 2 968	ACD Services Centre	CFG 11085 (R35) Nissan Compactor - attend to charging system, supply and fit battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-11	1507281	R 10 291	Blue Crane Contractors CC	CFG 19051 (E19) Trailer - addition work after repairs	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-11	1507288	R 5 632	Erasmus Tyre Services CC	CFG 3313 (R62) Nissan compactor - supply and fit new 315/80R22.5 retreads	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-12	1507295	R 2 700	Sandveld Field Services	CFG 9649 (S9) Nissan - check alternator, supply and fit battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-10	1507296	R 9 151	Sandveld Field Services	CFG 22193 (S19) Nissan tip truck - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-09	1507297	R 2 405	Sandveld Field Services	CFG 21982 (D105) Nissan - attend to noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-12	1507308	R 14 708	Transtech	CFG 1185 (S20) Iveco road sweeper - repair suction hose, rear spray pipe etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-16	1507307	R 6 446	Weskus Enjinherbouers	CFG 23220 (R82) John Deere tractor - attend to front axle and repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-09	1507308	R 5 529	Weskus Enjinherbouers	CFG 21966 (R27) Repair gears and exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1507310	R 4 016	Weskus Enjinherbouers	CFG 11085 (R35) Nissan Compactor - repair and replace compressor head and pipe	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-17	1507312	R 9 672	West Coast Mowers	P141 Lawnmower - attend to starting problem, supply parts and fit	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-02-12	1507314	R 9 043	West Coast Mowers	P106 Lawnmower - repair ignition system	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-02-12	1507315	R 2 663	West Coast Mowers	V37 Lawnmower - attend to excessive smoking and lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2015-05-22	1507317	R 3 115	Willers Meganies	CFG 12819 (C17) Ford Figo - attend to noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-15	1507318	R 2 875	Willers Meganies	CFG 9702 (S23) Mazda law - attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-16	1507319	R 6 229	Vredenburg Brake Clutch & Radiator	CFG 19788 (R54) Nissan - repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-17	1507322	R 36 950	Truck & Marine Centre CC	CFG 25264 (R25) Isuzu - supply and fit recon gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-16	1507323	R 2 464	Truck & Marine Centre CC	CFG 58096 (V71) Isuzu - attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-16	1507325	R 29 663	H.S.M Amanzi	Repair robot RW 40-30 from Saldanha Duferco	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-17	1507376	R 8 596	Maxal Projects SA (Pty) Ltd	Strip and clean manifolds, vacuum regulator, dosing regulator, check all equipment	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-17	1507386	R 3 186	JHJ Hydraulics CC	CFG 4131 (D115) Jetting machine - replace ball valve and change over valve	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-18	1507409	R 1 990	West Coast Communications	Radio connections add earth spikes and replace battery	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-16	1507412	R 49 604	Invula Trading	Emergency repairs to sewer pump + VSD drive	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-11	1507414	R 9 840	Invathi Staalkwerke (Pty) Ltd	Supply and fit burglar bars and trap	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-12	1507424	R 223	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016/02/12	1507466	R 2 862	Bandkorp (EDMS) Bpk	CFG 26315 (S117) Grader - callout to Saldanha and repair puncture	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-12	1507476	R 26 367	JHJ Hydraulics CC	CFG 14590 (R26) Nissan compactor - repair lifter pump system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-16	1507484	R 17 580	Truck & Marine Centre CC	CFG 12797 (B3) Ford Ranger - attend to overheating	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-02	1507486	R 19 192	Lucrumsoft (Pty) Ltd	Lucrumsoft meter reading license fee - January 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-02-19	1507489	R 8 246	Truck & Marine Centre CC	CFG 30686 (R73) Mercedes Benz Refuse compactor - attend to indicator, headlights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-16	1507490	R 3 530	Truck & Marine Centre CC	CFG 25264 (R25) Isuzu tipper - repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-18	1507492	R 26 295	Truck & Marine Centre CC	CFG 27649 (R75) Mercedes refuse - adjust brakes/remove wheels, inspect brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2016-02-18	1507494	R 2 445	Weskus Enjinherbouers	CFG 18568 (G3) Opel - repair gears	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-18	1507501	R 5 000	Supa Quik Vredenburg	CFG 5948 (R4) Nissan compactor - repair exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-19	1507510	R 2 393	Weskus Enjinherbouers	CFG 10167 (S34) Nissan tipper - repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-19	1507512	R 4 498	ACD Services Centre	CFG 21271 (S3) Citroen - supply and fit new clutch kit	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-19	1507522	R 15 559	Sandveld Field Services	CFG 5835 (R7) Nissan tanker - repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-18	1507525	R 6 789	West Coast Mowers	P166 Scag - attend to blades, retainer springs, wheels on board	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-19	1507527	R 3 278	Vredenburg Brake Clutch & Radiator	CFG 4283 (P219) Nissan UD40 - repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-10	1507528	R 53 819	West Coast Communications	Replace roller shutter door and faulty slats	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1507531	R 18 240	Ignite Advisory Services	Legal Compliance: 2 days	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1507537	R 18 383	Sage VIP a Devision of Sage Solutions	Changes to taxation on pension/provident funds methods and calculations and other	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-23	1507576	R 6 954	Maestro Rewinding	Repair clarifier	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507615	R 22 173	IRCA Coastal Cape Town	Annual SHER audit 7-9 march 2016	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507624	R 6 270	Bridgestone SA Commercial (Pty) Ltd	CFG 26243 (R10) Nissan Compactor, retreads	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507666	R 2 660	Sandveld Field Services	CFG 22793 (S19) Nissan tip truck, repair mudguard and re-enforced mud flap bracket	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-22	1507667	R 2 530	Sandveld Field Services	CFG 9375 (R71) Nissan refuse compactor, repair defective chevron board	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-23	1507671	R 2 959	Sandveld Field Services	CFG 20615 (S36) Ford Bantam, repair defective bonnet catches	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507672	R 8 203	Sandveld Field Services	CFG 10058 (S43) Repairs to defective front suspension and headlights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507675	R 16 988	Truck & Marine Centre CC	CFG 18251 Nissan UD290 truck, attend to mud flaps, taillights and support beam	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507680	R 4 105	West Coast Mowers	D39 Water pump, attend to excessive oil consumption	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507682	R 23 548	Transtech	CFG 11085 (R35) Nissan compactor - repair PTO drive and hydraulic system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-08	1507684	R 2 411	Willers Maganies	CFG 14694 (R45) Repairs to defective door locks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-25	1507690	R 12 905	Unicape Equipment	CFG 23851 (E78) Hydraulic crane - re-seal basket cylinder replace worn bolts etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507692	R 4 315	Blue Crane Contractors CC	CFG 3475 (M11) Fassi crane - load test	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1507702	R 3 333	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-23	1507721	R 210	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-23	1507749	R 9 860	Botes Onderdele BK	CFG 21041 (E6) Opel Corsa - attend to idling problem and repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-23	1507750	R 9 436	Botes Onderdele BK	CFG 1431 (B31) Ford Fiesta - supply parts and repair oil leak, aircon etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-22	1507751	R 3 207	Botes Onderdele BK	CFG 16891 (B36) Ford Focus - repair fault on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-19	1507752	R 3 638	Botes Onderdele BK	CFG 19088 (C18) Nissan NP200 - repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-22	1507756	R 6 270	Bridgestone SA Commercial (Pty) Ltd	CFG 11573 (R2) Nissan compactor - retread municipalities own retreads	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-28	1507757	R 2 289	Bridgestone SA Commercial (Pty) Ltd	CFG 24128 (S131) Isuzu - retread municipalities own retreads	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-26	1507771	R 2 514	Spannies Grassnyers Dienste	P163 Scag, supply and fit blades and bolts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-11	1507774	R 6 321	Spannies Grassnyers Dienste	P8 Hedge trimmer, supply parts repair starter and fit blades	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016/02/17	1507776	R 6 720	Spannies Grassnyers Dienste	P201 John Deere - supply and fit new tyres and repair electrical wiring	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-23	1507779	R 2 364	Spannies Grassnyers Dienste	V56 Chainsaw, attend to lack of power, supply, fit bar and chain	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2016-02-22	1507806	R 9 999	GW Trautmann CC	Repair mixer flight at Vredenburg Waste Water Treatment Works	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-02-22	1507808	R 6 925	Langebaan 1000 Service Repairs	CFG 5628 (S82) Trailer, attend to faulty taillights and tow hook	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-28	1507813	R 9 249	Truck & Marine Centre CC	CFG 22616 (R77) Mercedes Benz Refuse compactor, change filters, oil and grease	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-26	1507814	R 9 224	Truck & Marine Centre CC	CFG 13340 (R88) Mercedes Benz skip loader, change filters, oil, grease	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-02	1507817	R 9 934	Truck & Marine Centre CC	CFG 6101 (S88) Nissan, repair indicators	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-26	1507819	R 9 193	Truck & Marine Centre CC	CFG 13925 (R86) Mercedes Benz, replace oil, filters, grease and repair brackets	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-20	1507820	R 2 190	Truck & Marine Centre CC	CFG 30686 (R73) Mercedes Benz compactor, repair tail and brake lights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-26	1507821	R 5 196	Truck & Marine Centre CC	CFG 2388 (S91) Nissan, repair vehicle for certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-10-23	1507824	R 13 863	Weskus Motors (EDMS) Bpk	CFG 21663 (E75) Ford Ranger, attend to faulty rear	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-29	1507827	R 2 485	JHJ Hydraulics CC	CFG 27649 Compactor repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-12-17	1507828	R 9 958	JHJ Hydraulics CC	CFG 18559 (R39) Compactor, replace damaged PTO	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-29	1507837	R 26 247	Bytes Universal Systems	2 x Caseware licenses, project management	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-02-29	1507847	R 3 235	Botes Onderdele BK	CFG 17222 (V42) Nissan NP300 - attend to noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-23	1507860	R 5 877	Quidity CC	Licensing fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-02-29	1507864	R 3 844	Truck & Marine Centre CC	CFG 16531 (S113) Lowbed - repair air leak on brake system, taillights etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-25	1507866	R 7 681	Truck & Marine Centre CC	CFG 1076 (S84) Nissan - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-17	1507867	R 6 886	Truck & Marine Centre CC	CFG 17411 (S130) Tata - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1507871	R 2 974	Weskus Enjinherbouers	CFG 12058 (S22) Nissan - repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-22	1507872	R 3 261	Weskus Enjinherbouers	CFG 5948 (R4) Nissan compactor - Supply and fit new wheel studs	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1507879	R 6 840	Aluminium Steel and Wood Projects	Supply and fit aluminium door and frame, supply and door closers	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2013-06-10	1507882	R 15 897	Willers Meganies	CFG 14511 (D87) Ford Ranger - repair gears	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1507883	R 4 070	Willers Meganies	CFG 21037 (T11) Opel Corsa - repair clutch system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1507884	R 6 689	Willers Meganies	CFG 29307 (R22) Nissan - supply parts and repair front suspension and align wheels	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1507885	R 3 843	Weskus Enjinherbouers	P54 Cutting edge - repair cutting edge	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1507890	R 48 676	H.S.M Amanzi	Repair robot pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-03-01	1507891	R 729 925	Bitline SA 74 CC T/A Wesco Atlantic	Security services January 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-03	1507906	R 7 809	Bridgestone SA Commercial (Pty) Ltd	CFG 29496 (P189) Nissan - callout, supply and fit 235/75R17.5 tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-03	1507914	R 3 277	JHJ Hydraulics CC	CFG 24533 (S100) Nissan water tanker - supply and fit couplers and hose	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-11	1507916	R 9 831	Truck & Marine Centre CC	CFG 30686 (R73) Mercedes Benz Refuse compactor - check lights, adjust brakes etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-03	1507919	R 2 868	Weskus Motors (EDMS) Bpk	CFG 5111 (D83) Ford Ranger - cut and code key	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-03	1507920	R 2 027	Botes Onderdele BK	CFG 20677 (S116) LDV NP3001 - attend to misfire on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-03	1507937	R 5 882	St Johns Cape Town	First Aid Competition	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-06-10	1507946	R 26 361	Business Engineering (Pty) Ltd	Professional services: Collaborator support agreement - February 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2014-09-29	1507997	R 2 107	Electro Diesel Motolek	CFG 10008 (R66) Isuzu - attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1508003	R 2 840	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

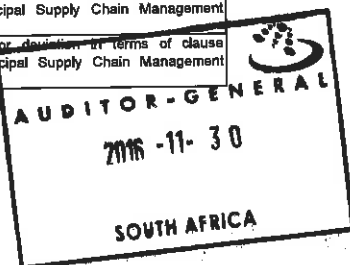


2016-02-19	1508004	R 881	EDK Besigheidsmaatsjens	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-11	1508009	R 7 241	Botes Onderdele BK	CFG 18803 (9T4) Ford Ranger - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-04	1508011	R 3 028	Erasmus Tyre Services CC	CFG 27924 (S114) Nissan tipper - callout, supply and fit new 35/75R17.5 tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-04	1508015	R 4 229	JHJ Hydraulics CC	CFG 7464 9E10 Mercedes Benz - repair oil leak on crane and valve	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-04	1508016	R 2 002	JHJ Hydraulics CC	CFG 19788 (R29) Hydraulic crane - repair hydraulic hose on grab and bracket	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-29	1508028	R 9 874	Transstech	CFG 14590 (R1) Nissan Compactor - attend to poor hopper lift	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-04	1508036	R 2 012	Erasmus Tyre Services CC	CFG 9375 (R71) Nissan compactor - retread municipalities own retreads	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-04	1508036	R 2 816	Erasmus Tyre Services CC	CFG 24533 (S100) Nissan water tanker - supply and fit new stock retread	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-29	1508038	R 6 249	Debtmanager (Pty) Ltd	On-site product support - 8 hours, travelling: 310km @R4.5 P Km, 1870 SMS's send	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-07	1508041	R 6 929	Sandveld Field Services	CFG 17834 (P40) Nissan cabstar - repair taillight and exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-07	1508042	R 2 807	Sandveld Field Services	CFG 8646 (D45) repair trailer plug and taillight	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-07	1508043	R 4 660	Sandveld Field Services	CFG 28651 (S21) Nissan tipper - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-07	1508079	R 1 882	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-06	1508088	R 12 100	Windstone Kennels	Pound fees February 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-08	1508108	R 863	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-26	1508124	R 9 881	Electro Diesel Motolek	CFG 25605 (A6) Mercedes Benz - attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-12	1508128	R 4 267	The Institute of Internal Auditors South Africa	Attending apmr training 15-16 March 2016 - C Oliphant	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2016-02-26	1508129	R 8 495	The Institute of Internal Auditors South Africa	Attending CGSA training 10-11 March 2016 - C Oliphant and L Mbelele	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2016-03-04	1508134	R 8 283	Botes Onderdele BK	CFG 23886 (D102) Nissan - attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-14	1508138	R 16 839	Spectrum Communications (Pty) Ltd	Telemetry repairs	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-01	1508146	R 0	CQS Technology Holdings (Pty) Ltd	Caseware fundamental training: S Govubs and T Williams	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-09	1508173	R 6 158	ACD Services Centre	CFG 18249 (S42) Nissan Platbak - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-09	1508189	R 2 759	Erasmus Tyre Services CC	CR 3611 (R44) Nissan compactor - supply and fit tyre retread 17R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-10	1508192	R 7 858	Truck & Marine Centre CC	CFG 33317 (D121) Isuzu 1400 - adjust brakes, inspect drive train and brakes, replace filters	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-09	1508193	R 9 981	Truck & Marine Centre CC	CR 3611 (R44) Nissan compactor - repair defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1508213	R 17 223	CM Elektries	Langebaan library - service aircon, Saldanha cash office - repair aircons, replace compressor on aircon	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-08-18	1508218	R 2 149	Sandveld Field Services	CFG 1185 (S20) Road sweeper - supply and fit new chevron board and repair suction hose	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1508219	R 2 116	Sandveld Field Services	CFG 32700 (D113) Ford Ranger - supply and fit roof lights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1508220	R 2 846	Sandveld Field Services	CFG 20780 (V74) Isuzu - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1508222	R 2 508	Sandveld Field Services	CFG 5304 (D2) Nissan Sewerage tanker - repair wiring, taillights, replace clamps	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1508231	R 30 298	Tricom Africa	Emergency repairs at Kaktus sewerage pump station Langebaan	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-02-28	1508238	R 2 972	Botes Onderdele BK	CFG 28277 (T13) Toyota Avanza - attend to misfire on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-10	1508240	R 3 371	Botes Onderdele BK	CFG 14532 (D85) Ford Bantam - repair wipers	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-08	1508242	R 7 915	Botes Onderdele BK	CFG 30328 (S28) Chevrolet utility - repair hood	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-10	1508243	R 3 135	Bridgestone SA Commercial (Pty) Ltd	CFG 18251 (S17) Nissan - retread municipalities own retread 315/80R22.5 tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2016-02-23	1508249	R 3 348	Electro Diesel Motolek	CFG 5167 (D114) Ford Ranger - fit and connect strobe and working light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-11	1508252	R 2 422	Electro Diesel Motolek	CFG 24271 (Z8) Nissan law - attend to wiring loom and fuse box, supply and fit battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-08	1508276	R 4 746	Willers Meganies	CFG 9702 (S23) Mazda law - repair to noisy drive shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-11	1508278	R 5 588	Willers Meganies	CFG 6208 (S99) Supply and fit new starter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1508279	R 2 498	Botes Onderdele BK	CFG 29716 (R69) Isuzu tanker - supply and fit new battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1508288	R 5 820	Erasmus Tyre Services CC	CFG 3700 (R6) Nissan Refuse compactor - fit retread tyres 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-02	1508281	R 5 979	Erasmus Tyre Services CC	CFG 11085 (R35) Nissan Compactor - Fit retread tyres 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-11	1508301	R 466	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-09	1508302	R 53 060	Business Engineering (Pty) Ltd	Channel mobile sms's	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-03-11	1508312	R 460	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-12-17	1508313	R 60	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-14	1508317	R 3 808	Erasmus Tyre Services CC	CFG 11573 (R2) Nissan compactor - retread municipalities own casings	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-11	1508320	R 9 813	JHJ Hydraulics CC	R64 Compactor - repair hydraulic steering cylinder	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-11	1508321	R 9 844	JHJ Hydraulics CC	CFG 3475 (M11) Mercedes Benz truck - attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-09	1508322	R 2 921	JHJ Hydraulics CC	CFG 19788 (R29) Hydraulic crane - repair brackets and replace hydraulic hoses	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-04	1508323	R 57 338	JHJ Hydraulics CC	CFG 18352 (R38) Loader - replace damaged drive shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-15	1508324	R 2 421	Electro Diesel Motolek	CFG 11647 (R12) Nissan - supply and fit new battery and terminals, repair brake light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-23	1508328	R 2 782	Truck & Marine Centre CC	CR 2759 (S8) Loader - attend to steering system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-16	1508329	R 3 787	Truck & Marine Centre CC	R64 Landfill compactor - lube service	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-15	1508334	R 74 001	Weskus Enjinherbouers	CFG 21966 (S27) Nissan tipper - supply parts and repair gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-15	1508358	R 8 800	Huwill Construction	Repair safety glass	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-03-15	1508372	R 371	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-20	1508373	R 3 010	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-29	1508394	R 17 596	H.S.M Amanzi	Repairs to Louwville pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-01-12	1508400	R 13 850	Caeto Marine and Field Service	CFG 19069 (S122) supply and fit new motor, drained line to tank	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-26	1508414	R 5 763	Erasmus Tyre Services CC	CFG 3700 (R6) Nissan compactor - retread municipalities own retread tyres 315/80R22.5	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-02-24	1508424	R 34 106	JHJ Hydraulics CC	CFG 8321 (S16) Grader - repair noise in tandem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-24	1508427	R 613 636	Bitline SA 74 CC T/A Wesco Atlantic	Security services February 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-16	1508431	R 3 454	Truck & Marine Centre CC	CFG 6095 (S80) Nissan UD80 - repair driver seat	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-16	1508433	R 11 826	Weskus Enjinherbouers	CR 3611 (R44) Nissan compactor - attend to water leak and cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1508434	R 2 433	Willers Meganies	CFG 14532 (D85) Ford Bantam - repair starter and clean, replace new loom wire	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-16	1508454	R 43 000	RK Compressor and Steam Services (Pty) Ltd	Services and repairs on hot water boilers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-16	1508457	R 44 159	Invathi Staalwerke (Pty) Ltd	Emergency repair and service to pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-03-16	1508474	R 5 340	Botes Onderdele BK	CFG 5304 (D2) Nissan - repair indicators	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-15	1508475	R 2 405	Caeto Marine and Field Service	CFG 24490 (S75) Tecnomia pump - repair hoses	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2016-03-15	1508477	R 2 355	Electro Diesel Motolek	CFG 29498 (P190) Nissan -attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-15	1508486	R 2 668	JHJ Hydraulics CC	CFG 29498 (P190) Nissan UD90 -repair hydraulic oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-14	1508488	R 2 054	JHJ Hydraulics CC	CFG 23154 (S40) Back actor - repair hydraulic leak on job	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-03	1508489	R 2 025	JHJ Hydraulics CC	CFG 33020 (R67) Isuzu - attend to hydraulic oil and water leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-15	1508490	R 3 537	JHJ Hydraulics CC	CFG 21496 (D111) Nissan UD85 - supply and fit timing belt	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-29	1508492	R 9 395	Sandveld Field Services	CFG 5117 (D81) Ford Ranger - repair front and rear suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-05-10	1508493	R 6 384	Sandveld Field Services	CFG 5117 (D81) Ford Ranger - repair gears	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1508494	R 7 379	Sandveld Field Services	CFG 5117 (D81) Ford Ranger - repair clutch, gear lever, handbrake etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1508513	R 2 622	Spannies Grassmowers Dienste	P162 Scag - supply and fit blades and belt	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-19	1508514	R 3 690	Spannies Grassmowers Dienste	P149 Blower mower - supply and fit PTO shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-09	1508519	R 5 979	Erasmus Tyre Services CC	CFG 30686 (R730) Mercedes Benz - retread municipalities own retreads	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-22	1508521	R 15 014	JHJ Hydraulics CC	CR 3811 (R44) Nissan compactor - supply and fit new hydraulic pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-16	1508523	R 2 579	Truvelo Manufacturers (Pty) Ltd	FS levies north west cape, calibration - laser distance site	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-03-12	1508526	R 2 324	Sandveld Field Services	CFG 5836 (S64) Mazda law - attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-19	1508527	R 7 540	Sandveld Field Services	CFG 5836 (S64) Mazda law - attend to noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-03	1508529	R 6 868	Sandveld Field Services	CFG 5948 (R4) Nissan compactor - attend to oil leak on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015/11/30	1508531	R 5 651	Truck & Marine Centre CC	CFG 17016 (E68) Ford Ranger - attend to noise in engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016/03/17	1508533	R 8 851	Truck & Marine Centre CC	CFG 8375 (R7) Nissan Refuse compactor - repair vehicle for CDF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-06-10	1508534	R 3 311	Truck & Marine Centre CC	CFG 2334 (D104) Nissan LDV - repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-17	1508535	R 3 221	Truck & Marine Centre CC	CFG 29499 (P188) Nissan - repair vehicle for CDF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1508543	R 2 276	Truck & Marine Centre CC	CFG 17168 (K4) Nissan NP200 - attend to noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-22	1508544	R 3 833	Truck & Marine Centre CC	CFG 17596 (K7) Nissan double cab - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-18	1508545	R 5 892	Weskus Enjinherbouers	CFG 31306 (V69) Ford Ranger - attend to noise in front suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-16	1508550	R 645	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-16	1508551	R 702	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-16	1508553	R 6 694	Willers Meganies	CFG 22407 (P36) Ford Bantam - attend to noisy suspension and inspect shocks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-22	1508554	R 3 829	Willers Meganies	CFG 1937 (A1) Chevrolet - attend to brake noise	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-17	1508555	R 4 529	Willers Meganies	CFG 5117 (D81) Ford Ranger - repair indicators	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-22	1508557	R 8 969	Willers Meganies	CFG 14498 (D60) Isuzu - attend to faulty engine and gearbox mountings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-24	1508558	R 2 213	West Coast Mowers	W214 Compactor - attend to oil leak and fit new V-belt	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-24	1508559	R 366	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1508560	R 3 328	West Coast Mowers	P115 Brush cutter - attend to defective plug, lack of power etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-24	1508564	R 13 794	Forma Media Independent	Section 56, 341 books	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-24	1508610	R 3 198	Ignite Advisory Services	Compliance user fee - February 2016	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-24	1508636	R 6 877	Quidity CC	Licensing fee	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2016-03-24	1508674	R 188	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-11	1508690	R 9 690	Peninsula Water Treatment and Engineering CC	Buccaneer chlorine refill cartridges	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-28	1508707	R 6 310	Sandveld Field Services	CFG 11573 (R2) Nissan compactor - repair vehicle for COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1508711	R 2 300	Speedy Vredenburg	CFG 5948 (R4) Nissan compactor - repair exhaust	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1508720	R 3 547	Willers Meganies	CFG 5206 (D82) Ford Ranger - repair rear brakes and front brake pads	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1508732	R 7 655	Spannies Grassnyers Dienste	24 Grass cutter - supply and fit new engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-24	1508740	R 32 455	Transtech	CFG 26243 (R10) Nissan compactor - attend to faulty hopper	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-24	1508741	R 19 460	Willers Meganies	CFG 5165 (P121) Ford Ranger - no oil pressure repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-29	1508743	R 3 737	Truck & Marine Centre CC	CR 4184 (D50) Nissan law - repair vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1508745	R 2 535	Truck & Marine Centre CC	CFG 26243 (R10) Nissan compactor - repair indicators	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-07	1508748	R 2 870	West Coast Mowers	P106 Scag - repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-31	1508761	R 2 195	JHJ Hydraulics CC	CFG 5948 (R4) Nissan compactor - replace hydraulic pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1508763	R 3 049	Sandveld Field Services	CFG 23683 (R46) Nissan compactor - supply and fit new V- belts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-31	1508764	R 5 396	Spannies Grassnyers Dienste	V38 Scag - supply and fit blades, belts and repair charging	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-09	1508765	R 4 998	Truck & Marine Centre CC	CFG 23886 (D102) Nissan LDV - remove, repair and fit u-bolts, shackle and springs	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-19	1508769	R 5 101	Weskus Enjinherbouers	CFG 20615 (S36) Ford Bantam - repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1508770	R 2 887	Weskus Enjinherbouers	CFG 10167 (S34) Nissan tipper - repair oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-22	1508771	R 4 503	Weskus Enjinherbouers	CFG 18569 (R3) Nissan compactor - replace left and right hand mirror	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1508776	R 21 702	Transtech	CFG 14590 (R1) Nissan Compactor - Replace valve bank	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1508802	R 3 256	Maestro Rewinding	Repair 48kw robot pump - cove	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-02-24	1508878	R 2 472	Spannies Grassnyers Dienste	P164 Scag - supply and fit blades and belts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1508879	R 3 683	Spannies Grassnyers Dienste	P132 Scag - supply and fit blades and belts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1508881	R 2 748	Spannies Grassnyers Dienste	P162 Scag - supply and fit blades and belt	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-04	1508897	R 12 302	JHJ Hydraulics CC	CFG 23683 (R53) Heli compactor - repair faulty lifter, hydraulic pump and clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-04	1508898	R 14 721	Truck & Marine Centre CC	CFG 21730 Cabstar - repair vehicle of COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-04	1508901	R 5 400	Weskus Enjinherbouers	CFG 24533 (S100) Nissan water tanker - attend to air leak and repair vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-04	1508903	R 9 572	Weskus Enjinherbouers	CFG 5117 (D81) Ford Ranger - attend to faulty suspension, shocks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-04	1508905	R 6 751	Weskus Enjinherbouers	CFG 5948 (R4) Nissan compactor, repair PTO	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-01	1508917	R 9 111	JHJ Hydraulics CC	Landfill compactor (R64), repair hydraulic steering cylinder	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1508921	R 35 504	Truck & Marine Centre CC	CFG 18352 (R38) Case loader, repair oil leak weld grid to bucket	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-06	1508923	R 3 630	West Coast Mowers	P106 Scag, attend to vibration on cutting deck and cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-04	1508925	R 2 150	Willers Meganies	CR 4141 (G1) Nissan Law, attend to fuel system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-04	1508926	R 3 140	CFG Filment Centre (Pty) Ltd	CFG 11647 (R12) Nissan skip truck, retread and repair puncture	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-01	1508927	R 2 146	Langebaan Country Estate	Catering services 31 March 2016 for 13 persons	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-04	1508958	R 17 670	Xpanda	Repairs to roller shutter door at landfill site	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy



2016-04-04	1508978	R 649	Mkululi Sharp office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-05	1509000	R 2 134	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-05	1509020	R 3 690	Spannies Grassnyers Dienste	P67 Blasher - Supply & Fit PTO Shaft	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-03-08	1509021	R 3 485	Spannies Grassnyers Dienste	P34 Jacobsen Mower - Attend to non-start, supply & fit blade	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-03-31	1509022	R 4 428	Electro Diesel Motolek	CFG 6101(S88) Nissan - Callout & attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-04	1509023	R 2 955	Electro Diesel Motolek	CFG 22785 (B7) Attend to aircon	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-01	1509042	R 2 887	Bandkorp (EDMS) Bpk	CFG 26316 (S117) Grader - callout to Langebaan Rd, Strip, Repair Puncture & Fit	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-06	1509043	R 5 945	Bandkorp (EDMS) Bpk	CR 2750 (S8) CAT loader - Callout to Langebaan, Strip, Repair Punctures & Fit	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2014-09-29	1509064	R 5 234	JHJ Hydraulics CC	CFG 31607 (R85) Bell Loader - Callout, Repair Hydraulic Leak	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-07	1509068	R 4 815	Sandveld Field Services	CFG 5835 (R7) Nissan - Attend to air System & Replace Diesel Tank Cap	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509075	R 287 870	Business Engineering (Pty) Ltd	Customer Care Business Process System	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-07	1509085	R 790	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-06	1509096	R 3 811	Spannies Grassnyers Dienste	P204 Bomag - Supply & Fit new Starter	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-07	1509101	R 5 024	Truck & Marine Centre CC	CFG 262432 (R10) Nissan compactor - attend to faulty steering	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-11	1509106	R 6 804	Vredenburg Brake Clutch & Radiator	CFG 22077 (R40) Nissan Sewerage Tanker - Supply & Fit Wiper assembly & Adjust Brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-01-15	1509107	R 2 590	Willers Meganies	CFG 4306(D5) Mazda Law - Attend to oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509109	R 2 080	Willers Meganies	CFG 14537 (D86) Ford Ranger Attend to canopy shocks & R/H Front Indicator Light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509110	R 4 350	Willers Meganies	CFG 14498 (D60) Isuzu Law - attend to vibration on drive & oil leak on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-11	1509117	R 2 472	Spannies Grassnyers Dienste	P163 Scag - Supply & Fit Blades & Belt	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-11	1509118	R 2 070	Spannies Grassnyers Dienste	P165 Scag - Supply & Fit blades & Belt	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-08	1509120	R 9 874	Transtech	CFG 14560 (R1) Nissan Compactor - attend to faulty bin logger	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-08	1509134	R 8 283	Botes Onderdele BK	CFG 29307 (R22) Nissan NP300- Attend to lack of power.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-28	1509137	R 3 319	Weskus Enjinherbouers	CFG 18566 (S62) Nissan - Repair Clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-18	1509143	R 11 571	West Coast Communications	Repair Server by WCA Consulting Corporation, West coast Comm Support Labour and Transport hard drive Cape Town.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509151	R 8 681	CAD Technical & Industrial Supplies	20KV 440V 3PH PF capacitor, panel wire 10mm	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-03-23	1509157	R 12 100	Windstone Kennels	Pound fees for March 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-13	1509207	R 2 483	Sandveld Field Services	CFG 13340(R98) Mercedes Benz Skip loader - Make new Chevron board Holder & Fit to truck	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-14	1509208	R 3 676	Sandveld Field Services	CFG 2403(E87) Generator trailer - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-14	1509209	R 4 460	Sandveld Field Services	CFG 29716 (R69) Isuzu tanker - Supply & fit R/H side Footstep, Repair wiring on Lamp	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509211	R 198 850	H.S.M Amanzi	Repair pump at Middelpoos	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-12	1509228	R 29 241	Steam and Condensate Services	Eco Shock Granules	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-12	1509261	R 5 948	Debtmanager (Pty) Ltd	On-site product support, Travelling and SMS's send	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-14	1509306	R 17 941	Truck & Marine Centre CC	CFG 12300(P5) Isuzu Truck - Adjust clutch free play and all brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-14	1509309	R 13 553	Willers Meganies	CFG 5809 (V71) Isuzu LDV - Repairs to faulty suspension and brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-14	1509313	R 349	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2016-03-23	1509330	R 26 343	Transtech	CFG 3700 (R56) Refuse compactor - Additional work	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1509333	R 5 596	Willers Meganies	CFG 29307(R22) Nissan NP300 - Attend to oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1509341	R 2 602	Truck & Marine Centre CC	CFG 13340(R88) Mercedes Benz Skip loader - Repair vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-08	1509342	R 3 053	Truck & Marine Centre CC	CFG 5948 (R4) Nissan Compactor - Repair wipers, dash display & revcounter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-08	1509371	R 8 746	Macsteel Fluid Control	Emergency repair & modification work to existing bermad valve at Paternoster Reservoir.	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-07	1509373	R 26 361	Business Engineering (Pty) Ltd	Professional Services	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2013-06-10	1509386	R 6 245	Drager Safety	Alcotest 5510	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-20	1509392	R 427	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2013-06-10	1509395	R 12 244	Maestro Rewinding	Repair Pump	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-03-23	1509396	R 2 293	ACD Services Centre	CFG 26867 (S120) Hyundai - Attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016/04/15	1509397	R 3 451	ACD Services Centre	CFG 12582 (E66) Toyota Quantum - Attend to cooling system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-20	1509414	R 14 830	Sandveld Field Services	CFG 26243 (R10) Nissan Compactor - Repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1509415	R 3 669	Spannles Grassnyers Dienste	CFG 24490 (S75) Poison Sprayer- clean tank filter & fit control valve	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-19	1509417	R 2 847	Truck & Marine Centre CC	CFG 13925 (R86) Mercedes Benz Skip loader - repair vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-30	1509423	R 3 959	Truck & Marine Centre CC	CFG 11573 (R2) Nissan Compactor - attend to fuel system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-15	1509425	R 8 010	Truck & Marine Centre CC	CFG 9782 (R16) Isuzu - attend to noise in gear suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-15	1509426	R 9 861	Speedy Vredenburg	CFG 29716 (R69) Isuzu Tanker - Retread SBM's own tyres	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-15	1509453	R 409	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-15	1509454	R 1 463	EDK Besigheidsmasjiene	EDK Copy charges- Langebaan February & March 2016, EDK Copy charges - Saldanha February & March 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-09	1509460	R 3 042	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-19	1509482	R 14 845	Spectrum Communications (Pty) Ltd	Telemetry repairs to Mnet reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-20	1509483	R 14 859	Spectrum Communications (Pty) Ltd	Telemetry repairs to Blueberry reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2013-12-17	1509484	R 16 839	Spectrum Communications (Pty) Ltd	Telemetry repairs to Diazville reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-20	1509505	R 3 093	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-21	1509522	R 2 907	Kroucamp Plumbers CC	Pump out sewer, St Helena Bay	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-19	1509531	R 674	EDK Besigheidsmasjiene	EDK Copy charges - February 2016 invoice 116975 & invoice 116925	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-19	1509532	R 244	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-21	1509544	R 5 877	Quidity CC	Licensing Fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-04	1509562	R 2 627	Electro Diesel Motolek	CFG 9649 (S6) Nissan flatbed - attend to charging system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1509568	R 3 661	Sandveld Field Services	CFG 20790 (V74) Isuzu law 0 repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-20	1509569	R 4 580	Sandveld Field Services	CFG 1339 (M12) Toyota Bus - Repair vehicle for COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-20	1509570	R 2 267	Spannles Grassnyers Dienste	P226 Slasher - Supply & fit blades at Saldanha	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-21	1509572	R 195 477	GW Trautmann CC	Repair belt press for belt press	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-03-30	1509580	R 9 507	ACD Services Centre	CFG 14590 (R1) Nissan - repair vehicle for COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-19	1509581	R 8 153	ACD Services Centre	CFG 9649 (S6) Nissan - Repair Vehicle for COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2016-04-19	1509591	R 2 161	Electro Diesel Motolek	CFG 12054 (E30) Nissan - Supply & fit batteries	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509594	R 3 663	Truck & Marine Centre CC	CFG 22616 (R77) Mercedes Benz Refuse compactor - Repair vehicle for COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-25	1509595	R 3 157	Truck & Marine Centre CC	CFG 22193 (S19) Nissan Tip Truck - Repair vehicle for COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-22	1509600	R 4 923	Willers Meganies	CFG 21037 (T11) Opel Corsa - Repair brake	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-22	1509645	R 707 331	Bitline SA 74 CC T/A Wesco Atlantic	Security services for March 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-25	1509648	R 14 848	Maestro Rewinding	Rewind 8kw 2 pole 380 Submersible pump- Saldanha	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-25	1509849	R 2 748	ACD Services Centre	CFG 24287 (S108) Nissan Law - Repair lights, hooter, sklm & rebond brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-25	1509652	R 9 944	Maestro Rewinding	Supply & install cable - Laingville pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-19	1509653	R 8 883	Maestro Rewinding	Strip & repair gearbox on clarifier Paternoster	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-26	1509654	R 1 769	Electro Diesel Motolek	CFG 31607 (R85) Bell Loader - Repair fan	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-20	1509664	R 3 478	Spannies Grassmyners Dienste	Concrete vibrator - additional work	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-25	1509672	R 2 922	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-06	1509680	R 27 131	GW Trautmann CC	Repair mixer gearbox and turbine flight at Vredenburg waste water treatment works	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-26	1509681	R 23 638	GW Trautmann CC	Repair mixer gearbox - Paternoster	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-20	1509682	R 29 070	Peninsula Water Treatment and Engineering CC	Buccaneer chlorine refill cartridges	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-08	1509716	R 16 490	Weskus Enjinherbouers	CFG 3289 (P10) Nissan Cabstar- Repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-06	1509717	R 9 055	Weskus Enjinherbouers	CFG 29716 (R69) Isuzu Tanker - Attend to vacuum pump & system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1509718	R 2 207	Weskus Enjinherbouers	CFG 8101(S88) Nissan Tipper - Repair hazards, indicators & handbrake	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509720	R 17 486	Weskus Enjinherbouers	CFG 11573 (R2) Nissan compactor - Repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-19	1509742	R 3 799	Electro Diesel Motolek	CFG 10008 (R66) Isuzu - Attend to fuel gauge, strobe light & starting problem.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509750	R 12 870	Sandveld Field Services	CFG 1076(S84) Nissan - Attend to speedo, wiper blades & air leaks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-04	1509754	R 13 651	Truck & Marine Centre CC	CFG 5835 (R7) Nissan Tanker - Attend to faulty steering	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-21	1509755	R 3 900	Truck & Marine Centre CC	CFG 18249 (S42) Nissan truck - attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1509756	R 2 990	Willers Meganies	W187 JCB drum roller - attend to lack of power & oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-17	1509757	R 3 477	Willers Meganies	CFG 14498 (D60) Isuzu - repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-02-29	1509758	R 5 674	Truck & Marine Centre CC	CFG 30886 (R73) Mercedes Compactor - Repair vehicle for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-17	1509779	R 8 000	Radio West Coast	Freedom day: 27 April 2016 - live broadcast	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-04	1509834	R 38 908	H.S.M Amanzi	Replace guide rails rails & equipment at Strandloper pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-26	1509847	R 4 668	Bandkorp (EDMS) Bpk	CFG 22862 (P174) - Callout to Paternoster 2x puncture repairs, fittings & stripping	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-23	1509851	R 6 264	Bandkorp (EDMS) Bpk	CFG 22862 (P174) John Deere - Attend to 3 puncture repairs and tubers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-05	1509853	R 2 818	Caeto Marine and Field Service	CFG 23683(R46) Nissan - Attend to defective lifter system fault	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-05	1509855	R 3 000	CFG Filment Centre (Pty) Ltd	CFG 29496 (P189) Nissan Flatbed Truck - Callout to SBM yard, supply & fit tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-04	1509860	R 2 687	Electro Diesel Motolek	CFG 8791 (R52) Ford Ranger Law - Attend to air conditioner leaking gas & def. evaporator	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-15	1509872	R 4 890	Langebaan 1000 Service Repairs	CFG 13568 (W183) Double Axle Trailer - Attend to faulty finders, trailer plug & J/wheel	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-12	1509909	R 551	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy

2016-04-22	1509913	R 2 545	Sandveld Field Services	CFG 14511 (D87) Ford Ranger Law - Attend to non-start (callout)	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-28	1509922	R 3 416 462	First Technology	Tender 02/16: Supply & deliver of virtualization infrastructure with configuration of physical to virtual servers	Permission is granted for deviation in terms of clause 36(1)(b) of the Municipal Supply Chain Management Policy
2016-04-28	1509924	R 7 535	Truck & Marine Centre CC	CFG 33019 (D190) Isuzu Vacuum Tanker - Remove all wheels, check brake parts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-28	1509925	R 6 789	Truck & Marine Centre CC	CFG 6095 (S80) Nissan Tipper - Attend to non-start & defective lights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-26	1509926	R 2 918	Truck & Marine Centre CC	CFG 33019 (D120) Isuzu Vacuum Tanker - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-14	1509927	R 9 468	Truck & Marine Centre CC	CFG 4131 (D115) Jetty Machine UD85 - Attend to defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-08-18	1509945	R 23 108	Flow Metrix	Repairs to electronic magflow meter at Kalkrug reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-29	1509962	R 5 568	Willers Meganies	CFG 28277 (T13) Toyota - Attend to rear door lock	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-29	1509964	R 3 345	Sizonke Trading Cape Town (Pty) Ltd	Rebond clarifier traction wheel at Hopefield waste water treatment repairs	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-29	1509965	R 2 899	Willers Meganies	CFG 17192 (R15) Nissan - Attend to defective brakes all round	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-29	1509967	R 5 225	Willers Meganies	CFG 29308 (D1) Nissan Hardbody - Attend to noisy suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-29	1509974	R 11 450	Ceeto Marine and Field Service	CFG 2597 (R88) Tipper Truck & Ton - Attend to defective pto system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-06	1509979	R 804	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-14	1509981	R 4 612	Spannies Grassnyers Dienste	P46 Bussieslaner - Attend to defective cutting blades, bolts, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-04-04	1509982	R 2 552	Spannies Grassnyers Dienste	P68 Bussieslaner Falcon - Attend to faulty blades	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-05-03	1509984	R 13 310	Windstone Kennels	Pound Fees for April 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-03	1509986	R 2 552	Spannies Grassnyers Dienste	P68 Blower mower - Attend to defective blade, battery and slads	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-05-04	1509991	R 2 472	Spannies Grassnyers Dienste	P130 Scag - Fit blades and belts	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-05-06	1509998	R 7 170	JHJ Hydraulics CC	CFG 28315 (S117) Grader - Attend to defective blade slide	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-06	1510021	R 2 708	Bandkorp (EDMS) Bpk	CFG 23261 (R80) Back Actor - Callout to moppet puncture repair	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-06	1510034	R 6 584	JHJ Hydraulics CC	R64 Land refill compactor - Attend to defective faulty hydraulic valve bank	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-10	1510041	R 2 058	Willers Meganies	CFG 21271 (S3) Citroen Panelvan - Attend to oil leak gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-10	1510047	R 36 108	Tricom Africa	Installation of ventilation cooling fans at Kaktus sewage pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-10	1510063	R 9 371	Amitek Western Cape	Operation & maintenance Greenvillage - December 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-10	1510066	R 26 361	Business Engineering (Pty) Ltd	Professional Services - April 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-10	1510082	R 9 900	Universiteit van Stellenbosch	Leadership indaba attendance	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2016-05-09	1510085	R 2 066	Truck & Marine Centre CC	CFG 26243 (R10) Nissan - Attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-07	1510087	R 5 148	Truck & Marine Centre CC	CFG 10248 (S152) Digger Loader Bell - Attend to defective number plate light, Digger arm locker	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-10	1510090	R 2 332	Truck & Marine Centre CC	CFG 3313 (R62) Nissan diesel UD330 - Attend to defective tail lights and signal light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-10	1510091	R 9 456	Truck & Marine Centre CC	CFG 3700 (R6) Nissan - Attend to cof & check tyres and brakes	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-10	1510094	R 2 586	ACD Services Centre	CFG 28716 (R89) Isuzu Tanker - Attend to defective taillights and working light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510096	R 12 477	Botes Onderdele BK	CFG 16891 (B36) Ford Focus - Attend to defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-09	1510107	R 3 308	Botes Onderdele BK	CFG 21271 (S3) Citroen Panelvan - Attend to defective rear door lock	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-06	1510109	R 5 850	Botes Onderdele BK	CFG 14538 (D84) Ford Bantam Law - Attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-13	1510114	R 4 346	Sandveld Field Services	CFG 5835 (R7) Nissan Tanker - Attend to defective headlights, Speedo, KM, R/H door	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2016-04-13	1510120	R 7 070	Sandveld Field Services	CFG 10008 (R66) Isuzu - Attend to broken seats	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-13	1510124	R 4 167	ACD Services Centre	CFG 18566 (S62) Nissan Cabstar - Attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-05-22	1510148	R 2 457	Truck & Marine Centre CC	CFG 8859 (S9) Nissan Tipper - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510151	R 3 480	Truck & Marine Centre CC	CFG 3288 (S91) Nissan - Attend to air system leaking	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-11	1510153	R 2 731	Truck & Marine Centre CC	CFG 17411 (S130) Tata Platbak 4Ton - Attend to lack of power, small of clutch, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-11	1510174	R 2 100	Sandveld Field Services	CFG 29716 (R69) Isuzu Tanker - Grease driveshaft and lifters & replace defective nipples	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-15	1510175	R 2 984	Sandveld Field Services	CFG 22248 (B42) Nissan Livina Lulkrug - Attend to lights & wiper blades	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-25	1510176	R 4 808	Sandveld Field Services	CFG 3289 (P10) Nissan MVM Cabstar - Attend to defective lights, flickers, rotating light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-03	1510178	R 2 156	Sandveld Field Services	CFG 16737 (E75) Streetlight maintenance Truck - Attend to defective non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-04	1510183	R 6 557	Truck & Marine Centre CC	CFG 6101 (S88) Nissan Tipper - Attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-22	1510198	R 46 833	CQS Technology Holdings (Pty) Ltd	Caseware PS productive workshop training 16-18 May 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-07	1510204	R 2 401	Sandveld Field Services	CFG 21496 (D111) Nissan Jet Machine - Attend to faulty spotlight	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-28	1510208	R 3 398	ACD Services Centre	CFG 6208 (S99) Isuzu Single Cab - Attend to defective tail light	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-12	1510221	R 2 445	JHJ Hydraulics CC	CFG 5948 (R4) Nissan Compactor - Attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-17	1510224	R 3 558	JHJ Hydraulics CC	CFG 30686 (R73) Mercedes Benz Refuse compactor - Attend to faulty hydraulics	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-17	1510225	R 363	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-17	1510230	R 6 850	Sandveld Field Services	CFG 2723 (P113) Nissan 6Ton Platbak - Attend to defective clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-13	1510281	R 17 432	Truck & Marine Centre CC	CFG 24295 (D92) Nissan Law - Attend to defective drive shaft and passenger window	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-10	1510267	R 3 427	Vredenburg Brake Clutch & Radiator	CFG 29496 (P190) Nissan Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-28	1510280	R 2 647	Vredenburg Brake Clutch & Radiator	CFG 21496 (D111) Nissan Jet Machine - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-17	1510280	R 2 965	Botes Onderdele BK	CFG 29716 (R69) Isuzu Tanker - Attend to fault finding on def. starting system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-17	1510296	R 35 385	Lucrumsoft (Pty) Ltd	Meter reading solution - March 2016 & April 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-11	1510297	R 1 773	PWC Office Automation	Copy charges: Finance Buller centre - April 2016, Copy charges: Finance St Helena Bay - April 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-16	1510301	R 10 437	Gene Louw Traffic College	Examiner of drivers licence course for 1 person	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2016-05-16	1510319	R 136 637	Kgolo Institute	MMC course for 11 people	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510345	R 59 252	Debtmanager (Pty) Ltd	Debtpeck enterprise licences annual maintenance 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-13	1510347	R 5 910	Debtmanager (Pty) Ltd	On-site product support - 8hours, Travelling & 729 SMS's send	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-13	1510370	R 2 233	Truck & Marine Centre CC	CFG 5304 (D2) Nissan Sewerage Tanker- Attend to faulty gears	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510374	R 3 669	Sandveld Field Services	CFG 5304 (D2) Nissan Rioltanker - Attend to defective hydraulic leak, headlights & brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2013-12-17	1510375	R 5 650	Sandveld Field Services	CFG 18446 (P80) Nissan Cabstar - Attend to faulty seats	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-15	1510376	R 3 588	Sandveld Field Services	CFG 18446 (P80) Nissan Cabstar - Attend to oil leakage	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510378	R 4 114	Sandveld Field Services	CFG 4308 (D5) Mazda Law - Attend to defective brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-10	1510379	R 3 358	Sandveld Field Services	CFG 5111 (D83) Ford Ranger Law - Attend to non-start	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016/05/16	1510386	R 4 077	Blue Crane Contractors CC	CFG 18446 (P180) Nissan Cabstar 40 - Attend to annual load test of tailgate	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-13	1510387	R 2 506	Ceeto Marine and Field Service	CFG 30686 (R73) Mercedes Benz Refuse compactor - Attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy



2016-05-20	1510399	R 7 978	Truck & Marine Centre CC	CFG 13340 (R88) Mercedes Benz Skip loader - Remove all wheel, check brake parts, wheel bearings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-17	1510401	R 5 248	Truck & Marine Centre CC	CFG 24533 (S100) Nissan Water tanker - Attend to faulty mud guards	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510408	R 2 405	Truck & Marine Centre CC	CFG 2759 (S8) Laaigraaf CAT - Attend to overheating engine, steering leaking & engine oil leaking	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-18	1510409	R 37 708	Truck & Marine Centre CC	CFG 9792 (R16) Isuzu Tanker - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-16	1510412	R 45 600	Jetvac South Africa	Hiring of super sucker	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-19	1510413	R 8 514	Crest Operations (Pty) Ltd	Solar panel	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-12	1510414	R 2 809	Sandveld Field Services	CFG 24271 (Z8) Nissan - Attend to defective wiper	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-12-14	1510416	R 5 877	Sandveld Field Services	CFG 24128 (S131) Isuzu Platbak V/M - Attend to faulty brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510431	R 2 013	Canon South Africa (Pty) Ltd	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-03-23	1510432	R 1 931	Canon South Africa (Pty) Ltd	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-05-20	1510433	R 2 791	Canon South Africa (Pty) Ltd	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-05-20	1510434	R 322	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-20	1510458	R 3 648	Jetvac South Africa	Jetvac combination unit	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-20	1510459	R 7 298	Jetvac South Africa	Jetvac combination units	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-10	1510491	R 2 243	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-19	1510501	R 642 506	Bitline SA 74 CC T/A Wesco Atlantic	Security services for April 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-27	1510508	R 24 800	Jetvac South Africa	Hiring of Jetvac Combination unit at Paternoster	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-24	1510518	R 3 025	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-24	1510544	R 2 638	Frama (Pty) Ltd	Product code SA 221 mailmax Inktank, postage & packaging	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-24	1510552	R 5 877	Quidity CC	Licensing fee: the administrator document management system	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-23	1510566	R 24 818	Tricom Africa	Repair pump 2 USD at Kaktus pump station Langebaan	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-23	1510569	R 31 950	Blue Bay Lodge (Pty) Ltd	Hosting & catering of functions on 09-10 June 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-23	1510572	R 9 000	S Kellerman	Caricatures	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-23	1510582	R 460	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-19	1510609	R 10 000	Xylem Water Solutions South Africa (Pty) Ltd	Strip, quote and repair - flight steady steady KS1310SH, 2.4KW Submersible pump	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-05-23	1510610	R 27 852	Cape Armatura Winders CC	Strip, quote & repair robot	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-05-23	1510611	R 6 763	Complete Telecom Solutions	Labour cost, Maglock, Bracket for maglock, Key box, Exit button, Psu 4 amp, Box cable and accessories & Travelling	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-23	1510628	R 17 980	Leaders Business Management (Pty) Ltd	Advanced Inventory management workshop for M Smit & K Marcus form 26 27 May 2016	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2016-05-19	1510631	R 51 038	KP Construction	Lay of E1 edgings with concrete backing	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-20	1510684	R 1 995	Roan Mining Equipment (Pty) Ltd	Saldanha waste water treatment works - refurbish clarifier traction wheel	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-18	1510886	R 281	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-30	1510693	R 162	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-19	1510721	R 9 690	Peninsula Water Treatment and Engineering CC	Buccaneer chlorine refill cartridge	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-19	1510722	R 51 308	H.S.M Amanzi	Repair of robot pump at Strandloper Langebaan	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-05-17	1510728	R 16 006	GW Trautmann CC	Repair centre bearing at Paternoster waste water treatment works	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy



2016-05-30	1510740	R 165 135	Extra Cover Cricket Pitches	Upgrading of cricket pitches at St Helena Bay, Paternoster, Vredenburg, Hopefield town & Hopefield Wonderers	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-19	1510752	R 7 980	Invathi Staalwerke (Pty) Ltd	Emergency repairs to leaking pipes at Saldanha sewerage	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-30	1510754	R 7 102	Maestro Rewinding	Emergency repair to sewer pump at St Helena Bay	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-30	1510783	R 25 798	Maestro Rewinding	Repair of 1.5KW 2 pole pump at Greenville pump station	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-30	1510764	R 5 643	Frarina Ontheinings Bpk	Herstel van omheining in Paternoster waste water treatment works - 3 nuwe pale, stutte en doppers, nuwe draad	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-17	1510765	R 3 409	CAD Technical & Industrial Supplies	Econo fan for electrical cab	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-04-19	1510768	R 50 588	Amitek Western Cape	Greenville - Ampac O&M January - May 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-04-29	1510774	R 182	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-25	1510780	R 7 397	Botes Onderdele BK	CFG 16301 (D6) Nissan NP300- repair brakes and handbrakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-25	1510781	R 2 956	Botes Onderdele BK	CFG 16891 (B36) Ford Focus - attend to starting problem and replace door	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-24	1510787	R 5 632	Erasmus Tyre Services CC	CFG 9375 (R71) Nissan Compactor - Supply and fit 315/80R22.5 retreads	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-24	1510798	R 260 956	HD Transmission (Pty) Ltd	CFG 11085 (R35) Nissan compactor - Repair transmission, oil leak, drive line	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-25	1510801	R 6 632	Truck & Marine Centre CC	CFG 13925 (R86) Mercedes Benz- service vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-25	1510802	R 3 956	Truck & Marine Centre CC	CFG 23381 (S2) Toyota tipper-repair left hand and right hand and windows	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-24	1510805	R 3 622	Truck & Marine Centre CC	CFG 22239 (Z24) John Deere Tractor - repair ignition	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-30	1510806	R 13 446	Sandveld Field Services	CFG 29716 (R69) Isuzu Tanker - repair vehicle	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-31	1510826	R 4 147	JHJ Hydraulics CC	CFG 14590 (R1) Nissan - Attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-20	1510860	R 3 557	Saldanha Engineering (Pty) Ltd	Recondition pump base and flange	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-24	1510863	R 3 182	Electro Diesel Motolek	CFG 14412 (R60) Nissan - Attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-24	1510869	R 5 017	Sandveld Field Services	CFG 29716 (R69) Isuzu Tanker - repair vehicle for COF	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-24	1510870	R 2 185	Sandveld Field Services	CFG 4131 (D115) Jetty Machine - supply and fit new V-belts	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-07	1510874	R 5 933	Truck & Marine Centre CC	CFG 5304 (D2) Nissan Tanker - Repair rotating light, shocks, door, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-25	1510875	R 3 242	Truck & Marine Centre CC	CFG 18352 (R38) Loader - Remove wheels, check brake parts, bearings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-25	1510876	R 2 833	JHJ Hydraulics CC	S127 Skid Steer Loader - Supply & fit hydraulic tank filter cap	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-24	1510877	R 2 953	Truck & Marine Centre CC	W187 Drum Roller - Repair starter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-25	1510878	R 14 884	Joat Sales & Services (Pty) Ltd	Investigation & rezoning Louwville area	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-27	1510879	R 5 265	Truck & Marine Centre CC	CFG 18352 (R38) Loader - Repair oil leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-25	1510887	R 2 700	Sandveld Field Services	CFG 21966 (S27) Nissan Tipper - Attend to faulty handbrake	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-26	1510888	R 2 671	Vredenburg Brake Clutch & Radiator	CFG 21672 (S105) Nissan - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-26	1510889	R 2 371	Vredenburg Brake Clutch & Radiator	CFG 26819 (D118) Jetty Vacuum - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-26	1510910	R 4 055	ACD Services Centre	CFG 2723 (P113) Nissan Crane - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-26	1510918	R 2 900	CFG Filment Centre (Pty) Ltd	CFG 8101 (S88) Nissan Tipper - Supply & fit stock retread	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-26	1510927	R 2 865	JHJ Hydraulics CC	CFG 14590 (R26) Nissan Compactor - Repair Lifter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-26	1510928	R 2 678	JHJ Hydraulics CC	R64 Compactor - Attend to hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-26	1510932	R 3 250	Speedy Vredenburg	CFG 10483 (E71) Ford Ranger - Supply & fit new tie rod ends, idler arm	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

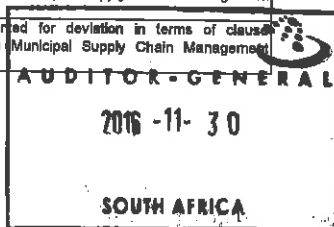
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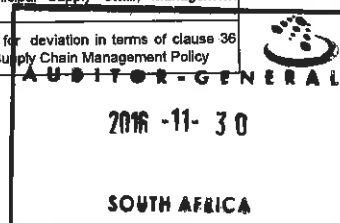
SOUTH AFRICA

2016-05-30	1510933	R 7 205	Speedy Vredenburg	CFG 27649 (R75) Mercedes Benz - Callout to Vredenburg, supply & fit new tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-30	1510944	R 3 569	Ceefto Marine and Field Service	CFG 5305 (R18) Nissan - Repair grab cylinder, oil leak & pins	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-30	1510947	R 28 500	Keystar Trading 2 CC	Removing of existing valve and installing of 400m OPVC pipe	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-30	1510962	R 2 525	Bandkorp (EDMS) Bpk	CFG 10248 (S152) Digger Loader - Callout to Kalkrug, supply & fit new tube	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-27	1510963	R 3 539	Willers Meganias	CFG 20140 (E72) Ford - Repair brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-09	1510964	R 3 539	Willers Meganias	CFG 19483 (E71) Ford Ranger - Repair handbrake & noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-21	1510966	R 56 000	Botes Onderdele BK	CFG 14511 (87) Ford Ranger - Attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-13	1510967	R 19 777	Botes Onderdele BK	CFG 22232 (B41) Nissan Livina - Attend to noisy suspension, steering, shocks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510968	R 9 996	Botes Onderdele BK	CFG 1431 (B31) Ford Fiesta - Attend to high idling & fuel gauge	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-26	1510970	R 4 029	Truck & Marine Centre CC	CFG 2759 (S8) Cat Loader - Remove wheels, check brakes, U-joints & repair	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-02	1510971	R 3 260	Truck & Marine Centre CC	CFG 13863 (S72) Hyster - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-02	1510972	R 12 468	Truck & Marine Centre CC	CFG 5304 (D2) Nissan - Attend to low air & brake system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-02	1510974	R 4 948	Truck & Marine Centre CC	CR 2759 (S8) Cat Loader - Repair starter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1510990	R 9 788	Botes Onderdele BK	CFG 12797 (B3) Ford Ranger - Attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1510993	R 7 205	Speedy Vredenburg	CFG 27649 (R75) Mercedes Benz - Callout to Vredenburg, supply & fit new tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-19	1511000	R 2 793	Erasmus Tyre Services CC	CR 3700 (R5) - Nissan Compactor - Supply & fit new retread tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-24	1511001	R 3 374	Erasmus Tyre Services CC	CFG 3313 (R62) Nissan - Callout to Laingville, supply & fit retread tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-20	1511009	R 6 452	Sandveld Field Services	CFG 12138 (S4) Mazda Sedan - Attend to cooling system & starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-19	1511010	R 7 065	Sandveld Field Services	CFG 17596 (K7) Nissan - Repair tow bar	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-13	1511011	R 3 230	Sandveld Field Services	CFG 22546 (R58) Nissan Skip - Repair headlights	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-30	1511012	R 2 198	Sandveld Field Services	CFG 5304 (D2) Nissan - Repair taillight	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-06-11	1511014	R 9 783	Sandveld Field Services	CFG 23683 (R48) Nissan Compactor - Remove wheels, check brakes, bearing	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-03	1511015	R 2 031	Maestro Rewinding	Repair 1.1kw robot pump - Green Village	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-03-23	1511018	R 5 207	Maestro Rewinding	Repair 13kw sewage pump at Vredenburg	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-06-02	1511020	R 5 125	Maestro Rewinding	Repair clarifier at Paternoster waste water treatment works	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-03	1511021	R 2 252	Maestro Rewinding	Repair mixer motor at Paternoster	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-06-03	1511023	R 7 927	Truck & Marine Centre CC	CFG 33317 (D121) Isuzu Tanker - Remove wheels, check brakes, bearings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-03	1511030	R 2 509	Weskus Motors (EDMS) Bpk	CFG 22758 (B7) Ford Focus - Remove all wheels, check brakes, bearings	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-02	1511036	R 7 979	Weskus Enjinherbouers	CFG 5835 (R7) Nissan Tanker - Repair vacuum pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-02	1511037	R 6 327	Weskus Enjinherbouers	CFG 31208 (E83) Nissan NP200 - Repair faulty pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-31	1511057	R 1 000	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-31	1511059	R 4 389	JHJ Hydraulics CC	CFG 30686 (R73) Mercedes Benz - Repair faulty hydraulic jack	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-31	1511064	R 7 223	Truck & Marine Centre CC	CFG 33020 (R67) Isuzu Compactor - Check lights, brakes & oil leaks	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-31	1511065	R 5 432	Truck & Marine Centre CC	CFG 16531 (S113) Lowbed Trailer - Attend to air leak & brake system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-31	1511071	R 5 157	Willers Meganias	CFG 14498 (D60) Isuzu Law - repair clutch	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy

2016-04-06	1511080	R 26 381	Business Engineering (Pty) Ltd	Professional fees; collaborator support agreement	Permission is granted for deviation in terms of clause 36(1)(a)(iii) of the Municipal Supply Chain Management Policy
2016-03-29	1511085	R 209	EDK Besigheidsmasjiene	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-04-19	1511088	R 11 275	Weskus Enjinherbouers	CFG 5835 (R7) Nissan Tanker - Remove radiator, recore & replace	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015/11/30	1511089	R 22 548	Weskus Enjinherbouers	CFG 3824 (S31) Mercedes Benz - Repair truck for cof	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-26	1511091	R 9 005	Weskus Enjinherbouers	CFG 21966 (S27) Nissan - Replace driver seat	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-08	1511092	R 11 631	Weskus Enjinherbouers	CFG 18569 (R3) Nissan - Repair handbrake, check driveshaft, brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-08-08	1511095	R 4 070	Weskus Enjinherbouers	CFG 1185 (S20) Road sweeper - Remove & fit gear on water pump rear	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-08	1511099	R 28 477	Spectrum Communications (Pty) Ltd	Configure SMS alarms	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-06-08	1511101	R 5 864	Dabmanager (Pty) Ltd	On-site product support - 8hours, Traveling: 310km @ R4.5 per km & 573 SMS's send	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-06-08	1511114	R 7 611	Tricom Africa	Remove, repair & replace motor gear at Hopefield sewage works- pinion gear	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-08	1511115	R 387	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-05-19	1511131	R 20 664	Truck & Marine Centre CC	R64 Landfill Compactor - Attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-04-16	1511142	R 62 367	Transtech	CR 3811 (R44) Compactor Hell - attend to hydraulic leak on valve brake etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-19	1511143	R 12 539	Willers Meganies	CFG 13191 (B24) Ford Focus - Repair noisy brakes	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-19	1511144	R 11 776	Weskus Enjinherbouers	CFG 22254 (S98) Hyundai - Repair gearbox	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-09	1511148	R 2 835	Weskus Enjinherbouers	CFG 3313 (R62) Nissan Compactor - Attend to air leak & brake system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-09	1511149	R 2 589	Weskus Enjinherbouers	CFG 11573 (R2) Nissan Compactor - Attend to headlights, CAB door handles, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-09	1511153	R 6 289	Weskus Enjinherbouers	CFG 3700 (R6) Nissan Compactor - Grease driveshaft, lifters, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-10	1511154	R 3 567	Weskus Enjinherbouers	CFG 9792 (R16) Isuzu Tanker - Attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-10	1511155	R 2 204	Weskus Enjinherbouers	CFG 5304 (D2) Nissan Sewerage Tanker - Replace fuel tank straps, V-belts, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-09	1511156	R 2 725	Weskus Enjinherbouers	CFG 24282 (D94) Nissan law - attend to faulty canopy shocks, windows, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-10	1511157	R 3 426	Weskus Enjinherbouers	CFG 26867 (S120) Hyundai - Attend to exhaust smoke on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-13	1511164	R 9 381	Weskus Enjinherbouers	W149 Drum Roller - Supply & fit water tank	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-13	1511185	R 3 767	Weskus Enjinherbouers	CFG 29486 (P189) Nissan - Attend to faulty arm + curb mirror	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-10	1511166	R 9 412	Weskus Enjinherbouers	CFG 33019 (D120) Vacuum Tanker - Attend to noisy vacuum pump	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-09	1511181	R 3 198	Ignite Advisory Services	Compliance Management	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-06-09	1511186	R 3 243	JHJ Hydraulics CC	CFG 5948 (R4) Nissan - repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-20	1511203	R 5 638	Sandveld Field Services	CFG 14538 (D84) Ford Bantam Law - Attend to defective shocks & suspension	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-16	1511208	R 2 585	Sandveld Field Services	CFG 32399 (S148) Hyundai M100 - Attend to defective canopy door	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-13	1511210	R 7 862	Sandveld Field Services	CFG 3961 (E82) Nissan Crank Truck - Attend to defective tow bar	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-10	1511215	R 6 347	Truck & Marine Centre CC	CFG 26243 (R10) Nissan Compactor - Remove wheels check brakes, remove driveshaft, etc.	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-06-14	1511218	R 2 197	Truck & Marine Centre CC	CFG 9792 (R16) Isuzu Tanker - Attend to defective strobe light, working light and fuel leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-18	1511217	R 6 818	Truck & Marine Centre CC	CFG 18569 (R3) - Certificate of fitness	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-05-22	1511228	R 3 721	Spannias Grassmyners Dienste	P211 Chainsaw - Repair engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016/04/18	1511229	R 7 865	Zest Weg Electric (Pty) Ltd	Repair of the SSW060085T2257E&Z soft starter	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy



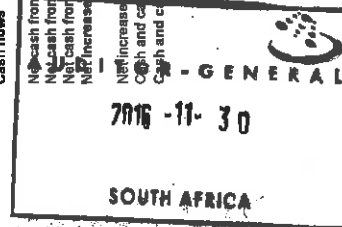
2016/06/22	1511230	R 2 239	Spannies Grassnyers Dienste	P67 Slasher - Supply & fit new blades	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-06-22	1511249	R 2 902	Spannies Grassnyers Dienste	P220 Scarifier - Attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vi) of the Municipal Supply Chain Management Policy
2016-06-22	1511252	R 13 200	Jetvac South Africa	Suck sludge from Saldanha waste water treatment works clarifier	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-06-22	1511262	R 3 913	Botes Onderdele BK	CFG 20677 (S116) Nissan NP300 - repair oil leak on engine	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2014-09-29	1511263	R 2 690	Botes Onderdele BK	CFG 15186 (B39) Chevrolet Aveo - attend to starting problem	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2008/10/09	1511265	R 2 709	Caeto Marine and Field Service	CFG 5948 (R4) Nissan compactor - repair hydraulic leak	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-03-23	1511269	R 2 839	Erasmus Tyre Services CC	CFG 5167 (D114) Ford Ranger - callout, supply and fit new tyre	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-03-23	1511274	R 3 052	Truck & Marine Centre CC	CFG 10248 (S152) Digger Loader - Repair Indicators	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2016-05-29	1511277	R 4 436	Weskus Enjinherbouers	CFG 22882 (P175) Tractor John Deere - Attend to lack of power	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-08	1511284	R 4 136	Botes Onderdele BK	CFG 21982 (D105) Nissan NP300 LDV - repair lights and electrical wiring	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-07-20	1511290	R 3 387	Truck & Marine Centre CC	CFG 12300 (P5) Isuzu NQR500 -supply and fit new battery	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-07	1511292	R 19 047	Spectrum Communications (Pty) Ltd	Repairs to Telemetry system at Koppiesveld reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-08	1511295	R 3 586	Weskus Motors (EDMS) Bpk	CFG 16894 (B34) Ford Focus - attend to faulty lock system	Permission is granted for deviation in terms of clause 36(1)(a)(vii) of the Municipal Supply Chain Management Policy
2015-09-08	1511305	R 55 803	DLM	Mowbray transmitter 20 meter cable, wall mounted ultrasonic controller	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-14	1511306	R 111 017	Pump control systems	Supply and install master series 1 HP Lakewood aerator	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-09-16	1511310	R 1 207	EDK Besigheidsmaatsjane	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2015-09-22	1511313	R 1 741	CAB Holdings	Printing and posting of valuation notices	Permission is granted for deviation in terms of clause 36(1)(b) of the Municipal Supply Chain Management Policy
2015-09-29	1511326	R 65 980	Dasalva Projects	Repair / relocate / secure vandalised air conditioners of the server room	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2015-11-03	1511346	R 122 385	Bytes Universal Systems	Import of assets for 2 financial years - additions - TMT 25125	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2015-12-10	1511361	R 27 159	Langebaan Country Estate	Catering for 16 June 2016	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
2016-01-19	1511381	R 10 773	Business Engineering (Pty) Ltd	Channel mobile SMS fee: April - June 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-01-29	1511408	R 19 182	Lucrumsoft (Pty) Ltd	Meter reading solution fee for May 2015	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-07	1511423	R 83 430	Universiteit van Stellenbosch	MMC training under Project 57	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-03-07	1511444	R 659 558	Billine SA 74 CC T/A Wesco Atlantic	Security services - May 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-11	1511449	R 7 286	Keystar Trading 2 CC	Hiring of Digger loader - 13 June 2016	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-16	1511450	R 21 806	Spectrum Communications (Pty) Ltd	Replacement of Sim cards for telemetry	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-05-16	1511451	R 2 300	Donetics Development CC	Supply & install blank flange at Saldanha Klein Reservoir	Permission is granted for deviation in terms of clause 36(1)(a)(i) of the Municipal Supply Chain Management Policy
2016-05-24	1511455	R 75 058	Leadership Academy for Guardians of Governance	IAT registration fees, venue fees, IAT program 1st and 2nd year	Permission is granted for deviation in terms of clause 36(5) (vii) of the Municipal Supply Chain Management Policy
2016-06-24	1511457	R 13 310	Windstone Kennels	Pound fees May 2016	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
09/09/2016	1511463	R 7 347	Qulidity CC	Licensing Fee	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
17/11/2015	1511503	R 262	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
17/08/2016	1511504	R 1 274	PWC Office Automation	Copy charges	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
05/05/2016	1511533	R 1 542 644	Broodryk Bessenger & Associates	Professional services for construction of Saldanha sport field phase 2	Permission is granted for deviation in terms of clause 36(1)(a)(v) of the Municipal Supply Chain Management Policy
14/08/2016	1511534	R 48 813	Spectrum Communications (Pty) Ltd	Telemetry repairs to stations in Hopefield, Hannesbaai, Louwville and long acres	Permission is granted for deviation in terms of clause 36(1)(a)(ii) of the Municipal Supply Chain Management Policy
2016-06-30	1504110	R 13 625	Complete Telecom Solutions	The installation of alarm system and the monitoring/armed reaction service for period of 24 months	Permission is granted for deviation in terms of clause 36(1)(b) of the Municipal Supply Chain Management Policy



Saldanha Bay Municipality

Appendix F
June 2016

Figures in Rand	Appropriation Statement						Actual outcome as % of original budget
	Original budget	Budget adjustments (L.O. S26 and S31 of the MFMA)	Final adjustments Budget	Shifting of funds (L.O. Council approved policy)	Virements (L.O. Council approved policy)	Unauthorised expenditure	
2016							
Financial performance							
Property rates	156 197 843	16 282 290	172 480 133	-	-	172 480 133	109%
Service charges	503 540 559	(9 224 292)	494 316 267	-	-	494 316 267	99%
Investment revenue	21 000 000	7 900 000	28 900 000	-	-	28 900 000	101%
Transfers recognised - operational	112 111 185	1 789 224	123 900 389	-	-	123 900 389	116%
Other own revenue	44 551 170	2 861 484	47 412 654	-	-	47 412 654	54%
Total revenue (excluding capital transfers and contributions)	837 400 737	29 608 706	867 009 443	-	-	867 009 443	209%
							104%
Expenditure							
Employee costs	267 904 677	4 559 190	272 553 867	-	-	272 553 867	97%
Remuneration of councillors	9 814 921	(103 338)	9 511 583	-	-	9 511 583	96%
Debt impairment	22 002 840	488 000	22 570 840	-	-	22 570 840	101%
Depreciation and asset impairment	128 977 400	(5 485 515)	123 491 885	-	-	123 491 885	93%
Finance charges	24 015 688	2 711 000	27 726 688	-	-	27 726 688	81%
Materials and Bulk purchases	274 847 000	2 215 130	277 062 130	-	-	277 062 130	97%
Transfers and Grants	197 268 085	7 879 940	205 148 025	-	-	205 148 025	100%
Other expenditure	927 015 431	10 048 277	937 063 708	-	-	937 063 708	61%
Total expenditure	837 400 737	29 608 706	867 009 443	-	-	867 009 443	85%
Total revenue (excluding capital transfers and contributions)	837 400 737	29 608 706	867 009 443	-	-	867 009 443	100%
Total expenditure	837 400 737	29 608 706	867 009 443	-	-	867 009 443	100%
Surplus / (Deficit)	0	0	0	-	-	0	0%
Transfers recognised - capital	31 207 922	19 559 429	50 767 351	-	-	50 767 351	162%
Contributions recognised - capital and contributed assets	8 346 939	2 250 807	10 597 746	-	-	10 597 746	126%
Surplus / (Deficit) after capital transfers and contributions	(52 059 893)	55 903 643	3 843 750	-	-	3 843 750	2547%
Surplus / (Deficit) after capital transfers and contributions	(52 059 893)	55 903 643	3 843 750	-	-	3 843 750	2547%
Loss on foreign exchange	-	-	-	-	-	-	-
Fair Value Adjustments	-	-	-	-	-	-	-
Actual gains/(losses)	-	-	-	-	-	-	-
Surplus / (Deficit) for the year	(52 059 893)	55 903 643	3 843 750	-	-	3 843 750	2763%
Capital Expenditure and fund sources							
Total capital expenditure	193 637 875	18 271 801	211 909 676	-	-	211 909 676	77%
Transfers recognised - capital	31 207 922	34 404 278	65 612 200	-	-	65 612 200	183%
Public contributions and donations	6 348 939	2 250 807	8 599 746	-	-	8 599 746	134%
Borrowings	47 060 000	(4 808 130)	42 251 870	-	-	42 251 870	58%
Internally generated funds	114 922 814	(15 575 154)	99 347 660	-	-	99 347 660	59%
Cash flows							
Net cash from (used) operating	148 763 000	27 156 000	175 919 000	-	-	175 919 000	117%
Net cash from (used) investing	(163 607 000)	(31 456 000)	(195 063 000)	-	-	(195 063 000)	129%
Net cash from (used) financing	39 824 000	1 048 000	40 872 000	-	-	40 872 000	98%
Net increase (decrease) in cash and cash equivalents	(19 000 000)	(3 214 000)	(15 788 000)	-	-	(15 788 000)	-45%
Net increase (decrease) in cash and cash equivalents	19 000 000	(3 214 000)	15 786 000	-	-	15 786 000	-45%
Cash and cash equivalents at the beginning of the year	365 000 000	30 599 128	395 599 128	-	-	395 599 128	19%
Cash and cash equivalents at year end	384 000 000	27 385 128	411 385 128	-	-	411 385 128	17%



2016-06-30	None	R 1 566 647	Easy pay and Pay @	Transaction fees and bank Charges	Permission is granted for deviation in terms of clause 36 (1) (b) of the Municipal Supply Chain Management Policy
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R 33 581 842

Annexure B: Report of the Auditor-General

Report of the auditor-general to the Western Cape Provincial Parliament and the council on the Saldanha Bay Municipality

Report on the financial statements

Introduction

1. I have audited the financial statements of the Saldanha Bay Municipality set out on pages 6 to 102, which comprise the statement of financial position as at 30 June 2016, the statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as the notes, comprising a summary of significant accounting policies and other explanatory information.

Accounting officer's responsibility for the financial statements

2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP), the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2015 (Act No. 1 of 2015) (DoRA), and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor-general's responsibility

3. My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with the International Standards on Auditing. Those standards require that I comply with ethical requirements, and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

6. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Saldanha Bay Municipality as at 30 June 2016 and its financial performance and cash flows for the year then ended, in accordance with the SA Standards of GRAP and the requirements of the MFMA and DoRA.

Emphasis of matters

7. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

8. As disclosed in notes 46 and 64 to the financial statements, the corresponding figures for 30 June 2015 have been restated as a result of errors discovered during the 2015-16 financial year in the financial statements of the Saldanha Bay Municipality at, and for the year ended 30 June 2015.

Material losses/impairments

9. As disclosed in note 63 to the financial statements, the municipality incurred electricity losses of R26,2 million (10,9%) as a result of a combination of technical and non-technical losses.
10. As disclosed in note 5 to the financial statements, the municipality provided for the impairment of gross trade and other receivables from exchange transactions amounting to R84 million.
11. As disclosed in note 6 to the financial statements, the municipality provided for the impairment of gross trade and other receivables from non-exchange transactions amounting to R33,9 million.

Material underspending of the budget

12. As disclosed in note 61.2 to the financial statements, the municipality underspent on its final approved capital budget by R69,9 million.

Additional matters

13. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Unaudited supplementary information

14. The supplementary information set out on pages 103 to 150 of the financial statements does not form part of the financial statements and is presented as additional information. We have not audited this information and, accordingly, we do not express an opinion on them.

Unaudited disclosure notes

15. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion thereon.

Report on other legal and regulatory requirements

16. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report findings on the reported performance information against predetermined objectives of selected strategic objectives presented in the annual performance report, compliance with legislation and internal control. The objective of my tests was to identify reportable findings as described under each subheading but not to gather evidence to express assurance on these matters. Accordingly, I do not express an opinion or conclusion on these matters.

Predetermined objectives

17. I performed procedures to obtain evidence about the usefulness and reliability of the reported performance information of the following selected strategic objectives presented in the annual performance report of the municipality for the year ended 30 June 2016:
- Strategic objective: to develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town, on page 60
 - Strategic objective: to develop safe, integrated and sustainable neighbourhoods, on page 61
 - Strategic objective: to ensure compliance with the tenets of good governance as prescribed by legislation and best practice, on page 62
 - Strategic objective: to maintain and expand basic infrastructure as a catalyst for economic development, on pages 62 to 66
18. I evaluated the usefulness of the reported performance information to determine whether it was consistent with the planned strategic objectives. I further performed tests to determine whether indicators and targets were well defined, verifiable, specific, measurable, time bound and relevant, as required by the National Treasury's Framework for Managing Programme Performance Information.
19. I assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
20. I did not identify any material findings on the usefulness and reliability of the reported performance information for the selected strategic objectives:
- Strategic objective: to develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town
 - Strategic objective: to develop safe, integrated and sustainable neighbourhoods
 - Strategic objective: to ensure compliance with the tenets of good governance as prescribed by legislation and best practice
 - Strategic objective: to maintain and expand basic infrastructure as a catalyst for economic development.

Additional matters

21. Although I identified no material findings on the usefulness and reliability of the reported performance information for the selected strategic objectives, I draw attention to the following matters:

Achievement of planned targets

22. Refer to the annual performance report on pages 60 to 66 for information on the achievement of planned targets for the year.

Adjustment of material misstatements

23. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were on the reported performance information of strategic objective: to develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town, and strategic objective: to maintain and expand basic infrastructure as a catalyst for economic development. As management subsequently corrected the misstatements, I did not identify any material findings on the usefulness and reliability of the reported performance information.

Compliance with legislation

24. I performed procedures to obtain evidence that the municipality had complied with applicable legislation regarding financial matters, financial management and other related matters. I did not identify any instances of material non-compliance with specific matters in key legislation, as set out in the general notice issued in terms of the PAA.

Internal control

25. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with legislation. I did not identify any significant deficiencies in internal control.

Auditor-General

Cape Town

30 November 2016



AUDITOR - GENERAL
SOUTH AFRICA

Auditing to build public confidence